



## 10-Year Capital Plan

By Funding Source

Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Federal Grant</b>	20,063,645	35,115,852	20,414,000	7,600,000	0	1,562,500	0	0	0	850,000
<b>Airports</b>										
Airport Equipment	0	9,500	0	0	0	0	0	0	0	0
Grounds	0	0	0	0	0	0	0	0	0	850,000
Runways & Taxi	90,000	0	0	0	0	850,000	0	0	0	0
<b>Facilities</b>										
A.R. McDiarmid	1,203,145	654,352	0	0	0	0	0	0	0	0
Libraries	0	16,800,000	0	0	0	0	0	0	0	0
<b>Fleet</b>										
Airport	1,130,500	0	0	0	0	712,500	0	0	0	0
<b>Land Drainage</b>										
Land Drainage Conveyance	2,440,000	6,212,000	2,534,000	0	0	0	0	0	0	0
Retention Ponds	4,560,000	0	0	0	0	0	0	0	0	0
<b>Water Treatment</b>										
Water Treatment	10,640,000	11,440,000	17,880,000	7,600,000	0	0	0	0	0	0
<b>Other Grant</b>	15,000	0	0	0	0	0	0	0	0	0
<b>Parks &amp; Recreation</b>										
Sportsplex	15,000	0	0	0	0	0	0	0	0	0
<b>Wastewater Network</b>										
Lift Stations	0	0	0	0	0	0	0	0	0	0
<b>Provincial Grant</b>	17,944,314	14,773,800	21,885,100	11,327,000	0	850,000	0	0	0	850,000
<b>Airports</b>										
Grounds	0	0	0	0	0	0	0	0	0	850,000
Runways & Taxi	0	0	0	0	0	850,000	0	0	0	0
<b>Facilities</b>										
Libraries	0	250,000	0	0	0	0	0	0	0	0
Community Centres	1,000,000	0	0	0	0	0	0	0	0	0
<b>Parks &amp; Recreation</b>										
Field Complex	1,323,287	0	0	0	0	0	0	0	0	0
Sportsplex	3,295,477	0	0	0	0	0	0	0	0	0
<b>Solid Waste</b>										
Collection Depots	392,500	0	0	0	0	0	0	0	0	0
<b>Transportation Network</b>										
Road Network	3,075,250	0	2,000,000	0	0	0	0	0	0	0
<b>Water Treatment</b>										
Water Treatment	8,857,800	14,523,800	19,885,100	11,327,000	0	0	0	0	0	0



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General Funded Debenture	21,515,142	14,268,000	3,801,000	9,120,000	16,500,000	0	12,415,000	0	0	0
Facilities										
A.R. McDiarmid	3,766,855	0	0	0	0	0	0	0	0	0
Libraries	0	4,950,000	0	0	0	0	0	0	0	0
Police Stations	2,800,000	0	0	0	0	0	0	0	0	0
Sportsplex Facility	0	0	0	0	9,000,000	0	5,000,000	0	0	0
Land Drainage										
Land Drainage Conveyance	6,860,000	9,318,000	3,801,000	9,120,000	7,500,000	0	7,415,000	0	0	0
Retention Ponds	4,140,000	0	0	0	0	0	0	0	0	0
Parks & Recreation										
Field Complex	1,248,287	0	0	0	0	0	0	0	0	0
Sportsplex	2,700,000	0	0	0	0	0	0	0	0	0
Utility Funded Debenture	35,692,200	18,736,200	19,004,900	12,123,000	10,100,000	15,150,000	0	0	0	0
Wastewater Network										
Lift Stations	26,990,000	4,800,000	770,000	0	0	0	0	0	0	0
Water Network										
Reservoirs	0	0	0	750,000	10,100,000	15,150,000	0	0	0	0
Water Treatment										
Water Treatment	8,702,200	13,936,200	18,234,900	11,373,000	0	0	0	0	0	0
General Revenue Disaster Mitigation	0	45,000	0	47,700	0	50,600	0	53,700	0	0
Disaster Mitigation										
Community Alerting Equipment	0	45,000	0	47,700	0	50,600	0	53,700	0	0
General Revenue Police	475,000	0	0	0	0	0	0	0	0	0
Facilities										
Police Stations	475,000	0	0	0	0	0	0	0	0	0
Airport Improvement Reserve 1535	469,500	380,500	55,000	400,000	250,000	942,500	420,000	350,000	0	850,000
Airports										
Airport Equipment	0	500	55,000	0	0	55,000	0	0	0	0
Grounds	100,000	0	0	0	0	0	0	0	0	850,000
Runways & Taxi	310,000	380,000	0	0	250,000	850,000	0	0	0	0
Fleet										
Airport	59,500	0	0	400,000	0	37,500	100,000	150,000	0	0



## 10-Year Capital Plan

By Funding Source

Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Transportation Network										
Road Network	0	0	0	0	0	0	320,000	200,000	0	0
Airport Reserve 1507	20,000	100,000	0	0	0	0	0	0	0	0
Airports										
Airport Equipment	20,000	0	0	0	0	0	0	0	0	0
Fleet										
Airport	0	100,000	0	0	0	0	0	0	0	0
Andrews Field Reserve 1540	400,000	0	0	0	0	0	0	0	0	0
Parks & Recreation										
Outdoor Recreational Facilities	400,000	0	0	0	0	0	0	0	0	0
Capital Development Reserve 1520	1,257,500	212,500	200,000	200,000	225,000	225,000	225,000	225,000	225,000	225,000
Parks & Recreation										
Cemeteries	270,000	0	0	0	0	0	0	0	0	0
Field Complex	750,000	0	0	0	0	0	0	0	0	0
Playgrounds	237,500	212,500	200,000	200,000	225,000	225,000	225,000	225,000	225,000	225,000
DC Drainage Network Infrastructure Reserve 1565	0	0	0	0	0	0	5,085,000	0	0	0
Land Drainage										
Land Drainage Conveyance	0	0	0	0	0	0	5,085,000	0	0	0
DC Transportation Network Infrastructure Reserve 1562	815,000	0	926,000	0	0	0	0	166,884	0	0
Property										
Land	215,000	0	0	0	0	0	0	0	0	0
Transportation Network										
Road Network	600,000	0	926,000	0	0	0	0	166,884	0	0
Diking & Flood Control Reserve 1523	0	700,000	100,000	5,250,000	0	0	200,000	0	0	0
Disaster Mitigation										
Flood Protection	0	700,000	100,000	5,250,000	0	0	200,000	0	0	0
Disposal Site Sanitation Reserve 1544	917,500	225,000	715,000	2,550,000	150,000	150,000	150,000	400,000	3,150,000	1,650,000
Facilities										
Landfill Buildings	0	0	0	0	0	0	0	0	0	1,500,000



10-Year Capital Plan

By Funding Source

Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Solid Waste										
Collection Depots	392,500	0	0	0	0	0	0	0	0	0
Collections Systems	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Landfill Cells	0	0	240,000	2,400,000	0	0	0	250,000	2,500,000	0
Landfill Systems	275,000	125,000	375,000	50,000	50,000	50,000	50,000	50,000	550,000	50,000
E 911 Equipment Reserve 1513	223,750	4,500	175,000	5,000	0	175,000	5,000	4,500	0	0
Emergency Services										
Public Safety Communications Equipment	223,750	4,500	175,000	5,000	0	175,000	5,000	4,500	0	0
Fire Fighting Equipment Reserve 1518	345,000	15,000	118,000	48,000	20,000	297,500	455,000	1,225,000	62,000	30,000
Emergency Services										
Fire Equipment	45,000	15,000	118,000	48,000	20,000	50,000	455,000	25,000	62,000	30,000
Facilities										
Fire Halls	300,000	0	0	0	0	0	0	0	0	0
Fleet										
Fire Vehicles	0	0	0	0	0	0	0	1,200,000	0	0
Information Technology										
Radios	0	0	0	0	0	247,500	0	0	0	0
Fire Vehicles Reserve 1554	1,024,000	2,718,000	76,400	0	156,000	0	46,600	1,168,800	85,200	1,221,100
Fleet										
Fire Vehicles	1,024,000	2,718,000	76,400	0	156,000	0	46,600	1,168,800	85,200	1,221,100
Fiscal Contingency Reserve 1571	450,000	0	0	0	0	0	0	0	0	0
Parks & Recreation										
Field Complex	250,000	0	0	0	0	0	0	0	0	0
Property										
Land	200,000	0	0	0	0	0	0	0	0	0
Gas Tax Reserve 1559	7,072,750	5,475,000	2,874,000	1,955,000	2,685,000	3,430,000	1,790,000	3,055,000	2,487,550	4,795,000
Fleet										
Off Road Equipment	150,000	0	0	0	0	0	0	0	0	0
Transportation Network										
Active Transportation	372,500	300,000	300,000	330,000	310,000	305,000	290,000	330,000	350,000	320,000
Road Network	6,550,250	5,175,000	2,574,000	1,625,000	2,375,000	2,825,000	1,500,000	2,725,000	2,137,550	4,475,000
Traffic Controls	0	0	0	0	0	300,000	0	0	0	0



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By Funding Source

Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Gas Tax Transit Reserve 1558	1,434,000	448,100	452,600	457,200	761,700	466,300	471,000	475,700	480,500	485,200
Fleet										
Transit Buses	1,434,000	448,100	452,600	457,200	461,700	466,300	471,000	475,700	480,500	485,200
Transit										
Bus Hardware	0	0	0	0	300,000	0	0	0	0	0
Land Acquisition Reserve 1521	725,000	200,000	500,000	345,000	390,000	300,000	240,000	600,000	800,000	500,000
Property										
Land	725,000	200,000	500,000	345,000	390,000	300,000	240,000	600,000	800,000	500,000
Library Arts Building Reserve 1526	345,000	80,000	40,000	125,000	325,000	100,000	0	0	0	0
Facilities										
Libraries	345,000	80,000	40,000	125,000	325,000	100,000	0	0	0	0
Machinery & Equipment Reserve 1508	7,210,630	2,829,800	4,643,800	6,930,900	2,664,700	2,691,100	2,538,800	7,159,900	5,959,000	6,539,600
Fleet										
Equipment Attachments	6,000	125,000	0	0	92,000	0	24,500	240,000	151,500	0
Garage Equipment	80,000	21,000	41,500	23,000	24,000	25,000	26,000	27,000	28,000	29,000
Heavy Duty Vehicles	1,649,000	446,500	3,592,400	3,005,000	1,233,200	412,000	1,629,500	2,700,000	2,035,700	4,890,900
Light Duty Vehicles	1,327,500	190,000	418,900	114,500	499,500	758,400	0	0	170,400	933,700
Off Road Equipment	4,088,130	2,047,300	591,000	3,788,400	816,000	1,495,700	858,800	4,192,900	3,573,400	686,000
Information Technology										
Computer Software	60,000	0	0	0	0	0	0	0	0	0
Municipal Bldg Maintenance Reserve 1536	3,227,313	1,115,000	325,000	505,000	425,000	525,000	2,715,000	50,000	105,000	50,000
Facilities										
A.R. McDiarmid	742,500	310,000	225,000	195,000	25,000	25,000	25,000	25,000	45,000	25,000
Airport Buildings	6,000	0	0	0	10,000	0	0	0	0	0
City Hall	1,216,313	580,000	50,000	105,000	25,000	25,000	25,000	25,000	25,000	25,000
Civic Services Complex	800,000	0	0	0	0	0	0	0	0	0
Fire Halls	232,500	130,000	0	185,000	215,000	250,000	2,400,000	0	25,000	0
Landfill Buildings	140,000	15,000	0	0	0	0	0	0	0	0
Parks Complex	40,000	80,000	0	10,000	25,000	0	0	0	10,000	0
Police Stations	50,000	0	50,000	10,000	125,000	25,000	265,000	0	0	0
Property										
Heritage Site	0	0	0	0	0	200,000	0	0	0	0



## 10-Year Capital Plan

By Funding Source

Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Office Equipment Reserve 1506	20,000	35,000	0	0	0	25,000	15,000	0	0	0
Office Furnishings & Equipment										
Office Machinery and Equipment	20,000	35,000	0	0	0	25,000	15,000	0	0	0
Parks Reserve 1537	3,079,699	347,500	460,000	275,000	500,000	300,000	350,000	305,000	305,000	360,000
Facilities										
Parks Complex	0	0	150,000	0	200,000	0	0	0	0	0
Public Washrooms	300,000	0	0	0	0	0	0	0	0	0
Community Centres	1,200,000	0	0	0	0	0	0	0	0	0
Parks & Recreation										
Field Complex	997,199	0	0	0	0	0	0	0	0	0
Outdoor Recreational Facilities	110,000	0	0	0	0	0	0	0	0	0
Parks Equipment	235,000	135,000	110,000	75,000	75,000	75,000	125,000	80,000	80,000	135,000
Playgrounds	237,500	212,500	200,000	200,000	225,000	225,000	225,000	225,000	225,000	225,000
Perpetual Care Reserve 1519	332,000	185,000	0	100,000	0	0	0	40,000	40,000	0
Facilities										
Cemetery Buildings	0	0	0	100,000	0	0	0	0	0	0
Parks & Recreation										
Cemeteries	332,000	185,000	0	0	0	0	0	40,000	40,000	0
Police Equipment Reserve 1500	3,490,523	376,683	582,260	546,841	355,700	1,745,417	434,834	677,786	295,416	337,016
Emergency Services										
Police Equipment	1,234,970	147,183	342,260	341,841	355,700	345,417	169,834	513,286	245,416	312,016
Public Safety Communications Equipment	223,750	4,500	175,000	5,000	0	175,000	5,000	4,500	0	0
Facilities										
Police Stations	1,700,000	0	0	0	0	0	0	0	0	0
Fleet										
Police Vehicles	221,803	0	0	0	0	0	0	0	0	0
Information Technology										
Computer Hardware	110,000	225,000	65,000	200,000	0	25,000	260,000	160,000	50,000	25,000
Radios	0	0	0	0	0	1,200,000	0	0	0	0
Police Vehicle Reserve 1549	961,154	86,600	861,300	731,900	408,400	1,095,600	886,300	605,700	968,000	1,077,200
Fleet										
Police Vehicles	961,154	86,600	861,300	731,900	408,400	1,095,600	886,300	605,700	968,000	1,077,200



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Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Recreation Centre Reserve 1542	45,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Parks & Recreation										
Golf Course	45,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Sportsplex Reserve 1512	638,523	27,000	404,000	1,190,000	495,000	760,000	600,000	0	0	0
Facilities										
Sportsplex Facility	100,000	0	254,000	520,000	0	640,000	600,000	0	0	0
Information Technology										
Computer Software	0	0	0	0	0	85,000	0	0	0	0
Parks & Recreation										
Sportsplex	538,523	27,000	150,000	670,000	495,000	35,000	0	0	0	0
Storm Sewer Reserve 1522	970,000	100,000	1,025,000	1,389,000	2,950,000	750,000	475,000	1,025,000	2,625,000	500,000
Fleet										
Off Road Equipment	95,000	100,000	0	0	0	0	0	0	0	0
Land Drainage										
Land Drainage Conveyance	875,000	0	1,025,000	1,389,000	2,950,000	750,000	475,000	1,025,000	2,625,000	500,000
Technology Reserve 1539	630,000	225,000	500,000	375,000	760,000	305,000	450,000	82,000	170,000	125,000
Information Technology										
Computer Hardware	180,000	225,000	155,000	125,000	260,000	305,000	450,000	60,000	170,000	125,000
Computer Software	0	0	250,000	250,000	0	0	0	0	0	0
Fibre Network	450,000	0	0	0	0	0	0	0	0	0
Radios	0	0	0	0	500,000	0	0	0	0	0
Office Furnishings & Equipment										
Office Machinery and Equipment	0	0	95,000	0	0	0	0	22,000	0	0
Transit Equipment Reserve 1510	6,216,300	261,000	810,400	175,000	2,208,400	3,093,000	4,599,100	6,612,000	6,732,800	5,176,800
Fleet										
Transit Buses	5,994,300	0	810,400	0	1,286,400	2,908,000	4,580,100	6,412,000	6,732,800	5,176,800
Transit										
Bus Hardware	90,000	80,000	0	0	900,000	0	0	0	0	0
Bus Software	115,000	0	0	0	0	0	0	0	0	0
Bus Stops	17,000	165,000	0	175,000	22,000	185,000	0	200,000	0	0
Transit Equipment	0	16,000	0	0	0	0	19,000	0	0	0



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By Funding Source

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Transportation Network Infrastructure 1572	2,540,000	1,750,000	2,775,000	3,800,000	2,425,000	5,020,000	1,595,000	1,910,000	2,000,000	2,050,000
Transportation Network										
Active Transportation	790,000	250,000	200,000	500,000	925,000	1,720,000	420,000	410,000	500,000	550,000
Road Network	1,600,000	1,350,000	2,425,000	3,150,000	1,350,000	3,150,000	1,025,000	1,350,000	1,350,000	1,350,000
Traffic Controls	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Wastewater Network Infrastructure Reserve (DC) 1563	0	0	0	0	0	0	0	0	17,756,947	0
Wastewater Network										
Wastewater Conveyance	0	0	0	0	0	0	0	0	17,756,947	0
Wastewater Reserve 1557	6,236,000	2,125,000	1,130,000	1,545,000	4,550,000	1,000,000	1,250,000	3,700,000	2,805,759	700,000
Transportation Network										
Road Network	150,000	0	0	0	0	0	0	0	0	0
Wastewater Network										
Lift Stations	650,000	0	0	0	0	0	0	0	500,000	0
Wastewater Conveyance	3,050,000	500,000	700,000	500,000	700,000	500,000	700,000	500,000	1,905,759	500,000
Wastewater Treatment										
Pre-Treatment	2,386,000	1,625,000	380,000	700,000	350,000	200,000	360,000	200,000	200,000	200,000
Water Reclamation	0	0	50,000	295,000	3,500,000	300,000	190,000	3,000,000	200,000	0
Water Network										
Utility Equipment	0	0	0	50,000	0	0	0	0	0	0
Wastewater Treatment Reserve (DC) 1560	0	0	200,000	0	0	1,200,000	3,000,000	8,000,000	8,000,000	8,000,000
Wastewater Treatment										
Water Reclamation	0	0	200,000	0	0	1,200,000	3,000,000	8,000,000	8,000,000	8,000,000
Water Distribution Reserve 1541	4,605,000	2,681,000	2,410,000	3,130,000	4,967,000	5,763,500	12,563,950	9,408,500	9,625,000	9,025,000
Fleet										
Heavy Duty Vehicles	220,000	0	0	0	0	0	0	0	0	0
Transportation Network										
Road Network	300,000	0	0	0	0	0	0	0	0	0
Water Network										
Booster Stations	0	0	200,000	700,000	700,000	0	0	0	300,000	0
Reservoirs	0	0	0	0	0	300,000	0	0	0	0
Utility Equipment	35,000	31,000	35,000	10,000	21,000	60,000	25,000	25,000	25,000	25,000
Water Conveyance	2,650,000	2,000,000	1,125,000	1,260,000	2,400,000	1,870,000	4,655,450	1,000,000	1,800,000	1,500,000
Water Meters	0	0	0	0	1,226,000	2,033,500	2,033,500	2,033,500	0	0





# 10-Year Capital Plan

By Funding Source

Funding Source/Asset Type	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Water Treatment										
Water Treatment	1,400,000	650,000	1,050,000	1,160,000	620,000	1,500,000	5,850,000	6,350,000	7,500,000	7,500,000
Water Network Infrastructure Reserve (DC) 1564	150,000	0	0	0	0	0	155,550	0	3,250,000	0
Water Conveyance	150,000	0	0	0	0	0	155,550	0	3,250,000	0
Water Treatment Reserve (DC) 1561	0	0	0	0	0	300,000	5,050,000	5,050,000	0	0
Water Treatment	0	0	0	0	0	300,000	5,050,000	5,050,000	0	0
Grand Total	151,556,443	105,692,035	87,513,760	72,296,541	54,321,900	48,323,017	58,231,134	52,400,470	67,978,172	45,446,916