THE CITY OF BRANDON



2023

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

			NOT
		ATTACHED	APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	X	
Page 2	General Operating Fund - Budgeted Revenue	X	
Page 3	General Operating Fund - Budgeted Expenditure	Х	
Page 4	General Operating Fund - Budgeted Expenditure	X	
Page 5	General Operating Fund - Budgeted Expenditure	Х	
Page 6	Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	X	
Page 7	Local Urban District - Budgeted Revenue and Expenditure		X
Page 8	Calculation of Tax Levies	X	
Page 9	Sundry Revenue and Expenditure Analyses	X	
Page 10	Rural Area and General Municipal Requirements		X
Page 11	General Operating Fund - Debenture Debt Charges	X	
Page 12	Utility Operating Fund - Debenture Debt Charges	X	
Page 13	Capital Budget (Current Year)	Х	
Page 14	Capital Expenditure Program (Subsequent Five Years)	X	

GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2023

REVENUE

	Last Year	Last Year	This Year	Next Year
	Budgeted	Actual	Budgeted	Budgeted
Tax Levy - Page 8	89,843,658	89,843,658	90,714,889	96,295,578
Grants in Lieu of Taxes - Page 8	5,477,271	5,477,271	5,497,040	5,835,212
Sub-total	95,320,929	95,320,929	96,211,929	102,130,790
Requisitions (deduct) - Page 8	49,343,974	49,343,974	48,965,386	48,965,386
Net Municipal Taxes and Grants in Lieu of Taxes	45,976,955	45,976,955	47,246,543	53,165,404
Other Revenue - Page 2	45,399,182	47,877,496	50,275,368	42,462,064
Transfers from Accumulated Surplus and Reserves - Page 2	6,439,692	5,658,895	8,019,408	3,446,799
Total Revenue	97,815,829	99,513,346	105,541,319	99,074,267

EXPENDITURE

General Government Services	8,128,083	9,038,567	8,199,970	8,392,491
Protective Services	35,335,823	34,939,322	37,115,802	37,341,344
Transportation Services	17,271,404	17,784,321	16,210,401	16,344,550
Environmental Health Services	4,645,217	4,594,934	5,673,159	5,655,721
Public Health and Welfare Services	700,211	661,469	707,302	722,056
Environmental Development Services	5,955,204	3,776,804	4,328,356	2,314,357
Economic Development Services	864,764	672,735	934,817	738,464
Recreation and Cultural Services	10,031,628	9,735,229	10,719,400	12,133,888
Fiscal Services	3,913,424	5,287,724	10,965,699	4,789,197
Transfers - Deficit Recovery - Page 9 - Reserves - Page 5	10,936,589	12,988,758	10,665,774	10,642,200
Total Basic Expenditure	97,782,346	99,479,863	105,520,680	99,074,267
Allowance for Tax Assets - Page 8	33,483	33,483	20,639	0
Total Expenditure	97,815,829	99,513,346	105,541,319	99,074,267
Net Operating Surplus (Deficit)				

Adoption by Resolution of Council

Hear & Council

Acru 6, 2073

City Manager / CAO

GENERAL OPERATING FUND BUDGETED REVENUE AND TRANSFERS

Municipality of The City of Brandon

For the Year Ending 31 December 2023

REVENUE

	(i)	Last Year	Last Year	This Year	Next Year
		Budgeted	Actual	Budgeted	Budgeted
		1,000,000	1,200,323	1,200,000	1,200,000
		11,985	10,697	11,985	12,499
		226.047	229 400	224 202	227 200
	Mobile Homes				237,399 1,061,354
- Other	Mobile Homes	1,032,876	1,014,730	1,040,406	1,001,354
Duilding		1 104 269	1 260 221	1 177 009	1,149,599
-	Crossings & Driveways				
- Other					27,150 133,206
	MOVING				461,000
- Coporal Co	womment				100,668
	overnment.				7,155,947
	lian				2,311,099
100					3,065,879
					404,500
		304,300	339,109	404,300	404,300
			724 542		
	30.0	1 476 479		1 432 420	1,585,383
- Recreation	and Culture	1,470,473	1,231,175	1,432,429	1,303,303
		1 000 149	409 423	238 045	837,856
					714,861
Postole		703,000	702,970	709,090	714,001
	ì -				5,000
		25,000	55 903	25,000	25,000
					552,000
					990,619
	emting				11,542,061
	\$344.000.70				500,194
					3,355,353
					4,874,710
		7,002,700	0,011,040	12,020,100	4,074,710
- Other	Organizations/Foundations	76,951	179,294	80,000	80,000
Miscellaneo	is.	175 894	424 483	118.515	78,726
		110,004		110,010	70,720
Edito Odios					
- Page 1		45,399,182	47,877,496	50,275,368	42,462,064
- Accumulate	ed Sumlus				
- Reserves	- Page 13	6,439,692	5,658,895	8,019,408	3,446,799
110301103	1 0g0 10		0,000,000	0,010,100	0,110,100
		6,439,692	5,658,895		
	- Protective - Transportal - Environmen - Public Heal - Environmen - Economic I - Recreation - Other - Rentals - Other - Control - Rentals - Other - Rentals - Provincial Office of the Control - Federal Go - Federal Go - Provincial Office of the Control - Local Gove - Other - Miscellaneou - Land Sales - Page 1	- Bicycle - Business - Other - Mobile Homes - Building - Other - Crossings & Driveways - Moving - General Government - Protective - Transportation - Environmental Health - Public Health and Welfare - Environmental Development - Economic Development - Recreation and Culture - Other - Rentals - Other - Rentals - Other - Rentals - Other - Municipal Operating - Federal Government - Federal Government - Other - Other - Other - Organizations/Foundations - Miscellaneous - Land Sales - Page 1 - Accumulated Surplus	- Bicycle - Business - Other - Mobile Homes - I,032,876 - Other - Building - Other - Crossings & Driveways - Moving - General Government - Protective - Environmental Health - Public Health and Welfare - Environmental Development - Economic Development - Recreation and Culture - Other - Other - Rentals - Other - Cother - Cothe	- Bicycle	- Bicycle

BUDGETED EXPENDITURE

Municipality of The City of Brandon

Last Year						
1000						
2002			Budgeted	Actual	Budgeted	Budgeted
2002						
1212 Chief Administrative Officer and Staff 48,833 95,545 481,794 532,715	1100	Legislative	510,880	495,297	589,847	540,392
1215						
1215						
1217 Audit						
1218						
Taxation						
1300 1310			733,320	732,714	733,320	755,000
1330			114,590	107,232	114,944	115,403
1330	1310	Elections	138,130	94,056		
1340 Integovernmental Relations	1320	Conventions				
1350		Damage Claims and Liability Insurance	75,987	-75,841	17,632	21,784
1960 Other General Government - Sundry 248,474 248,276 262,903 264,092 Past-Service Pension Payments Total General Comments Total General Ge						
Past-Service Pension Payments Unallocated Employee Barefits SUB-TOTAL GENERAL GOVERNMENT SERVICES 8,128,083 9,038,567 8,199,970 8,392,491 1991 Recoveries (deduct) - Utility TOTAL GOVERNMENT SERVICES - TO PAGE 1 8,128,083 9,038,567 8,199,970 8,392,491 2100 Police 18,703,197 19,086,207 19,695,400 20,152,996 Pre 5,584,984 5,387,281 6,055,029 6,071,809 2500 Emergency Measures Safety 200,874 175,544 175,348 176,477 25200 Service Protection 25201 Service Protection 1,128,083 9,893,865 5,098,787 5,450,123 5,216,079 25200 Other - E911 and Police Dispatch 4,154,156 3,882,444 4,180,870 4,155,272 2622 Dispatch 4,154,156 3,882,444 4,180,870 4,155,272 2623 Unallocated Employee Barefits 1,128,083 989,981 1,044,702 1,058,873 Electrical Inspection 1,128,083 989,981 1,044,702 1,058,873 Electrical Inspection 1,128,083 989,981 1,044,702 1,058,873 Electrical Inspection 2623 Unose Inspection 46,078 60,082 66,695 66,695 2650 Other - By-law Compliance 104,078 60,082 66,695 66,695 2650 Other - By-law Compliance 1071AL PROTECTIVE SERVICES - TO PAGE 1 35,335,823 34,939,322 37,115,802 37,341,344 Road Transport Administration Road Commissioners' Fees and Mileage Public Works Administration 32101 Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits Equipment Repairs and Maintenance Equipmen						
Unallocated Employee Benefits	1360	_	248,474	248,276	262,903	264,092
SUB-TOTAL GENERAL GOVERNMENT SERVICES 8,128,083 9,038,567 8,199,970 8,392,491	ш	5 - 18 CO (19 CO	75,000		75,000	75.000
TOTAL GOVERNMENT SERVICES - TO PAGE 1 8,128,063 9,038,567 8,199,970 8,392,491		Orlanocated Employee Benefits	73,000		73,000	15,000
TOTAL GOVERNMENT SERVICES - TO PAGE 1 8,128,083 9,038,567 8,199,970 8,392,491		SUB-TOTAL GENERAL GOVERNMENT SERVICES	8,128,083	9,038,567	8,199,970	8,392,491
2100	1991	Recoveries (deduct) - Utility				
2100						
2100					r	
Single S		TOTAL GOVERNMENT SERVICES - TO PAGE 1	8,128,083	9,038,567	8,199,970	8,392,491
Single S						
Single S	2100	Police	18.703.197	19.086.207	19.695.400	20.152.996
Emergency Measures 200,874 175,544 175,348 176,477 175,040 175						
2510 Safety 200,874 175,544 175,348 176,477			5,60 1,60 1	0,000,000		3,2,3,000
2540	2510		200,874	175,544	175,348	176,477
2550 Other - E911 and Police Dispatch 4,154,156 3,682,444 4,180,870 4,156,272	2520	Flood Control				
2600 Other Protection						
Building Inspection			4,154,156	3,682,444	4,180,870	4,156,272
Electrical Inspection Plumbing Inspectio			4 420 002	090 094	1 044 702	1 050 072
Plumbing Inspection			1,120,003	909,961	1,044,702	1,030,073
Health and Safety						
License Inspection Animal and Pest Control Other - By-law Compliance TOTAL PROTECTIVE SERVICES - TO PAGE 1 Road Transport Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration 32200 Engineering Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel - Equipment Repairs and Maintenance - Equipment Insurance and Registration 32301 - Workshop and Yard Operations - Equipment Renal Recovery - Special Projects / Surface Work - Street Maintenance & Resurfacing - Street			293,114	279,058	303,514	297,860
TOTAL PROTECTIVE SERVICES - TO PAGE 1 35,335,823 34,939,322 37,115,802 37,341,344	2630		64,078	60,062	66,695	66,695
Road Transport	2640	Animal and Pest Control	83,708	147,901	105,517	105,974
Road Transport Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration	2650	Other - By-law Compliance	34,265	32,076	38,603	38,310
Road Transport Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration	W					
Road Transport Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration						
Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration 3,318,316 3,439,516 3,524,822 3,522,866 32200 Engineering 2,107,786 2,140,515 2,311,419 1,921,193 Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel 32302 - Equipment Repairs and Maintenance (405,888) (255,730) (400,446) (408,349) 32304 - Equipment Insurance and Registration 392,878 400,315 409,249 417,438 32305 - Workshop and Yard Operations (15,000) (12,857) (20,000) (15,000) - Equipment Rental Recovery (2,674,727) (2,669,599) (4,341,709) (4,600,991) 32312 - Special Projects / Surface Work - Street Maintenance & Resurfacing 3,164,547 2,866,342 3,811,987 2,708,862		TOTAL PROTECTIVE SERVICES - TO PAGE 1	35,335,823	34,939,322	37,115,802	37,341,344
Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration 3,318,316 3,439,516 3,524,822 3,522,866 32200 Engineering 2,107,786 2,140,515 2,311,419 1,921,193 Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel 32302 - Equipment Repairs and Maintenance (405,888) (255,730) (400,446) (408,349) 32304 - Equipment Insurance and Registration 392,878 400,315 409,249 417,438 32305 - Workshop and Yard Operations (15,000) (12,857) (20,000) (15,000) - Equipment Rental Recovery (2,674,727) (2,669,599) (4,341,709) (4,600,991) 32312 - Special Projects / Surface Work - Street Maintenance & Resurfacing 3,164,547 2,866,342 3,811,987 2,708,862						
Administration 32110 Road Commissioners' Fees and Mileage Public Works Administration 3,318,316 3,439,516 3,524,822 3,522,866 32200 Engineering 2,107,786 2,140,515 2,311,419 1,921,193 Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel 32302 - Equipment Repairs and Maintenance (405,888) (255,730) (400,446) (408,349) 32304 - Equipment Insurance and Registration 392,878 400,315 409,249 417,438 32305 - Workshop and Yard Operations (15,000) (12,857) (20,000) (15,000) - Equipment Rental Recovery (2,674,727) (2,669,599) (4,341,709) (4,600,991) 32312 - Special Projects / Surface Work - Street Maintenance & Resurfacing 3,164,547 2,866,342 3,811,987 2,708,862		Road Transport				
Road Commissioners' Fees and Mileage						
Public Works Administration 3,318,316 3,439,516 3,524,822 3,522,866 2,107,786 2,140,515 2,311,419 1,921,193 Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel - Equipment Repairs and Maintenance - Equipment Repairs - Equipment Repairs - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance & Resurfacing - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Street Maintenance - Special Projects / Surface Work - Special Projects / Surface Work - Special Projects / Surface Work - Sp	32110					
Roads and Streets Unallocated Costs Equipment Operators' Wages and			3,318,316	3,439,516	3,524,822	3,522,866
Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel - Equipment Repairs and Maintenance - Equipment Insurance and Registration - Workshop and Yard Operations - Equipment Rental Recovery - Equipment Rental Recovery - Special Projects / Surface Work - Street Maintenance & Resurfacing - Equipment Operators' Wages and - Benefits - Equipment Fuel - Equipment Repairs and Maintenance - (405,888) (255,730) (400,446) (408,349) - 409,249 417,438 - 409,249 417,	32200	Engineering	2,107,786	2,140,515	2,311,419	1,921,193
Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel - Equipment Repairs and Maintenance - Equipment Insurance and Registration - Workshop and Yard Operations - Equipment Rental Recovery - Equipment Rental Recovery - Special Projects / Surface Work - Street Maintenance & Resurfacing - Equipment Operators' Wages and - Benefits - Equipment Fuel - Equipment Repairs and Maintenance - (405,888) (255,730) (400,446) (408,349) - 409,249 417,438 - 409,249 417,		2 10 12				
32301 Benefits						
32302 - Equipment Fuel (405,888) (255,730) (400,446) (408,349) 32304 - Equipment Insurance and Registration 392,878 400,315 409,249 417,438 32305 - Workshop and Yard Operations (15,000) (12,857) (20,000) (15,000) - Equipment Rental Recovery (2,674,727) (2,669,599) (4,341,709) (4,600,991) 32312 - Special Projects / Surface Work - Street Maintenance & Resurfacing 3,164,547 2,866,342 3,811,987 2,708,862	22204					
32303 Equipment Repairs and Maintenance (405,888) (255,730) (400,446) (408,349)						
32304 Equipment Insurance and Registration 392,878 400,315 409,249 417,438 42305			(405.888)	(255.730)	(400,446)	(408.349)
32305 - Workshop and Yard Operations (15,000) (12,857) (20,000) (15,000) (
- Equipment Rental Recovery (2,674,727) (2,669,599) (4,341,709) (4,600,991) 32312 - Special Projects / Surface Work - Street Maintenance & Resurfacing 3,164,547 2,866,342 3,811,987 2,708,862						
- Street Maintenance & Resurfacing 3,164,547 2,866,342 3,811,987 2,708,862						
	32312	- Special Projects / Surface Work				
Transportation Services Sub-Total Forward to Page 4 5,887,912 5,908,501 5,295,323 3,546,019		- Street Maintenance & Resurfacing	3,164,547	2,866,342	3,811,987	2,708,862
1101/340/1011 Octivide Sub-titian to mail to Page 4 5,001,512 0,300,501 0,250,325 5,040,013		Transportation Services Sub-Total Forward to Poge 4	5 887 012	5 908 501	5 205 222	3 546 010
		Transportation corridos das Total Formale to Fago 4	0,007,012	0,000,001	0,200,020	0,010,010

BUDGETED EXPENDITURE

Municipality of The City of Brandon

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3	5,887,912	5,908,501	5,295,323	3,546,019
32321 Road Re-Construction - Labour			3	
32322 - Materials				
32323 - Rentals				
- Total 32330 Sidewalks and Boulevards	1,591,000	1,621,178	120,000	1,930,000
32330 Sidewalks and Boulevards 32340 Ditches and Road Drainage	669,567 400,865	474,953 278,540	646,399 438,661	605,585 443,307
32350 Storm Sewers	84,342	78,418	90,359	92,359
32360 Street Cleaning	247,528	236,402	330,694	352,227
32371 Snow and Ice Removal - Labour				
32372 - Materials				
32373 - Rentals				
- Total 32400 Bridges	653,637	1,121,316	768,912	787,013
32500 Street Lighting	978,000	963,153	962,700	973,903
32600 Traffic Services	81,450	102,510	93,156	94,231
32700 Parking	51,578	23,504	29,874	29,915
32900 Other Road Transport				
Other Transportation Services - Brandon Airport	1,037,571	1,136,339	1,203,488	1,226,418
- Brandon Transit	5,587,955	5,839,506	6,230,836	6,263,574
TOTAL TRANSPORTATION OFFINANCE TO BACE 4	17,271,404	17,784,321	16,210,401	10 244 550
TOTAL TRANSPORTATION SERVICES - TO PAGE 1	17,271,404	17,784,321	16,210,401	16,344,550
Garbage and Waste Collection			- to	
4320 Garbage Collection	1,231,353	1,239,699	1,373,643	1,376,243
4330 Nuisance Grounds	3,078,294	3,184,484	3,974,787	4,097,066
Other Environmental Health				
4480 Municipal Wells 4490 Public Rest Rooms				
Other Environmental Initiatives	335,569	170,752	324,729	182,411
1				
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	4,645,217	4,594,934	5,673,159	5,655,721
Public Health 5110 Health Unit				
5160 Cerneteries	433,179	394,437	440,270	455,024
5186 Other				
Medical Care			•	
5220 Medical Officer				
Other				
Hospital Care	г .			
5370 Hospital Care				
Other Social Welfare				
5410 Administration				
5420 Social Assistance	267,032	267,032	267,032	267,032
TOTAL BUBLIS USALTHA WELSARS SERV. TO BASE 4	700 044	204 400	707.000	700.050
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1	700,211	661,469	707,302	722,056
6100 Planning and Zoning	935,327	765,959	873,597	813,424
Community Development		W-		
6220 General Land Assembly				
6230 Urban Renewal	4,532,962	2,380,034	2,908,184	981,123
6240 Beautification and Land Rehabilitation	2000		· ·	
6241 Urban Area Weed Control Other Property Administration	486,915	630,811	546,576	519,809
Curer Property Administration	400,913	030,011	540,570	313,003
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1	5,955,204	3,776,804	4,328,356	2,314,357

BUDGETED EXPENDITURE

Municipality of The City of Brandon

	Totale real Enaily	1 December 2025			
		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources Agriculture				$\overline{}$
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
				1	
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	554,845	508,917	567,792	486,764
7410	Tourism	309,919	163,818	367,025	251,700
7420	Public Receptions				
_					
	TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	864,764	672,735	934,817	738,464
		2			-
8110	Recreation	1,387,745	1,309,621	1,448,467	1,417,242
8120	Community Centers and Halls	60,000	60,000	60,000	60,000
8130	Swimming Pools and Beaches	281,899	294,146	360,580	356,444
8140	Golf Courses	9,250	33,297	11,300	11,300
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds	3,082,369	3,014,521	3,406,209	3,467,760
8190	Other Recreational Facilities	180,833	115,946	211,715	759,390
	Canada Games Sportsplex	1,708,460	1,738,504	1,778,219	1,792,374
	Keystone Centre	999,086	998,968	1,123,650	1,867,920
		100.004	404.045	440,000	440 700
8240 8250	Museums	100,624 924,952	104,945 891,425	116,869 900,656	116,708 936,818
8280	Libraries Other Cultural Facilities	924,932	091,423	900,000	530,010
0200	Centennial Auditorium	187,090	167,697	199,574	201,662
-	Riverbank Inc.	704,171	631,110	717,115	728,793
24b	Art Gallery	245,328	245,328	250,235	255,240
	Brandon First	159,820	129,720	134,811	162,236
	TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1	10,031,628	9,735,229	10,719,400	12,133,888
9111	L.U.D. of Page 7				
9112	L.U.D. of Page 7				
9113	L.U.D. of Page 7				
9114	L.U.D. of Page 7				
9320	Transfer to Capital - Page 13		1,418,492	7,180,555	42,000
9330	Transfer to Utility - Page 6	2 000 445	2 700 000	2 700 407	4 007 407
9410	Debenture Debt Charges - Page 11	3,833,113	3,796,866	3,706,127	4,667,197
9420	Other Long-term Debt Charges - Page 11 Tax Discount and Short-term Loan Interest	80,311	72,365	79,017	80,000
9440	Other Debt Charges	00,311	12,303	79,017	80,000
3440	Other Fiscal Services				
	TOTAL FISCAL SERVICES - TO PAGE 1	3,913,424	5,287,724	10,965,699	4,789,197
9900	General Reserve	1	т	т	
9900	Specific Reserves: Schedule 1	10,936,589	12,988,758	10,665,774	10,642,200
9910	- Other	10,550,563	12,000,700	10,000,114	10,042,200
3313					
	TOTAL TRANSFERS - TO PAGE 1	10,936,589	12,988,758	10,665,774	10,642,200

UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2023

REVENUE

			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES	- Residential	11,900,188	11,323,813	13,689,003	16,583,439
		- Commercial and Bulk				
		- Industrial				
		- Federal and Provincial				
310	SEWER SERVICE CHARGES	Municipal and Schools Residential	8,115,424	7,910,486	9,554,804	12,100,285
310	SEWER SERVICE CHARGES	- Commercial	0,113,424	7,910,400	9,554,604	12,100,263
		- Other				
320	Discounts, Refunds and Cancell	ations				
	Net Consumer Revenue - Sub T	otal	20,015,612	19,234,300	23,243,807	28,683,724
330	Penalties		75,000	82,573	75,000	75,000
340	Hydrant Rentals		305,800	305,200	305,800	305,800
350	Installation Service					
360	Connection Revenue - Net		1,005,211	1,007,675	1,045,808	1,130,110
370	Provincial Grants		1045.440	340,998	0.400.000	0.540.504
380	Other Revenue	logo E	4,245,418	2,919,745	3,469,966	3,546,594
396	Transfer from Revenue Fund - F Transfer from Reserves - Utility		300,000	215,306	311,500	50,768
397	Transfer from Accumulated Sur		300,000	210,000	511,500	50,700
			25,947,041	24,105,797	28,451,881	33,791,995
410	WATER SUPPLY	EXPENDITURE				
411	Administration		4,221,917	3,734,198	4,281,799	4,105,515
412	Customer Billings and Collection	ns .	945,528	930,364	780.025	798,934
413	Purification and Treatment		7,187,448	5,826,222	7,695,975	7,674,516
414	Water Purchases					
415	Service of Supply		575,473	207,642	403,105	440,358
416	Transmissions and Distribution		745,068	974,034	916,059	916,472
417	Other Water Supply Costs		12,647	16,670	16,193	17,599
418	Connections - Net Loss TOTAL	Maintenance of Mains	13,688,082	11,689,130	14,093,156	13,953,393
420	SEWAGE COLLECTION AND I	DISPOSAL				
421	Administration		34,482	30,332	37,443	37,150
422	Sewage Collection System		345,042 172,787	384,080 162,659	348,105 163,710	365,439 175,089
423	Sewage Lift Station Sewage Treatment and Disposa	í	6,246,225	6,508,772	7,128,056	6,982,703
425	Other Sewage Collection and Di		0,240,220	0,000,172	7,120,000	0,502,100
426	Connections - Net Loss	Maintenance of Mains				
	TOTAL		6,798,536	7,085,844	7,677,314	7,560,382
430	TRANSFER TO CAPITAL - Pag	e 13			I	
440	TRANSFERS TO RESERVES					
441	Water Utility: Schedule 2		1,072,502	1,638,031	2,277,543	4,554,910
	Wastewater Utility: Schedule 2	2	2,630,493	1,594,881	2,062,616	4,984,035
442	Office Equipment: Schedule 2		3,000	3,000	3,000	3,000
	Mitigation & Preparedness: Sc	hedule 2		340,483		
	TOTAL		3,705,995	3,576,395	4,343,159	9,541,946
450	DEBENTURE DEBT CHARGES	- Page 12	1,754,428	1,754,428	2,338,252	2,736,275
	OTHER LONG-TERM DEBT CH	IARGES - Page 12				
	Deferred Surplus re Deficit, 20_	Page 9				
	TOTAL		25,947,041	24,105,797	28,451,882	33,791,995

Page 8

Municipality of The City of Brandon

119.000, 120.000, 220.2350 12.000, 220.2350 12.000, 220.2350 12.000, 220.2350 12.000, 220.2350 12.000, 220.2350 12.000, 220.2350 12.000, 220.2350 12.000, 22			Assessments	sments			Expenditures				Revenues	nes	
2.892.155.500 3.1560.720 11.157.1510 2.695.1500 2.695.11 2.892.155.00 2.695.10 2.69	Reduis Con Taxes:	Taxable	Otherwise	Grants		Basic	Allowance Tax Assets		M/R Fr	Tax	Grants in Lieu of Taxes	Other Revenues and Transfers	
2,500,102,100 155,607,500	Foundation - Residential	2,024,325,660		41,956,890	2,066,282,550								
2,000,100,000 13,000,750 13,000,100	Foundation - Other	800,730,210	0	111,937,190	912,667,400	7,429,020	93.00	7,429,113	8.140	6,517,944	911,169		7,429,113
2.000.145.00 2.000.150 1.000.000.300 1	Special - Brandon School Division	2,828,482,650			3,017,240,900	41,477,455	556.00	41,478,011	13.747	38,883,151	2,132,126	462,734	41,478,011
Section Sect	Community Revitalization	2,691,590	0		2,691,590	58,911		58,911	21.887	58,911			58,911
Page													
Page	Spacial												
Page 1 P	Total Control												
Page 1 P	Hospital District												
Page 1 P	Hospital District					30C 330 0F	00 073	40 000 036		900 097 97	200 000	107.001	300 000
Participa Part	local Requisition					40,300,300	00.545	40,900,000		000,004,64	2,043,693	407,134	46,900,033
1582 12 250, 18,240 1582 12,250	Local Littan Districts					- a5a							
Second Part Charges 2,892,163,230 145,046,600 3,345,41,320 1,623,735 1,441 1,627,193 1,633,144 1,627,193 1,633,144 1,627,193 1,633,144 1,627,193 1,633,144 1,627,193 1	LUD.												
To Debt Charges: To Debt Cha													
Comments													
1,820,135,540 1,620,135,54													
1.880.375 2.890, 138.540 3.09.906.380 145.086.500 3.050.405.790 1.880.375 2.999 1.883.314 FRT	Debenture Debt Charges:												
2.892.163.230 158.242.560 3.050.405.790 1.825.722 1.441 1.827.192 0.559	Local Improvements	2,890,138,540		145,096,600	3,345,141,520	1,880,375	2,939	1,883,314	FRT				
2.892.163.230 158.242.560 3.050.405,790 1.825.722 1.441 1.827.193 0.599									0.563	1,801,625	81.689		1,883,314
Funds	Canada	2 802 163 23/		158 242 KED	3 050 405 790	1 825 752	1 441	1 827 103	0 500	4 732 ADE	787 80		1 827 103
Funds Funds Tag 520 163 230 158 242 560 100 405,790 Tag 520 1,627 Tag 520 Tag													20.
Funds Funds 1 2.892,163,230 1 58,242,560 1 58,242,690													
Funds Funds Tax. Cable Sig73.103 Sig73.103 Tax. Cable Sig73.103 Sig73.													
Funds Funds I 2.892,163,230 I 58,242,560 I 58,242,660 I 58,242,660 I 58,362,660 I 58,562,660 I 58,562,660 I 58,562,660 I 58,562,660	Special Services Levies:												
Funds Funds 1 2.892,163.230	Local Government	2,892,163,23	0	158,242,560	3,050,405,790	733,520	1,627	735,147	0.241	697,011	38,136		735,147
Funds 1													
Funds 1 2.892,163,230	Deficit Recovery												
Funda 1.1 2.892,163,230 1.665,774 1.386 1.0,667,161 1.0,671,161	General												
1	Utility												
158,242,560 3,050,405,790 10,665,774 1,386 10,667,161 0,868 Municipal: 2,892,163,230 158,242,560 3,050,405,790 99,731 15,596 10,515,490 105,520,680 19,990 105,520,670 154,486,066 20,639 154,506,705 154,506,705 154,486,066 20,639 154,506,705 154,506	Reserve Funds												
il Municipal: 2.892.163.230 Ss Tax. Cable 99.731 49.812.634 15.506.705.607 15.506.705.607 15.506.705.607 15.506.705.607 15.506.705.607 15.506.705.607 15.506.705.607 15.506.705.607 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705 15.506.705	Corneral Cornectile 1	2 892 163 2		158 242 560	3 050 405 790	10 665 774	1 386	10 667 181	0.868	2 510 398	137 355	8 019 408	10 667 161
Municipal: 2,892,163,230 158,242,560 3,050,405,790 99,731 12,596 40,515,490 13,282 13,282 15,596 14,596,105 14,59													
Municipal: 2892.163.230 158.242.560 3.050.405.790 99.731 12.596 40.515.490 13.282 13.2													
Manual M													
85 Tax, Cable 2892,163,230 158,242,560 3,050,405,790 40,502,884 12,596 40,515,490 13,282 158,200 158,240,670 158,242,660 158,242,660 158,242 105,540,670 158,242 158,240,670 158,242 158,242 158,242,660,060 1	General Municipal:												
Se Tax, Cable 99,73,100 99,73,100 99,73,100 1% 1% 1% 1% 1% 1% 1% 1% 1% 1% 1% 1% 1%	At Large	2,892,163,23	0	158,242,560	3,050,405,790	40,502,894	12,596	40,515,490	13.282	38,413,712	2,101,778		40,515,490
Levenue and Transfers 49,812,634 49,812,634 ad Deficit 105,520,680 19,990 105,540,670 Indicipal 154,486,066 20,639 154,506,705	Business Tax, Cable	9,973,10	0		9,973,100	99,731		99,731	*	99,731			99,731
15,00,705 154,506,705 15	Other Dance of Tenestons					15 5 C 1 8 O F		40 812 E34				ACA C19 OA	100000
105,520,680 19,990 105,540,670 154,506,705 154,506,705 154,506,705	Budgeted Defer					1007		100,100				15,012,031	40,017,0,04
154,486,066 20,639 154,506,705	Total Municipal					105,520,680	19,990	105,540,670		45,254,883	2,453,745	57,832,042	105,540,670
154,486,066 154,506,705													
	Totals					154,486,066	20,639	154,506,705		90,714,889	5,497,040	58,294,776	154,506,705
							Page 1			Page 1	Page 1, 9	Page 2	

Municipality of The City of Brandon

For the Year Ending 31 December 2023

Part 1 - Grants In Lieu of Taxes

	Assessme	ent				
Government or Agency	Farm / Residential	Other	Mill Rate	Amount	Frontage	Total
Federal - Residential	196,920		29.300	5,770		5,770
Federal - Farm	1,019,790		29.300	29,880		29,880
Federal		11,971,580	37.440	448,216		448,216
Canadian Pacific Rail		8,882,900	37.440	332,576		332,576
Canada Post		1,155,640	37.440	43,267		43,267
Provincial - Court Services		3,284,130	37.440	122,958		122,958
Provincial - Land Titles Office		396,630	37.440	14,850		14,850
Provincial - Family Services	149,850		29.300	4,391		4,391
Provincial - Gov't Services	119,780		29.300	3,510		3,510
Provincial - Gov't Services		11,438,840	37.440	428,270		428,270
Provincial - Highways - Farm	63,230		29.300	1,853		1,853
Provincial - Highways		764,240	37.440	28,613		28,613
Provincial - BCI		6,673,690	37.440	249,863		249,863
Brandon University	3,663,000		29.300	107,326		107,326
ACC		26,122,740	37.440	978,035		978,03
ACC		77,100	0.563	43		4:
Fire College		4,173,600	37.440	156,260		156,260
Manitoba Public Insurance	368,110		29.300	10,786		10,78
Manitoba Public Insurance		2,259,150	37.440	84,583		84,58
Manitoba Housing	37,579,010		29.300	1,101,065		1,101,06
Manitoba Housing		3,145,030	15.553	48,915		48,91
Manitoba Housing		586,180	37.440	21,947		21,94
Manitoba Housing		77,620	0.563	44		4
Manitoba Hydro - Farm	650		29.300	19		1
Manitoba Hydro		20,862,960	37.440	781,109		781,10
Manitoba Hydro		64,230	0.563	36		3
Manitoba Hydro		13,364,910	36.877	492,858		492,85
Subtotal	43,160,340	115,301,170		5,497,040		5,497,04
Total-Pages 1,8				5,497,040		5,497,04

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,868,465
Federal Government	Transit - Fuel Tax Rebate Program	486,888
Federal Government	Young Canada Works - Heritage	4,800
Federal Government	Aboriginal Relations	119,545
Federal Government	Police	400,000
Federal Government	Economic Development	
Federal Government	Airport-Western Economic Diversification Canada	
Province of Manitoba	Ambulance	1,422,762
Province of Manitoba	Diseased Trees	166,571
Province of Manitoba	Heritage Projects	1,400
Province of Manitoba	Product Stewardship	989,193
Province of Manitoba	Waste Reduction Fund Rebate	350,000
Province of Manitoba	Police	7,522,055
Province of Manitoba	Composting	70,000
Province of Manitoba	Youth Programs & Community Initiatives	25,284
Province of Manitoba	Housing	1,918,500
Province of Manitoba	Mosquito Control	60,000

Total - Page 2 16,405,463

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

	Original Deficit Amount	Year	Term	Authority	Amount
112-1217					
XC = 2=				Total - Page 1	

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
		-		
		To	tal - Page 6	

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				Municipality of	Municipality of The City of Brandon	uop					
			Ľ	or the Year Endi	For the Year Ending 31 December 2023	. 2023					
Part 1 - Debenture Debt Charges											
Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Materials Recycling Facility	6837 / 6963	2023	178,828	178,828	0	11,351	190,179			190,179	At Large
Keystone Centre (Capital Upgrades)	6929 / 6963	2023	355,279	355,279	0	22,550	377,829			377,829	At Large
Fire Hall	6930 / 6990	2030	5,263,770	552,811	4,710,959	258,978	811,788			811,788	CID
				\$ 100 m (March							
Police Station	6919 / 7054	2030	7,048,274	751,414	6,296,860	317,172	1,068,586			1,068,586	ΠD
Keystone Centre (Capital Upgrades)	7059 / 7071	2022									Atlame
				3							D D D D D D D D D D D D D D D D D D D
Keystone Centre (Roof Repairs)	7063 / 7121 / 7157	2026	1,033,764	247,098	786,666	31,013	278,111			278,111	At Large
638 Princess Ave (Retrofit)	7060 / 7158	2026	782.512	187.042	595.470	23.475	210.517			210.517	Allarde
Airport Terminal Redevelopment	7116/7152/7197	2034	3,861,349	253,318	3,608,031	164,107	417,425			417,425	At Large
34th Street Extension	7232 / 7320	2031	2,738,308	269,542	2,468,766	82,149	351,692			351,692	At Large
Outdoor Field Complex	7295		6,000,000		6,000,000						At Large
RCMP OCC Project	7312		3,766,855		3,766,855						At Large
Southeast Drainage Improvements	7331		30,140,000		30,140,000						At Large
		3 ST 12	61,168,939	2,795,332	58,373,607	910,795	3,706,127			3,706,127	
Part 2 - Summary (by area) - to be carried forward - Page 8	ried forward - Page 8					6					
Area to be Levied	Taxable Assessment	Otherwis	herwise Exempt Assessment	Grant	Assessment		Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate	
Local Improvements	2,890,138,540		309,906,380	145,096,600	3,345,141,520		1,880,375			1,880,375	
General	2,892,163,230			158,242,560	3,050,405,790		1,825,752			1,825,752	
						_					
						_	3,706,127			3,706,127	
											Dane 11

Municipality of The City of Brandon	For the Year Ending 31 December 2023	pening Principal Closing Balance Interest Total Payment Frontage Other Net Requirement Area to be Levied		389,893 389,893 0 24,747 414,640 414,640 Utility Rates	6.105.844 593.045 5.512.799 203.155 796.200 796.200 796.200	000 07 X	7,402,895 312,619 7,090,276 231,340 543,959 Utility Rates	8,000,000 271,453 7,728,547 312,000 583,453 583,453 Utility Rates	0,670,500 40,670,500 Utility Rates	10,000,000 30,000,000 Utility Rates							1,307,007,1 31,007,123 771,243 2,330,232	mpt Grant Accocrment Accocrment Ranised by Raised by Raised by Mill Bate	1,906,380 145,096,600 3,345,141,520			2 338 252	
		Total Payment		414,640	796,200	000	543,959	583,453		1							707'900'7	Requirement		2,338,252		2.338.252	
Jon	2023	Interest		24,747	203,155	000 000	231,340	312,000								275	111,243				_	i e	_
The City of Branc	ing 31 December	Closing Balance		0	5,512,799	00000	7,090,276	7,728,547	40,670,500	30,000,000						000000	91,002,123	Acceement	3,345,141,520	all			
Municipality of	or the Year Endi		П	389,893	593,045	0,0	312,619	271,453								0,0,00	010,700,1	Grant	145,096,600				
	•	Opening		389,893	6,105,844	100 007 1	7,402,895	8,000,000	40,670,500	30,000,000						007 002 00	92,309,132	Otherwise Exempt	309,906,380				-
		Maturity		2023	2031	0,00	2040	2042									-	Otherwis					
		By-law No.		6900 / 6963	6979 / 7131	00000	7229 / 7288	7229 / 7325	7238	7338							orward - Page 8	Tavable Accoment	2,890,138,540				
		Part 1 - Debenture Debt Charges Purpose		Lagoon Expansion	Central WWTF		WTF Chemical Building - Series A	WTF Chemical Building - Series B	Water Treatment Facility Expansion	Southwest Brandon Wastewater Servicing							Part 2 - Summary (by area) - to be carried forward - Page 8	Acceptance of the second	Local Improvements	Utility Revenue			

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2023

PART 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Operating Fund - Schedule 3	7,180,555	7,180,555			
Utility Operating Fund - Schedule 4					
General Reserves - Schedule 5	22,123,596			22,123,596	
Utility Reserve - Schedule 6	12,910,500			12,910,500	
Outdoor Sports Complex	5,869,019				5,869,019
Renovations - RCMP OCC	3,636,855				3,636,855
Southeast Drainage	24,072,000	1			24,072,000
Water Treatment Facility Expansion	10,680,000				10,680,000
Southwest Brandon Wastewater Servicing	18,830,000				18,830,000
Cultural Hub	450,000				450,000
	105,752,525				
	TOTAL	7,180,555			
		Page 5			

PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

63,537,874

35,034,096 Part 2

Part 3

	General Fund	Transfers	Utility Fund 7	Transfers	
Reserve Name and By-Law No.	To Operating	To Capital	To Operating	To Capital	Cash Resources
General Reserves - Schedule 5		20,931,596		1,192,000	
Utility Reserves - Schedule 6				12,910,500	
General Reserves - Schedule 7	8,019,408				
Utility Reserves - Schedule 8			311,500		
	8,019,408				
	Page 2	20,931,596			
	A	Part 1	311,500	MODE	

311,500 Page 6 14,102,500 Part 1

Page 6

PART 3 - BORROWING (Subject to Municipal Board Approval)

	TE	MPORARY FINANC	ING	REPAYM	ENT
PROPOSAL	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Outdoor Sports Complex				5,869,019	10 Years
Renovations - RCMP OCC				3,636,855	10 Years
Southeast Drainage				24,072,000	20 Years
Water Treatment Facility Expansion				10,680,000	20 Years
Southwest Brandon Wastewater Servicing				18,830,000	20 Years
Cultural Hub				450,000	
			TOTAL - Part 1	63,537,874	

Departmental Use Only Adopted by Resolution of Council Head of Council

			FIVE YEAR CA	FIVE YEAR CAPITAL EXPENDITURE PROGRAM	ROGRAM					
		П	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)	ark Priority 1, 2, 3, etc.)				SOURCE OF FUNDS		
	2024	2025	2026	2027	2028	TOTAL	Operating	Reserves	Debenture Sales	Other
PAGE 14A	2.900,534	3,665,736	1,890,386	2,650,020	9,839,441	20,946,117	190,000	20,756,117		
PAGE 14B	35,610,300	11,421,400	9,102,100	10,629,600	29,991,000	96,754,400	265,000	68,020,850	13,118,000	15,350,550
PAGE 14C	40,257,000	55,631,500	10,083,000	3,700,000	20,638,000	130,309,500		34,174,000	41,160,500	54,975,000
8										
										I
			200							
SOURCE OF FLANDS - ANNUAL	16,101,034	70,718,636	71,073,480	10,979,020	00,408,441	TOTAI	455,000	796,056,221	04,278,500	70,325,550
OPERATING	103,000	180,000	75,000	52,000	45,000	455,000				
RESERVES	18,096,034	16,446,386	11,307,486	16,677,620	60,423,441	122,950,967	(
DEBENTURE SALES	20,319,000	28,040,500	5,919,000			54,278,500				
OTHER	40,249,800	26,051,750	3,774,000	250,000		70,325,550				
	78,767,834	70,718,636	21,075,486	16,979,620	60,468,441	248,010,017	1		,	
					1				1	
Departmental Use Only		ž	Adopted by resolution of Council		ノ		X	7		
						Head of Conneil	7	1		
		A	April 6,2023	520	6100	y Manager CAO			r	
					>					

CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)	2025 2026 2027 2028 TOTAL Operating		35,800 30,000	20,000 20,000 20,000	37,500 48,000	95,000	245,000 1,588,000	115,000						64,000 62,000 10,000 624,000 624,000	45 000 135 000 135 000	11 041	COUNTY CO	000,00	DOD': 800'.	9 000,000,6		401,0101 140,810 003,012 008,813	770,000 Z58,000 442,700 599,700 Z,356,400 Z,356,400	740,900 166,250 906,550 1,841,900 3,871,200 3,871,200		170,000 55,000 1,265,000 1,320,000 55,000	75,000 500,000 200,000 210,000 1,215,000 1,215,000	3,665,736 1,890,386 2,650,020 9,839,441 20,946,117 190,000 20,756,117	TATOTI POOR TO TO THE POOR TO	DOUGH ON THE PROPERTY OF THE P	11,001,02 (44),441 (40),000,000,000,000,000,000,000,000,000,	3,665,736 1,890,386 2,650,020 9,839,441 20,946,117	Adopted by Resolution of Council	
2026 2027 2028 TOT 20	35.800 30,000 150,000 20,000 20,000 20,000 37,000 37,500 48,000 85,000 145,000 245,000	35,800 30,000 150,000 20,000 37,000 37,000 37,000 37,500 48,000 35,000 345,000	20,000 20,000 20,000 37,000 37,000 37,000 37,000 37,500 48,000 35,000 345,000	37,500 37,500 48,000 85,000 34,500 144,000 245,000 144	95,000	240 000 145 000 145 000	20010-1	115,000						200,000	45,000	45.246 11.041	000 03	000,00	000,10		505.05 /0C.62	140,816 002,012	258,000 442,700 599,700	166.250 906.550		100,000	500,000 200,000	1,890,386 2,650,020 9,839,441	000 37	000,04	1,043,060	1,890,386 2,650,020 9,839,441	Adopted by Resolution of Council	/
	2024 2025	-	63,000			30,000								350,000 64,000				000,000			32,010	-	286,000	215.600 740.900		50,000 170,000	230,000 75,000	2,900,534 3,665,736	20000	1	2,020,030	2,900,534 3,665,736		

			FIVE YEAR CAPIT	FIVE YEAR CAPITAL EXPENDITURE PROGRAM	OGRAM					
		CAPITA	CAPITAL EXPENDITURE (Mark	(Mark Priority 1, 2, 3, etc.)				SOURCE OF FUNDS	SONO	
	2024	2025	2026	2027	2028	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	5,874,000	828,000	2,044,000	1,338,000	11,882,000	21,966,000		15,898,000	6,068,000	
FLEET SERVICES										
Fleet Additions										
Garage Equipment	20,000	26,000	41,500	23,000	29,000	139,500		139,500		
Off Road Equipment Replacements	3,344,400	1,749,000	688,500	2,114,600	366,000	8,262,500		8,262,500		
Transit Bus Replacements	2,260,500	1,552,000	1,831,000	1,062,500	3,616,300	10,322,300		10,322,300		
Vehicle Replacements Greater than 1 Ton		125,000			54,500	179,500		179,500		
Vehicle Replacements Less than or Equal to 1 Ton	2,301,400	332,000	1,004,100	877,500	5,332,000	9,847,000		9,847,000		
Vehicle Attachments	477,000	1,025,400	345,000	111,500	432,500	2,391,400		2,391,400		
STREETS SIDEWALKS LANES									200	
Construction Support Equipment		100,000	100,000	120,000		320,000		320,000		45.0
Downtown Improvements					150,000	150,000		150,000		
Infrastructure Condition Assessments	35,000	35,000	260,000	40,000	290,000	660,000		000'099		
Intersection Improvements	000'02	1,130,000	70,000	370,000	1,900,000	3,540,000	Section Section 1	3,540,000	THE RESERVE THE PERSON NAMED IN COLUMN	
New Sidewalks	175,000	100,000	125,000	100,000	150,000	650,000		650,000		
Street Construction	200,000		1,500,000	2,467,500	2,467,500	6,935,000		6,935,000		
Street Reconstruction										
AIRPORT	10,234,800	655,000	100,000	370,000	400,000	11,759,800		1,413,250		10,346,550
TRANSIT	202,200	62,000	178,000	29,000	206,200	677,400		677,400		
RECREATION & CULTURAL SERVICES										
Andrews Field	100,000	100,000	125,000	35,000	295,000	655,000		000'559		
Cultural Hub	9,100,000					9,100,000			4,550,000	4,550,000
Centennial Auditorium	20,000	000'09	218,000	200,000		818,000		409,000		409,000
Golf Course	40,000	20,000				000'06		45,000		45,000
Other Parks, Playgrounds and Pools	000'89	211,000	30,000	52,000		361,000	265,000	000'96	67:00	
Parks Plan	425,000	450,000	100,000	175,000	2,075,000	3,225,000		3,225,000		
River Corridor				100,000		100,000		100,000		
Sportsplex	333,000	2,791,000	342,000	694,000	20,000	4,230,000	The second secon	1,730,000	2,500,000	
Trails/ Walkways Expansion					275,000	275,000		275,000		
Trails/ Walkways Reconstruction		20,000		20,000		100,000		100,000		
	35,610,300	11,421,400	9,102,100	10,629,600	29,991,000	96,754,400	265,000	68,020,850	13,118,000	15,350,550
SOURCE OF FUNDS - ANNUAL					•	TOTAL				
OPERATING	23,000	160,000	30,000	52,000		265,000				
RESERVES	12,018,500	8,364,650	7,319,100	10,327,600	29,991,000	68,020,850	(
DEBENTURE SALES	8,974,000	2,500,000	1,644,000	000 000	1	13,118,000	_			
OTHER	14,594,800	396,750	109,000	250,000		15,350,550	1			
	35,610,300	11,421,400	9,102,100	10,629,600	29,991,000	96,754,400	2			
					1	(1	٧.		
Departmental Use Only		Ago	Adopted by Resolution of Council	uncil	<u> </u>		7		7	
			•		/ '	/ - /	1			
		<	7	22	ĮΣ	Head of County	_			
		4	ないのと	20 4 2			X	1		

	ales Other				10,160,000						29,990,500		100000	0000						41.160.500 54.975.000								
F FUNDS	Debenture Sales				10,16						29,99			0.						41.16							0	
SOURCE OF FUNDS	Reserves		000'062	1,226,000		2,835,000	417,000		1,900,000	15,910,000	200,000	191,000	4,570,000	0,000,000,0						34.174.000						/		H
	Operating		ACT TO 100 100 100 100 100 100 100 100 100 10																				/		-	*	X	
	TOTAL		790,000	1,226,000	10,160,000	2,835,000	417,000		1,900,000	15,910,000	85,465,500	191,000	4,570,000	000,040,0		STOCKE STOCKES				130.309.500	TOTAL		34,174,000	41,160,500	54,975,000	130,309,500	L	(Head of Confail)
	2028		000'062	1,226,000		1,345,000	21,000		200,000	11,050,000		76,000	3 220 000	3,420,000						20.638.000			20,638,000			20,638,000		je 1
rk Priority 1 2 3 etc.)	2027						25,000		750,000	2,290,000			635,000	000,000						3.700.000			3,700,000			3,700,000	uncil	2023
CAPITAL EXPENDITURE (Mark Priority 1-2-3 etc.	2026						000'06		200,000	920,000	7,500,000	28,000	1 315 000	000,010,1						10.083.000			2,143,000	4,275,000	3,665,000	10,083,000	Adopted by Resolution of Council	April 6
GAP	2025				10,160,000	1,490,000	31,000		750.000	800,000	40,965,500	40.000	205,000	000,000						55.631.500			4,436,000	25,540,500	25,655,000	55,631,500	Ado	4
	2024						250,000			850,000	37,000,000	17,000	1,250,000	000,000						40.257.000			3,257,000	11,345,000	25,655,000	40,257,000		
										1				1						+						1		
		WATER AND SEWER SERVICES	Infrastructure Condition Assessments	Meter Reading Equipment	New Wastewater Sewers	New Watermains	Operations Equipment	Utility Services Street Reconstruction	Wastewater Main Rehabilitation	Water Treatment Facility	Water Treatment Facility Expansion	Water, Wastewater & Storm Sewer Modelling	Watermain Replacement Program	www.r-opgrades							SOURCE OF FUNDS - ANNUAL	OPERATING	RESERVES	DEBENTURE SALES	OTHER		Departmental Use Only	

Municipality of The City of Brandon

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
RESERVE NAME	- 125 - 125		88	
Accommodation Tax		626,469	200,000	
Active Transportation			570,445	
Affordable Housing		17,900		*
Airport Improvement	689,082	651,009	231,122	261,999
Ambulance				
Andrews Field	20,000	20,000	65,000	65,000
ARM Building				
Brandon Municipal Airport		200,528		
8th Street Bridge				
Capital Development		844,470	35,000	35,000
Centennial Auditorium		25,000	25,000	25,000
COVID		1,300,000		
COVID - Transit				
Civic Services Complex	15,000	15,000		
Clare Avenue Extension				
Cumulative Benefits				
Development Charge Drainage Network	492,685	23,712	52,156	53,611
Development Charge Transportation Network	789,045	167,784	369,438	379,743
Disposal Site (Sanitation)	269,230	284,321	313,300	313,300
E911 Equipment			35,000	35,000
Elections			15,000	15,000
Fire Fighting Equipment				
Fire Vehicles	37,061	37,061	176,930	403,053
Flood Control		161,709		
Gas Tax	2,748,945	2,828,061	2,868,465	2,868,465
Land Acquisition		51,736	325,971	200,000
Landfill Closure / Post Closure	149,500	165,529	157,000	157,000
Large Event		98,073		
Library / Arts Building	15,000	15,000	15,000	15,000
Machinery and Equipment	2,625,701	1,945,979	1,607,369	2,450,936
Municipal Building	48,948	49,187		
Municipal Building Maintenance	16,400	16,400	508,321	158,697
Office Equipment	3,000	3,000	3,000	3,000
Parks		63,519	150,000	150,000
Perpetual Care	76,800	71,777	80,800	80,800
Planning Projects		113,920		
Police Equipment	264,000	264,000	330,000	330,000
Police Vehicles	357,853	317,561	373,508	372,373
Professional Fees				
Protective Services Buildings	V			
Recreation Centre	55,000	55,000	55,000	55,000
Signage			10,000	10,000
Snow Clearing				
Sportsplex	500,000	858,807	400,000	400,000
Storm Sewer	763,602	763,602	565,000	565,000
Technology			210,000	210,000
Traffic Control Devices		40,000		
Transit Equipment	533,136	426,044	431,062	542,336
Transit Gas Tax	466,601	466,601	486,888	486,888

TOTAL	RESERVE	APPROPRIAT	TIONS - to	nage 5
IOIAL	MESERVE	ALLINOLINIA	10140 - 10	paye J

10,936,589	12,988,758	10,665,774	10,642,200
<u>-</u>			

Municipality of The City of Brandon

For the Year Ending 31 December 2023

	Last Year	Last Year	This Year	Next Year
RESERVE NAME	Budgeted	Actual	Budgeted	Budgeted
Water Distribution	678,979	1,493,505	2,000,000	4,269,626
Development Charge Water Treatment	101,017	63,006	98,036	100,770
Development Charge Water Network Infrastructure	292,506	81,520	179,507	184,515
Wastewater Distribution	946,967	1,254,752	1,367,593	4,269,626
Development Charge Wastewater Treatment	128,568	81,289	125,217	128,709
Development Charge Wastewater Network Infrastructure	1,554,958	258,841	569,806	585,700
Mitigation & Preparedness		340,483		
Office Equipment	3,000	3,000	3,000	3,000
Cumulative Benefits				

TOTAL RESERVE APPROPRIATIONS - to page 6

3.705.995	3.576.395	4.343.159	9.541.946

Municipality of The City of Brandon

For the Year Ending 31 December 2023

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM

DEPARTMENT

Police Detention Expansion Project

Police

7,180,555

Total - Capital Borne by General Fund - to page 13

\$7,180,555

Municipality of The City of Brandon

For the Year Ending 31 December 2023

CADITAL	EXPENDITURES	DODNE D	VIITH	ITV CILID
CAPITAL	EXPENDITURES	- BURNE B		III PUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

	SCHEDULE 5		
Municipality	of The City of Brandon		
For the Year B	Ending 31 December 2023		
CAPITAL EXPENDITURES - BORNE BY GENERAL RESE	RVES		
PROJECT / ITEM	SECTION		
AIRPORT IMPROVEMENT		7.2422	
Airport Building and Grounds Airport Equipment	Airport Airport	140,000 39,500	
Airside Improvements	Airport	250,000	
ANDREWS FIELD			429,500
Facility Maintenance & Upgrades	Parks	36,000	
			36,000
CAPITAL DEVELOPMENT Cemetery Expansion	Engineering Services	463,000	
Construction Support Equipment	Engineering Services	95,000	
Downtown Improvements Fleet Addition	Engineering Services Fleet Services	150,000 60,000	
Greenspace Development	Parks	150,000	
			918,000
CENTENNIAL AUDITORIUM Facility Upgrades		125,543	
Tability Opgrades		120,010	125,543
DIKING & FLOOD CONTROL			
Flood Repairs Dike Construction		200,000	
Dike Construction		200,000	400,000
DISPOSAL SITE (SANITATION)			
Bins	Environmental Health	190,000	
Cell #17 Design & Construction Equipment	Environmental Health Environmental Health	475,000 80,000	
Landfill Gas lateral realignment	Environmental Health	50,000	795,000
5.044			
E-911 Communications Centre Equipment	Emergency Communications	137,000	
NG911 Upgrades	Emergency Communications	7,500	
			144,500
FIRE FIGHTING EQUIPMENT	Et	05.000	
Security Cameras Confined Space Rescue-Specialty Equipment	Fire Fire	25,000 15,000	
Lawn Tractor & Snow Blower Attachment	Fire	10,000	
Turnout Gear Dryer	Fire	10,000	60,000
FIRE VEHICLES			00,000
Fire Vehicle Replacements	Fleet Services	2,113,500	2,113,500
GAS TAX			
Watermain Replacements	Engineering Utilities	547,000	
Recreation System Development & Upgrades Airport Building and Grounds	Parks Airport	475,000 171,000	
Trail System Reconstruction	Engineering Services	50,000	
Golf Course	Parks	150,000	
Trail System Expansion Intersection Improvements	Engineering Services Engineering Services	175,000 50,000	
Sidewalks (New)	Engineering Services	140,000	
Street Construction (New)	Engineering Services	150,000	
Wastewater Sewers (New) Landfill Site Development	Engineering Utilities Sanitation	645,000 1,200,000	
	47004-000307036		3,753,000
Total - Capital Borne by General Reserves - subtotal			8,775,043
rotal - Capital Borne by General Reserves - Subtotal			5,775,045

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Municipality of The City of Brandon

Municipalit	ty of The City of Brandon		
For the Year	Ending 31 December 2023		
CAPITAL EXPENDITURES - BORNE BY GENERAL RESE	ERVES (cont'd)		
PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forwar	rd		8,775,043
LAND ACQUISITION RESERVE			
Land Acquisitions	Real Estate	320,000	320,000
MACHINERY & EQUIPMENT REPLACEMENT			
Fleet Additions	Fleet Services	100,000	
Garage Equipment	Fleet Services	19,000	
Off Road Equipment	Fleet Services	1,546,800	
Vehicles - 1 ton and less	Fleet Services	307,500	
Vehicles - Greater than 1 ton	Fleet Services	2,343,400	
			4,316,700
MUNICIPAL BUILDING MAINTENANCE	Duilding Maintanana	442.000	
A. R. McDiarmid Civic Complex	Building Maintenance	443,000	
City Hall	Building Maintenance Building Maintenance	170,000 75,500	
Civic Services Complex	Building Maintenance	75,500	688,500
PARKS			
Greenspace Development	Parks	182,500	
River Corridor	Parks	400,000	
Recreation System Development & Upgrades	Parks	915,000	
Parks Equipment	Parks	51,000	1,548,500
			1,540,500
PERPETUAL CARE			
Cemetery Equipment	Cemetery	50,000	
			50,000
POLICE EQUIPMENT			
Communications Centre Equipment	Emergency Communications	144,500	
Police Equipment	Police	212,630	
Police Fleet Additions	Fleet Services	116,000	
			473,130
POLICE VEHICLE			
Police Vehicle Replacements	Fleet Services	803,050	
PROTECTIVE SERVICES BUILDING MAINTENANCE			803,050
Fire Building Improvements	Building Maintenance	71,786	
Police Building Improvements	Building Maintenance	11,956	
- 2			83,742
RECREATION CENTRE	3 4 7 4 2 4 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		
Golf Course - Grounds	Golf Course	97,500	
Golf Course - Buildings	Golf Course	650,000	747,500
SPORTSPLEX			747,500
Sportsplex - Arena	Sportsplex	200,000	
Sportsplex - Building and Grounds	Sportsplex	361,358	
Sportsplex - Sport Venues	Sportsplex	137,500	
			698,858
STORM SEWER	F-dd 0d	005 000	
Infrastructure Condition Assessments	Engineering Services	285,000	
Land Drainage Improvements	Engineering Services Engineering Utilities	1,530,215	
Water, Wastewater and Storm Sewer Modelling	Engineering Oulides	53,000	1,868,215
			1,000,210
Total Capital Barna by Caparal Basanyas subtatal			20 373 238

Total - Capital Borne by General Reserves - subtotal

20,373,238

Municipality of The City of Brandon

For the Year Ending 31 December 2023

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT/TIEM	DEPARIMENT

Total - Capital Borne by General Reserves - subtotal forward 20,373,238

TECHNOLOGY RESERVE

Server Upgrades & Replacements	Information Technology	211,000
Software Purchases & Replacements	Information Technology	55,858

266,858

TRAFFIC CONTROL DEVICES

Intersection Improvements	Engineering Services	95,000	

Transit

95,000

TRANSIT EQUIPMENT Transit System Equipment

rransit System Equipment	Halisit	10,000
		37

377,000

367,000

TRANSIT GAS TAX

Transit Equipment Replacement	Transit	315,000	
Transit System Equipment	Transit	696,500	

1,011,500

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Municipality of The City of Brandon

For the Year Ending 31 December 2023

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM DEPARTMENT

WASTEWATER NETWORK INFRASTRUCTURE

Wastewater Sewers (New) Development Services 26,000 26,000

WASTEWATER

Infrastructure Condition Assessments	Development Services	200,000
Wastewater Main Rehabilitation	Development Services	1,075,000
Wastewater Sewers (New)	Development Services	900,000
Wastewater Treatment Facilities	Development Services	2,657,000

4,832,000

WATER DISTRIBUTION

Infrastructure Condition Assessments	Development Services	100,000
New Watermains	Development Services	35,000
Utility Equipment Replacement	Development Services	429,500
Water Treatment Facility	Development Services	1,388,000
Water Treatment Facility Expansion	Development Services	1,750,000
Water, Wastewater and Storm Sewer Modelling	Development Services	50,000
Watermain Replacements	Development Services	4,075,000

7,827,500

WATER NETWORK INFRASTRUCTURE

Watermain Replacements Development Services 225,000

225,000

Municipality of The City of Brandon

For the Year Ending 31 December 2023

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM RESERVE

Active Transportation Reserve Allocation	8th Street Bridge Replacement	570,445
Machinery and Equipment Reserve Allocation	8th Street Bridge Replacement	500,000
General Operating	26th St South of Maryland	728
Municipal Building Maintenance Allocation	ARM Building	30,284
Keystone Capital Funding	Accommodation Tax	500,000
Tourism Initiatives	Accommodation Tax	440,820
General Operating	Airport	50,000
Asset Management Consulting	Capital Development	50,000
Backlane Security Lighting Program	Capital Development	25,000
Development Charges Rate Study and By-law Update	Capital Development	125,000
Lidar Aerial Photos	Capital Development	75,000
Municipal Servicing Standards	Capital Development	60,000
Road Funding	Capital Development	554,477
Software and Licenses	Capital Development	182,275
Municipal Building Maintenance Allocation	Civic Services Complex	168,420
Brandon Downtown Development Corp. Funding	Covid Restart General	100,000
Downtown Initiatives	Covid Restart General	100,000
General Operating - COVID-19 Impacts	Covid Restart General	1,500,000
General Operating - Police	Covid Restart General	100,000
Housing Term Position	Covid Restart General	72,000
Land Acquisition Reserve Allocation	Covid Restart General	125,971
Poverty Committee	Covid Restart General	20,000
Potential Severance Liabilities	Cumulative Benefits	75,000
Contamination Pilot Project	Disposal Site Sanitation	30,000
Freon Disposal	Disposal Site Sanitation	50,000
Furniture	Disposal Site Sanitation	5,800
MRF Cleaning	Disposal Site Sanitation	20,000
Signage	Disposal Site Sanitation	5,000
General Operating	Fire Fighting Equipment	100,000
Sidewalk and Curb Projects	Gas Tax	250,000
Street Preservation Projects	Gas Tax	1,225,000
Highway Signage Upgrade	Highway Signage	35,000
Phase 2 Environmental Assessment	Land Acquisition	30,000
General Operating	Landfill Closure/Post Closure	100,000
Accommodation Tax Allocation	Large Event Acquisition	200,000
Municipal Building Maintenance Allocation	Municipal Building	151,299
Tree Planting	Parks	75,000
General Operating	Perpetual Care	116,570
City Plan	Planning Projects	87,500
Council Audio Visual Upgrades	Technology	37,819
Transit Route Planning	Transit Equipment	75,000

Municipality of The City of Brandon

For the Year Ending 31 December 2023

RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM

RESERVE

Sump Pump / Back Valve Program Chemical Building Forklift Municipal Servicing Standards Mitigation & Preparedness Water Distribution

200,000 87,500 24,000

Water Distribution

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$311,500

