

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Debentures										
Debentures - General Capital Projects										
1058 - Street Construction (New)	2,500,000	0	0	0	0	0	0	0	0	0
1111 - Land Drainage Improvements	3,000,000	2,000,000	0	0	0	0	0	0	0	0
697 - Recreation System Development & Upgrades	0	6,000,000	0	0	0	0	0	0	0	0
Total: Debentures - General Capital Projects	5,500,000	8,000,000	0	0	0	0	0	0	0	0
Debentures - Utility Capital Projects										
1115 - Wastewater Sewers (New)	13,000,000	0	0	0	0	10,000,000	0	0	0	0
1218 - Water Treatment Facility Expansion	7,000,000	14,841,000	14,300,000	7,600,000	2,550,000	920,500	0	0	0	0
Total: Debentures - Utility Capital Projects	20,000,000	14,841,000	14,300,000	7,600,000	2,550,000	10,920,500	0	0	0	0
Total: Debentures	25,500,000	22,841,000	14,300,000	7,600,000	2,550,000	10,920,500	0	0	0	0
Other Income										
Recoveries Other										
1032 - Golf Course - Equipment Replacement	0	26,670	0	0	0	0	0	0	0	0
1033 - Golf Course - Grounds	30,000	20,000	55,000	25,000	0	0	0	0	0	0
169 - Centennial Auditorium	0	130,395	25,000	25,000	109,000	250,000	0	0	0	0
Total: Recoveries Other	30,000	177,065	80,000	50,000	109,000	250,000	0	0	0	0
Recoveries Federal										
104 - Airside Improvements	0	11,875,000	39,000	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	800,000	17,400,000	18,200,000	8,400,000	800,000	400,000	0	0	0	0
158 - Airport Equipment	713,687	100,000	0	0	350,000	0	0	0	0	0
169 - Centennial Auditorium	0	160,486	0	0	0	0	0	0	0	0
697 - Recreation System Development & Upgrades	0	0	0	0	1,500,000	1,500,000	0	0	0	0
Total: Recoveries Federal	1,513,687	29,535,486	18,239,000	8,400,000	2,650,000	1,900,000	0	0	0	0
Recoveries Provincial										
1110 - Water Treatment Facility	925,000	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	600,000	14,400,000	15,000,000	7,000,000	650,000	679,500	0	0	0	0
169 - Centennial Auditorium	0	80,243	0	0	0	0	0	0	0	0
697 - Recreation System Development & Upgrades	0	0	0	0	1,500,000	1,500,000	0	0	0	0
Total: Recoveries Provincial	1,525,000	14,480,243	15,000,000	7,000,000	2,150,000	2,179,500	0	0	0	0
Total: Other Income	3,068,687	44,192,794	33,319,000	15,450,000	4,909,000	4,329,500	0	0	0	0

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
General Fund Reserves										
Airport Improvement Reserve (1535)										
104 - Airside Improvements	80,000	685,000	0	39,000	0	158,400	0	0	0	0
158 - Airport Equipment	39,063	0	0	150,000	0	0	0	0	0	0
892 - Airport Building and Grounds	20,000	12,000	0	0	0	0	0	0	0	0
Total: Airport Improvement Reserve (1535)	139,063	697,000	0	189,000	0	158,400	0	0	0	0
Airport Reserve (1507)										
104 - Airside Improvements	0	0	60,000	90,000	90,000	0	0	0	0	0
892 - Airport Building and Grounds	170,000	0	0	0	0	0	0	0	0	0
Total: Airport Reserve (1507)	170,000	0	60,000	90,000	90,000	0	0	0	0	0
Andrews Field Reserve (1540)										
1221 - Building Condition Assessments	9,480	0	0	0	0	0	0	0	0	0
697 - Recreation System Development & Upgrades	75,000	0	0	0	0	0	0	0	0	0
Total: Andrews Field Reserve (1540)	84,480	0	0	0	0	0	0	0	0	0
ARM Building Reserve (1547)										
1221 - Building Condition Assessments	34,275	0	0	0	0	0	0	0	0	0
Total: ARM Building Reserve (1547)	34,275	0	0	0	0	0	0	0	0	0
Capital Development Reserve (1520)										
1056 - Intersection Improvements	0	0	0	0	0	0	0	0	150,000	0
1107 - Construction Support Equipment	87,000	73,000	15,000	20,000	105,000	110,000	140,000	0	5,000	0
1213 - Infrastructure Condition Assessments	0	0	0	110,000	0	0	220,000	0	0	120,000
1223 - Downtown Improvements	240,000	360,000	0	0	0	0	0	0	0	0
166 - Cemetery Expansion	100,000	0	500,000	0	0	0	0	0	0	0
828 - Infrastructure (East of ACC North Hill Site)	0	0	0	0	0	0	0	0	0	1,123,185
Total: Capital Development Reserve (1520)	427,000	433,000	515,000	130,000	105,000	110,000	360,000	0	155,000	1,243,185
Centennial Auditorium Reserve (1524)										
169 - Centennial Auditorium	0	30,090	25,000	25,000	109,000	250,000	0	0	0	0
Total: Centennial Auditorium Reserve (1524)	0	30,090	25,000	25,000	109,000	250,000	0	0	0	0
Civic Services Complex Reserve (1533)										
291 - Civic Services Complex	132,631	0	0	0	0	0	0	0	0	0
Total: Civic Services Complex Reserve (1533)	132,631	0	0	0	0	0	0	0	0	0
Clare Avenue Reserve (1556)										
1058 - Street Construction (New)	0	0	0	300,794	0	0	0	0	0	0
Total: Clare Avenue Reserve (1556)	0	0	0	300,794	0	0	0	0	0	0

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DC Transportation Network Infrastructure Reserve (1562)										
1056 - Intersection Improvements	0	0	0	0	250,000	0	850,000	0	150,000	0
1058 - Street Construction (New)	0	0	0	800,000	1,100,000	190,000	0	0	0	1,790,000
Total: DC Transportation Network Infrastructure Reserve (1562)	0	0	0	800,000	1,350,000	190,000	850,000	0	150,000	1,790,000
Disposal Site Sanitation Reserve (1544)										
165 - Landfill Site Development	285,000	365,000	650,000	485,000	900,000	1,100,000	350,000	700,000	115,000	1,000,000
Total: Disposal Site Sanitation Reserve (1544)	285,000	365,000	650,000	485,000	900,000	1,100,000	350,000	700,000	115,000	1,000,000
E-911 Equipment Reserve (1513)										
219 - Communications Centre Equipment	150,000	250,000	0	225,000	22,500	0	100,000	0	0	0
275 - E-911 Centre Furnishings	25,000	5,000	0	0	9,500	0	0	5,000	0	0
Total: E-911 Equipment Reserve (1513)	175,000	255,000	0	225,000	32,000	0	100,000	5,000	0	0
Fire Fighting Equipment Reserve (1518)										
1023 - Fire Equipment Replacement & Maintenance	375,000	80,000	15,000	25,000	0	15,000	60,000	50,000	20,000	25,000
1025 - Fire Administration Technology Upgrades	25,000	55,000	25,000	0	0	15,000	0	15,000	25,000	40,000
1028 - Fire Hall #3	0	0	0	0	0	0	0	0	0	800,000
348 - Radio Network	0	0	0	0	0	0	0	0	0	113,000
Total: Fire Fighting Equipment Reserve (1518)	400,000	135,000	40,000	25,000	0	30,000	60,000	65,000	45,000	978,000
Fire Vehicles Reserve (1554)										
320 - Fire Vehicle Replacements	1,708,500	100,000	117,500	107,500	621,000	169,000	81,000	0	156,000	0
Total: Fire Vehicles Reserve (1554)	1,708,500	100,000	117,500	107,500	621,000	169,000	81,000	0	156,000	0
Gas Tax Reserve (1559)										
1035 - Trail System Expansion	80,000	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000
1057 - Sidewalks (New)	410,000	275,000	225,000	200,000	150,000	225,000	200,000	225,000	200,000	225,000
1058 - Street Construction (New)	935,500	1,200,000	1,200,000	429,206	200,000	790,000	0	950,000	0	440,000
282 - Watermain Replacements	150,000	300,000	0	0	0	0	0	0	0	0
Total: Gas Tax Reserve (1559)	1,575,500	1,875,000	1,550,000	754,206	475,000	1,165,000	350,000	1,325,000	350,000	815,000
Gas Tax Transit (1558)										
1063 - Transit System Equipment	701,715	286,000	180,435	191,200	181,380	190,200	173,610	191,200	165,000	215,000
910 - Transit Equipment Replacement	510,000	1,000,000	329,500	0	776,000	232,000	1,065,000	246,000	265,500	183,000
Total: Gas Tax Transit (1558)	1,211,715	1,286,000	509,935	191,200	957,380	422,200	1,238,610	437,200	430,500	398,000
Library Arts Building Reserve (1526)										
458 - Library / Arts Building	0	52,000	54,100	171,000	165,500	216,000	115,000	0	0	0
Total: Library Arts Building Reserve (1526)	0	52,000	54,100	171,000	165,500	216,000	115,000	0	0	0

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Machinery & Equipment Reserve (1508)										
124 - Off Road Equipment	820,500	2,052,000	1,524,500	1,264,500	1,519,000	1,237,500	2,161,600	905,500	2,615,000	1,436,500
199 - Garage Equipment	67,000	18,000	19,000	20,000	26,000	41,500	33,000	29,000	75,000	0
341 - Vehicles - Greater than 1 ton	3,742,500	882,500	1,215,500	887,500	0	3,118,500	3,057,500	1,584,500	596,500	1,125,500
606 - Vehicles - 1 ton and less	193,000	0	732,000	377,000	776,000	393,500	111,500	338,500	615,000	0
847 - Equipment Attachments	185,000	0	0	0	189,000	0	0	0	0	0
896 - Fleet Additions	120,000	60,000	0	0	0	0	0	0	0	0
Total: Machinery & Equipment Reserve (1508)	5,128,000	3,012,500	3,491,000	2,549,000	2,510,000	4,791,000	5,363,600	2,857,500	3,901,500	2,562,000
Municipal Bldg Maintenance Reserve (1536)										
1228 - Municipal Heritage Stone Fence	40,000	0	0	0	0	0	0	0	0	200,000
290 - City Hall	57,500	0	0	0	0	0	0	0	0	0
Total: Municipal Bldg Maintenance Reserve (1536)	97,500	0	0	0	0	0	0	0	0	200,000
Municipal Building Reserve (1504)										
1221 - Building Condition Assessments	17,300	0	0	0	0	0	0	0	0	0
290 - City Hall	83,933	0	0	0	0	0	0	0	0	0
Total: Municipal Building Reserve (1504)	101,233	0	0	0	0	0	0	0	0	0
Office Equipment Reserve (1506)										
1229 - Finance Department Office Equipment	15,000	0	0	0	0	0	0	0	15,000	0
444 - City Council - Furniture and Equipment	28,450	0	0	10,000	0	0	0	0	0	15,000
487 - Legislative Services Office Equipment	0	0	0	20,000	0	0	0	0	0	25,000
Total: Office Equipment Reserve (1506)	43,450	0	0	30,000	0	0	0	0	15,000	40,000
Parks Reserve (1537)										
1038 - Greenspace Development	410,000	375,000	450,000	425,000	300,000	325,000	425,000	250,000	250,000	300,000
1219 - River Corridor	253,590	200,000	200,000	0	75,000	100,000	0	0	0	0
697 - Recreation System Development & Upgrades	330,000	0	100,000	950,000	1,500,000	1,525,000	0	0	0	0
Total: Parks Reserve (1537)	993,590	575,000	750,000	1,375,000	1,875,000	1,950,000	425,000	250,000	250,000	300,000
Police Equipment Reserve (1500)										
1051 - Police Equipment	286,000	308,200	65,200	351,000	368,000	106,600	262,400	182,000	376,400	216,600
219 - Communications Centre Equipment	150,000	250,000	0	225,000	22,500	0	100,000	0	0	0
275 - E-911 Centre Furnishings	25,000	5,000	0	0	9,500	0	0	5,000	0	0
348 - Radio Network	0	0	0	0	0	0	0	0	0	600,000
498 - Police Fleet Additions	0	0	80,000	0	105,000	0	0	0	0	0
621 - Police Service Dog & Training	28,300	0	0	0	31,900	0	0	0	35,900	0
822 - Server Upgrades and Replacements	100,000	0	0	0	0	120,000	0	0	0	0
Total: Police Equipment Reserve (1500)	589,300	563,200	145,200	576,000	536,900	226,600	362,400	187,000	412,300	816,600
Police Vehicle Reserve (1549)										
626 - Police Vehicle Replacements	471,500	732,500	380,000	549,000	382,500	557,500	595,500	432,500	736,500	489,500
Total: Police Vehicle Reserve (1549)	471,500	732,500	380,000	549,000	382,500	557,500	595,500	432,500	736,500	489,500

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Protective Services Buildings Reserve (1555)										
1026 - Fire Building Improvements	150,000	0	0	0	0	0	0	0	0	0
1028 - Fire Hall #3	0	0	0	0	0	0	0	0	2,400,000	0
1217 - Accessibility	65,000	0	0	0	0	0	0	0	0	0
1220 - Police Building Improvements	70,000	0	0	0	0	0	0	0	0	0
1221 - Building Condition Assessments	0	85,750	0	0	0	0	0	0	0	0
Total: Protective Services Buildings Reserve (1555)	285,000	85,750	0	0	0	0	0	0	2,400,000	0
Recreation Centre Reserve (1542)										
1032 - Golf Course - Equipment Replacement	0	40,000	0	0	0	0	0	0	0	0
1033 - Golf Course - Grounds	30,000	20,000	55,000	25,000	0	0	0	0	0	0
1034 - Golf Course - Buildings	90,000	600,000	0	0	0	0	0	0	0	0
Total: Recreation Centre Reserve (1542)	120,000	660,000	55,000	25,000	0	0	0	0	0	0
Sportsplex Reserve (1512)										
1020 - Sportsplex - Sport Venues	222,040	15,000	45,000	355,000	40,000	45,000	0	25,000	0	10,000
1021 - Sportsplex - Arena	6,000	323,000	8,000	118,000	50,000	145,000	5,000	20,000	0	20,000
1022 - Sportsplex - Building and Grounds	858,410	870,000	90,000	1,050,000	230,000	30,000	358,000	0	100,000	0
1221 - Building Condition Assessments	34,175	0	0	0	0	0	0	0	0	0
Total: Sportsplex Reserve (1512)	1,120,625	1,208,000	143,000	1,523,000	320,000	220,000	363,000	45,000	100,000	30,000
Storm Sewer Reserve (1522)										
1067 - Flood Protection	100,000	0	0	0	0	0	0	0	0	0
1106 - Water, Wastewater and Storm Sewer Modelling	95,000	7,000	40,000	40,000	40,000	0	80,000	0	40,000	40,000
1111 - Land Drainage Improvements	2,720,000	100,000	600,000	2,600,000	2,800,000	250,000	1,600,000	100,000	100,000	100,000
1213 - Infrastructure Condition Assessments	30,000	30,000	35,000	35,000	35,000	40,000	40,000	40,000	45,000	45,000
Total: Storm Sewer Reserve (1522)	2,945,000	137,000	675,000	2,675,000	2,875,000	290,000	1,720,000	140,000	185,000	185,000
Technology Reserve (1539)										
1113 - Software Purchases and Replacements	70,000	0	0	20,000	0	0	20,000	0	20,000	0
302 - Expand Fibre Optic Network	0	50,000	0	50,000	0	50,000	0	800,000	0	50,000
348 - Radio Network	0	0	0	0	0	0	0	0	500,000	0
444 - City Council - Furniture and Equipment	0	30,000	0	0	0	95,000	0	0	0	0
487 - Legislative Services Office Equipment	0	50,000	0	0	10,000	0	0	10,000	0	0
822 - Server Upgrades and Replacements	232,000	465,000	130,000	250,000	306,000	365,000	220,000	200,000	175,000	195,000
Total: Technology Reserve (1539)	302,000	595,000	130,000	320,000	316,000	510,000	240,000	1,010,000	695,000	245,000
Traffic Control Devices Reserve (1538)										
1056 - Intersection Improvements	70,000	0	0	0	0	0	0	0	0	0
Total: Traffic Control Devices Reserve (1538)	70,000	0	0	0	0	0	0	0	0	0

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Transit Equipment Reserve (1510)										
1063 - Transit System Equipment	12,511	0	0	0	0	0	0	0	0	1,000,000
910 - Transit Equipment Replacement	0	0	0	2,260,500	776,000	1,599,000	1,647,000	1,696,000	0	0
Total: Transit Equipment Reserve (1510)	12,511	0	0	2,260,500	776,000	1,599,000	1,647,000	1,696,000	0	1,000,000
Total: General Fund Reserves	18,622,873	12,797,040	9,290,735	15,376,200	14,396,280	13,954,700	14,221,110	9,150,200	10,096,800	12,092,285
Tax Supported										
0074 - General Revenue - Police										
896 - Fleet Additions	90,000	0	0	0	0	0	0	0	0	0
Total: 0074 - General Revenue - Police	90,000	0	0	0	0	0	0	0	0	0
0151 - General Revenue - Parks										
751 - Parks Equipment	31,500	78,075	74,725	66,465	38,300	40,200	42,215	44,300	76,500	81,500
960 - Trail System Reconstruction	0	150,000	150,000	150,000	150,000	150,000	175,000	175,000	175,000	200,000
Total: 0151 - General Revenue - Parks	31,500	228,075	224,725	216,465	188,300	190,200	217,215	219,300	251,500	281,500
0152 - General Revenue - Parks Buildings										
359 - Parks Complex	0	0	40,000	0	0	0	0	0	0	0
Total: 0152 - General Revenue - Parks Buildings	0	0	40,000	0	0	0	0	0	0	0
0231 - General Revenue - Cemetery										
1100 - Cemetery Equipment	0	0	0	35,000	20,000	0	0	0	0	0
Total: 0231 - General Revenue - Cemetery	0	0	0	35,000	20,000	0	0	0	0	0
2472 - General Revenue - Emergency Coordination										
211 - Community Alerting System	57,000	72,000	57,000	57,000	45,000	30,000	42,000	0	0	0
Total: 2472 - General Revenue - Emergency Coordination	57,000	72,000	57,000	57,000	45,000	30,000	42,000	0	0	0
3957 - Reconstruction - General Revenue										
12 - Street Reconstruction	1,385,000	1,910,000	1,150,000	900,000	2,500,000	0	1,400,000	1,000,000	1,600,000	1,050,000
Total: 3957 - Reconstruction - General Revenue	1,385,000	1,910,000	1,150,000	900,000	2,500,000	0	1,400,000	1,000,000	1,600,000	1,050,000
Total: Tax Supported	1,563,500	2,210,075	1,471,725	1,208,465	2,753,300	220,200	1,659,215	1,219,300	1,851,500	1,331,500
Utility Fund Reserves										
DC Wastewater Network Infrastructure Reserve (1563)										
282 - Watermain Replacements	0	175,000	0	0	0	0	0	0	0	0
Total: DC Wastewater Network Infrastructure Reserve (1563)	0	175,000	0	0	0	0	0	0	0	0
DC Water Network Infrastructure Reserve (1564)										
1058 - Street Construction (New)	0	0	0	0	900,000	0	0	0	0	2,300,000
282 - Watermain Replacements	0	475,000	0	0	0	0	0	0	0	0

2021 - Project Revenue and Expense by GL Category

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Total: DC Water Network Infrastructure Reserve (1564)	0	475,000	0	0	900,000	0	0	0	0	2,300,000
Wastewater Reserve (1557)										
1067 - Flood Protection	200,000	0	0	0	0	0	0	0	0	0
1106 - Water, Wastewater and Storm Sewer Modelling	0	74,000	0	34,000	40,000	36,000	0	76,000	0	40,000
1107 - Construction Support Equipment	85,000	0	0	0	0	0	0	0	0	0
1109 - Wastewater Treatment Facilities	2,790,000	3,135,000	455,000	2,455,000	455,000	455,000	455,000	455,000	455,000	465,000
1115 - Wastewater Sewers (New)	700,000	0	0	0	0	0	0	0	0	0
1213 - Infrastructure Condition Assessments	1,115,000	780,000	785,000	785,000	785,000	790,000	790,000	790,000	795,000	795,000
1224 - Wastewater Main Rehabilitation	300,000	1,200,000	0	1,200,000	0	1,200,000	0	1,200,000	0	1,200,000
282 - Watermain Replacements	0	2,325,000	0	0	0	0	0	0	0	0
Total: Wastewater Reserve (1557)	5,190,000	7,514,000	1,240,000	4,474,000	1,280,000	2,481,000	1,245,000	2,521,000	1,250,000	2,500,000
Water Distribution Reserve (1541)										
1041 - Utility Equipment Replacement	136,000	11,000	50,000	45,000	31,000	5,000	90,000	26,000	15,000	30,000
1056 - Intersection Improvements	0	0	0	0	0	0	600,000	0	0	0
1106 - Water, Wastewater and Storm Sewer Modelling	50,000	0	40,000	0	0	40,000	0	0	40,000	0
1107 - Construction Support Equipment	85,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000
1110 - Water Treatment Facility	2,875,000	420,000	520,000	1,200,000	970,000	370,000	220,000	700,000	470,000	230,000
12 - Street Reconstruction	700,000	1,260,000	0	1,000,000	0	0	810,000	1,900,000	0	800,000
1218 - Water Treatment Facility Expansion	2,930,000	600,000	0	0	0	0	0	0	0	0
210 - Commercial Water Meter Replacement	0	0	0	0	0	0	0	1,226,000	2,033,500	2,033,500
282 - Watermain Replacements	2,850,000	4,475,000	4,140,000	4,290,000	3,950,000	4,100,000	4,100,000	3,650,000	3,600,000	4,275,000
587 - New Watermains	205,000	0	0	0	600,000	0	0	0	0	0
896 - Fleet Additions	44,000	0	0	0	0	0	0	0	0	0
Total: Water Distribution Reserve (1541)	9,875,000	6,786,000	4,770,000	6,560,000	5,576,000	4,540,000	5,845,000	7,532,000	6,188,500	7,398,500
Total: Utility Fund Reserves	15,065,000	14,950,000	6,010,000	11,034,000	7,756,000	7,021,000	7,090,000	10,053,000	7,438,500	12,198,500
Total Capital Projects	63,820,060	96,990,909	64,391,460	50,668,665	32,364,580	36,445,900	22,970,325	20,422,500	19,386,800	25,622,285