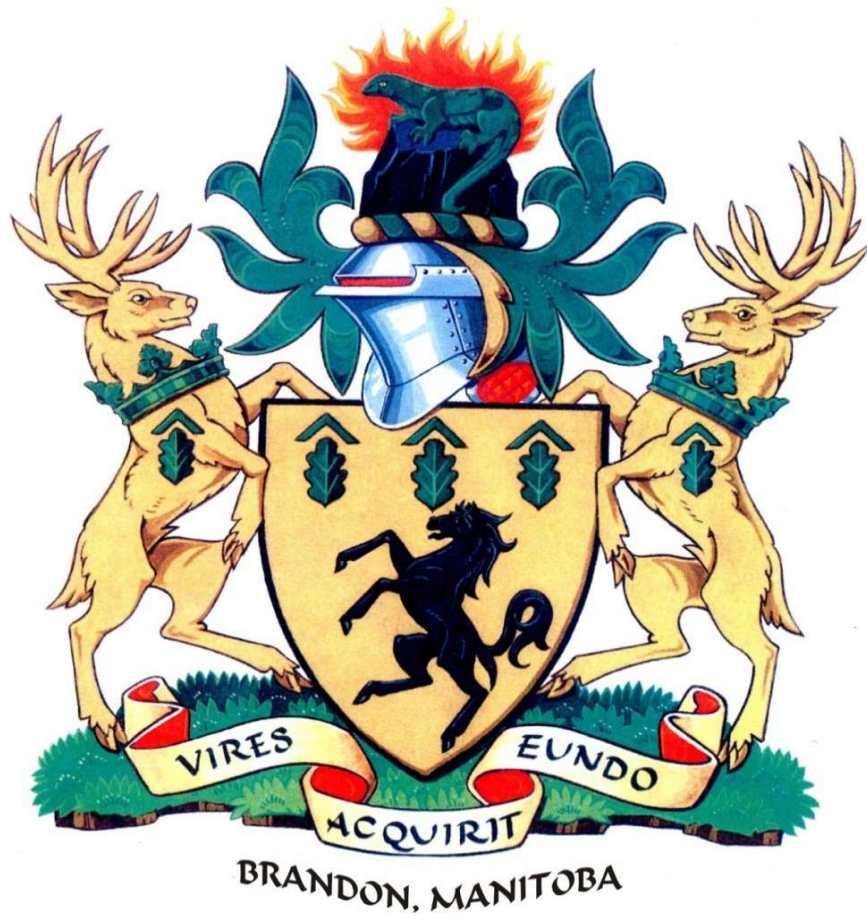


# THE CITY OF BRANDON



2025

## FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2025

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE

Municipality of The City of Brandon

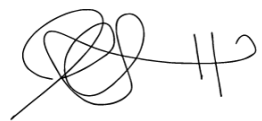
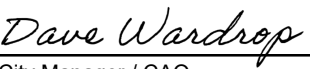
For the Year Ending 31 December 2025

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	96,985,829	96,985,829	102,860,248	111,686,097
Grants in Lieu of Taxes - Page 8	5,783,989	5,783,989	6,180,626	6,710,950
Sub-total	102,769,818	102,769,818	109,040,874	118,397,048
Requisitions (deduct) - Page 8	50,612,326	50,612,326	53,152,467	53,152,467
Net Municipal Taxes and Grants in Lieu of Taxes	52,157,492	52,157,492	55,888,407	65,244,581
Other Revenue - Page 2	54,554,170	66,977,066	57,503,230	56,008,441
Transfers from Accumulated Surplus and Reserves - Page 2	3,751,285	3,187,167	8,504,832	3,587,113
Total Revenue	110,462,947	122,321,726	121,896,469	124,840,135

EXPENDITURE

General Government Services	9,199,553	10,433,083	9,817,887	10,333,514
Protective Services	43,094,688	40,361,537	45,606,447	47,386,941
Transportation Services	13,520,660	15,084,459	14,790,908	14,578,229
Environmental Health Services	5,729,208	5,913,331	6,392,045	6,598,769
Public Health and Welfare Services	725,209	801,300	797,163	782,362
Environmental Development Services	4,822,661	7,084,176	7,219,777	4,086,553
Economic Development Services	769,237	780,689	1,182,789	1,012,250
Recreation and Cultural Services	11,881,431	11,361,306	13,052,962	13,861,648
Fiscal Services	8,378,934	5,989,264	3,678,120	6,809,132
Transfers - Deficit Recovery - Page 9				
- Reserves - Page 5	12,331,401	21,844,011	19,348,149	19,390,737
Total Basic Expenditure	110,452,982	119,653,156	121,886,246	124,840,135
Allowance for Tax Assets - Page 8	9,965	9,965	10,223	0
Total Expenditure	110,462,947	119,663,120	121,896,469	124,840,135
Net Operating Surplus (Deficit)		2,658,606		

Departmental Use Only	Adoption by Resolution of Council	 Head of Council
	April 14, 2025	 City Manager / CAO

GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS

Municipality of The City of Brandon

For the Year Ending 31 December 2025

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		800,000	872,906	800,000	800,000
Licenses	- Animal	12,499	11,363	12,874	13,260
	- Bicycle				
	- Business	231,424	252,481	247,875	255,295
	- Other	Mobile Homes	1,114,377	1,101,899	1,156,723
Permits	- Building	1,801,175	2,231,365	1,919,362	1,350,997
	- Other	Crossings & Driveways	20,650	15,750	22,710
		Moving	126,000	142,933	136,927
Fines		502,000	539,738	595,000	595,000
Sales of Service	- General Government	107,832	142,898	108,400	114,600
	- Protective	8,478,138	8,281,109	9,367,163	9,326,009
	- Transportation	2,569,505	2,623,746	2,683,386	2,774,505
	- Environmental Health	2,772,338	3,549,215	3,492,512	3,583,316
	- Public Health and Welfare	420,500	458,290	440,500	452,500
	- Environmental Development				
	- Economic Development		1,767,356		
	- Recreation and Culture	1,042,783	1,027,570	1,280,192	1,718,392
	- Other				
Sales of Goods		234,091	452,442	363,729	1,355,958
Rentals		570,626	544,077	540,517	545,775
Trailer Park	- Rentals				
	- Other				
Concessions and Franchises				3,000	3,000
Returns from Investments		30,000	57,440	45,000	45,000
Tax and Redemption Penalties		552,000	618,584	595,000	595,000
Development and Dedication Fees		265,322	351,661	238,357	1,121,637
Unconditional Grants - Municipal Operating		17,298,399	17,458,480	18,115,312	17,099,883
Conditional Grants	- Federal Government	543,213	8,065,535	4,888,177	2,102,784
	- Federal Gas Tax	3,355,353	3,318,149	3,456,405	3,456,405
	(Page 9) - Provincial Government	11,524,126	11,567,550	6,489,179	7,092,352
	- Local Government				
	- Other	Organizations/Foundations	101,000	202,632	432,800
Other Income	Miscellaneous	80,819	1,181,406	72,130	137,421
	Land Sales		140,491		
Total Other Revenue - Page 1		54,554,170	66,977,066	57,503,230	56,008,441
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	3,751,285	3,187,167	8,504,832	3,587,113
Total Transfers - Page 1		3,751,285	3,187,167	8,504,832	3,587,113
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		58,305,455	70,164,234	66,008,062	59,595,554

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2025

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	612,391	619,663	624,846	632,708
1200	General Administrative				
1212	Chief Administrative Officer and Staff	487,786	481,128	502,666	524,883
1215	Office	5,539,528	7,199,859	6,085,485	6,446,859
1216	Legal	252,778	171,630	230,777	238,214
1217	Audit	23,005	27,623	23,540	24,075
1218	Assessment	738,333	732,543	739,868	745,717
1240	Taxation				
1300	Other General Government	143,883	131,448	265,646	194,356
1310	Elections				179,970
1320	Conventions				
1330	Damage Claims and Liability Insurance	203,413	-76,373	111,564	124,643
1340	Intergovernmental Relations				
1350	Grants	856,149	875,071	883,232	868,265
1360	Other General Government - Sundry	267,287	270,492	275,262	278,824
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
SUB-TOTAL GENERAL GOVERNMENT SERVICES		9,199,553	10,433,083	9,817,887	10,333,514
1991	Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		9,199,553	10,433,083	9,817,887	10,333,514
2100	Police	22,484,798	22,129,733	23,771,957	24,865,717
2400	Fire	6,908,168	6,260,206	7,308,057	7,315,879
2500	Emergency Measures				
2510	Safety	183,635	174,284	187,515	191,839
2520	Flood Control			150,000	
2540	Ambulance Services	7,101,816	6,082,987	7,487,343	7,954,514
2550	Other - E911 and Police Dispatch	4,679,857	4,101,973	4,875,883	5,143,759
2600	Other Protection				
2621	Building Inspection	1,163,350	1,102,635	1,135,837	1,200,761
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety	307,539	298,179	316,574	323,179
2630	License Inspection	68,857	57,388	143,520	145,854
2640	Animal and Pest Control	152,352	114,796	148,795	162,428
2650	Other - By-law Compliance	44,316	39,356	80,967	83,012
TOTAL PROTECTIVE SERVICES - TO PAGE 1		43,094,688	40,361,537	45,606,447	47,386,941
Road Transport					
Administration					
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	3,662,682	3,164,571	3,772,856	3,896,691
32200	Engineering	2,660,577	2,274,670	3,276,169	2,948,812
Roads and Streets					
Unallocated Costs - Equipment Operators' Wages and Benefits					
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(490,867)	525,249	(419,182)	(496,334)
32304	- Equipment Insurance and Registration	494,949	522,647	513,901	539,579
32305	- Workshop and Yard Operations	(80,693)	(94,931)	69,215	(15,000)
	- Equipment Rental Recovery	(5,134,256)	(5,125,456)	(7,467,792)	(8,061,687)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	1,041,451	1,115,836	1,289,756	1,100,972
Transportation Services Sub-Total Forward to Page 4		2,153,842	2,382,586	1,034,923	(86,967)

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2025

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		2,153,842	2,382,586	1,034,923	-86,967
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total		1,462,082		
32330	Sidewalks and Boulevards	281,246	242,792	219,221	228,254
32340	Ditches and Road Drainage	526,577	459,268	573,106	584,015
32350	Storm Sewers	102,512	220,532	124,590	541,488
32360	Street Cleaning	329,667	333,911	425,395	434,784
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	927,659	1,084,321	961,386	1,002,404
32400	Bridges				
32500	Street Lighting	1,014,522	968,236	987,722	987,671
32600	Traffic Services	102,949	105,558	114,507	117,941
32700	Parking	40,758	35,166	42,699	40,965
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	1,279,706	1,209,263	1,433,374	1,421,319
	- Brandon Transit	6,761,222	6,580,744	8,873,985	9,306,356
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		13,520,660	15,084,459	14,790,908	14,578,229
Garbage and Waste Collection					
4320	Garbage Collection	1,359,988	1,357,466	1,537,219	1,554,999
4330	Nuisance Grounds	3,969,833	4,304,905	4,563,548	4,737,637
	Other Environmental Health				
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	399,387	250,959	291,278	306,132
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		5,729,208	5,913,331	6,392,045	6,598,769
Public Health					
5110	Health Unit				
5160	Cemeteries	458,177	534,268	530,131	515,330
5186	Other				
	Medical Care				
5220	Medical Officer				
	Other				
	Hospital Care				
5370	Hospital Care				
	Other				
	Social Welfare				
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		725,209	801,300	797,163	782,362
Planning and Zoning					
6100	Planning and Zoning	738,104	621,541	815,790	800,378
	Community Development				
6220	General Land Assembly				
6230	Urban Renewal	3,557,751	5,911,966	5,879,523	2,747,647
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Other Property Administration	526,805	550,669	524,464	538,528
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		4,822,661	7,084,176	7,219,777	4,086,553

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2025

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	615,352	545,412	706,883	761,344
7410	Tourism	153,885	235,277	475,906	250,906
7420	Public Receptions				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		769,237	780,689	1,182,789	1,012,250
8110	Recreation	1,517,565	1,426,532	1,593,340	1,637,903
8120	Community Centers and Halls	60,000	60,000	70,000	70,000
8130	Swimming Pools and Beaches	398,483	374,559	396,194	419,224
8140	Golf Courses	13,000	12,112		
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds	3,708,843	3,582,765	3,958,571	4,025,755
8190	Other Recreational Facilities	212,449	177,144	199,922	202,547
	Canada Games Sportsplex	1,789,768	1,536,243	1,841,116	2,011,638
	Keystone Centre	1,871,747	1,869,183	2,189,358	2,195,923
	Maple Leaf Foods Sports Complex			392,980	393,315
8240	Museums	116,844	117,092	117,074	116,967
8250	Libraries	875,106	900,090	934,947	959,951
8280	Other Cultural Facilities				
	Centennial Auditorium	191,053	198,519	150,000	650,000
	Riverbank Inc.	728,793	717,115	735,010	747,168
	Art Gallery	255,240	255,240	260,345	265,552
	Brandon First	142,541	134,712	214,105	165,707
TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		11,881,431	11,361,306	13,052,962	13,861,648
9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	5,160,820	2,787,418	475,000	45,000
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11	3,138,119	3,138,119	3,138,120	6,699,132
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	79,995	63,727	65,000	65,000
9440	Other Debt Charges				
	Other Fiscal Services				
TOTAL FISCAL SERVICES - TO PAGE 1		8,378,934	5,989,264	3,678,120	6,809,132
9900	General Reserve				
9910	Specific Reserves: Schedule 1	12,331,401	21,844,011	19,348,149	19,390,737
9913	- Other				
TOTAL TRANSFERS - TO PAGE 1		12,331,401	21,844,011	19,348,149	19,390,737

UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2025

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential	16,496,731	16,477,958	18,726,942	20,911,154
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES - Residential	11,962,850	11,815,348	13,744,550	15,603,882
	- Commercial				
	- Other				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	28,459,581	28,293,306	32,471,492	36,515,036
330	Penalties	75,000	143,143	100,000	115,000
340	Hydrant Rentals	340,965	324,618	349,440	361,634
350	Installation Service				
360	Connection Revenue - Net	1,130,110	1,106,157	1,199,084	1,268,058
370	Provincial Grants				
380	Other Revenue	3,054,248	3,703,000	3,351,868	5,424,849
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13	297,702	162,302	690,000	600,000
397	Transfer from Accumulated Surplus				
		33,357,606	33,732,526	38,161,884	44,284,577

EXPENDITURE

410	WATER SUPPLY				
411	Administration	4,545,997	4,019,422	5,415,934	5,000,352
412	Customer Billings and Collections	881,397	986,473	913,709	987,090
413	Purification and Treatment	7,812,007	6,520,127	7,997,976	8,016,579
414	Water Purchases				
415	Service of Supply	414,853	286,610	546,096	569,140
416	Transmissions and Distribution	971,354	983,567	1,087,522	1,069,709
417	Other Water Supply Costs	20,855	-293,958	18,885	19,417
418	Connections – Net Loss Maintenance of Mains				
	TOTAL	14,646,465	12,502,239	15,980,122	15,662,287
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	43,038	37,722		500,000
422	Sewage Collection System	400,972	577,729	490,245	534,250
423	Sewage Lift Station	292,251	221,539	274,675	412,444
424	Sewage Treatment and Disposal	7,260,422	7,700,770	7,624,335	7,750,632
425	Other Sewage Collection and Disposal Costs				
426	Connections – Net Loss Maintenance of Mains				
	TOTAL	7,996,684	8,537,760	8,389,255	9,197,325
430	TRANSFER TO CAPITAL - Page 13				
440	TRANSFERS TO RESERVES				
441	Water Utility: Schedule 2	3,142,643	3,188,725	5,275,202	5,308,773
	Wastewater Utility: Schedule 2	3,310,409	3,368,018	4,036,055	5,019,806
442	Office Equipment: Schedule 2	3,000	3,000	3,000	3,000
	Mitigation & Preparedness: Schedule 2				
	TOTAL	6,456,052	6,559,743	9,314,257	10,331,579
450	DEBENTURE DEBT CHARGES - Page 12	1,923,613	1,923,613	1,923,613	6,525,976
	OTHER LONG-TERM DEBT CHARGES - Page 12				
471	Deficit Recovery, 2015, 2016, 2017, 2020, 2021, 2022 - Page 9	2,334,792	2,481,918	2,554,637	2,567,410
	TOTAL	33,357,606	32,005,273	38,161,884	44,284,577
			1,727,253		



CALCULATION OF TAX LEVIES

Municipality of The City of Brandon

For the Year Ending 31 December 2025

	Assessments			
	Taxable	Grazing Lease and/or Converted fees	Grants	Total
Requisition Taxes:				
Foundation - Residential	2,204,304,910		43,806,020	2,248,110,930
Foundation - Other	859,251,150		124,030,090	983,281,240
Special - Brandon School Division	3,066,699,570	35,378,330	169,069,730	3,271,147,630
Community Revitalization	3,129,160			3,129,160
Total Requisition				

	Assessments			
	Taxable	Otherwise Exempt	Grants	Total
Local Urban Districts				
L.U.D.				

Debenture Debt Charges:				
Local Improvements	3,133,735,470	343,233,220	157,035,920	3,634,004,610
General	3,136,165,310		172,333,390	3,308,498,700

Special Services Levies:				
Local Government	3,136,165,310		172,333,390	3,308,498,700

Deficit Recovery				
General				
Utility				

Reserve Funds				
General				
Schedule 1	3,136,165,310		172,333,390	3,308,498,700

General Municipal:				
At Large	3,136,165,310		172,333,390	3,308,498,700
Business Tax, Cable	8,722,000			8,722,000
Other Revenue and Transfers				
Budgeted Deficit				
Total Municipal				

Totals

Expenditures		
Basic	Allowance Tax Assets	Total
6,998,013		6,998,013
46,088,094	2,376	46,090,470
66,360		66,360
53,152,467	2,376	53,154,843

Page 1

Expenditures		
Basic	Allowance Tax Assets	Total

1,880,375	2,040	1,882,415
1,257,745	2,793	1,260,538

739,868	1,236	741,104


19,348,149	509	19,348,658

42,774,310	1,269	42,775,579
87,220		87,220
55,798,579		55,798,579
121,886,246	7,847	121,894,093

175,038,713	10,223.48	175,048,936
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Page 1

M / R Frt	Revenues			
	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
7.117	6,115,290	882,722	1	6,998,013
14.090	43,209,797	2,382,192	498,481	46,090,470
21.207	66,360			66,360
	49,391,447	3,264,914	498,482	53,154,843

M / R Frt	Revenues			
	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total

FRT				
0.518	1,801,070	81,345		1,882,415
0.381	1,194,879	65,659		1,260,538

0.224	702,501	38,603		741,104


2.913	9,135,650	502,007	9,711,001	19,348,658

12.929	40,547,481	2,228,098		42,775,579
1%	87,220			87,220
			55,798,579	55,798,579

53,468,801	2,915,712	65,509,580	121,894,093
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102,860,248	6,180,626	66,008,062	175,048,936
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Page 1

Page 1, 9

Page 2

Municipality of The City of Brandon

For the Year Ending 31 December 2025

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	230,580		31.055	7,161		7,161
Federal - Farm	1,043,850		31.055	32,417		32,417
Federal		12,668,520	38.172	483,583		483,583
Canadian Pacific Rail		9,939,470	38.172	379,409		379,409
Canada Post		1,219,860	38.172	46,565		46,565
Provincial - Court Services		3,499,280	38.172	133,575		133,575
Provincial - Land Titles Office		428,030	38.172	16,339		16,339
Provincial - Family Services	157,330		31.055	4,886		4,886
Provincial - Gov't Services	124,820		31.055	3,876		3,876
Provincial - Gov't Services		12,359,270	38.172	471,778		471,778
Provincial - Highways - Farm	64,270		31.055	1,996		1,996
Provincial - Highways		786,850	38.172	30,036		30,036
Provincial - BCI		7,757,760	38.172	296,129		296,129
Brandon University	4,376,430		31.055	135,910		135,910
ACC		29,868,350	38.172	1,140,135		1,140,135
ACC		82,810	0.518	43		43
Fire College		4,418,260	38.172	168,654		168,654
Manitoba Public Insurance	381,110		31.055	11,835		11,835
Manitoba Public Insurance		2,710,370	38.172	103,460		103,460
Manitoba Housing	38,660,570		31.055	1,200,604		1,200,604
Manitoba Housing		3,263,660	16.965	55,368		55,368
Manitoba Housing		607,240	38.172	23,180		23,180
Manitoba Housing		84,900	0.518	44		44
Manitoba Hydro - Farm	680		31.055	21		21
Manitoba Hydro		22,233,650	38.172	848,703		848,703
Manitoba Hydro		68,000	0.518	35		35
Manitoba Hydro		15,533,180	37.654	584,886		584,886
Subtotal	45,039,640	127,529,460		6,180,627		6,180,627
Total-Pages 1,8				6,180,627		6,180,627

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Canada Community-Building Fund Per Capita	2,972,322
Federal Government	Canada Community-Building Fund Transit	484,083
Federal Government	Rapid Housing Initiatives	2,750,000
Federal Government	Housing Accelerator Fund	1,562,090
Federal Government	Aboriginal Relations	100,419
Federal Government	Police	400,000
Federal Government	Economic Development	75,668
Province of Manitoba	Efficiency Manitoba	40,000
Province of Manitoba	Ambulance	3,329,238
Province of Manitoba	Diseased Trees	201,788
Province of Manitoba	Heritage Projects	2,000
Province of Manitoba	Product Stewardship	964,326
Province of Manitoba	Waste Reduction Fund Rebate	320,000
Province of Manitoba	Police	1,308,000
Province of Manitoba	Composting	60,000
Province of Manitoba	Youth Programs & Community Initiatives	42,000
Province of Manitoba	Housing	111,827
Province of Manitoba	Mosquito Control	110,000

Total - Page 214,833,761

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 1				

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
\$17,257,369	2015, 2016, 2017, 2020, 2021, 2023	7	PUB No. 119/23; 50/24	2,554,637
Total - Page 6				2,554,637

Municipality of The City of Brandon

For the Year Ending 31 December 2025

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Fire Hall	6930 / 6990	2030	4,130,950	608,546	3,522,405	203,243	811,788			811,788	LID
Police Station	6919 / 7054	2030	5,511,632	820,563	4,691,069	248,023	1,068,586			1,068,586	LID
Keystone Centre (Roof Repairs)	7063 / 7121 / 7157	2026	532,156	262,146	270,010	15,965	278,111			278,111	At Large
638 Princess Ave (Retrofit)	7060 / 7158	2026	402,818	198,433	204,385	12,085	210,517			210,517	At Large
Airport Terminal Redevelopment	7116 / 7152 / 7197	2034	3,343,948	275,308	3,068,640	142,118	417,425			417,425	At Large
34th Street Extension	7232 / 7320	2031	2,191,138	285,957	1,905,180	65,734	351,692			351,692	At Large
Outdoor Field Complex	7295		6,000,000		6,000,000						At Large
RCMP OCC Project	7312		3,766,855		3,766,855						At Large
Southeast Drainage Improvements	7331		30,140,000		30,140,000						At Large
Sportsplex Arena Project	7393		3,500,000		3,500,000						At Large
Police Operations Centre	7411		2,800,000		2,800,000						At Large

62,319,496	2,450,952	59,868,544	687,168	3,138,120			3,138,120
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	3,133,735,470	343,233,220	157,035,920	3,634,004,610	1,880,375			1,880,375
General	3,136,165,310		172,333,390	3,308,498,700	1,257,745			1,257,745
					3,138,120			3,138,120

## For the Year Ending 31 December 2025

[illegible]

104,784,917	1,258,668	103,526,250	664,945	1,923,613		1,923,613	
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Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment
Local Improvements	3,133,735,470	343,233,220	157,035,920	3,634,004,610
Utility Revenue				

Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
1,923,613		1,923,613	
1,923,613		1,923,613	

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2025

PART 1 - CAPITAL EXPENDITURES

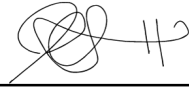
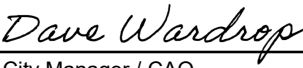
Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Operating Fund - Schedule 3	475,000	475,000			
Utility Operating Fund - Schedule 4					
General Reserves - Schedule 5	44,860,142			44,860,142	
Utility Reserve - Schedule 6	10,991,000			10,991,000	
Outdoor Sports Complex	1,248,287				1,248,287
Renovations - RCMP OCC	3,766,855				3,766,855
Southeast Drainage	11,000,000				11,000,000
Police Operations Centre	2,800,000				2,800,000
Sportsplex Arena Project	2,700,000				2,700,000
Water Treatment Facility Expansion	8,702,200				8,702,200
Southwest Brandon Wastewater Servicing	26,990,000				26,990,000
	113,533,484				
	TOTAL	475,000			
		Page 5			
			Page 6		
				55,851,142	
				Part 2	
					57,207,342
					Part 3

PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	
General Reserves - Schedule 5		44,860,142			
Utility Reserves - Schedule 6				10,991,000	
General Reserves - Schedule 7	8,504,832				
Utility Reserves - Schedule 8			690,000		
	8,504,832				
	Page 2	44,860,142			
		Part 1			
			690,000		
			Page 6		
				10,991,000	
				Part 1	



PART 3 - BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Outdoor Sports Complex				1,248,287	10 Years
Renovations - RCMP OCC				3,766,855	10 Years
Southeast Drainage				11,000,000	20 Years
Police Operations Centre				2,800,000	10 Years
Sportsplex Arena Project				2,700,000	10 Years
Water Treatment Facility Expansion				8,702,200	20 Years
Southwest Brandon Wastewater Servicing				26,990,000	20 Years
			TOTAL - Part 1	57,207,342	

Departmental Use Only	Adopted by Resolution of Council	
		Head of Council
	April 14, 2025 Date	 City Manager / CAO

## FIVE YEAR CAPITAL EXPENDITURE PROGRAM

[illegible]

<p>Departmental Use Only</p>	<p>Adopted by Resolution of Council</p> <div style="text-align: right; margin-top: 100px;">               _____              Head of Council         </div> <div style="text-align: center; margin-top: 100px;">             April 14, 2025              _____              Date         </div> <div style="text-align: right; margin-top: 100px;">               _____              City Manager / CAO         </div>	
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)										SOURCE OF FUNDS				
	2026		2027		2028		2029		2030		TOTAL	Operating	Reserves	Debenture Sales	Other
AIRPORT ASSETS															
Airport Equipment		10,000		55,000					55,000	120,000			110,500		9,500
Airport Grounds															
Runways & Taxi		380,000					250,000		2,550,000	3,180,000			1,480,000		1,700,000
DISASTER MITIGATION INFRASTRUCTURE ASSETS															
Community Alerting Equipment		45,000				47,700			50,600	143,300	143,300				
Flood Protection		700,000		100,000		5,250,000				6,050,000			6,050,000		
EMERGENCY SERVICES ASSETS															
Fire Fighting Equipment		15,000		118,000		48,000		20,000	50,000	251,000			251,000		
Police Equipment		147,183		342,260		341,841		355,700	345,417	1,532,401			1,532,401		
Public-Safety Communications		9,000		350,000		10,000			350,000	719,000			719,000		
FACILITIES INFRASTRUCTURE ASSETS															
A.R McDiarmid Civic Complex		964,352		225,000		195,000		25,000	25,000	1,434,352			780,000		654,352
Airport Buildings								10,000		10,000			10,000		
Cemetery Buildings						100,000				100,000			100,000		
Civic Administration Building (City Hall)		580,000		50,000		105,000		25,000	25,000	785,000			785,000		
Civic Services Complex															
Community Centres															
Fire Halls		130,000				185,000		215,000	250,000	780,000			780,000		
Landfill Buildings		15,000								15,000			15,000		
Libraries		22,080,000		40,000		125,000		325,000	100,000	22,670,000			670,000	4,950,000	17,050,000
		25,075,535		1,280,260		6,407,541		1,225,700	3,801,017	37,790,053		143,300	13,282,901	4,950,000	19,413,852
SOURCE OF FUNDS - ANNUAL	TOTAL														
OPERATING		45,000				47,700			50,600	143,300					
RESERVES		2,366,683		1,280,260		6,359,841		1,225,700	2,050,417	13,282,901					
DEBENTURE SALES		4,950,000								4,950,000					
OTHER		17,713,852							1,700,000	19,413,852					
		25,075,535		1,280,260		6,407,541		1,225,700	3,801,017	37,790,053					

Departmental Use Only	Adopted by Resolution of Council
	<div>Head of Council</div> <div>Dave Wardrop</div> <div>City Manager / CAO</div>
	<div>April 14, 2025</div> <div>Date</div>

FIVE YEAR CAPITAL EXPENDITURE PROGRAM


	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)							SOURCE OF FUNDS			
	2026	2027	2028	2029	2030	TOTAL		Operating	Reserves	Debenture Sales	Other
FACILITIES INFRASTRUCTURE ASSETS (cont'd)											
Parks Complex	80,000	150,000	10,000	225,000		465,000			465,000		
Police Stations		50,000	10,000	125,000	25,000	210,000			210,000		
Public Washrooms											
Sportsplex Facility		254,000	520,000	9,000,000	640,000	10,414,000			1,414,000	9,000,000	
FLEET ASSETS											
Airport Equipment	100,000		400,000		750,000	1,250,000			537,500		712,500
Equipment Attachments	125,000			92,000		217,000			217,000		
Fire Vehicles	2,718,000	76,400		156,000		2,950,400			2,950,400		
Garage Equipment	21,000	41,500	23,000	24,000	25,000	134,500			134,500		
Heavy Duty Vehicles	446,500	3,592,400	3,005,000	1,233,200	412,000	8,689,100			8,689,100		
Light Duty Vehicles	190,000	418,900	114,500	499,500	758,400	1,981,300			1,981,300		
Off Road Equipment	2,147,300	591,000	3,788,400	816,000	1,495,700	8,838,400			8,838,400		
Police Vehicles	86,600	861,300	731,900	408,400	1,095,600	3,183,800			3,183,800		
Transit Buses	448,100	1,263,000	457,200	1,748,100	3,374,300	7,290,700			7,290,700		
TECHNOLOGY INFRASTRUCTURE ASSETS											
Computer Hardware	450,000	220,000	325,000	260,000	330,000	1,585,000			1,585,000		
Computer Software		250,000	250,000		85,000	585,000			585,000		
Fibre Network											
Radio Network				500,000	1,447,500	1,947,500			1,947,500		
LAND DRAINAGE INFRASTRUCTURE ASSETS											
Land Drainage Conveyance	15,530,000	7,360,000	10,509,000	10,450,000	750,000	44,599,000			6,114,000	29,739,000	8,746,000
	22,342,500	15,128,500	20,144,000	25,537,200	11,188,500	94,340,700			46,143,200	38,739,000	9,458,500
SOURCE OF FUNDS - ANNUAL	TOTAL										
OPERATING											
RESERVES	6,812,500	8,793,500	11,024,000	9,037,200	10,476,000	46,143,200					
DEBENTURE SALES	9,318,000	3,801,000	9,120,000	16,500,000		38,739,000					
OTHER	6,212,000	2,534,000			712,500	9,458,500					
	22,342,500	15,128,500	20,144,000	25,537,200	11,188,500	94,340,700					

Departmental Use Only	Adopted by Resolution of Council
	<div>Head of Council</div> <div>Dave Wardrop</div> <div>City Manager / CAO</div>
	<div>April 14, 2025</div> <div>Date</div>




## FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)										SOURCE OF FUNDS				
	2026		2027		2028		2029		2030		TOTAL	Operating	Reserves	Debenture Sales	Other
OFFICE EQUIPMENT ASSETS															
Office Machinery & Equipment		35,000		95,000					25,000	155,000		155,000			
PARKS & RECREATION ASSETS															
Cemeteries		185,000								185,000		185,000			
Field Complex															
Golf Course		50,000		50,000		50,000		50,000	50,000	250,000		250,000			
Outdoor Recreational Facilities															
Parks Equipment		135,000		110,000		75,000		75,000	75,000	470,000		470,000			
Playgrounds		425,000		400,000		400,000		450,000	450,000	2,125,000		2,125,000			
Sportsplex		27,000		150,000		670,000		495,000	35,000	1,377,000		1,377,000			
PROPERTY ASSETS															
Heritage Sites									200,000	200,000		200,000			
Land		200,000		500,000		345,000		390,000	300,000	1,735,000		1,735,000			
SOLID WASTE ASSETS															
Collection Depots															
Collection Systems		100,000		100,000		100,000		100,000	100,000	500,000		500,000			
Landfill Cells				240,000		2,400,000				2,640,000		2,640,000			
Landfill Systems		125,000		375,000		50,000		50,000	50,000	650,000		650,000			
TRANSIT ASSETS															
Bus Hardware		80,000						1,200,000		1,280,000		1,280,000			
Bus Software															
Bus Stops		165,000				175,000		22,000	185,000	547,000		547,000			
		1,527,000		2,020,000		4,265,000		2,832,000	1,470,000	12,114,000		12,114,000			
SOURCE OF FUNDS - ANNUAL	TOTAL														
	1,527,000		2,020,000		4,265,000		2,832,000		1,470,000		12,114,000				
	1,527,000		2,020,000		4,265,000		2,832,000		1,470,000		12,114,000				

<p>Departmental Use Only</p>	<p>Adopted by Resolution of Council</p>	<p>Page 14C</p>
	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="text-align: center;"> <p>April 14, 2025</p> <hr/> <p>Date</p> </div> <div style="text-align: center;">  <hr/> <p>(Head of Council)</p> <p><i>Dave Wardrop</i></p> <hr/> <p>City Manager / CAO</p> </div> </div>	

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)							SOURCE OF FUNDS			
	2026	2027	2028	2029	2030	TOTAL		Operating	Reserves	Debenture Sales	Other
TRANSIT ASSETS (cont'd)											
Transit Equipment	16,000					16,000			16,000		
TRANSPORTATION NETWORK ASSETS											
Active Transportation	550,000	500,000	830,000	1,235,000	2,025,000	5,140,000			5,140,000		
Road Network	6,525,000	7,925,000	4,775,000	3,725,000	5,975,000	28,925,000			26,925,000		2,000,000
Traffic Controls	150,000	150,000	150,000	150,000	450,000	1,050,000			1,050,000		
WASTEWATER NETWORK ASSETS											
Lift Stations	4,800,000	770,000				5,570,000				5,570,000	
Wastewater Conveyance	500,000	700,000	500,000	700,000	500,000	2,900,000			2,900,000		
WASTEWATER TREATMENT											
Pre-Treatment Facilities	1,625,000	380,000	700,000	350,000	200,000	3,255,000			3,255,000		
Water Reclamation Facilities		250,000	295,000	3,500,000	1,500,000	5,545,000			5,545,000		
WATER NETWORK ASSETS											
Booster Stations		200,000	700,000	700,000		1,600,000			1,600,000		
Reservoirs			750,000	10,100,000	15,450,000	26,300,000			300,000	26,000,000	
Utility Equipment	31,000	35,000	60,000	21,000	60,000	207,000			207,000		
Meters				1,226,000	2,033,500	3,259,500			3,259,500		
Water Conveyance	2,000,000	1,125,000	1,260,000	2,400,000	1,870,000	8,655,000			8,655,000		
WATER TREATMENT ASSETS											
Water Treatment Facilities	40,550,000	57,050,000	31,460,000	620,000	1,800,000	131,480,000			5,280,000	43,544,100	82,655,900
	56,747,000	69,085,000	41,480,000	24,727,000	31,863,500	223,902,500			64,132,500	75,114,100	84,655,900
SOURCE OF FUNDS - ANNUAL	TOTAL										
OPERATING											
RESERVES	12,047,000	10,315,000	10,430,000	14,627,000	16,713,500	64,132,500					
DEBENTURE SALES	18,736,200	19,004,900	12,123,000	10,100,000	15,150,000	75,114,100					
OTHER	25,963,800	39,765,100	18,927,000			84,655,900					
	56,747,000	69,085,000	41,480,000	24,727,000	31,863,500	223,902,500					

Departmental Use Only	Adopted by Resolution of Council
	<div>April 14, 2025 Date</div> <div> (Head of Council) <i>Dave Wardrop</i> City Manager / CAO</div>

SCHEDULE 1				
Municipality of The City of Brandon				
For the Year Ending 31 December 2025				
RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		1,502,253		
Active Transportation	525,753	525,753		
Affordable Housing	300,000	317,900	200,000	200,000
Airport Improvement	220,893	5,503,476	296,034	338,055
Andrews Field	90,000	90,000	150,000	
Brandon Municipal Airport		9,913		
8th Street Bridge				
Capital Development	35,000	96,159	135,000	135,000
Centennial Auditorium	25,000	25,000		
COVID				
COVID - Transit				
Clare Avenue Extension				
Cumulative Benefits				
Development Charge Drainage Network	26,078	26,603	23,010	95,804
Development Charge Transportation Network	184,719	187,860	163,509	499,056
Disposal Site (Sanitation)	245,980	275,479	803,500	503,500
E911 Equipment	60,000	60,000	60,000	60,000
Elections	15,000	15,000	15,000	15,000
Fire Fighting Equipment		700		
Fire Vehicles	294,545	294,545	616,843	460,623
Fiscal Contingency Reserve	8,598	8,598		
Flood Control				50,000
Gas Tax	2,868,465	2,853,429	2,972,322	2,972,322
Land Acquisition	210,000	350,490	210,000	250,000
Landfill Closure / Post Closure	182,130	196,731	191,100	191,100
Large Event		265,103		
Library / Arts Building	15,000	15,000	15,000	15,000
Machinery and Equipment	2,555,113	2,778,199	3,231,456	4,898,246
Municipal Building Maintenance	435,658	427,929	1,198,095	2,148,486
Office Equipment	3,000	3,000	3,000	3,000
Parks	300,000	394,418	1,893,706	702,659
Perpetual Care	84,000	91,658	88,000	90,400
Planning Projects				
Police Equipment	680,000	680,000	380,000	400,000
Police Vehicles	391,496	378,449	497,575	488,530
Professional Fees				
Protective Services Buildings				
Recreation Centre	55,000	55,000	90,000	90,000
Signage	10,000	10,000	10,000	10,000
Sportsplex		1,873,152		650,000
Storm Sewer	665,000	709,208		565,000
Technology	210,000	210,000	210,000	210,000
Traffic Control Devices				
Transit Equipment	1,148,085	1,148,285	2,820,131	1,264,873
Transit Gas Tax	486,888	464,720	484,083	484,083
Transportation Network			2,590,786	1,600,000
TOTAL RESERVE APPROPRIATIONS - to page 5	12,331,401	21,844,011	19,348,149	19,390,737

SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2025

RESERVE NAME

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Water Distribution	3,000,000	3,000,000	5,125,221	4,101,993
Development Charge Water Treatment	50,385	97,433	70,686	1,138,344
Development Charge Water Network Infrastructure	92,258	91,292	79,295	68,436
Wastewater Distribution	2,953,204	2,953,204	3,691,641	3,715,054
Development Charge Wastewater Treatment	64,355	124,906	91,884	584,022
Development Charge Wastewater Network Infrastructure	292,850	289,908	252,530	720,730
Mitigation & Preparedness				
Office Equipment	3,000	3,000	3,000	3,000
Cumulative Benefits				

TOTAL RESERVE APPROPRIATIONS - to page 6

6,456,052	6,559,743	9,314,257	10,331,579
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SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2025

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Police Detention Expansion Project Completion	Police	475,000

Total - Capital Borne by General Fund - to page 13	\$475,000
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SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2025

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT
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SCHEDULE 5		
Municipality of The City of Brandon		
For the Year Ending 31 December 2025		
CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES		
RESERVE	ITEM	
<b>AIRPORT RESERVES:</b>		
Airport Improvement Reserve	Airport Signage	100,000
	Runways & Taxiway Repaving	310,000
	Airport Fleet Equipment	59,500
Airport Reserve	Airport Equipment	20,000
<b>DISASTER MITIGATION RESERVES:</b>		
Diking & Flood Control Reserve		
<b>EMERGENCY SERVICES RESERVES:</b>		
E-911 Equipment Reserve	Call Centre Workstation Layouts	150,000
	Call Taking Hardware Refresh	68,750
	Public Safety Communications Centre Minor Equipment	5,000
Firefighting Equipment Reserve	Fire Hall #2 Annex Addition	300,000
	Fire Fighting Minor Equipment	45,000
Police Equipment Reserves	Call Centre Workstation Layouts	150,000
	Call Taking Hardware Refresh	68,750
	Public Safety Communications Centre Minor Equipment	5,000
	Police Operations Centre	1,700,000
	Police Fleet Additions	221,803
	Police Equipment	834,970
	Police Body Cameras	400,000
	IT Hardware	110,000
<b>FACILITIES RESERVES:</b>		
Library Arts Building Reserve	West Entrance Design/Construction	175,000
	Building Renovation Detail Design	150,000
	Minor Facility Preservation	20,000
Municipal Building Maintenance Reserve	A.R. McDiarmid Civic Complex	742,500
	Airport Buildings	6,000
	City Hall	516,313
	City Hal Roof Replacement	700,000
	Civic Services Complex	800,000
	Fire Halls	232,500
	Landfill Buildings	140,000
	Parks Complex	40,000
	Police Stations	50,000
<b>FLEET RESERVES:</b>		
Fire Vehicles Reserve	Fire Vehicles Replacements	1,024,000
Machinery & Equipment Reserve	Garage Equipment & Attachments	86,000
	Heavy Duty Vehicle Replacement	1,649,000
	Light Duty Vehicle Replacement	1,327,500
	Off Road Equipment Replacements	4,088,130
	Garage Software	60,000
Police Vehicle Reserve	Police Vehicles Replacements	961,154
<b>IT RESERVES:</b>		
Technology Reserve	Fibre Optic Network Expansion	450,000
	IT Hardware	180,000
<b>LAND DRAINAGE RESERVES:</b>		
Storm Sewer Reserve	Off Road Equipment Additions	95,000
	LDS Rehabilitation	550,000
	Southeast Drainage Upgrades Design	325,000
Total - Capital Borne by General Reserves - subtotal		18,916,870

SCHEDULE 5		
Municipality of The City of Brandon		
For the Year Ending 31 December 2025		
CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)		
RESERVE	ITEM	
Total - Capital Borne by General Reserves - subtotal forward		18,916,870
<b>OFFICE EQUIPMENT RESERVES:</b>		
Office Equipment Reserve	Postage Machine	20,000
<b>PARKS &amp; RECREATION RESERVES:</b>		
Andrews Field Reserve	Changeroom/Washroom Upgrades	400,000
Parks Reserve	Pacific Park Washroom	300,000
	Park Community Centre	1,200,000
	MLFSC Construction	997,199
	Outdoor Recreational Facilities	110,000
	Parks Equipment	235,000
	Playground Replacements	237,500
Perpetual Care Reserve	Columbariums	200,000
	Cemetery Minor Equipment	42,000
	Cemetery Expansion	90,000
Recreation Centre Reserve	Golf Course Upgrades	45,000
Sportsplex Reserve	Arena & Ice Plan Upgrades	65,723
	Sportsplex Pool Upgrades	145,000
	Canteen & Seating Renovations	200,000
	Sportsplex Facility Upgrades	100,000
	Sportsplex Minor Equipment and Preservation	127,800
<b>PROPERTY RESERVES:</b>		
Land Acquisition Reserve	Land Acquisitions	725,000
<b>SOLID WASTE RESERVES:</b>		
Disposal Site Sanitation Reserve	Collection Depot Development	392,500
	Landfill System Upgrades	275,000
	Collection System Equipment	250,000
<b>TRANSIT RESERVES:</b>		
Transit Equipment Reserve	Transit Bus Replacements	1,600,000
	Transit Bus Refurbishments	4,394,300
	Transit Bus Systems	205,000
	Bus Stops	17,000
Transit Gas Tax Reserve	Transit Bus Refurbishments	1,434,000
<b>TRANSPORTATION RESERVES</b>		
Gas Tax Reserve	Off Road Equipment	150,000
	Sidewalk Replacements	150,000
	Sidewalk Construction	222,500
	Street Reconstruction	925,000
	Intersection Improvements	3,875,250
	Street Preservation	1,500,000
	Street Extensions	250,000
Transportation Network Infrastructure Reserve	Active Transportation Network Preservation	50,000
	Sidewalk Replacements	265,000
	Multi-use Pathway Construction	175,000
	Bike Lane Installations	50,000
	Pedestrian Corridors	100,000
	Pathway Lighting	150,000
	Street Preservation	1,275,000
	Street Reconstruction	325,000
	Traffic Signal Upgrades	100,000
	Crosswalk Enhancements	50,000
Total - Capital Borne by General Reserves - to page 13		42,337,642



SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2025

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

RESERVE	ITEM	
Total - Capital Borne by General Reserves - subtotal forward		42,337,642
<b>DEVELOPMENT CHARGE GENERAL RESERVES:</b>		
DC Transportation Network Reserve	Intersection Improvements	600,000
	Land Acquisitions	215,000
<b>UNCATEGORIZED GENERAL RESERVES:</b>		
Capital Development Reserve	Cemetery Expansion	270,000
	MLFSC Construction	750,000
	Playground Replacements	237,500
Fiscal Contingency Reserve	MLFSC Construction	250,000
	Land Acquisitions	200,000

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2025

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

RESERVE	ITEM	
<b>WASTEWATER RESERVES:</b>		
Wastewater Reserve	Wastewater Collection Rehabilitation	2,700,000
	Wastewater Pre-Treatment Facilities	2,386,000
	Wastewater Sewer Replacements	500,000
	Lift Station Upgrades	650,000
<b>WATER RESERVES:</b>		
Water Reserve	Watermain Replacements	2,550,000
	New Watermains	400,000
	Utility Equipment Replacement	35,000
	Utility Heavy Duty Equipment	220,000
	Water Treatment Facility	1,150,000
	Water Treatment Facility Expansion	250,000
<b>DEVELOPMENT CHARGE UTILITY RESERVES:</b>		
DC Water Network Infrastructure Reserve	Check Valve Installations	100,000
	New Watermains	50,000

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2025

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
Transportation Network Reserve Allocation	8th St Bridge Reserve	975
Accommodation Tax Grants	Accommodation Tax Reserve	250,906
Brandon First Funding - Matching	Accommodation Tax Reserve	100,000
Brandon First Funding - Unconditional	Accommodation Tax Reserve	50,000
Keystone Centre Funding	Accommodation Tax Reserve	1,177,806
Transportation Network Reserve Allocation	Active Transportation Reserve	1,064,397
Affordable Housing Development Grant	Affordable Housing Reserve	300,000
Affordable Housing Incentive Program	Affordable Housing Reserve	200,000
Airport Land Drainage Study	Airport Improvement Reserve	50,000
East Commercial Development Preliminary Design	Airport Improvement Reserve	40,000
Asset Management Consulting	Capital Development	75,000
Backlane Security Lighting Program	Capital Development	15,000
Update GIS & Related Software	Capital Development	20,000
Parks Reserve Allocation	Covid Restart Reserve	91,047
Potential Severance Liabilities	Cumulative Benefits	75,000
Flood Protection Condition Assessments	Diking & Flood Control Reserve	150,000
Community Mobilization Grant	Fiscal Contingency Reserve	30,000
Medical Doctor Recruitment Program	Fiscal Contingency Reserve	50,000
Pothole Remediation Initiative	Gas Tax Reserve	200,000
Southwest Road Network Preliminary Design	Gas Tax Reserve	100,000
Potential Large Event Bid	Large Event Reserve	225,000
Transit Equipment Reserve Allocation	Machinery & Equipment Reserve	1,600,000
Tree Planting	Parks	80,000
Residential Tree Enhancement Program	Parks Reserve	100,000
Zoning By-Law Update	Planning Projects	125,000
General Operating	Professional Fees	47,416
Municipal Building Maintenance Allocation	Protective Services Building Reserve	584,609
Parks Reserve Allocation	Sportsplex Reserve	1,200,000
Park Avenue Relief Sewer Preliminary Design	Storm Sewer Reserve	150,000
Resident Home Drainage Assistance Program	Storm Sewer Reserve	50,000
Server Purchase	Technology Reserve	27,263
Transportation Network Reserve Allocation	Traffic Control Devices Reserve	125,414
Transit Route Planning	Transit Equipment Reserve	25,000
Southwest Road Network Preliminary Design	Transportation Network DC Reserve	100,000
Solar Pathway Lighting Specification Standards	Transportation Network Reserve	25,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$8,504,832

SCHEDULE 8		
Municipality of The City of Brandon		
For the Year Ending 31 December 2025		
UTILITY RESERVES TRANSFERS TO UTILITY OPERATING FUND		
PROJECT / ITEM	RESERVE	
Flood Protection Subsidy Program	Mitigation & Preparedness Reserve	34,739
Flood Protection Subsidy Program	Wastewater Reserve	75,261
Southwest Water Servicing Plan	Water Network DC Reserve	250,000
Low-Income Efficient Fixture Subsidy Program	Water Reserve	80,000
Reservoir Expansion Conceptual Design	Water Reserve	250,000
Total - Reserve Transfers to Utility Operating Fund - to page 13		\$690,000

