

THE CITY OF BRANDON



2014

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2014

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

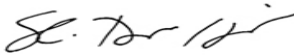

For the Year Ending 31 December 2014

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	72,705,545	72,705,545	77,274,772	80,295,623
Grants in Lieu of Taxes - Page 8	5,422,653	5,422,653	5,362,131	5,569,274
Sub-total	78,128,198	78,128,198	82,636,903	85,864,897
Requisitions (deduct) - Page 8	39,950,940	39,950,940	42,743,331	43,598,198
Net Municipal Taxes and Grants in Lieu of Taxes	38,177,258	38,177,258	39,893,572	42,266,699
Other Revenue - Page 2	36,128,564	36,138,091	34,796,149	35,010,102
Transfers from Accumulated Surplus and Reserves - Page 2	1,980,000	1,735,175	2,925,339	2,628,000
Total Revenue	76,285,822	76,050,524	77,615,060	79,904,801

EXPENDITURE

General Government Services	8,247,898	7,896,911	8,539,749	7,884,717
Protective Services	26,449,721	25,168,022	27,384,034	28,222,252
Transportation Services	12,963,274	13,139,123	14,043,953	13,612,167
Environmental Health Services	4,139,433	4,138,023	4,101,425	3,965,592
Public Health and Welfare Services	712,230	645,967	711,981	652,914
Environmental Development Services	2,009,793	1,824,393	2,189,721	2,203,463
Economic Development Services	418,453	613,757	423,043	418,112
Recreation and Cultural Services	7,525,966	7,530,126	7,651,734	8,247,557
Fiscal Services	3,567,452	3,302,811	3,517,541	4,017,928
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	10,242,677	11,785,927	9,048,156	10,680,098
Total Basic Expenditure	76,276,897	76,045,060	77,611,338	79,904,801
Allowance for Tax Assets - Page 8	8,925	5,464	3,722	
Total Expenditure	76,285,822	76,050,524	77,615,060	79,904,801
Net Operating Surplus (Deficit)				

Departmental Use Only	Adoption by Resolution of Council	 _____ (Head of Council)
	_____ April 7, 2014	 _____ (City Manager)

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2014

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		800,000	1,585,565	950,000	950,000
Licenses		15,900	13,698	16,000	16,000
	- Animal				
	- Bicycle				
	- Business	252,470	272,850	266,380	266,380
	- Other <u>Mobile Homes</u>	1,012,085	1,018,540	985,017	974,450
Permits		1,183,882	1,244,958	1,241,060	1,299,641
	- Building				
	- Other <u>Crossings & Driveways</u>	36,000	47,890	32,000	32,960
Fines		488,500	471,090	514,500	514,500
Sales of Service		120,515	73,256	117,496	65,771
	- General Government				
	- Protective	4,132,165	4,323,545	3,954,458	4,310,028
	- Transportation	1,925,200	2,084,931	2,131,927	2,249,201
	- Environmental Health	2,668,149	2,372,152	2,774,977	2,804,947
	- Public Health and Welfare	275,000	281,341	246,000	251,000
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,656,950	1,430,754	1,632,507	1,597,287
	- Other				
	- Sundry				
Sales of Goods		1,052,954	734,582	920,510	1,139,164
Rentals		486,261	484,446	472,843	576,347
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		182,500	135,877	175,500	179,500
Returns from Investments		65,000	42,187	45,000	45,000
Tax and Redemption Penalties		385,000	430,191	385,000	385,000
Development and Dedication Fees		368,000	160,663	100,000	
Video Lottery Terminal Transfers		600,000	672,144	650,000	650,000
Provincial Municipal Tax Sharing (Pop. <u>46,061</u>)		7,402,313	7,306,784	7,310,000	7,310,000
Conditional Transfers		2,711,132	2,764,453	2,658,868	2,658,868
(Page 9)	- Federal Government				
	- Provincial Government	8,044,356	6,780,596	6,959,022	6,515,321
	- Local Government				
	- Other <u>Organizations/Foundations</u>	96,032	36,736	46,704	51,737
Other Income		18,200	318,864	60,380	17,000
	<u>Miscellaneous</u>				
	<u>Land Sales</u>	150,000	1,050,000	150,000	150,000
Total Other Revenue - Page 1		36,128,564	36,138,091	34,796,149	35,010,102
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	1,980,000	1,735,175	2,925,339	2,628,000
Total Transfers - Page 1		1,980,000	1,735,175	2,925,339	2,628,000
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		38,108,564	37,873,266	37,721,488	37,638,102

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2014

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	429,091	413,690	432,021	440,539
1200	General Administrative				
1212	Chief Administrative Officer and Staff	411,845	397,330	423,122	432,967
1215	Office	5,778,350	5,582,243	5,898,570	5,320,193
1216	Legal				
1217	Audit	36,205	34,020	37,330	38,140
1218	Assessment	739,051	725,362	747,123	769,536
1240	Taxation				
1300	Other General Government				
1310	Elections	200	10,685	144,600	200
1320	Conventions				
1330	Damage Claims and Liability Insurance	46,472	40,542	147,620	173,385
1340	Intergovernmental Relations	14,115	14,234	12,418	12,729
1350	Grants	433,066	422,915	399,210	398,829
1360	Other General Government - Sundry	284,503	255,890	222,734	223,199
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	8,247,898	7,896,911	8,539,749	7,884,717
1991	Recoveries (deduct) - Utility				
1992	- Capital				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	8,247,898	7,896,911	8,539,749	7,884,717
2100	Police	14,490,873	13,890,985	14,573,049	14,714,399
2400	Fire	5,120,700	4,749,803	5,479,897	5,934,183
2500	Emergency Measures				
2510	Safety	223,712	207,564	236,367	235,146
2520	Flood Control				
2540	Ambulance Services	3,338,367	3,306,684	3,491,411	3,528,612
2550	Other - E911 and Police Dispatch	2,260,088	2,098,498	2,499,198	2,675,505
2600	Other Protection				
2621	Building Inspection	978,304	873,993	1,032,093	1,061,437
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	37,677	40,495	72,020	72,971
2650	Other - Traffic Services				
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	26,449,721	25,168,022	27,384,034	28,222,252
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	1,355,489	1,629,534	2,771,230	2,851,537
32200	Engineering	1,074,099	1,271,896	1,194,192	1,072,563
	Roads and Streets				
	Unallocated Costs - Equipment Operators' Wages and Benefits				
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	131,499	927,856	193,000	193,100
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(25,000)	(31,005)	(50,000)	(75,000)
	- Equipment Rental Recovery	(2,497,471)	(2,484,232)	(3,010,159)	(3,199,959)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,804,082	2,346,952	3,003,416	2,503,416
	Transportation Services Sub-Total Forward to Page 4	2,842,698	3,661,000	4,101,679	3,345,656

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2014

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		2,842,698	3,661,000	4,101,679	3,345,656
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,070,000	822,697	950,000	1,060,000
32330	Sidewalks and Boulevards	1,350,966	649,609	1,308,201	1,311,239
32340	Ditches and Road Drainage	219,604	312,071	156,141	150,834
32350	Storm Sewers	79,635	71,984	15,153	15,953
32360	Street Cleaning	307,963	296,033	178,629	218,629
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	903,176	1,155,233	787,135	868,071
32400	Bridges	200	607	202	202
32500	Street Lighting	847,099	833,680	863,700	833,729
32600	Traffic Services	318,915	272,752	172,318	172,318
32700	Parking	112,633	66,206	58,160	60,854
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	516,379	515,681	607,947	627,926
	- Brandon Transit	4,394,007	4,481,570	4,844,688	4,946,756
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		12,963,274	13,139,123	14,043,953	13,612,167
Garbage and Waste Collection					
4320	Garbage Collection	1,290,953	948,185	1,269,590	1,298,642
4330	Nuisance Grounds	2,648,170	3,001,145	2,669,704	2,520,652
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	200,310	188,694	162,131	146,298
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		4,139,433	4,138,023	4,101,425	3,965,592
Public Health					
5110	Health Unit				
5160	Cemeteries	445,198	378,935	444,949	385,882
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	267,032	267,032	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		712,230	645,967	711,981	652,914
6100	Planning and Zoning	934,997	832,998	1,004,313	1,027,438
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	344,725	336,795	482,375	431,009
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	294,517	271,650	320,563	328,347
	Other Property Administration	435,554	382,951	382,471	416,670
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		2,009,793	1,824,393	2,189,721	2,203,463

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2014

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	403,453	524,357	412,243	418,112
7410	Tourism	15,000	89,400	10,800	
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		418,453	613,757	423,043	418,112
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8110	Recreation	888,306	827,189	991,681	1,524,218
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches	201,663	175,921	168,159	171,336
8140	Golf Courses	552,073	579,351	614,148	633,698
8150	Skating Rinks and Arenas	68,282	52,923	20,041	20,053
8180	Parks and Playgrounds	1,789,556	1,816,063	1,786,724	1,832,539
8190	Other Recreational Facilities	193,245	132,273	124,233	109,288
	Canada Games Sportsplex	1,677,077	1,777,201	1,712,467	1,704,175
	Keystone Centre	567,930	566,002	541,342	547,071
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8240	Museums	121,270	120,564	117,641	117,662
8250	Libraries	709,027	685,081	713,455	722,271
8280	Other Cultural Facilities				
	Centennial Auditorium	106,000	139,313	145,605	145,605
	Riverbank Inc.	397,622	397,622	458,218	457,434
	Art Gallery	205,279	211,988	209,385	213,573
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		7,525,966	7,530,126	7,651,734	8,247,557
<hr/>					
9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	302,000	184,519	257,000	289,000
9330	Transfer to Utility - Page 6	54,636	54,636	54,636	
9410	Debenture Debt Charges - Page 11	3,061,195	2,914,181	3,049,049	3,573,106
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	149,621	149,475	156,856	155,822
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		3,567,452	3,302,811	3,517,541	4,017,928
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	10,242,677	11,785,927	9,048,156	10,680,098
9913	- Other				
<hr/>					
TOTAL TRANSFERS - TO PAGE 1		10,242,677	11,785,927	9,048,156	10,680,098

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2014

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	11,304,822	9,758,561	9,715,000	10,841,488
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	4,341,448	3,773,993	3,780,000	3,969,000
- Commercial				
- Other	12,000			
320 Discounts, Refunds and Cancellations				
 Net Consumer Revenue - Sub Total	15,658,270	13,532,554	13,495,000	14,810,488
330 Penalties	90,000	84,542	90,000	90,000
340 Hydrant Rentals	275,000	254,600	275,000	275,000
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	2,060,742	2,568,790	2,098,000	2,173,900
390 Transfer from Revenue Fund - Page 5	54,636	54,636	54,636	
396 Transfer from Reserves - Utility - Page 13	270,000		120,000	
397 Transfer from Accumulated Surplus				
	18,408,648	16,495,121	16,132,636	17,349,388

EXPENDITURE

410 WATER SUPPLY				
411 Administration	870,376	880,465	2,150,259	2,115,590
412 Customer Billings and Collections	1,223,950	1,031,601	1,334,309	1,437,374
413 Purification and Treatment	4,565,541	4,150,401	4,061,735	4,139,759
414 Water Purchases				
415 Service of Supply	984,680	917,925	499,674	505,626
416 Transmissions and Distribution	1,243,140	1,297,590	742,623	788,805
417 Other Water Supply Costs				
418 Connections - Net Loss Maintenance of Mains	360,000	358,031		345,000
TOTAL	9,247,687	8,636,014	8,788,599	9,332,153
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration				
422 Sewage Collection System	687,757	662,503	355,099	413,287
423 Sewage Lift Station	102,378	101,616	110,090	111,659
424 Sewage Treatment and Disposal	5,361,623	4,643,108	5,272,918	5,166,075
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains	40,000	143,947		
TOTAL	6,191,758	5,551,175	5,738,106	5,691,021
430 TRANSFER TO CAPITAL - Page 13	500,000	632,268	300,000	225,000
440 TRANSFERS TO RESERVES				
441 Water Utility B/L ___6382___	2,000,000	1,206,461		850,000
Wastewater Utility B/L ___6732___				
442 Industrial Wastewater Facility B/L ___6623___				
TOTAL	2,000,000	1,206,461		850,000
DEBENTURE DEBT CHARGES - Page 12	469,203	469,203	1,305,930	1,251,213
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20___ - Page 9				
TOTAL	18,408,648	16,495,121	16,132,636	17,349,388
		0	0	

Municipality of The City of Brandon

For the Year Ending 31 December 2014

	Assessments				Expenditures			M / R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
Requisition Taxes:												
Foundation - Residential	1,497,130,470		30,597,360	1,527,727,830								
Foundation - Other	593,679,480		95,539,930	689,219,410	7,850,209		7,850,209	11.390	6,762,009	1,088,200		7,850,209
Special	2,094,539,310	28,679,400	127,387,320	2,250,606,030	34,893,122		34,893,122	15.504	32,473,737	1,975,013	444,372	34,893,122
Special - mobile homes												
Special												
Special												
Hospital District												
Hospital District												
Total Requisition					42,743,331		42,743,331		39,235,746	3,063,213	444,372	42,743,331
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Local Improvements	2,139,478,540	238,856,920	121,345,460	2,499,680,920	2,009,021	1,374	2,010,395	FRT	93,140			93,140
								0.767	1,824,183	93,072		1,917,255
General	2,140,836,920		131,159,790	2,271,996,710	1,094,664	438	1,095,102	0.482	1,031,883	63,219		1,095,102
Special Services Levies:												
Local Government	2,140,836,920		131,159,790	2,271,996,710	747,123	364	747,487	0.329	704,335	43,152		747,487
Deferred Surplus												
General												
Utility												
Reserve Funds												
General												
Schedule 1	2,140,836,920		131,159,790	2,271,996,710	9,048,156	684	9,048,840	2.478	5,304,994	325,014	3,418,832	9,048,840
General Municipal:												
At Large	2,140,836,920		131,159,790	2,271,996,710	64,712,374	862	64,713,236	13.529	28,963,383	1,774,461		30,737,844
Business Tax, Cable	11,710,800			11,710,800				1%	117,108			117,108
Other Revenue and Transfers											33,858,284	33,858,284
Budgeted Deficit												
Total Municipal					77,611,338	3,722	77,615,060		38,039,026	2,298,918	37,277,116	77,615,060
Totals					120,354,669	3,722	120,358,391		77,274,772	5,362,131	37,721,488	120,358,391

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Page 2

Municipality of The City of Brandon

For the Year Ending 31 December 2014

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	146,170		33.089	4,836.62		4,836.62
Federal - Farm	932,250		33.089	30,847.22		30,847.22
Federal		11,182,690	44.479	497,394.87		497,394.87
Canadian Pacific Rail		6,213,420	44.479	276,366.71		276,366.71
Canada Post		766,490	44.479	34,092.71		34,092.71
Provincial - Court Services		3,128,580	44.479	139,156.11		139,156.11
Provincial - Land Titles Office		333,970	44.479	14,854.65		14,854.65
Provincial - Gov't Services	260,680		33.089	8,625.64		8,625.64
Provincial - Gov't Services		7,504,037	44.479	333,772.06		333,772.06
Provincial - Highways - Farm	55,720		33.089	1,843.72		1,843.72
Provincial - Highways		2,711,300	44.479	120,595.91		120,595.91
Provincial - BCI		6,042,210	44.479	268,751.46		268,751.46
Brandon University	3,177,280		33.089	105,133.02		105,133.02
ACC		23,426,590	44.479	1,041,991.30		1,041,991.30
ACC		62,210	0.767	47.72		47.72
Fire College		3,614,920	44.479	160,788.03		160,788.03
Manitoba Health		118,040	44.479	5,250.30		5,250.30
Manitoba Health		3,610,490	17.585	63,490.47		63,490.47
MPI		1,933,880	44.479	86,017.05		86,017.05
Manitoba Housing	27,273,910		33.089	902,466.41		902,466.41
Manitoba Housing	161,980		17.585	2,848.42		2,848.42
Manitoba Housing		515,590	44.479	22,932.93		22,932.93
Manitoba Housing		37,120	0.767	28.47		28.47
Manitoba Hydro		9,975,290	43.712	436,039.88		436,039.88
Manitoba Hydro - Farm	1,380		33.089	45.66		45.66
Manitoba Hydro		18,073,070	44.479	803,872.08		803,872.08
Manitoba Hydro		54,220	0.767	41.59		41.59
Subtotal	32,009,370	99,304,117		5,362,130.98		5,362,130.98
Total-Pages 1,8				5,362,130.98		5,362,130.98

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,265,632
Federal Government	Transit - Fuel Tax Rebate Program	385,200
Federal Government	Young Canada Works - Heritage	4,200
Federal Government	Canada Summer Jobs	3,836
Province of Manitoba	Ambulance	1,030,132
Province of Manitoba	Diseased Trees	23,031
Province of Manitoba	Fire	332,300
Province of Manitoba	General Government Support - Payroll Tax	796,110
Province of Manitoba	Grant in Aid	100,000
Province of Manitoba	Heritage	1,000
Province of Manitoba	Police	1,325,000
Province of Manitoba	Product Stewardship	546,894
Province of Manitoba	Transit - Capital and Operations	1,839,904
Province of Manitoba	Waste Reduction Fund Rebate	370,000
Province of Manitoba	Youth Programs & Community Initiatives	59,651
Province of Manitoba	Sportsplex Capital	500,000
Province of Manitoba	Mosquito Control	35,000

Total - Page 2 9,617,890

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 6

Municipality of The City of Brandon

For the Year Ending 31 December 2014

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Patricia Heights		2014	3,637	3,637		271	3,908	3,908			As Per Schedule C
14th Street East Construction	7038	2017	315,498	73,063	242,435	16,169	89,232	89,232			As Per Schedule C
Materials Recycling Facility	6837 / 6963	2023	1,480,366	124,057	1,356,309	66,057	190,114			190,114	At Large
Keystone Centre	6929 / 6963	2023	2,941,047	246,465	2,694,582	131,236	377,701			377,701	At Large
Aquatics Centre	6904 / 7011	2019	2,142,120	328,690	1,813,430	70,665	399,355			399,355	At Large
Fire Hall	6930 / 6990	2030	9,207,087	358,800	8,848,287	452,989	811,789			811,789	LID
Police Station	6919 / 7054	2030	12,510,144	505,630	12,004,514	543,826	1,049,456			1,049,456	LID
Keystone	7059 / 7071	2022	947,960	89,576	858,384	37,918	127,494			127,494	At Large
Keystone	7063		2,000,000		2,000,000						At Large
638 Princess Ave	7060		3,000,000		3,000,000						At Large

34,547,859	1,729,918	32,817,941	1,319,131	3,049,049	93,140	2,955,909
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,139,478,540	238,856,920	121,345,460	2,499,680,920	1,954,385	93,140		1,861,245
General	2,140,836,920		131,159,790	2,271,996,710	1,094,664			1,094,664
					3,049,049	93,140		2,955,909

Municipality of The City of Brandon

For the Year Ending 31 December 2014

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Local Improvement-STP	6427/73/96	2014	50,125	50,125		4,511	54,636			54,636	LID
Lagoon Expansion	6900 / 6963	2023	3,227,587	270,478	2,957,109	144,023	414,501		414,501		Utility Rates
Central WWTF	6979	2033	10,000,000	286,793	9,713,207	550,000	836,793		836,793		Utility Rates

13,277,712	607,396	12,670,316	698,534	1,305,930		1,251,294	54,636
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,139,478,540	238,856,920	121,345,460	2,499,680,920	54,636			54,636
Utility Revenue					1,251,294		1,251,294	
					1,305,930		1,251,294	54,636

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2014

PART 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General - Schedule 2	257,000	257,000			
Utility - Schedule 3	300,000		300,000		
General Reserves - Schedule 4	15,184,592			15,184,592	
Utility Reserve - Schedule 5	4,978,700			4,978,700	
Central WWTF Project	10,000,000				10,000,000
Contribution to Keystone Roof Repairs	2,000,000				2,000,000
638 Princess Ave - Building Refit	3,000,000				3,000,000
South East Land Drainage	1,800,000				1,800,000

	37,520,292				
TOTAL		257,000		300,000	
		Page 5		Page 6	
				20,163,292	
				Part 2	16,800,000
					Part 3

PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS



Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	
General Reserves - Schedule 4		15,184,592			
Water Distribution Reserve - Schedule 5				3,113,700	
Wastewater Reserve - Schedule 5				1,565,000	
IWWTF Equipment Reserve - Schedule 5				300,000	
General Reserves - Schedule 6	2,925,339				
Wastewater Reserve-Sanitary Sewer Modeling			120,000		

	2,925,339				
Page 2		15,184,592		120,000	
		Part 1		Page 6	
				4,978,700	
				Part 1	

PART 3 - BORROWING (Subject to Municipal Board Approval)

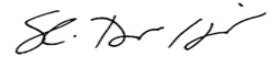
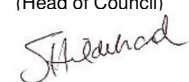
PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Central WWTF Project (MBO No. E-10-172)		10,000,000		10,000,000	20 years
Contribution to Keystone Roof Repairs (MBO No. E-13-112)		2,000,000		2,000,000	15 years
638 Princess Ave - Building Refit (MBO No. E-13-087)		3,000,000		3,000,000	15 years
South East Land Drainage		1,800,000		1,800,000	15 years

TOTAL - Part 1 16,800,000

Departmental Use Only	<p style="text-align: center;">Adopted by Resolution of Council</p> <div style="text-align: right; margin-bottom: 20px;">  _____ (Head of Council) </div> <div style="text-align: right;">  _____ (City Manager) </div> <p style="text-align: center;">April 7, 2014 _____ Date</p>
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2015	2016	2017	2018	2019	TOTAL	Operating	Reserves	Debenture Sales	Other	
PAGE 14A	16,530,500	3,354,500	3,680,000	1,795,000	1,554,000	26,914,000	54,000	13,855,000		13,005,000	
PAGE 14B	36,017,400	10,249,625	15,954,000	7,690,000	9,028,000	78,939,025	1,492,000	37,734,525	30,100,000	9,612,500	
PAGE 14C	15,110,000	11,430,000	8,070,000	34,450,000	1,200,000	70,260,000	5,825,000	8,735,000	55,700,000		
	67,657,900	25,034,125	27,704,000	43,935,000	11,782,000	176,113,025	7,371,000	60,324,525	85,800,000	22,617,500	
SOURCE OF FUNDS - ANNUAL	TOTAL										
OPERATING	1,294,000	2,615,000	1,807,000	680,000	1,430,000	7,826,000					
RESERVES	18,202,400	10,801,125	15,110,500	8,186,000	7,569,500	59,869,525					
DEBENTURE SALES	28,900,000	8,500,000	10,700,000	35,000,000	2,700,000	85,800,000					
OTHER	19,261,500	3,118,000	86,500	69,000	82,500	22,617,500					
	67,657,900	25,034,125	27,704,000	43,935,000	11,782,000	176,113,025					

Departmental Use Only	Adopted by Resolution of Council	 _____ (Head of Council)
	April 7, 2014 _____ Date	 _____ (City Manager)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2015	2016	2017	2018	2019	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
Clerk/Council Furniture and Equipment	14,800			30,000		44,800		44,800		
City Hall		222,000				222,000		222,000		
Civic Services Complex	100,000	50,000	105,000			255,000		255,000		
Library Arts Building	75,000		75,000			150,000		150,000		
Office equipment and computer upgrades	532,000	640,000	95,000	780,000	130,000	2,177,000		2,177,000		
PROTECTIVE SERVICES										
Emergency Communications	577,700	275,000	7,000	208,000	340,000	1,407,700		1,407,700		
Emergency Preparedness	42,000				618,000	660,000	42,000	618,000		
Fire Equipment	100,000		100,000	21,000		221,000		221,000		
Fire Building Improvements		100,500				100,500		100,500		
Fire Vehicles	235,000	76,000	65,000	55,000	69,000	500,000		500,000		
Ambulance Equipment				150,000		150,000		150,000		
Police Equipment	110,000	142,000	225,000	21,000	162,000	660,000		660,000		
Police Building Improvements	400,000					400,000		400,000		
Police Vehicles	257,000	394,000	533,000	530,000	235,000	1,949,000		1,949,000		
Flood Control & Dyking	13,000,000	1,450,000				14,450,000		1,445,000		13,005,000
ENVIRONMENTAL HEALTH - Sanitation										
	1,005,000	5,000	500,000			1,510,000		1,510,000		
PUBLIC HEALTH AND WELFARE										
Cemetery	82,000		1,000,000			1,082,000	12,000	1,070,000		
REGIONAL PLANNING AND DEVELOPMENT										
ACC Site Development			975,000			975,000		975,000		
	16,530,500	3,354,500	3,680,000	1,795,000	1,554,000	26,914,000	54,000	13,855,000		13,005,000
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	54,000					54,000				
RESERVES	4,776,500	2,049,500	3,680,000	1,795,000	1,554,000	13,855,000				
DEBENTURE SALES										
OTHER	11,700,000	1,305,000				13,005,000				
	16,530,500	3,354,500	3,680,000	1,795,000	1,554,000	26,914,000				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager)

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2014

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		479,508		
Affordable Housing	200,000	250,000	150,000	250,000
Ambulance				
Andrews Field	5,000	5,000		5,000
Brandon Municipal Airport			41,535	106,763
8th Street Bridge	76,520	76,520	76,520	76,520
Capital Development	100,000	617,597	210,000	200,000
Centennial Auditorium	60,000	60,000	150,000	75,000
Civic Services Complex	25,000	25,000	50,000	75,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)			360,000	320,000
E911 Equipment	60,000	210,000		138,310
Elections	20,000	45,000	20,000	20,000
Fire Fighting Equipment	50,000	50,000		75,000
Fire Vehicles	202,963	184,473	310,920	295,920
Flood Control	100,000	600,000	200,000	200,000
Gas Tax	4,633,632	2,265,632	2,265,632	2,265,632
Kirkcaldy Heights				
Land Acquisition				
Large Event		53,279		
Library / Arts Building		45,000		50,000
Machinery and Equipment	2,745,329	2,484,706	2,770,795	3,125,299
Major Events Hosting				
Municipal Building		900,684		
Municipal Building Maintenance		50,000	60,000	85,000
Office Equipment	250,000	550,000	325,000	450,000
Parks		43,316		400,000
Perpetual Care	55,000	55,795	49,200	50,200
Police Equipment	400,800	548,975	175,000	385,000
Police Vehicles	348,233	342,242	415,354	467,754
Professional Fees				
Protective Services Buildings	25,000	25,000		50,000
Recreation Centre	100,000	100,000		250,000
Snow Clearing				
Social Development				
Sportsplex	255,000	700,000	700,000	200,000
Storm Sewer		500,000	200,000	530,000
Traffic Control Devices	5,000	5,000	5,000	5,000
Transit Equipment	140,000	128,000	128,000	143,500
Transit Gas Tax	385,200	385,200	385,200	385,200
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5	10,242,677	11,785,927	9,048,156	10,680,098
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2014

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Ride-on Mower Replacements (3)	Operations - Parks	35,000
Walkways / Trails Expansion	Operations - Parks	100,000
Walkways / Trails Reconstruction	Operations - Parks	100,000
Errol Black Park - Signage	Operations - Parks	10,000
Utility Vehicle	Operations - Cemetery	12,000

Total - Capital Borne by General Fund - to page 13

\$257,000

SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2014

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT		
Water Revenue			
Master Plan Water Treatment Facility	Development Services	300,000	
			300,000
Wastewater Revenue			

Total - Capital Borne by Utility Fund - to page 13

\$300,000

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2014

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
AIRPORT			
Development Plan - Detailed Design	Airport	50,000	
			50,000
CAPITAL DEVELOPMENT			
Street Construction - Pacific Ave, 22nd to 26th Street	Engineering & Planning	200,000	
			200,000
CENTENNIAL AUDITORIUM			
Roof Replacement (Stage Tower Roof & Lower Base Roof)	Community Development	300,000	
Fire Safety Improvements	Community Development	35,000	
			335,000
CIVIC SERVICES COMPLEX			
Fuel Tank Replacement	Civic Building Maintenance	400,000	
Boiler Replacement	Civic Building Maintenance	95,000	
Sand Storage Building Cover Replacement	Civic Building Maintenance	40,000	
			535,000
DISPOSAL SITE (SANITATION)			
Recycling Facility - Heating Upgrade	Environmental Health	314,250	
Hazard Household Waste Structure	Environmental Health	140,000	
Scale Program	Environmental Health	35,000	
Walkway Bins	Environmental Health	5,000	
			494,250
E-911			
CAD Upgrade & Dispatch Software	Emergency Communications	221,396	
E-911 Centre Furnishings	Emergency Communications	4,000	
			225,396
DIKING & FLOOD CONTROL			
Long Term Flood Protection	Engineering & Planning	885,000	
			885,000
EQUIPMENT REPLACEMENT			
Street Sweeper Replacement (1)	Fleet Services	190,000	
Boiler (Sewer & Water)	Fleet Services	39,000	
Welder - Garage	Fleet Services	20,000	
Grader Replacement (2)	Fleet Services	695,000	
Backhoe Replacement (3)	Fleet Services	485,000	
1/2 Ton Replacement	Airport	46,000	
Bucket Truck Replacement (1)	Fleet Services	180,000	
Tandem Truck Replacement (1)	Fleet Services	165,000	
Cube Van Replacement (1)	Fleet Services	122,000	
Crew Van Replacement (1)	Fleet Services	110,000	
Sewer Cleaner	Fleet Services	400,000	
Refuse Truck Replacement (2)	Fleet Services	600,000	
Dump Truck Replacement (2)	Fleet Services	295,000	
5 Ton Truck Replacement (1)	Fleet Services	125,000	
1/2 Ton Replacement (6)	Fleet Services	204,000	
1 Ton Service Truck Replacement (1)	Fleet Services	110,000	
Cargo Van Replacement (1)	Fleet Services	70,200	
Car Replacement (1)	Fleet Services	31,000	
Fleet Addition - Wood Chipper	Fleet Services	46,000	
			3,933,200
FIRE EQUIPMENT			
Automated Staff Callout System	Fire	40,000	
Toughbook replacements (3)	Fire	21,000	
Turnout Gear Dryer	Fire	10,000	
			71,000
FIRE VEHICLES			
Pumper replacement	Fleet Services	550,000	
Fire Rescue Unit Replacement (1)	Fleet Services	275,000	
1/2 Ton Replacement	Fleet Services	38,000	
			863,000
GAS TAX REBATE PROGRAM			
Street Construction - Tracey St / Sycamore South	Streets, Sidewalks, Drainage	300,000	
Street Construction - Pacific Ave, 22nd to 26th Street	Streets, Sidewalks, Drainage	200,000	
New sidewalks - arterials and collectors	Streets, Sidewalks, Drainage	200,000	
			700,000
LABRARY / ARTS BUILDING			
Exterior Painting	Civic Building Maintenance	20,000	
Flooring	Civic Building Maintenance	20,000	
			40,000
MUNICIPAL BUILDING MAINTENANCE			
638 Princess - Retaining Wall Stabilization	Civic Building Maintenance	38,500	
Daly House Museum - Boiler Replacement	Civic Building Maintenance	20,000	
Transit Info Booth - Renovations	Civic Building Maintenance	20,000	
City Hall - Redesign Customer Service Counter	Civic Building Maintenance	15,000	
			93,500
Total - Capital Borne by General Reserves - subtotal			8,425,346

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2014

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			8,425,346
OFFICE EQUIPMENT			
Fibre Optic Network Expansion	Information Technology	800,000	
Fleetnet Radio Upgrade	Public Works	350,000	
Payroll / HR System	Human Resources	150,000	
Youth Centre Equipment	Community Services	94,000	
Document Management Software	Engineering	70,000	
Server Upgrades / Replacement	Information Technology	60,000	
Streaming Equipment - Council Chambers	Clerks	40,000	
Office Work Stations	Treasury	10,000	
Photocopier	Clerks	10,000	
Mobile Devices - Council	Clerks	9,350	
			1,593,350
PARKS			
Recreation Sys Develop/Upgrades - Skating Oval Building	Parks	140,000	
Green Space Development - Master Plan	Parks	120,000	
Recreation Sys Develop/Upgrades - Playgrounds	Parks	70,000	
Recreation Sys Develop/Upgrades - Softball Field	Parks	50,000	
Recreation Sys Develop/Upgrades - Westridge Washroom	Parks	50,000	
Equipment - Flail Mower Attachment & Trail Grooming	Parks	38,500	
Parks Complex - Garage Overhead Door	Parks	17,000	
			485,500
POLICE EQUIPMENT			
CAD Upgrade & Dispatch Software	Emergency Communications	221,396	
Property Elevator	Police	80,000	
Police Service Dog & Training	Police	40,000	
Finger Print Scanner	Police	30,000	
Ballistic Vests	Police	27,000	
CAD Server Upgrade	Police	20,000	
Outdoor Storage Compound	Police	10,000	
Radar Units	Police	9,000	
Laser Speed Timing Device	Police	9,000	
Accident Scene Drawing Software	Police	7,000	
Thermal Imaging Camera	Police	5,500	
Rifles	Police	5,000	
E-911 Centre Furnishings	Emergency Communications	4,000	
			467,896
POLICE VEHICLE			
Police Vehicle Replacements - Patrol (4)	Fleet Services	220,000	
Police Vehicle Replacements - TRU (1)	Fleet Services	190,000	
Police Vehicle Replacements - Traffic (3)	Fleet Services	171,000	
Police Vehicle Replacements - Supervisor (1)	Fleet Services	65,000	
Police Vehicle Replacements - Community Support (1)	Fleet Services	58,000	
			704,000
PROTECTIVE SERVICES BUILDING MAINTENANCE			
Fire Hall #2 - Roof Top Air Handlers	Civic Building Maintenance	106,000	
Fire Hall #2 - Curb Replacement	Civic Building Maintenance	7,500	
			113,500
RECREATION CENTRE			
Golf Cart Batteries	Golf Course	40,000	
Cart Path Paving	Golf Course	40,000	
Drainage & Landscaping	Golf Course	20,000	
			100,000
SPORTSPLEX			
Pool Upgrade	Sportsplex	1,800,000	
Front & Rear Entrance Steps Replacement	Sportsplex	90,000	
Renovation Design	Sportsplex	85,000	
			1,975,000
STORM SEWER			
Drainage - Willowdale Crescent	Streets, Sidewalks, Drainage	300,000	
Drainage - 18th St North & 18th St South	Streets, Sidewalks, Drainage	270,000	
Drainage Master Plan	Streets, Sidewalks, Drainage	250,000	
Drainage - Quail Ridge / Mocking Bird Drive	Streets, Sidewalks, Drainage	250,000	
Drainage - McDiarmid Drive	Streets, Sidewalks, Drainage	200,000	
Drainage - South West Land	Streets, Sidewalks, Drainage	50,000	
			1,320,000
Total - Capital Borne by General Reserves - to page 13			<u>15,184,592</u>

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2014

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
WTF High Priority Upgrades	Development Services	1,075,000	
Street Reconstruction-Westwood Bay	Development Services	360,000	
Street Reconstruction-17th St, Louise to Victoria Ave	Development Services	200,000	
Street Reconstruction-Victoria Ave, 10th to 18th St	Development Services	180,000	
Watermain Replacement-Kirkcaldy Dr, 1st to Paterson	Development Services	950,000	
Pumps - 6" (3)	Operations	150,000	
Truck Mount Valve Operator	Operations	76,200	
Safety Trench Cage & Trailer	Operations	40,000	
Leak Detection Equipment	Operations	30,000	
Storage Shelter	Operations	30,000	
Truck Mount Lap Tops (3)	Operations	22,500	
			3,113,700
Wastewater Reserve			
Anaerobic Basin Cover Replacement	Development Services	1,200,000	
Street Reconstruction-Westwood Bay	Development Services	35,000	
Street Reconstruction-17th St, Louise to Victoria Ave	Development Services	20,000	
Street Reconstruction-Victoria Ave, 10th to 18th St	Development Services	60,000	
Street Reconstruction-East End Sewer Renewal	Development Services	250,000	
			1,565,000
IWWTF Equipment Replacement Reserve			
Anaerobic Basin Cover Replacement	Development Services	300,000	
			300,000

Total - Capital Borne by Utility Reserves - to page 13

\$4,978,700

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2014

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
To fund accomodation tax grants	Accomodation Tax	10,800
To fund pocket housing project	Affordable Housing	75,000
To fund potential severance liabilities	Cumulative Benefits	75,000
To fund 2014 general municipal election costs	Elections	101,220
To fund general street reconstruction projects	Gas Tax Rebate	625,000
To fund street resurfacing projects	Gas Tax Rebate	1,166,500
To fund street and curbing projects	Gas Tax Rebate	606,500
Reserve no longer required	Major Events Hosting	136,215
Subdivision tree planting	Parks	45,000
Reserve no longer required	Social Development	9,104
To fund traffic signal studies	Traffic Control	75,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$2,925,339

