

# THE CITY OF BRANDON



2013

## FINANCIAL PLAN

**THE FINANCIAL PLAN**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	68,345,707	68,345,707	72,705,545	76,893,021
Grants in Lieu of Taxes - Page 8	5,218,541	5,218,541	5,422,653	5,734,998
Sub-total	73,564,248	73,564,248	78,128,198	82,628,019
Requisitions (deduct) - Page 8	36,618,358	36,618,358	39,950,940	40,749,959
Net Municipal Taxes and Grants in Lieu of Taxes	36,945,890	36,945,890	38,177,258	41,878,060
Other Revenue - Page 2	33,894,198	40,521,713	36,128,564	34,143,720
Transfers from Accumulated Surplus and Reserves - Page 2	2,295,680	2,496,253	1,980,000	1,985,000
Total Revenue	73,135,768	79,963,856	76,285,822	78,006,780

**EXPENDITURE**

General Government Services	10,039,795	9,750,735	8,247,898	8,563,919
Protective Services	24,631,061	23,539,941	26,449,721	28,227,630
Transportation Services	12,241,591	12,756,361	12,963,274	12,390,473
Environmental Health Services	4,361,445	4,241,274	4,139,433	4,513,752
Public Health and Welfare Services	702,634	646,686	712,230	731,775
Environmental Development Services	2,083,168	1,958,593	2,009,793	2,141,960
Economic Development Services	512,886	446,540	418,453	407,906
Recreation and Cultural Services	7,870,936	7,905,292	7,525,966	7,627,886
Fiscal Services	3,155,283	4,381,406	3,567,452	3,587,348
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	7,531,306	14,331,563	10,242,677	9,814,131
Total Basic Expenditure	73,130,105	79,958,391	76,276,896	78,006,780
Allowance for Tax Assets - Page 8	5,663	5,464	8,925	
Total Expenditure	73,135,768	79,963,855	76,285,822	78,006,780
Net Operating Surplus (Deficit)				

Departmental Use Only	Adoption by Resolution of Council		
	 _____ (Head of Council)		
	 _____ (City Manager)		
	_____ April 2, 2013		

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2013

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>Other Revenue</b>					
Taxes Added		900,000	902,255	800,000	800,000
Licenses		15,000	15,200	15,900	15,900
	- Animal				
	- Bicycle				
	- Business	236,200	247,551	252,470	252,470
	- Other <u>Mobile Homes</u>	1,006,656	1,003,987	1,012,085	1,019,675
Permits		1,009,915	1,450,806	1,183,882	1,290,078
	- Building				
	- Other <u>Crossings &amp; Driveways</u>	26,000	32,450	36,000	30,500
Fines		466,000	482,395	488,500	506,500
Sales of Service		75,135	78,748	120,515	70,815
	- General Government				
	- Protective	4,102,479	4,254,820	4,132,165	4,173,543
	- Transportation	1,696,853	1,830,750	1,925,200	1,987,583
	- Environmental Health	2,688,020	2,383,380	2,668,149	2,758,449
	- Public Health and Welfare	249,982	275,161	275,000	291,000
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,481,305	1,296,891	1,656,950	1,691,778
	- Other				
	- Sundry				
Sales of Goods		826,800	823,636	1,052,954	1,060,110
Rentals		474,785	478,511	486,261	489,760
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		165,300	154,223	182,500	181,700
Returns from Investments		45,000	65,141	65,000	65,000
Tax and Redemption Penalties		385,000	321,004	385,000	385,000
Development and Dedication Fees				368,000	
Video Lottery Terminal Transfers		585,000	689,910	600,000	600,000
Provincial Municipal Tax Sharing (Pop. <u>46,061</u> )		7,044,840	7,329,023	7,402,313	7,476,336
Conditional Transfers - Federal Government		2,690,617	2,660,317	2,711,132	2,656,132
(Page 9)	- Provincial Government	7,559,779	13,363,000	8,044,356	6,151,391
	- Local Government				
	- Other <u>Organizations/Foundations</u>	41,532	38,181	96,032	73,000
Other Income		22,000	35,683	18,200	17,000
	<u>Miscellaneous</u>				
	<u>Land Sales</u>	100,000	308,690	150,000	100,000
<b>Total Other Revenue - Page 1</b>		<b>33,894,198</b>	<b>40,521,713</b>	<b>36,128,564</b>	<b>34,143,720</b>
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	2,295,680	2,496,253	1,980,000	1,985,000
Total Transfers - Page 1		2,295,680	2,496,253	1,980,000	1,985,000
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>		<b>36,189,878</b>	<b>43,017,966</b>	<b>38,108,564</b>	<b>36,128,720</b>

## BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2013

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	442,524	397,041	429,091	458,334
1200	General Administrative				
1212	Chief Administrative Officer and Staff	400,361	388,290	411,845	426,636
1215	Office	5,627,697	5,519,744	5,778,350	5,868,033
1216	Legal				
1217	Audit	34,600	38,519	36,205	37,008
1218	Assessment	712,970	717,555	739,051	761,223
1240	Taxation				
1300	Other General Government				
1310	Elections	400	201	200	140,000
1320	Conventions				
1330	Damage Claims and Liability Insurance	22,174	16,810	46,472	47,259
1340	Intergovernmental Relations	11,122	11,282	14,115	14,418
1350	Grants	2,426,697	2,416,521	433,066	449,533
1360	Other General Government - Sundry	286,250	244,775	284,503	286,475
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
	<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>10,039,795</b>	<b>9,750,735</b>	<b>8,247,898</b>	<b>8,563,919</b>
1991	Recoveries (deduct) - Utility				
1992	- Capital				
	<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>	<b>10,039,795</b>	<b>9,750,735</b>	<b>8,247,898</b>	<b>8,563,919</b>
2100	Police	13,534,040	12,992,774	14,490,873	15,271,062
2400	Fire	4,563,261	4,393,881	5,120,700	5,666,932
2500	Emergency Measures				
2510	Safety	169,843	154,581	223,712	223,478
2520	Flood Control				
2540	Ambulance Services	3,360,715	3,358,140	3,338,367	3,492,085
2550	Other - E911 and Police Dispatch	2,215,916	1,916,902	2,260,088	2,513,107
2600	Other Protection				
2621	Building Inspection	748,208	699,303	978,304	1,014,198
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	39,078	24,359	37,677	46,768
2650	Other - Traffic Services				
	<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>	<b>24,631,061</b>	<b>23,539,941</b>	<b>26,449,721</b>	<b>28,227,630</b>
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	1,127,638	1,648,150	1,355,489	1,393,627
32200	Engineering	1,115,951	1,940,227	1,074,099	919,222
	Roads and Streets				
	Unallocated Costs				
32301	- Equipment Operators' Wages and Benefits				
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	362,338	568,725	131,499	186,000
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(25,000)	(49,493)	(25,000)	(75,000)
	- Equipment Rental Recovery	(2,576,088)	(2,356,948)	(2,497,471)	(2,957,869)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,477,960	2,769,047	2,804,082	2,464,568
	<b>Transportation Services Sub-Total Forward to Page 4</b>	<b>2,482,799</b>	<b>4,519,708</b>	<b>2,842,698</b>	<b>1,930,548</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		2,482,799	4,519,708	2,842,698	1,930,548
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,110,000	494,338	1,070,000	1,100,000
32330	Sidewalks and Boulevards	1,098,925	634,350	1,350,966	1,277,737
32340	Ditches and Road Drainage	248,024	218,202	219,604	223,516
32350	Storm Sewers	91,936	57,295	79,635	81,640
32360	Street Cleaning	346,718	279,685	307,963	338,464
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	885,589	717,832	903,176	1,030,425
32400	Bridges	1,200	141	200	200
32500	Street Lighting	890,280	839,234	847,099	872,172
32600	Traffic Services	283,790	237,110	318,915	323,026
32700	Parking	125,893	97,196	112,633	114,118
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	539,618	470,715	516,379	547,319
	- Brandon Transit	4,136,819	4,190,555	4,394,007	4,551,308
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>12,241,591</b>	<b>12,756,361</b>	<b>12,963,274</b>	<b>12,390,473</b>
Garbage and Waste Collection					
4320	Garbage Collection	1,213,381	1,136,020	1,290,953	1,554,575
4330	Nuisance Grounds	2,986,138	2,940,196	2,648,170	2,750,813
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	161,926	165,059	200,310	208,364
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>4,361,445</b>	<b>4,241,274</b>	<b>4,139,433</b>	<b>4,513,752</b>
Public Health					
5110	Health Unit				
5160	Cemeteries	435,602	379,654	445,198	464,743
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	267,032	267,032	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERV - TO PAGE 1</b>		<b>702,634</b>	<b>646,686</b>	<b>712,230</b>	<b>731,775</b>
6100	Planning and Zoning	828,526	705,967	934,997	1,047,075
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	623,894	679,558	344,725	348,563
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	352,727	304,338	294,517	304,625
	Other Property Administration	278,021	268,729	435,554	441,697
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1</b>		<b>2,083,168</b>	<b>1,958,593</b>	<b>2,009,793</b>	<b>2,141,960</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	512,886	436,540	403,453	407,906
7410	Tourism		10,000	15,000	
7420	Public Receptions				
<hr/>					
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>		<b>512,886</b>	<b>446,540</b>	<b>418,453</b>	<b>407,906</b>
<hr/>					
8110	Recreation	899,306	1,116,018	888,306	890,200
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches	172,954	159,739	201,663	215,573
8140	Golf Courses	676,700	828,045	552,073	583,326
8150	Skating Rinks and Arenas	61,833	75,941	68,282	73,630
8180	Parks and Playgrounds	2,067,953	1,808,648	1,789,556	1,870,669
8190	Other Recreational Facilities	183,386	197,370	193,245	141,558
	Canada Games Sportsplex	1,676,409	1,675,816	1,677,077	1,780,916
	Keystone Centre	609,259	564,147	567,930	571,788
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8240	Museums	116,119	117,201	121,270	31,375
8250	Libraries	677,122	632,417	709,027	686,613
8280	Other Cultural Facilities				
	Centennial Auditorium	106,000	106,055	106,000	106,000
	Riverbank Inc.	374,006	374,006	397,622	418,218
	Art Gallery	201,254	201,254	205,279	209,385
<hr/>					
<b>TOTAL RECREATIONAL &amp; CULTURAL SERVICES - TO PAGE 1</b>		<b>7,870,936</b>	<b>7,905,292</b>	<b>7,525,966</b>	<b>7,627,886</b>
<hr/>					
9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	589,000	1,833,055	302,000	277,000
9330	Transfer to Utility - Page 6	627,516	627,516	54,636	54,636
9410	Debenture Debt Charges - Page 11	1,786,737	1,786,734	3,061,195	3,106,443
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	152,030	134,101	149,621	149,269
9440	Other Debt Charges				
	Other Fiscal Services				
<hr/>					
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>		<b>3,155,283</b>	<b>4,381,406</b>	<b>3,567,452</b>	<b>3,587,348</b>
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	7,531,306	14,331,563	10,242,677	9,814,131
9913	- Other				
<hr/>					
<b>TOTAL TRANSFERS - TO PAGE 1</b>		<b>7,531,306</b>	<b>14,331,563</b>	<b>10,242,677</b>	<b>9,814,131</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	9,941,366	10,175,476	11,304,822	11,371,771
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	3,853,782	3,931,218	4,341,448	4,471,691
- Commercial				
- Other	12,000	4,669	12,000	12,000
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	13,807,148	14,111,363	15,658,270	15,855,462
330 Penalties	60,000	87,047	90,000	90,000
340 Hydrant Rentals	298,186	253,600	275,000	275,000
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants		4,063,955		
380 Other Revenue	2,629,230	2,394,251	2,060,742	2,099,318
390 Transfer from Revenue Fund - Page 5	627,516	627,516	54,636	54,636
396 Transfer from Reserves - Utility - Page 13	270,000		270,000	140,000
397 Transfer from Accumulated Surplus				
	17,692,080	21,537,731	18,408,648	18,514,416

**EXPENDITURE**

410 WATER SUPPLY				
411 Administration	850,258	1,246,791	870,376	895,243
412 Customer Billings and Collections	1,202,396	995,767	1,223,950	1,254,291
413 Purification and Treatment	4,018,334	3,938,239	4,565,541	4,397,368
414 Water Purchases				
415 Service of Supply	596,825	513,704	984,680	885,470
416 Transmissions and Distribution	1,451,067	1,095,773	1,243,140	1,229,738
417 Other Water Supply Costs				
418 Connections - Net Loss Maintenance of Mains	400,000	264,013	360,000	360,000
TOTAL	8,518,880	8,054,287	9,247,687	9,022,110
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration				
422 Sewage Collection System	680,962	604,228	687,757	653,731
423 Sewage Lift Station	82,170	126,845	102,378	107,524
424 Sewage Treatment and Disposal	4,704,216	3,858,272	5,361,623	5,661,914
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains	40,000	26,233	40,000	60,000
TOTAL	5,507,348	4,615,578	6,191,758	6,483,169
430 TRANSFER TO CAPITAL - Page 13	800,000	241,042	500,000	450,000
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	500,000	2,289,131	2,000,000	1,390,000
Wastewater Utility B/L 6732	1,000,000	4,971,841		700,000
442 Industrial Wastewater Facility B/L 6623				
TOTAL	1,500,000	7,260,972	2,000,000	2,090,000
DEBENTURE DEBT CHARGES - Page 12	1,365,852	1,365,852	469,203	469,137
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	17,692,080	21,537,732	18,408,648	18,514,416

Municipality of The City of Brandon

For the Year Ending 31 December 2013

	Assessments				Expenditures			M / R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
<b>Requisition Taxes:</b>												
Foundation - Residential	1,295,930,530		28,381,010	1,324,311,540				11.830	6,197,074	1,068,424		7,265,498
Foundation - Other	523,843,980		90,314,790	614,158,770	7,265,498		7,265,498	16.578	30,215,522	1,985,959	484,444	32,685,925
Special	1,822,627,700	29,222,100	119,794,820	1,971,644,620	32,685,442	483	32,685,925					
Special - mobile homes												
Special												
Special												
Hospital District												
Hospital District												
<b>Total Requisition</b>					39,950,940	483	39,951,423		36,412,596	3,054,383	484,444	39,951,423
<b>Local Urban Districts</b>												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
<b>Debenture Debt Charges:</b>												
Local Improvements	1,862,527,610	224,532,510	114,110,140	2,201,170,260	2,001,553	1,734	2,003,287	FRT	97,074			97,074
								0.866	1,807,394	98,819		1,906,213
General	1,863,784,920		123,400,120	1,987,185,040	1,114,278	532	1,114,810	0.561	1,045,583	69,227		1,114,810
<b>Special Services Levies:</b>												
Local Government	1,863,784,920		123,400,120	1,987,185,040	739,051	182	739,233	0.372	693,328	45,905		739,233
<b>Deferred Surplus</b>												
General												
Utility												
<b>Reserve Funds</b>												
General												
Schedule 1	1,863,784,920		123,400,120	1,987,185,040	10,242,677	1,284	10,243,961	2.565	4,780,608	316,521	5,146,832	10,243,961
<b>General Municipal:</b>												
At Large	1,863,784,920		123,400,120	1,987,185,040	62,179,337	4,710	62,184,048	14.893	27,757,349	1,837,798		29,595,147
Business Tax, Cable	11,161,300			11,161,300				1%	111,613			111,613
Other Revenue and Transfers											32,477,288	32,477,288
Budgeted Deficit												
<b>Total Municipal</b>					76,276,896	8,442	76,285,339		36,292,949	2,368,270	37,624,120	76,285,339
<b>Totals</b>					116,227,836	8,925	116,236,762		72,705,545	5,422,653	38,108,564	116,236,762

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Page 1

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Page 2

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

**Part 1 - Grants In Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	121,420		35.835	4,351.09		4,351.09
Federal - Farm	804,230		35.835	28,819.58		28,819.58
Federal		10,815,900	47.665	515,539.87		515,539.87
Canadian Pacific Rail		5,583,800	47.665	266,151.83		266,151.83
Canada Post		685,620	47.665	32,680.08		32,680.08
Provincial - Court Services		3,032,710	47.665	144,554.12		144,554.12
Provincial - Land Titles Office		323,640	47.665	15,426.30		15,426.30
Provincial - Gov't Services	242,220		35.835	8,679.95		8,679.95
Provincial - Gov't Services		7,035,230	47.665	335,334.24		335,334.24
Provincial - Highways - Farm	51,300		35.835	1,838.34		1,838.34
Provincial - Highways		2,407,580	47.665	114,757.30		114,757.30
Provincial - BCI		6,092,650	47.665	290,406.16		290,406.16
Brandon University	3,590,600		35.835	128,669.15		128,669.15
ACC		22,646,790	47.665	1,079,459.25		1,079,459.25
ACC		54,600	0.866	47.28		47.28
Fire College		3,526,650	47.665	168,097.77		168,097.77
Manitoba Health		106,600	47.665	5,081.09		5,081.09
Manitoba Health		3,605,300	19.257	69,427.26		69,427.26
MPI		1,873,700	47.665	89,309.91		89,309.91
Manitoba Housing	24,668,990		35.835	884,013.26		884,013.26
Manitoba Housing		481,080	47.665	22,930.68		22,930.68
Manitoba Housing		33,480	0.866	28.99		28.99
Manitoba Hydro		9,429,100	46.799	441,272.45		441,272.45
Manitoba Hydro - Farm	1,270		35.835	45.51		45.51
Manitoba Hydro		16,273,740	47.665	775,687.82		775,687.82
Manitoba Hydro		51,040	0.866	44.20		44.20
Subtotal	29,480,030	94,059,210		5,422,653.48		5,422,653.48
Total-Pages 1,8				5,422,653.48		5,422,653.48

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,265,632
Federal Government	Transit - Fuel Tax Rebate Program	385,200
Federal Government	Young Canada Works in Heritage	3,300
Federal Government	Canada Summer Jobs	2,000
Federal Government	Western Economic Diversification	55,000
Province of Manitoba	Ambulance	994,759
Province of Manitoba	Diseased Trees	23,031
Province of Manitoba	Fire	332,300
Province of Manitoba	General Government Support - Payroll Tax	795,596
Province of Manitoba	Grant in Aid	80,000
Province of Manitoba	Intersection Improvements	2,000,000
Province of Manitoba	Heritage	2,500
Province of Manitoba	Police	1,243,000
Province of Manitoba	Product Stewardship	535,466
Province of Manitoba	Transit - Capital and Operations	1,676,304
Province of Manitoba	Waste Reduction Fund Rebate	300,000
Province of Manitoba	Youth Programs	31,400
Province of Manitoba	Criminal Property Forfeiture Act Recovery	30,000

Total - Page 2 10,755,488

**Part 3 - Transfers to Deferred Surplus - General Operating Fund**

Purpose	Year	Term	Authority	Amount

Total - Page 1  

**Part 4 - Transfers to Deferred Surplus - Utility Operating Fund**

Purpose	Year	Term	Authority	Amount

Total - Page 6



Municipality of The City of Brandon

For the Year Ending 31 December 2013

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Local Improvement-STP	6427/73/96	2014	96,111	45,986	50,125	8,650	54,636			54,636	LID
Lagoon Expansion	6900	2023	3,490,891	263,304	3,227,587	151,263	414,567		414,567		

3,587,002	309,290	3,277,712	159,913	469,203		414,567	54,636
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	1,862,527,610	224,532,510	114,110,140	2,201,170,260	54,636			54,636
Utility Revenue					414,567		414,567	
					469,203		414,567	54,636





FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2014	2015	2016	2017	2018	TOTAL	Operating	Reserves	Debenture Sales	Other
<b>GENERAL GOVERNMENT SERVICES</b>										
Clerk/Council Furniture and Equip	49,350	14,800			30,000	94,150		94,150		
City Hall	15,000		222,000			237,000		237,000		
Civic Services Complex	95,000	100,000	50,000	105,000		350,000		350,000		
Library Arts Building	40,000			75,000		115,000		115,000		
Office equipment and computer upgrades	650,000	417,000	580,000	761,000	900,000	3,308,000		3,308,000		
<b>PROTECTIVE SERVICES</b>										
Emergency Communications	338,000	345,300	355,000	7,000	208,000	1,253,300		1,253,300		
Emergency Preparedness	42,000					42,000	42,000			
Fire Equipment	10,000	100,000		100,000	21,000	231,000		231,000		
Fire Building Improvements	106,000		100,500			206,500		206,500		
Fire Vehicles	275,000	228,000	72,000	146,000	55,000	776,000		776,000		
Ambulance Equipment					150,000	150,000		150,000		
Police Equipment	45,000	30,000	142,000	275,000	21,000	513,000		513,000		
Police Building Improvements		400,000				400,000		400,000		
Police Vehicles	475,000	483,000	325,000	690,000	310,000	2,283,000		2,283,000		
Flood Control & Dyking	975,000					975,000		975,000		
<b>ENVIRONMENTAL HEALTH - Sanitation</b>				500,000		500,000		500,000		
<b>PUBLIC HEALTH AND WELFARE</b>										
Cemetery		70,000		1,000,000	500,000	1,570,000		1,570,000		
<b>REGIONAL PLANNING AND DEVELOPMENT</b>										
ACC Site Development				975,000		975,000		975,000		
	3,115,350	2,188,100	1,846,500	4,634,000	2,195,000	13,978,950	42,000	13,936,950		
<b>SOURCE OF FUNDS - ANNUAL</b>						<b>TOTAL</b>				
OPERATING	42,000					42,000				
RESERVES	3,073,350	2,188,100	1,846,500	4,634,000	2,195,000	13,936,950				
DEBENTURE SALES										
OTHER										
	3,115,350	2,188,100	1,846,500	4,634,000	2,195,000	13,978,950				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2014	2015	2016	2017	2018	TOTAL	Operating	Reserves	Debenture Sales	Other	
TRANSPORTATION SERVICES											
DRAINAGE	5,000,000	12,000,000	2,500,000	3,700,000	3,000,000	26,200,000		15,700,000	10,500,000		
FLEET SERVICES											
Off road equipment replacements	1,549,000	1,871,000	629,000	1,543,000	1,175,000	6,767,000		6,767,000			
Garage equipment		65,000			65,000	130,000		130,000			
Vehicle replacements greater than 1 ton	1,220,000	769,000	525,000	2,551,000	1,391,000	6,456,000		6,456,000			
Vehicle replacements less than or equal to 1 ton	516,100	621,000	398,500	845,000	650,000	3,030,600		3,030,600			
Vehicle attachments	46,000		30,000			76,000		76,000			
Transit bus replacements				3,815,000		3,815,000		3,815,000			
Fleet additions				250,000		250,000		250,000			
STREETS SIDEWALKS LANES											
Equipment	40,000					40,000		40,000			
Intersection improvements	100,000	135,000	250,000	200,000		685,000		685,000			
New sidewalks	200,000	286,000	200,000	200,000	200,000	1,086,000		1,086,000			
Street construction	190,000		799,625			989,625		989,625			
Street reconstruction	1,100,000	1,640,000	1,000,000	1,570,000	2,230,000	7,540,000	2,865,000	4,675,000			
Bridges		15,000,000				15,000,000		7,500,000		7,500,000	
AIRPORT	96,000	40,000	1,700,000			1,836,000		136,000		1,700,000	
TRANSIT											
RECREATION & CULTURAL SERVICES											
Centennial Auditorium	215,000	217,000	204,000	170,000	100,000	906,000		453,000		453,000	
Sportsplex	1,005,000	210,000	675,000	210,000	125,000	2,225,000		2,225,000			
Golf Course	400,000	170,000	85,000	155,000	220,000	1,030,000		1,030,000			
Parks Plan	120,000	80,000	560,000	70,000	130,000	960,000		960,000			
Trails/ Walkways Expansion	100,000	100,000	100,000	100,000	100,000	500,000	500,000				
Trails/ Walkways Reconstruction	100,000	100,000	100,000	100,000	100,000	500,000	500,000				
Youth Center Equipment	94,000					94,000		94,000			
Other Parks, Playgrounds and Pools	35,000	135,000	35,000	37,000	30,000	272,000	272,000				
	12,126,100	33,439,000	9,791,125	15,516,000	9,516,000	80,388,225	4,137,000	56,098,225	10,500,000	9,653,000	
SOURCE OF FUNDS - ANNUAL	TOTAL										
OPERATING	550,000	1,190,000	450,000	1,022,000	925,000	4,137,000					
RESERVES	6,468,600	21,140,500	5,539,125	14,409,000	8,541,000	56,098,225					
DEBENTURE SALES	5,000,000	3,500,000	2,000,000			10,500,000					
OTHER	107,500	7,608,500	1,802,000	85,000	50,000	9,653,000					
	12,126,100	33,439,000	9,791,125	15,516,000	9,516,000	80,388,225					

Departmental Use Only	Adopted by Resolution of Council     _____ (Head of Council)
	_____ 20 _____ (City Manager)



**SCHEDULE 1**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		197,046		
Affordable Housing	125,000	125,000	200,000	250,000
Ambulance		179,578		
Andrews Field			5,000	5,000
Brandon Municipal Airport				200,000
8th Street Bridge	76,520	76,520	76,520	76,520
Capital Development	50,000	50,000	100,000	200,000
Centennial Auditorium	30,000	30,000	60,000	60,000
Civic Services Complex	25,000	25,000	25,000	75,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)		50,000		75,000
E911 Equipment	50,000	50,000	60,000	75,000
Elections	20,000	20,000	20,000	20,000
Fire Fighting Equipment			50,000	50,000
Fire Vehicles	176,742	135,100	202,963	202,963
Flood Control	100,000	6,286,435	100,000	200,000
Gas Tax	2,265,632	2,265,632	4,633,632	2,265,632
Kirkcaldy Heights				
Land Acquisition				
Large Event		21,894		
Library / Arts Building				50,000
Machinery and Equipment	2,558,800	2,763,800	2,745,329	3,164,383
Major Events Hosting				
Municipal Building				
Municipal Building Maintenance				85,000
Office Equipment	167,870	167,870	250,000	450,000
Parks		100		
Perpetual Care	49,996	54,849	55,000	58,200
Police Equipment	310,000	310,000	400,800	385,000
Police Vehicles	350,546	359,540	348,233	348,233
Professional Fees				
Protective Services Buildings			25,000	50,000
Recreation Centre			100,000	250,000
Snow Clearing				
Social Development				
Sportsplex	200,000	200,000	255,000	200,000
Storm Sewer	300,000	300,000		500,000
Traffic Control Devices			5,000	5,000
Transit Equipment	290,000	278,000	140,000	128,000
Transit Gas Tax	385,200	385,200	385,200	385,200
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5

7,531,306	14,331,563	10,242,677	9,814,131
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2013

**CAPITAL EXPENDITURES - BORNE BY GENERAL FUND**

PROJECT / ITEM	DEPARTMENT	
Community Alerting System Expansion	Emergency Preparedness	42,000
Ride-on Mower Replacements (3)	Operations - Parks	35,000
Walkways / Trails Expansion	Operations - Parks	100,000
Walkways / Trails Reconstruction	Operations - Parks	100,000
Fence Compound	Operations - Parks	15,000
Storage Floor Concrete	Operations - Parks	10,000

Total - Capital Borne by General Fund - to page 13

\$302,000

SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2013

**CAPITAL EXPENDITURES - BORNE BY UTILITY FUND**

PROJECT / ITEM	DEPARTMENT		
<b>Water Revenue</b>			
Watermain Replacement	Development Services	300,000	
Master Plan Water Treatment Facility	Development Services	200,000	
			500,000
<b>Wastewater Revenue</b>			

Total - Capital Borne by Utility Fund - to page 13

\$500,000

**SCHEDULE 4**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES**

PROJECT / ITEM	SECTION		
<b>8TH STREET BRIDGE REPLACEMENT</b>			
Design	Engineering & Planning	100,000	100,000
<b>AIRPORT</b>			
Development Plan	Airport	120,000	120,000
<b>CAPITAL DEVELOPMENT</b>			
Street Construction - 19th St N, Hilton to McGregor	Engineering & Planning	60,210	60,210
<b>CENTENNIAL AUDITORIUM</b>			
Fire Safety Improvements	Community Development	72,000	
Washroom Improvements	Community Development	10,000	
Replace Plaza Paving Pads at NW Corner	Community Development	10,000	92,000
<b>CIVIC SERVICES COMPLEX</b>			
Fuel Tank Replacement	Civic Building Maintenance	350,000	350,000
<b>DISPOSAL SITE (SANITATION)</b>			
Lechate Well	Environmental Health	30,000	30,000
<b>E-911</b>			
CAD Mapping Module	Emergency Communications	25,000	
Uninterrupted Power Supply	Emergency Communications	3,500	28,500
<b>DIKING &amp; FLOOD CONTROL</b>			
Long Term Flood Protection	Engineering & Planning	975,000	975,000
<b>EQUIPMENT REPLACEMENT</b>			
Dump Truck Replacement (6)	Fleet Services	860,000	
Fire Truck	Airport	622,000	
Sewer Cleaner	Fleet Services	475,000	
Fleet Addition - Sanitation Rock Truck	Fleet Services	450,000	
Grader Replacement (1)	Fleet Services	375,000	
Loader Replacement (3)	Fleet Services	326,000	
Tandem Truck Replacement (2)	Fleet Services	308,000	
Street Sweeper Replacement (1)	Fleet Services	250,000	
Fleet Addition - Sanitation Excavator	Fleet Services	250,000	
Loader Replacement (1)	Airport	235,000	
Shuttle Truck with Water Tank	Fleet Services	202,000	
1/2 Ton Replacement (5)	Fleet Services	190,000	
Trackless Replacement (2)	Fleet Services	142,000	
Cargo Van Replacement with Sewer Camera	Fleet Services	134,000	
Cube Van Replacement (1)	Fleet Services	122,000	
Hybrid Car Replacement (4)	Fleet Services	120,000	
1 Ton Replacement	Fleet Services	115,000	
Fleet Addition - Pickup Trucks for Planning (2)	Fleet Services	70,000	
Forklift Replacement (1)	Fleet Services	64,500	
Boiler Replacement (1)	Fleet Services	30,000	
Roller Replacement (1)	Fleet Services	16,000	5,356,500
<b>FIRE EQUIPMENT</b>			
Fleetnet radio upgrade	Fire	113,000	
Automated Staff Callout System	Fire	40,000	
Toughbook replacements (3)	Fire	21,000	174,000
<b>FIRE VEHICLES</b>			
Pumper replacement	Fleet Services	550,000	
Fire Vehicles (3)	Fleet Services	105,000	655,000
<b>GAS TAX REBATE PROGRAM</b>			
Intersection Improvements - 17th St E / Richmond Ave E	Streets, Sidewalks, Drainage	4,000,000	
Street Construction - Tracey St / Sycamore South	Streets, Sidewalks, Drainage	688,000	
Street Construction - 19th St N, Hilton to McGregor	Streets, Sidewalks, Drainage	329,790	
Street Construction - Pacific Ave, 22nd to 26th	Streets, Sidewalks, Drainage	300,000	
New sidewalks for arterials and collectors	Streets, Sidewalks, Drainage	200,000	
Widen Kirkcaldy Dr - South Side Conservation to Cater	Streets, Sidewalks, Drainage	125,000	5,642,790
<b>Total - Capital Borne by General Reserves - subtotal</b>			<b>13,584,000</b>

**SCHEDULE 4**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)**

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			<u>13,584,000</u>
<b>MUNICIPAL BUILDING MAINTENANCE</b>			
Replace City Hall Elevator Control System	Civic Building Maintenance	90,000	90,000
<b>OFFICE EQUIPMENT</b>			
Server Upgrades/Replacement	Information Technology	125,000	
Mobile Atlas	Engineering	25,000	
Digital Mail Machine	Clerks	20,000	
Photocopier	Clerks	10,000	
Printer/Scanner	Human Resources	7,000	
Tablets (4)	Engineering	5,000	
			192,000
<b>PARKS</b>			
Recreation Hub - Rideau Park	Parks	700,000	
Recreation System Develop & Upgrades - Playgrounds	Parks	70,000	
Green Space Development - Master Plan	Parks	70,000	
Recreation System Develop & Upgrades - Paddlepools	Parks	20,000	
Recreation System Develop & Upgrades - Senior Baseball	Parks	20,000	
Recreation System Develop & Upgrades - Senior Football	Parks	20,000	
			900,000
<b>POLICE EQUIPMENT</b>			
In-Car Camera System	Police	160,000	
Mobile Work Stations (14)	Police	100,000	
Property Elevator	Police	80,000	
Pistol Replacements & Rifles	Police	75,000	
Police Service Dog & Training	Police	40,000	
Ballistic Vests	Police	37,000	
CAD Mapping Module	Emergency Communications	25,000	
Encryption Upgrade	Police	17,500	
Bullet Proof Blanket/Shield	Police	6,000	
Taser Replacement	Police	5,000	
Uninterrupted Power Supply	Emergency Communications	3,500	
			549,000
<b>POLICE VEHICLE</b>			
Police Services Vehicle Replacements - Patrol (3)	Fleet Services	174,000	
Police Services Vehicle Replacements - TRU (1)	Fleet Services	125,000	
Police Services Vehicle Replacements - Supervisor (1)	Fleet Services	65,000	
Police Services Vehicle Replacements - Bylaw (1)	Fleet Services	50,000	
			414,000
<b>PROTECTIVE SERVICES BUILDING MAINTENANCE</b>			
Fire Hall #2 - Curb Replacement	Civic Building Maintenance	7,500	
			7,500
<b>RECREATION CENTRE</b>			
Building & Land Research and Design	Golf Course	75,000	
Trim & Surround Mower	Golf Course	40,000	
Cart Path Paving	Golf Course	20,000	
Drainage & Landscaping	Golf Course	20,000	
Bunker Rake	Golf Course	15,000	
Ball Washers	Golf Course	10,000	
Snack Shack Roof Replacement	Golf Course	8,000	
			188,000
<b>SPORTSPLEX</b>			
Washroom Upgrades	Sportsplex	125,000	
Renovation Design	Sportsplex	85,000	
Front & Rear Entrance Steps Replacement	Sportsplex	60,000	
Arena Compressor Overhaul	Sportsplex	25,000	
			295,000
<b>STORM SEWER</b>			
Drainage Master Plan	Streets, Sidewalks, Drainage	250,000	
			250,000
Total - Capital Borne by General Reserves - to page 13			<u>16,469,500</u>

**SCHEDULE 5**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2013**

**CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES**

PROJECT / ITEM	DEPARTMENT		
<b>Water Distribution Reserve</b>			
3rd Street Dam Replacement	Development Services	1,338,000	
WTF Emergency Water Supply	Development Services	705,000	
Storage Shelter	Operations	22,000	
Truck Mount Valve Operator	Operations	75,000	
			2,140,000
<b>Wastewater Reserve</b>			
Anaerobic Basin Cover Replacement	Development Services	1,200,000	
Cargo Van Replacement with Sewer Camera	Operations	100,000	
			1,300,000
<b>IWWTF Equipment Replacement Reserve</b>			
Anaerobic Basin Cover Replacement	Development Services	300,000	
			300,000

Total - Capital Borne by Utility Reserves - to page 13

\$3,740,000

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2013

**GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND**

PROJECT / ITEM	RESERVE	
To fund payment to Tournament of Champions	Accommodation Tax	15,000
To fund repairs to bleachers	Andrews Field	60,000
To fund potential severance liabilities	Cumulative Benefits	75,000
To fund general street reconstruction projects	Gas Tax Rebate	745,000
To fund street resurfacing operating account	Gas Tax Rebate	600,000
To offset street and curbing projects in operating fund	Gas Tax Rebate	340,000
Obligation re sale of Fleming property	Land Acquisition	50,000
Subdivision tree planting	Parks	45,000
To fund traffic signal signalization study	Traffic Control	50,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$1,980,000

