

2023 - Project Revenue and Expense by Category

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Debentures										
Debentures - Capital Projects										
1020 - Sportsplex - Sport Venues	-	-	-	-	-	-	300,000	-	-	-
1021 - Sportsplex - Arena	-	-	1,500,000	-	-	-	-	-	-	-
1022 - Sportsplex - Building and Grounds	-	-	1,000,000	-	-	-	-	-	-	-
1104 - A. R. McDiarmid Civic Complex	3,636,855	-	-	-	-	-	-	-	-	-
1111 - Land Drainage Improvements	24,072,000	4,424,000	-	1,644,000	-	-	-	-	-	-
1239 - Cultural Hub	450,000	4,550,000	-	-	-	-	-	-	-	-
697 - Recreation System Development & Upgrades	5,869,019	-	-	-	-	-	-	-	-	-
Total: Debentures - Capital Projects	34,027,874	8,974,000	2,500,000	1,644,000	-	-	300,000	-	-	-
Debentures - Utility Capital Projects										
1109 - Wastewater Treatment Facilities	925,000	-	70,000	940,000	-	-	-	-	-	-
1115 - Wastewater Sewers (New)	17,905,000	-	10,160,000	-	-	-	-	-	-	-
1218 - Water Treatment Facility Expansion	10,680,000	11,345,000	15,310,500	3,335,000	-	-	-	-	-	-
Total: Debentures - Utility Capital Projects	29,510,000	11,345,000	25,540,500	4,275,000	-	-	-	-	-	-
Total Debenture Sales	63,537,874	20,319,000	28,040,500	5,919,000	-	-	300,000	-	-	-
Other Income										
Recoveries Other										
1033 - Golf Course - Grounds	97,500	20,000	25,000	-	-	-	-	-	-	-
1219 - River Corridor	75,000	-	-	-	-	-	-	-	-	-
169 - Centennial Auditorium	105,705	25,000	25,000	109,000	250,000	-	-	-	-	-
Total: Recoveries Other	278,205	45,000	50,000	109,000	250,000	-	-	-	-	-
Recoveries Federal										
104 - Airside Improvements	1,000,000	9,999,800	-	-	-	-	-	-	-	-
1104 - A. R. McDiarmid Civic Complex	225,000	-	-	-	-	-	-	-	-	-
1218 - Water Treatment Facility Expansion	16,000,000	14,000,000	14,000,000	2,000,000	-	-	-	-	-	-
158 - Airport Equipment	750,500	-	346,750	-	-	-	-	427,500	-	-
169 - Centennial Auditorium	153,752	-	-	-	-	-	-	-	-	-
697 - Recreation System Development & Upgrades	3,808,866	-	-	-	-	-	-	-	-	-
Total 0995: Recoveries Federal	21,938,118	23,999,800	14,346,750	2,000,000	-	-	-	427,500	-	-
0996: Recoveries Provincial										
1218 - Water Treatment Facility Expansion	13,320,000	11,655,000	11,655,000	1,665,000	-	-	-	-	-	-
1239 - Cultural Hub	450,000	4,550,000	-	-	-	-	-	-	-	-
697 - Recreation System Development & Upgrades	4,009,548	-	-	-	-	-	-	-	-	-
Total 0996: Recoveries Provincial	17,779,548	16,205,000	11,655,000	1,665,000	-	-	-	-	-	-
Total Other Income	39,995,871	40,249,800	26,051,750	3,774,000	250,000	-	-	427,500	-	-
Reserves										
Airport Improvement Reserve - 1535										
104 - Airside Improvements	250,000	180,000	280,000	100,000	250,000	-	-	-	-	2,000,000
158 - Airport Equipment	39,500	-	18,250	-	55,000	400,000	-	77,500	100,000	150,000
892 - Airport Building and Grounds	140,000	-	10,000	-	65,000	-	-	-	-	-
Total Airport Improvement Reserve - 1535	429,500	180,000	308,250	100,000	370,000	400,000	-	77,500	100,000	2,150,000
Airport Reserve - 1507										
158 - Airport Equipment	-	55,000	-	-	-	-	-	-	-	-
Total Airport Reserve - 1507	-	55,000	-	-	-	-	-	-	-	-
Andrews Field Reserve - 1540										
1232 - Andrews Field	36,000	100,000	100,000	125,000	35,000	295,000	-	51,000	-	-
Total Andrews Field Reserve - 1540	36,000	100,000	100,000	125,000	35,000	295,000	-	51,000	-	-

2023 - Project Revenue and Expense by Category

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Capital Development Reserve - 1520										
1038 - Greenspace Development	150,000	212,500	225,000	37,500	87,500	212,500	112,500	125,000	100,000	-
1107 - Construction Support Equipment	95,000	-	100,000	100,000	120,000	-	-	-	25,000	-
1223 - Downtown Improvements	150,000	-	-	-	-	150,000	150,000	-	-	-
166 - Cemetery Expansion	463,000	-	-	-	100,000	1,000,000	-	-	-	-
697 - Recreation System Development & Upgrades	-	-	-	-	-	600,000	-	-	-	-
896 - Fleet Additions	60,000	-	-	-	-	-	-	-	-	-
Total Capital Development Reserve - 1520	918,000	212,500	325,000	137,500	307,500	1,962,500	262,500	125,000	125,000	-
Centennial Auditorium Reserve - 1524										
169 - Centennial Auditorium	125,543	25,000	25,000	109,000	250,000	-	-	-	-	-
Total Centennial Auditorium Reserve - 1524	125,543	25,000	25,000	109,000	250,000	-	-	-	-	-
Clare Avenue Reserve - 1556										
1058 - Street Construction (New)	-	-	-	-	-	-	-	-	306,552	-
Total Clare Avenue Reserve - 1556	-	-	-	-	-	-	-	-	306,552	-
DC Drainage Network Infrastructure Reserve - 1565										
1111 - Land Drainage Improvements	-	-	218,000	-	-	4,741,240	-	-	-	-
Total DC Drainage Network Infrastructure Reserve -	-	-	218,000	-	-	4,741,240	-	-	-	-
DC Transportation Network Infrastructure Reserve -										
1056 - Intersection Improvements	-	-	1,035,000	-	-	-	-	-	255,000	-
1058 - Street Construction (New)	-	-	-	724,500	2,146,625	2,146,625	1,901,250	1,102,250	248,868	166,884
Total DC Transportation Network Infrastructure	-	-	1,035,000	724,500	2,146,625	2,146,625	1,901,250	1,102,250	503,868	166,884
Diking & Flood Control Reserve - 1523										
1067 - Flood Protection	400,000	-	-	-	-	5,300,000	-	-	-	-
Total Diking & Flood Control Reserve - 1523	400,000	-	-	-	-	5,300,000	-	-	-	-
Disposal Site Sanitation Reserve - 1544										
165 - Landfill Site Development	795,000	215,600	690,900	166,250	606,550	1,841,900	1,592,250	1,792,500	2,095,000	75,000
Total Disposal Site Sanitation Reserve - 1544	795,000	215,600	690,900	166,250	606,550	1,841,900	1,592,250	1,792,500	2,095,000	75,000
E-911 Equipment Reserve - 1513										
219 - Communications Centre Equipment	144,500	175,000	22,500	-	100,000	-	-	-	-	-
275 - E-911 Centre Furnishings	-	-	9,500	-	-	5,000	-	-	5,000	-
Total E-911 Equipment Reserve - 1513	144,500	175,000	32,000	-	100,000	5,000	-	-	5,000	-
Fire Fighting Equipment Reserve - 1518										
1023 - Fire Equipment Replacement & Maintenance	35,000	50,000	10,000	15,000	60,000	50,000	-	25,000	385,000	20,000
1025 - Fire Department Technology & Equipment	25,000	-	-	15,000	-	-	25,000	40,000	25,000	-
1028 - Fire Hall #3	-	-	-	-	-	-	-	-	800,000	-
348 - Radio Network	-	-	-	-	-	-	-	113,000	-	-
Total Fire Fighting Equipment Reserve - 1518	60,000	50,000	10,000	30,000	60,000	50,000	25,000	178,000	1,210,000	20,000
Fire Vehicles Reserve - 1554										
320 - Fire Vehicle Replacements	2,113,500	107,500	701,000	169,000	81,000	-	156,000	-	-	658,000
Total Fire Vehicles Reserve - 1554	2,113,500	107,500	701,000	169,000	81,000	-	156,000	-	-	658,000

2023 - Project Revenue and Expense by Category

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Gas Tax Reserve - 1559										
1034 - Golf Course - Buildings	150,000	-	-	-	-	-	-	-	-	-
1035 - Trail System Expansion	175,000	-	-	-	-	275,000	-	-	-	-
1056 - Intersection Improvements	50,000	50,000	50,000	50,000	325,000	1,880,000	50,000	450,000	615,000	50,000
1057 - Sidewalks (New)	140,000	175,000	100,000	125,000	100,000	150,000	125,000	150,000	150,000	150,000
1058 - Street Construction (New)	150,000	500,000	-	775,500	320,875	320,875	383,750	2,637,750	319,580	-
1115 - Wastewater Sewers (New)	645,000	-	-	-	-	-	-	-	-	-
1213 - Infrastructure Condition Assessments	-	-	-	220,000	-	-	-	220,000	-	-
165 - Landfill Site Development	1,200,000	-	50,000	-	300,000	-	-	-	-	-
282 - Watermain Replacements	547,000	1,260,000	-	-	-	-	-	-	-	-
587 - New Watermains	-	-	1,290,000	-	-	-	-	-	-	-
697 - Recreation System Development & Upgrades	475,000	-	-	-	-	-	-	-	-	-
892 - Airport Building and Grounds	171,000	-	-	-	-	-	-	-	-	-
960 - Trail System Reconstruction	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-
Total Gas Tax Reserve - 1559	3,753,000	1,985,000	1,540,000	1,170,500	1,095,875	2,625,875	608,750	3,457,750	1,134,580	200,000
Gas Tax Transit Reserve - 1558										
1063 - Transit System Equipment	315,000	-	-	-	-	-	-	1,200,000	-	-
910 - Transit Equipment Replacement	696,500	753,500	1,552,000	232,000	239,000	1,096,800	265,500	183,000	-	194,000
Total Gas Tax Transit Reserve - 1558	1,011,500	753,500	1,552,000	232,000	239,000	1,096,800	265,500	1,383,000	-	194,000
Land Acquisition Reserve - 1521										
1235 - Land Acquisitions	320,000	230,000	-	500,000	200,000	150,000	100,000	600,000	-	800,000
Total Land Acquisition Reserve - 1521	320,000	230,000	-	500,000	200,000	150,000	100,000	600,000	-	800,000
Library Arts Building Reserve - 1526										
458 - Library / Arts Building	-	155,000	216,000	-	115,000	-	9,028	400,000	-	800,000
Total Library Arts Building Reserve - 1526	-	155,000	216,000	-	115,000	-	9,028	400,000	-	800,000
Machinery & Equipment Reserve - 1508										
124 - Off Road Equipment	1,546,800	3,344,400	1,749,000	688,500	2,114,600	366,000	1,205,500	1,201,100	4,197,600	1,835,000
199 - Garage Equipment	19,000	20,000	26,000	41,500	23,000	29,000	75,000	-	-	-
341 - Vehicles - Greater than 1 ton	2,343,400	2,301,400	332,000	1,004,100	877,500	5,332,000	601,000	787,700	1,371,900	-
606 - Vehicles - 1 ton and less	307,500	477,000	1,025,400	345,000	111,500	432,500	623,000	-	-	141,000
847 - Equipment Attachments	-	-	125,000	-	-	54,500	-	-	233,000	147,000
896 - Fleet Additions	100,000	-	-	-	-	-	-	-	-	-
Total Machinery & Equipment Reserve - 1508	4,316,700	6,142,800	3,257,400	2,079,100	3,126,600	6,214,000	2,504,500	1,988,800	5,802,500	2,123,000
Municipal Bldg Maintenance Reserve - 1536										
1104 - A. R. McDiarmid Civic Complex	443,000	63,000	45,000	35,800	30,000	150,000	153,000	156,000	20,000	20,000
1228 - Municipal Heritage Stone Fence	-	-	-	-	-	-	-	200,000	-	-
290 - City Hall	170,000	44,500	31,000	20,000	20,000	20,000	45,888	20,000	20,000	20,000
291 - Civic Services Complex	75,500	36,500	32,000	37,000	37,500	48,000	20,000	20,000	20,000	20,000
Total Municipal Bldg Maintenance Reserve - 1536	688,500	144,000	108,000	92,800	87,500	218,000	218,888	396,000	60,000	60,000
Office Equipment Reserve - 1506										
1229 - Finance Department Office Equipment	-	-	-	-	-	-	25,000	-	-	-
444 - City Council - Furniture and Equipment	-	10,000	-	-	-	-	-	15,000	-	-
487 - Legislative Services Office Equipment	-	20,000	-	-	-	-	-	25,000	-	-
Total Office Equipment Reserve - 1506	-	30,000	-	-	-	-	25,000	40,000	-	-
Parks Reserve - 1537										
1038 - Greenspace Development	182,500	212,500	225,000	37,500	87,500	212,500	112,500	125,000	100,000	-
1219 - River Corridor	400,000	-	-	-	100,000	-	-	-	-	-
697 - Recreation System Development & Upgrades	915,000	-	-	25,000	-	1,050,000	6,500,000	4,500,000	-	-
751 - Parks Equipment	51,000	45,000	51,000	-	-	-	54,000	-	55,000	-
Total Parks Reserve - 1537	1,548,500	257,500	276,000	62,500	187,500	1,262,500	6,666,500	4,625,000	155,000	-
Perpetual Care Reserve - 1519										
1100 - Cemetery Equipment	50,000	-	-	-	-	-	-	-	-	-
208 - Columbarium	-	15,000	150,000	-	-	-	-	-	-	-
Total Perpetual Care Reserve - 1519	50,000	15,000	150,000	-	-	-	-	-	-	-

2023 - Project Revenue and Expense by Category

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Planning Projects Reserve - 1509										
1237 - Planning Projects	-	-	75,000	-	-	60,000	-	-	-	200,000
Total Planning Projects Reserve - 1509	-	-	75,000	-	-	60,000	-	-	-	200,000
Police Equipment Reserve - 1500										
1051 - Police Equipment	212,630	352,020	321,560	219,583	270,260	319,841	381,600	188,617	147,602	418,886
219 - Communications Centre Equipment	144,500	175,000	22,500	-	100,000	-	-	-	-	-
275 - E-911 Centre Furnishings	-	-	9,500	-	-	5,000	-	-	5,000	-
348 - Radio Network	-	-	-	-	-	-	-	600,000	-	-
498 - Police Fleet Additions	116,000	-	55,000	-	-	-	-	-	-	-
621 - Police Service Dog & Training	-	-	31,900	-	-	-	35,900	-	-	-
822 - Server Upgrades and Replacements	-	-	-	120,000	-	-	-	-	-	-
Total Police Equipment Reserve - 1500	473,130	527,020	440,460	339,583	370,260	324,841	417,500	788,617	152,602	418,886
Police Vehicle Reserve - 1549										
626 - Police Vehicle Replacements	803,050	286,000	715,000	258,000	442,700	599,700	436,500	962,500	498,500	913,900
Total Police Vehicle Reserve - 1549	803,050	286,000	715,000	258,000	442,700	599,700	436,500	962,500	498,500	913,900
Protective Services Buildings Reserve - 1555										
1026 - Fire Building Improvements	71,786	143,404	170,372	45,246	11,041	-	33,785	23,732	17,104	-
1028 - Fire Hall #3	-	-	-	-	-	-	-	2,400,000	-	-
1220 - Police Building Improvements	11,956	32,010	39,004	29,507	30,969	-	-	-	-	-
Total Protective Services Buildings Reserve - 1555	83,742	175,414	209,376	74,753	42,010	-	33,785	2,423,732	17,104	-
Recreation Centre Reserve - 1542										
1033 - Golf Course - Grounds	97,500	20,000	25,000	-	-	-	-	-	-	-
1034 - Golf Course - Buildings	650,000	-	-	-	-	-	-	-	-	-
Total Recreation Centre Reserve - 1542	747,500	20,000	25,000	-	-	-	-	-	-	-
Sportsplex Reserve - 1512										
1020 - Sportsplex - Sport Venues	137,500	40,000	46,000	10,000	556,000	45,000	57,000	6,000	-	-
1021 - Sportsplex - Arena	200,000	8,000	-	150,000	-	-	-	-	-	-
1022 - Sportsplex - Building and Grounds	361,358	285,000	245,000	182,000	138,000	25,000	200,000	-	-	-
Total Sportsplex Reserve - 1512	698,858	333,000	291,000	342,000	694,000	70,000	257,000	6,000	-	-
Storm Sewer Reserve - 1522										
1106 - Water, Wastewater and Storm Sewer	53,000	350,000	40,000	-	88,000	-	40,000	40,000	40,000	9,000
1111 - Land Drainage Improvements	1,530,215	1,100,000	570,000	400,000	1,250,000	7,140,760	2,600,000	100,000	100,000	100,000
1213 - Infrastructure Condition Assessments	285,000	35,000	35,000	40,000	40,000	290,000	45,000	45,000	295,000	50,000
Total Storm Sewer Reserve - 1522	1,868,215	1,485,000	645,000	440,000	1,378,000	7,430,760	2,685,000	185,000	435,000	159,000
Technology Reserve - 1539										
1113 - Software Purchases and Replacements	55,858	-	-	-	-	-	-	-	-	-
289 - Enterprise Resources Planning System	-	-	-	-	-	-	-	-	500,000	-
302 - Expand Fibre Optic Network	-	450,000	-	-	-	-	-	-	-	-
348 - Radio Network	-	-	-	-	-	-	500,000	-	-	-
444 - City Council - Furniture and Equipment	-	-	-	95,000	-	-	-	-	22,000	-
822 - Server Upgrades and Replacements	211,000	260,000	248,000	120,000	145,000	245,000	250,000	65,000	570,000	60,000
Total Technology Reserve - 1539	266,858	710,000	248,000	215,000	145,000	245,000	750,000	65,000	1,092,000	60,000
Traffic Control Devices Reserve - 1538										
1056 - Intersection Improvements	95,000	20,000	45,000	20,000	45,000	20,000	20,000	20,000	20,000	20,000
Total Traffic Control Devices Reserve - 1538	95,000	20,000	45,000	20,000	45,000	20,000	20,000	20,000	20,000	20,000
Transit Equipment Reserve - 1510										
1063 - Transit System Equipment	10,000	202,200	62,000	178,000	29,000	206,200	16,000	182,000	18,000	184,000
910 - Transit Equipment Replacement	367,000	1,507,000	-	1,599,000	823,500	2,519,500	-	-	1,948,000	1,909,000
Total Transit Equipment Reserve - 1510	377,000	1,709,200	62,000	1,777,000	852,500	2,725,700	16,000	182,000	1,966,000	2,093,000
Total Reserves	22,123,596	16,099,034	13,300,386	9,164,486	12,977,620	39,785,441	18,950,951	20,849,649	15,678,706	11,111,670

2023 - Project Revenue and Expense by Category

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Tax Supported										
751 - Parks Equipment	-	-	95,000	30,000	52,000	-	35,000	45,000	30,000	55,000
359 - Parks Complex	-	23,000	65,000	-	-	-	19,028	20,000	-	-
1100 - Cemetery Equipment	-	35,000	20,000	-	-	-	-	-	25,000	-
1050 - Police Building Upgrades	7,180,555	-	-	-	-	-	-	-	0	-
211 - Community Alerting System	-	45,000	-	45,000	-	45,000	-	45,000	-	-
12 - Street Reconstruction	120,000	1,930,000	2,520,000	1,170,000	-	2,420,000	1,220,000	1,070,000	2,020,000	970,000
Total Tax Supported	7,300,555	2,033,000	2,700,000	1,245,000	52,000	2,465,000	1,274,028	1,180,000	2,075,000	1,025,000
Utility Reserves										
Wastewater Network Infrastructure Reserve (DC) - 1563										
1115 - Wastewater Sewers (New)	26,000	-	-	-	-	-	155,000	1,195,000	-	3,325,000
Total Wastewater Network Infrastructure Reserve	26,000	-	-	-	-	-	155,000	1,195,000	-	3,325,000
Wastewater Reserve - 1557										
1106 - Water, Wastewater and Storm Sewer	-	17,000	40,000	18,000	-	76,000	-	40,000	40,000	40,000
1109 - Wastewater Treatment Facilities	2,657,000	880,000	725,000	375,000	635,000	3,220,000	855,000	500,000	10,560,000	7,400,000
1115 - Wastewater Sewers (New)	900,000	-	-	-	-	-	390,000	2,960,000	-	-
1213 - Infrastructure Condition Assessments	200,000	-	-	-	-	790,000	-	-	795,000	-
1224 - Wastewater Main Rehabilitation	1,075,000	-	750,000	200,000	750,000	200,000	1,500,000	200,000	1,500,000	200,000
Total Wastewater Reserve - 1557	4,832,000	897,000	1,515,000	593,000	1,385,000	4,286,000	2,745,000	3,700,000	12,895,000	7,640,000
Wastewater Treatment Reserve (DC) - 1560										
1109 - Wastewater Treatment Facilities	-	-	-	-	-	-	700,000	-	-	-
Total Wastewater Treatment Reserve (DC) - 1560	-	-	-	-	-	-	700,000	-	-	-
Water Distribution Reserve - 1541										
1041 - Utility Equipment Replacement	429,500	250,000	31,000	90,000	25,000	21,000	25,000	50,000	-	-
1106 - Water, Wastewater and Storm Sewer	50,000	-	-	40,000	-	-	40,000	-	-	40,000
1110 - Water Treatment Facility	1,388,000	850,000	800,000	920,000	2,290,000	11,050,000	15,970,000	8,330,000	10,330,000	230,000
1213 - Infrastructure Condition Assessments	100,000	-	-	-	-	-	-	-	-	-
1218 - Water Treatment Facility Expansion	1,750,000	-	-	-	-	-	-	-	-	-
210 - Commercial Water Meter Replacement	-	-	-	-	-	1,226,000	2,033,500	2,033,500	2,033,500	-
282 - Watermain Replacements	4,075,000	-	600,000	-	-	2,710,000	2,800,000	2,785,000	1,500,000	1,150,000
587 - New Watermains	35,000	-	-	-	-	-	275,000	3,920,000	610,000	-
Total Water Distribution Reserve - 1541	7,827,500	1,100,000	1,431,000	1,050,000	2,315,000	15,007,000	21,143,500	17,118,500	14,473,500	1,420,000
Water Network Infrastructure Reserve (DC) - 1564										
282 - Watermain Replacements	225,000	-	-	-	-	-	-	1,150,000	-	-
587 - New Watermains	-	-	200,000	-	-	1,345,000	-	-	2,840,000	2,395,000
Total Water Network Infrastructure Reserve (DC) - 1564	225,000	-	200,000	-	-	1,345,000	-	1,150,000	2,840,000	2,395,000
Water Treatment Reserve (DC) - 1561										
1218 - Water Treatment Facility Expansion	-	-	-	500,000	-	-	-	-	-	-
Total Water Treatment Reserve (DC) - 1561	-	-	-	500,000	-	-	-	-	-	-
Total Utility Reserves	12,910,500	1,997,000	3,146,000	2,143,000	3,700,000	20,638,000	24,743,500	23,163,500	30,208,500	14,780,000
Total Capital Projects	145,868,396	80,697,834	73,238,636	22,245,486	16,979,620	62,888,441	45,268,479	45,620,649	47,962,206	26,916,670