

THE CITY OF BRANDON



2021

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2021

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon



For the Year Ending 31 December 2021

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	88,138,894	88,138,894	88,462,427	93,874,654
Grants in Lieu of Taxes - Page 8	5,536,992	5,536,992	5,464,517	5,609,433
Sub-total	93,675,886	93,675,886	93,926,944	99,484,087
Requisitions (deduct) - Page 8	49,200,989	49,200,989	49,294,677	50,280,571
Net Municipal Taxes and Grants in Lieu of Taxes	44,474,897	44,474,897	44,632,267	49,203,516
Other Revenue - Page 2	39,341,137	45,190,654	39,037,948	39,507,418
Transfers from Accumulated Surplus and Reserves - Page 2	4,552,491	2,918,886	6,825,101	3,931,180
Total Revenue	88,368,525	92,584,436	90,495,316	92,642,114

EXPENDITURE

General Government Services	7,862,829	8,410,394	7,959,665	8,230,063
Protective Services	33,200,602	32,618,720	34,242,967	35,083,103
Transportation Services	15,544,127	13,273,646	16,522,687	16,107,486
Environmental Health Services	4,537,775	4,076,041	4,511,939	4,565,697
Public Health and Welfare Services	706,448	611,022	705,164	710,733
Environmental Development Services	2,305,437	1,854,201	2,125,993	1,749,318
Economic Development Services	813,739	448,058	784,493	854,703
Recreation and Cultural Services	9,569,347	8,294,135	9,540,776	9,078,717
Fiscal Services	4,026,687	3,923,798	3,670,663	3,886,261
Transfers - Deficit Recovery - Page 9				
- Reserves - Page 5	9,753,017	18,825,905	10,376,899	12,373,291
Total Basic Expenditure	88,320,007	92,335,919	90,441,246	92,639,373
Allowance for Tax Assets - Page 8	48,518	248,518	54,070	2,741
Total Expenditure	88,368,525	92,584,437	90,495,316	92,642,114
Net Operating Surplus (Deficit)				

Departmental Use Only	<p>Adoption by Resolution of Council</p> <p align="center">  _____ (Head of Council) </p> <p align="center">  _____ (A/City Manager / CAO) </p> <p align="center">April 6, 2021</p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2021

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		1,500,000	897,910	1,500,000	1,500,000
Licenses					
	- Animal	13,318	12,786	13,302	13,302
	- Bicycle				
	- Business	286,830	279,903	300,787	299,062
	- Other <u>Mobile Homes</u>	1,008,964	1,005,298	1,015,545	1,011,510
Permits					
	- Building	1,077,718	1,106,343	1,086,552	1,104,142
	- Other <u>Crossings & Driveways</u>	24,500	22,275	24,500	24,500
Fines		567,500	286,687	539,910	532,500
Sales of Service					
	- General Government	81,620	90,426	84,036	84,510
	- Protective	6,039,625	6,177,781	6,324,451	6,458,185
	- Transportation	2,604,724	1,783,823	1,724,064	1,868,056
	- Environmental Health	2,421,013	2,401,547	2,435,676	2,390,676
	- Public Health and Welfare	350,380	384,509	350,380	356,400
	- Environmental Development				
	- Economic Development		381,903		
	- Recreation and Culture	1,497,057	552,714	1,193,746	1,472,167
	- Other				
Sales of Goods		468,458	711,101	1,106,240	966,551
Rentals		991,440	986,543	688,567	698,103
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises					
Returns from Investments		30,000	31,544	30,000	30,000
Tax and Redemption Penalties		616,762	409,143	579,925	591,523
Development and Dedication Fees		206,383	314,004	379,374	606,947
Unconditional Grants - Municipal Operating		12,696,014	12,783,414	12,696,014	12,696,014
Conditional Grants					
	- Federal Government	328,050	5,298,031	419,175	323,550
	- Federal Gas Tax	3,075,740	3,075,740	3,215,546	3,215,546
(Page 9)	- Provincial Government	3,299,808	4,804,664	3,163,354	3,103,954
	- Local Government				
	- Other <u>Organizations/Foundations</u>	75,733	72,470	89,195	56,750
Other Income					
	<u>Miscellaneous</u>	79,500	494,993	77,610	103,470
	<u>Land Sales</u>		825,100		
Total Other Revenue - Page 1		39,341,137	45,190,654	39,037,948	39,507,418
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	4,552,491	2,918,886	6,825,101	3,931,180
Total Transfers - Page 1		4,552,491	2,918,886	6,825,101	3,931,180
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		43,893,628	48,109,539	45,863,049	43,438,598

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2021

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	534,375	445,923	456,370	444,919
1200	General Administrative				
1212	Chief Administrative Officer and Staff	449,488	482,703	436,536	454,895
1215	Office	4,875,086	5,681,621	4,919,129	5,091,467
1216	Legal	223,281	212,370	239,646	244,139
1217	Audit	49,862	49,862	26,178	27,487
1218	Assessment	737,401	733,214	733,700	733,700
1240	Taxation				
1300	Other General Government			114,195	116,372
1310	Elections	225	27,301		132,865
1320	Conventions				
1330	Damage Claims and Liability Insurance	97,845	-45,576	91,317	96,417
1340	Intergovernmental Relations				
1350	Grants	617,176	592,359	642,347	569,911
1360	Other General Government - Sundry	203,090	228,179	225,247	242,889
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	2,438	75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	7,862,829	8,410,394	7,959,665	8,230,063
1991	Recoveries (deduct) - Utility				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	7,862,829	8,410,394	7,959,665	8,230,063
2100	Police	17,076,660	16,983,871	18,005,496	18,556,297
2400	Fire	5,785,275	5,334,419	5,544,452	5,597,635
2500	Emergency Measures				
2510	Safety	310,947	429,282	170,791	173,935
2520	Flood Control				
2540	Ambulance Services	4,464,850	4,574,907	4,866,486	4,904,577
2550	Other - E911 and Police Dispatch	3,978,074	3,912,006	4,125,573	4,222,757
2600	Other Protection				
2621	Building Inspection	1,126,141	1,025,024	1,070,363	1,157,412
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety	287,101	197,854	277,396	287,872
2630	License Inspection	62,411	59,496	62,777	62,627
2640	Animal and Pest Control	74,628	68,232	85,111	85,161
2650	Other - By-law Compliance	34,516	33,629	34,523	34,830
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	33,200,602	32,618,720	34,242,967	35,083,103
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	2,959,022	2,718,995	3,260,721	3,296,778
32200	Engineering	1,671,432	1,680,918	1,974,098	1,706,072
	Roads and Streets				
	Unallocated Costs - Equipment Operators' Wages and Benefits				
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(404,413)	(619,525)	(403,944)	(401,326)
32304	- Equipment Insurance and Registration	407,313	390,865	407,464	408,238
32305	- Workshop and Yard Operations	(75,000)	(20,670)	(75,000)	(75,000)
	- Equipment Rental Recovery	(3,013,360)	(3,031,271)	(2,988,920)	(3,392,758)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	3,129,516	2,918,430	3,206,998	3,018,037
	Transportation Services Sub-Total Forward to Page 4	4,674,509	4,037,741	5,381,417	4,560,040

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2021

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		4,674,509	4,037,741	5,381,417	4,560,040
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,000,000	276,987	1,385,000	1,910,000
32330	Sidewalks and Boulevards	858,548	568,640	627,956	556,817
32340	Ditches and Road Drainage	183,999	186,649	426,868	254,715
32350	Storm Sewers	75,345	59,919	80,402	80,402
32360	Street Cleaning	245,957	224,785	247,416	264,378
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	691,152	668,142	561,456	595,770
32400	Bridges				
32500	Street Lighting	939,535	938,960	962,486	986,010
32600	Traffic Services	82,287	56,866	91,135	91,135
32700	Parking	61,956	15,684	29,395	29,991
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	1,085,584	961,319	1,009,119	1,037,717
	- Brandon Transit	5,645,256	5,277,953	5,720,037	5,740,511
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		15,544,127	13,273,646	16,522,687	16,107,486
Garbage and Waste Collection					
4320	Garbage Collection	1,188,585	1,294,226	1,195,984	1,237,692
4330	Nuisance Grounds	3,196,421	2,683,006	3,061,162	3,173,499
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	152,769	98,809	254,793	154,506
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		4,537,775	4,076,041	4,511,939	4,565,697
Public Health					
5110	Health Unit				
5160	Cemeteries	439,416	343,990	438,132	443,701
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		706,448	611,022	705,164	710,733
6100	Planning and Zoning	869,315	663,422	945,729	821,635
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	971,765	712,517	696,020	435,831
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Other Property Administration	464,357	478,261	484,244	491,852
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		2,305,437	1,854,201	2,125,993	1,749,318

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2021

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	468,764	354,857	440,073	447,728
7410	Tourism	344,975	93,201	344,420	406,975
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		813,739	448,058	784,493	854,703
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8110	Recreation	1,410,489	745,693	1,301,944	1,346,221
8120	Community Centers and Halls	160,000	160,000	110,000	60,000
8130	Swimming Pools and Beaches	261,511	254,227	273,236	274,157
8140	Golf Courses	16,438	182,227	14,000	14,000
8150	Skating Rinks and Arenas	12,300	5,676	10,950	10,950
8180	Parks and Playgrounds	2,642,192	2,455,209	2,978,390	2,838,718
8190	Other Recreational Facilities	237,831	164,383	210,558	211,056
	Canada Games Sportsplex	1,639,964	1,137,677	1,479,176	1,569,261
	Keystone Centre	1,050,716	1,047,915	998,418	500,887
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8240	Museums	87,388	85,632	75,844	37,104
8250	Libraries	796,419	814,447	815,602	925,045
8280	Other Cultural Facilities				
	Centennial Auditorium	181,450	171,724	181,907	182,000
	Riverbank Inc.	679,350	679,350	691,586	704,171
	Art Gallery	235,802	235,802	240,518	245,328
	Brandon First	157,497	154,173	158,647	159,820
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		9,569,347	8,294,135	9,540,776	9,078,717
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	442,000	376,246	88,500	300,075
9330	Transfer to Utility - Page 6				
9410	Debtenture Debt Charges - Page 11	3,481,586	3,481,586	3,481,969	3,481,421
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	103,101	65,966	100,194	104,765
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		4,026,687	3,923,798	3,670,663	3,886,261
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	9,753,017	18,825,905	10,376,899	12,373,291
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1		9,753,017	18,825,905	10,376,899	12,373,291

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2021

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential	10,982,170	10,826,197	11,401,859	11,745,332
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES - Residential	8,175,063	8,071,418	8,175,063	8,338,564
	- Commercial				
	- Other				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	19,157,233	18,897,615	19,576,922	20,083,896
330	Penalties	100,408	102,563	100,408	100,408
340	Hydrant Rentals	296,200	254,400	301,200	301,200
350	Installation Service				
360	Connection Revenue - Net	1,004,306	1,002,192	1,004,306	1,004,306
370	Provincial Grants		333,558		
380	Other Revenue	2,764,000	3,651,580	2,913,609	3,407,958
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13	40,000	14,517	370,000	20,000
397	Transfer from Accumulated Surplus				
		23,362,147	24,256,426	24,266,445	24,917,768

EXPENDITURE

410	WATER SUPPLY				
411	Administration	3,473,436	3,015,771	4,037,798	3,633,869
412	Customer Billings and Collections	883,971	769,349	884,436	889,594
413	Purification and Treatment	6,406,067	5,941,260	6,630,776	6,865,345
414	Water Purchases				
415	Service of Supply	300,792	217,681	341,648	241,654
416	Transmissions and Distribution	763,617	882,026	772,276	774,484
417	Other Water Supply Costs	12,360	8,129	12,295	12,544
418	Connections - Net Loss Maintenance of Mains				
	TOTAL	11,840,242	10,834,216	12,679,229	12,417,490
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	34,822	33,288	34,831	34,831
422	Sewage Collection System	487,090	490,187	462,224	462,224
423	Sewage Lift Station	125,760	110,678	147,584	152,163
424	Sewage Treatment and Disposal	5,978,717	5,542,701	5,783,231	5,973,364
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss Maintenance of Mains				
	TOTAL	6,626,389	6,176,854	6,427,869	6,622,582
430	TRANSFER TO CAPITAL - Page 13				
440	TRANSFERS TO RESERVES				
441	Water Utility: Schedule 2	3,448,926	5,710,389	2,069,637	1,711,577
	Wastewater Utility: Schedule 2	236,000	237,963	1,309,987	2,408,691
442	Office Equipment: Schedule 2			3,000	3,000
	Cumulative Benefits: Schedule 2		86,415		
	TOTAL	3,684,926	6,034,767	3,382,624	4,123,268
450	DEBENTURE DEBT CHARGES - Page 12	1,210,590	1,210,590	1,776,723	1,754,428
	OTHER LONG-TERM DEBT CHARGES - Page 12				
	Deferred Surplus re Deficit, 20____ - Page 9				
	TOTAL	23,362,147	24,256,426	24,266,445	24,917,768

Municipality of The City of Brandon

For the Year Ending 31 December 2021

	Assessments				Expenditures			M / R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
Requisition Taxes:												
Foundation - Residential	1,915,456,190		39,928,170	1,955,384,360								
Foundation - Other	763,433,830		107,991,420	871,425,250	7,676,157		7,676,157	8.809	6,724,861	951,296		7,676,157
Special	2,682,382,620	32,886,810	149,058,940	2,864,328,370	41,618,520		41,618,520	14.530	38,975,019	2,165,826	477,675	41,618,520
Special												
Special												
Special												
Hospital District												
Hospital District												
Total Requisition					49,294,677		49,294,677		45,699,880	3,117,122	477,675	49,294,677
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Local Improvements	2,742,459,730	283,610,300	139,996,010	3,166,066,040	1,880,375	269	1,880,644	FRT 0.594	1,797,486	83,158		1,880,644
General	2,744,351,830		152,105,170	2,896,457,000	1,601,594	147	1,601,741	0.553	1,517,627	84,114		1,601,741
Special Services Levies:												
Local Government	2,744,351,830		152,105,170	2,896,457,000	733,700	2,000	735,700	0.254	697,065	38,635		735,700
Deficit Recovery												
General												
Utility												
Reserve Funds												
General												
Schedule 1	2,744,351,830		152,105,170	2,896,457,000	10,376,899	2,004	10,378,903	2.019	5,540,846	307,100	4,530,957	10,378,903
General Municipal:												
At Large	2,744,351,830		152,105,170	2,896,457,000	34,881,620	49,651	34,931,271	12.060	33,096,883	1,834,388		34,931,271
Business Tax, Cable	11,264,000			11,264,000	112,640		112,640	1%	112,640			112,640
Other Revenue and Transfers					40,854,418		40,854,418				40,854,418	40,854,418
Budgeted Deficit												
Total Municipal					90,441,246	54,070	90,495,316		42,762,547	2,347,395	45,385,374	90,495,316
Totals					139,735,923	54,070	139,789,993		88,462,427	5,464,517	45,863,049	139,789,993

Page 1

Page 1

Page 1

Page 1, 9

Page 2

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
Clerk/Council Furniture and Equipment	80,000		30,000	10,000	95,000	215,000		215,000		
City Hall										
Civic Services Complex										
A. R. McDiarmid Civic Complex										
Library Arts Building	52,000	54,100	171,000	165,500	216,000	658,600		658,600		
Office Equipment										
Computer Upgrades	515,000	130,000	320,000	306,000	535,000	1,806,000		1,806,000		
PROTECTIVE SERVICES										
Emergency Communications	510,000		450,000	64,000		1,024,000		1,024,000		
Emergency Preparedness	72,000	57,000	57,000	45,000	30,000	261,000	261,000			
Fire Equipment	135,000	40,000	25,000		30,000	230,000		230,000		
Fire Building	51,475					51,475		51,475		
Fire Vehicles	100,000	117,500	107,500	621,000	169,000	1,115,000		1,115,000		
Ambulance Equipment										
Police Equipment	308,200	65,200	351,000	399,900	106,600	1,230,900		1,230,900		
Police Building	34,275					34,275		34,275		
Police Vehicles	732,500	460,000	549,000	487,500	557,500	2,786,500		2,786,500		
Flood Control & Diking										
ENVIRONMENTAL HEALTH - Sanitation	365,000	650,000	485,000	900,000	1,100,000	3,500,000		3,500,000		
PUBLIC HEALTH AND WELFARE										
Cemetery		500,000	35,000	20,000		555,000	55,000	500,000		
REGIONAL PLANNING AND DEVELOPMENT										
	2,955,450	2,073,800	2,580,500	3,018,900	2,839,100	13,467,750	316,000	13,151,750		
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	72,000	57,000	92,000	65,000	30,000	316,000				
RESERVES	2,883,450	2,016,800	2,488,500	2,953,900	2,809,100	13,151,750				
DEBENTURE SALES										
OTHER										
	2,955,450	2,073,800	2,580,500	3,018,900	2,839,100	13,467,750				

Departmental Use Only	Adopted by Resolution of Council _____ (Head of Council)
	_____ (City Manager/CAO)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	2,107,000	640,000	2,640,000	2,840,000	250,000	8,477,000		6,477,000	2,000,000	
FLEET SERVICES										
Off Road Equipment Replacements	2,052,000	1,524,500	1,264,500	1,519,000	1,237,500	7,597,500		7,597,500		
Garage Equipment	18,000	19,000	20,000	26,000	41,500	124,500		124,500		
Vehicle Replacements Greater than 1 Ton	882,500	1,215,500	887,500		3,118,500	6,104,000		6,104,000		
Vehicle Replacements Less than or Equal to 1 Ton		732,000	377,000	776,000	393,500	2,278,500		2,278,500		
Vehicle Attachments				189,000		189,000		189,000		
Fleet Additions	60,000					60,000		60,000		
Transit Bus Replacements	1,000,000	329,500	2,260,500	1,552,000	1,831,000	6,973,000		6,973,000		
STREETS SIDEWALKS LANES										
Construction Support Equipment	73,000	15,000	20,000	105,000	110,000	323,000		323,000		
Infrastructure Condition Assessments	30,000	35,000	145,000	35,000	40,000	285,000		285,000		
Intersection Improvements				250,000		250,000		250,000		
New Sidewalks	575,000	225,000	200,000	150,000	225,000	1,375,000		1,375,000		
Street Construction	1,200,000	1,200,000	1,530,000	1,300,000	980,000	6,210,000		6,210,000		
Street Reconstruction	1,910,000	1,150,000	900,000	2,500,000		6,460,000	6,460,000			
Downtown Angle Parking	360,000					360,000		360,000		
AIRPORT	12,672,000	99,000	279,000	440,000	158,400	13,648,400		1,284,400		12,364,000
TRANSIT	286,000	180,435	191,200	181,380	190,200	1,029,215		1,029,215		
RECREATION & CULTURAL SERVICES										
Centennial Auditorium	401,214	50,000	50,000	218,000	500,000	1,219,214		439,090		780,124
Sportsplex	1,208,000	143,000	1,523,000	320,000	220,000	3,414,000		3,414,000		
Golf Course	706,670	110,000	50,000			866,670		740,000		126,670
Parks Plan	6,375,000	550,000	1,375,000	4,800,000	4,850,000	17,950,000		5,950,000	6,000,000	6,000,000
Trails/ Walkways Expansion	100,000	125,000	125,000	125,000	150,000	625,000		625,000		
Trails/ Walkways Reconstruction	150,000	150,000	150,000	150,000	150,000	750,000	750,000			
Other Parks, Playgrounds and Pools	78,075	114,725	66,465	38,300	40,200	337,765	337,765			
River Corridor	200,000	200,000		75,000	100,000	575,000		575,000		
	32,444,459	8,807,660	14,054,165	17,589,680	14,585,800	87,481,764	7,547,765	52,663,205	8,000,000	19,270,794
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	2,138,075	1,414,725	1,116,465	2,688,300	190,200	7,547,765				
RESERVES	9,913,590	7,273,935	12,887,700	11,442,380	11,145,600	52,663,205				
DEBENTURE SALES	8,000,000					8,000,000				
OTHER	12,392,794	119,000	50,000	3,459,000	3,250,000	19,270,794				
	32,444,459	8,807,660	14,054,165	17,589,680	14,585,800	87,481,764				

Departmental Use Only	Adopted by Resolution of Council
	<p>_____</p> <p>(Head of Council)</p>
	<p>_____</p> <p>(City Manager/CAO)</p>

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2021

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		324,617	193,131	
Affordable Housing	200,000	217,900	105,800	200,000
Airport Improvement	344,205	99,550	62,094	103,490
Ambulance				
Andrews Field	35,000	35,000	25,000	5,000
ARM Building	44,000	44,000	44,000	44,000
Brandon Municipal Airport		1,064,131	40,000	50,000
8th Street Bridge				
Capital Development		75,457		100,000
Centennial Auditorium			25,000	25,000
COVID	75,000	2,675,177		
COVID - Transit		362,444		
Civic Services Complex		75,000	75,000	75,000
Clare Avenue Extension	20,000			
Cumulative Benefits	140,000	292,900		
Development Charge Drainage Network	311,800	20,558	42,056	70,281
Development Charge Transportation Network	50,000	144,859	296,736	495,880
Disposal Site (Sanitation)	25,000	711,152	31,800	431,800
E911 Equipment		50,000		75,000
Elections	182,076	25,000	15,000	15,000
Fire Fighting Equipment				
Fire Vehicles	2,629,426	178,076	175,799	307,630
Flood Control		1,836,083		
Gas Tax	55,000	2,629,425	2,748,945	2,748,945
Land Acquisition		909,922	95,000	220,000
Landfill Closure / Post Closure	50,000	115,547	107,200	107,200
Large Event	2,424,240	57,285		
Library / Arts Building	48,316	50,000	150,000	50,000
Machinery and Equipment	150,000	2,649,099	2,948,751	2,950,736
Municipal Building	3,000	210,860	48,584	48,948
Municipal Building Maintenance		150,000	50,000	50,000
Office Equipment	70,000	3,000	3,000	3,000
Parks		232,398	85,000	600,000
Perpetual Care	295,000	76,768	70,000	71,200
Planning Projects	348,217	15,150		
Police Equipment		295,000	98,000	314,000
Police Vehicles		355,954	358,358	381,444
Professional Fees	180,000			
Protective Services Buildings	10,000			
Recreation Centre		180,000	155,000	155,000
Signage	300,000	10,000	20,000	10,000
Snow Clearing	550,000			
Sportsplex	250,000	592,044	500,000	500,000
Storm Sewer		837,400	550,000	750,000
Technology	410,002	250,000	300,000	350,000
Traffic Control Devices	446,314			
Transit Equipment		527,836	491,044	598,136
Transit Gas Tax		446,314	466,601	466,601

TOTAL RESERVE APPROPRIATIONS - to page 5

9,646,596	18,825,905	10,376,899	12,373,291
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2021

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Water Distribution	3,362,926	5,621,572	1,866,263	1,371,716
Development Charge Water Treatment	18,000	11,028	59,327	99,142
Development Charge Water Network Infrastructure	68,000	70,290	144,047	240,719
Wastewater Distribution			776,752	1,517,594
Development Charge Wastewater Treatment	21,000	14,336	75,507	126,181
Development Charge Wastewater Network Infrastructure	215,000	223,627	457,728	764,916
Office Equipment			3,000	3,000
Cumulative Benefits		86,415		

TOTAL RESERVE APPROPRIATIONS - to page 6	3,684,926	6,027,268	3,382,624	4,123,268
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SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2021

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Ride-on Mower Replacements	Operations - Parks	31,500
Community Alerting System	Emergency Management	57,000

Total - Capital Borne by General Fund - to page 13

\$88,500

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2021

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2021

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
AIRPORT IMPROVEMENT			
Airfield Lighting System Upgrade	Airport	20,000	
Airport Equipment	Airport	39,063	
Paving - Aircraft Parking	Airport	80,000	
			139,063
AIRPORT			
Mural - Departure Hallway	Airport	10,000	
Airport (YBR) Signage	Airport	20,000	
Land Use Development Strategy	Airport	40,000	
Airport Building and Grounds	Airport	100,000	
			170,000
ANDREWS FIELD			
Building Condition Assessment	Civic Building Maintenance	9,480	
PA System & Upgrades	Parks	75,000	
			84,480
A R MCDIARMID BUILDING			
Building Condition Assessment	Civic Building Maintenance	34,275	
			34,275
CAPITAL DEVELOPMENT			
Construction Support Equipment	Engineering & Planning	87,000	
Cemetery Expansion Design	Engineering & Planning	100,000	
Downtown Improvements	Engineering & Planning	240,000	
			427,000
CIVIC SERVICES COMPLEX			
Door & Frame Replacement - Vehicle Storage Building	Civic Building Maintenance	8,000	
Walkway Renewal - East Side	Civic Building Maintenance	8,000	
Security Cameras	Civic Building Maintenance	20,000	
Flooring	Civic Building Maintenance	26,631	
North Entrance Driveway Reconstruction	Civic Building Maintenance	70,000	
			132,631
DISPOSAL SITE (SANITATION)			
MRF Floor Grate Replacements	Environmental Health	10,000	
Test Holes for Landfill Expansion	Environmental Health	10,000	
Household Collection Bins	Environmental Health	100,000	
Long Term Landfill Capital Plan	Environmental Health	165,000	
			285,000
E-911			
Ergonomic Workstations	Emergency Communications	25,000	
Back Up Centre Renovations	Emergency Communications	150,000	
			175,000
FIRE FIGHTING EQUIPMENT			
Gym Equipment	Fire	15,000	
Security Cameras	Fire	25,000	
SCBA Replacements	Fire	360,000	
			400,000
FIRE VEHICLES			
Ladder Truck	Fleet Services	1,708,500	
			1,708,500
GAS TAX			
1st Street Walkway Portola to Maryland (Completion)	Streets, Sidewalks, Drainage	80,000	
Braecrest Drive Culvert Replacement	Streets, Sidewalks, Drainage	100,000	
Pacific Ave - 13th to 15th - Sidewalk	Streets, Sidewalks, Drainage	150,000	
Hamilton Heights Secondary Access Road	Streets, Sidewalks, Drainage	200,000	
New Sidewalks	Streets, Sidewalks, Drainage	410,000	
34th Street Extension	Streets, Sidewalks, Drainage	635,500	
			1,575,500
MACHINERY & EQUIPMENT REPLACEMENT			
Garage Equipment	Fleet Services	67,000	
Fleet Additions	Fleet Services	120,000	
Equipment Attachments	Fleet Services	185,000	
Vehicles - One Ton & Less	Fleet Services	193,000	
Off Road Equipment	Fleet Services	820,500	
Vehicles - Greater than One Ton	Fleet Services	3,742,500	
			5,128,000
Total - Capital Borne by General Reserves - subtotal			10,259,449

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2021

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forward			10,259,449
MUNICIPAL BUILDING MAINTENANCE			
Office Upgrades - Mayor / City Manager Reception Area	Civic Building Maintenance	7,500	
Stone Fence Rehabilitation - Phase 3	Planning	40,000	
City Hall Security Upgrades	Civic Building Maintenance	50,000	
			97,500
MUNICIPAL BUILDING			
Building Condition Assessment - Parks Complex	Civic Building Maintenance	17,300	
Flooring - City Hall	Civic Building Maintenance	83,933	
			101,233
OFFICE EQUIPMENT			
Council Chamber - Motorized Curtain Rail	Clerks	3,600	
Foyer Piano	Clerks	5,000	
Council Meeting Room - Window Coverings	Clerks	8,850	
Council Chamber - Video Screens	Clerks	11,000	
Automatic Paper Folder / Envelope Inserter	Finance	15,000	
			43,450
PARKS			
Parks Signage	Parks	10,000	
South End Community Centre Demolition	Parks	85,000	
Park Community Centre Project	Parks	245,000	
River Corridor - Canoe/Kayak Launch	Parks	253,590	
Playgrounds (3)	Parks	400,000	
			993,590
POLICE EQUIPMENT			
Ergonomic Workstations	Emergency Communications	25,000	
Police Service Dog Training/Equipment	Police	28,300	
SAN - Police	Information Technology	100,000	
Back Up Centre Renovations	Emergency Communications	150,000	
Police Equipment	Police	286,000	
			589,300
POLICE VEHICLE			
Police Vehicle Replacements (7)	Fleet Services	471,500	
			471,500
PROTECTIVE SERVICES BUILDING MAINTENANCE			
Surge Protector - #1 Hall	Civic Building Maintenance	30,000	
Police - Front Parking Lot Fencing	Civic Building Maintenance	45,000	
Police Station Front Reception Upgrades	Civic Building Maintenance	90,000	
Roof Replacement - #2 Hall	Civic Building Maintenance	120,000	
			285,000
RECREATION CENTRE			
Golf Course - Drainage Improvements	Golf Course	30,000	
Maintenance Shop - Design	Golf Course	90,000	
			120,000
SPORTSPLEX			
Arena Upgrades	Sportsplex	6,000	
Building Condition Assessment	Civic Building Maintenance	34,175	
Building Upgrades	Sportsplex	47,000	
Accessibility Upgrades	Sportsplex	61,410	
Pool Upgrades	Sportsplex	72,040	
Registration and Booking Software	Sportsplex	150,000	
Roof Membrane Replacement	Sportsplex	750,000	
			1,120,625
STORM SEWER			
Infrastructure Condition Assessments	Streets, Sidewalks, Drainage	30,000	
Land Drainage Model Updates	Streets, Sidewalks, Drainage	40,000	
Land Drainage Flow Meters	Streets, Sidewalks, Drainage	55,000	
Flood Protection	Streets, Sidewalks, Drainage	100,000	
Land Drainage Improvements	Streets, Sidewalks, Drainage	2,720,000	
			2,945,000
Total - Capital Borne by General Reserves - subtotal			17,026,647

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2021

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			17,026,647
TECHNOLOGY RESERVE			
Software Purchases & Replacements	Information Technology	70,000	
Server Upgrades & Replacements	Information Technology	232,000	
			302,000
TRAFFIC CONTROL DEVICES			
Portable Speed Radar	Streets, Sidewalks, Drainage	15,000	
Audible Pedestrian Signals	Streets, Sidewalks, Drainage	25,000	
Rapid Relay Flashing Beacons	Streets, Sidewalks, Drainage	30,000	
			70,000
TRANSIT EQUIPMENT			
Bus Shelter Replacement (1)	Transit	12,511	
			12,511
TRANSIT GAS TAX			
Shelter Solar Batteries - Replacement	Transit	14,700	
Accessible Stop Signage	Transit	30,000	
Single Push Bus Washer	Transit	75,000	
Air/Surface Purifier Kits	Transit	97,000	
Stop Accessibility	Transit	165,000	
Fare Collection System and Software Upgrade	Transit	320,015	
Engine & Transmission Replacements	Transit	510,000	
			1,211,715

Total - Capital Borne by General Reserves - to page 13

18,622,873

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2021

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
Construction Support Equipment	Development Services	85,000	
Flood Protection	Development Services	200,000	
Wastewater Main Rehabilitation	Development Services	300,000	
Wastewater Sewers (New)	Development Services	700,000	
Maintenance Building - Water Reclamation Facility	Development Services	1,000,000	
Infrastructure Condition Assessments	Development Services	1,115,000	
Wastewater Treatment Facilities	Development Services	1,790,000	
			5,190,000
Wastewater Distribution Reserve			
Fleet Additions	Fleet Services	44,000	
Water, Wastewater and Storm Sewer Modelling	Development Services	50,000	
Construction Support Equipment	Development Services	85,000	
Utility Equipment Replacement	Development Services	136,000	
New Watermains	Development Services	205,000	
Street Reconstruction	Development Services	700,000	
Watermain Replacements	Development Services	2,850,000	
Water Treatment Facility	Development Services	2,875,000	
Water Treatment Facility Expansion	Development Services	2,930,000	
			9,875,000

Total - Capital Borne by Utility Reserves - to page 13

\$15,065,000

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2021

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
Tourism Initiatives	Accommodation Tax	456,420
Keystone Capital Funding	Accommodation Tax	500,000
Housing Grants	Affordable Housing	230,400
General operating	Ambulance	65,000
Park Community Centre	Capital Development	85,000
Movement Plan and Transportation Design Standards	Capital Development	175,000
COVID-19 Impacts	COVID General	1,563,131
COVID-19 Impacts	COVID Transit	325,000
Potential Severance Liabilities	Cumulative Benefits	75,000
Sidewalk and Curb Projects	Gas Tax	230,000
General Street Reconstruction Projects	Gas Tax	1,060,000
Street Resurfacing Projects	Gas Tax	1,320,000
Tree Planting	Parks	100,000
General Operating	Perpetual Care	165,000
Pacific Avenue Complete Streets Functional Design	Planning Projects	15,150
City Plan	Planning Projects	250,000
Storm Sewer Modelling	Storm Sewer	10,000
Storm Sewer Cleaning	Storm Sewer	200,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$6,825,101

SCHEDULE 8

Municipality of The City of Brandon

For the Year Ending 31 December 2021

RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM	RESERVE	
Flow Meter Relocation	Wastewater	10,000
Upgrade of GIS Servers Hardware / Redundant System	Wastewater	40,000
Utility Network GIS Implementation	Wastewater	50,000
Open Data Portal	Water Distribution	10,000
Water Tower Remediation	Water Distribution	60,000
Lead Pipe Program	Water Distribution	100,000
Sump Pump/Back Valve Program	Water Distribution	100,000

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$370,000

