

THE CITY OF BRANDON



2018

DRAFT

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2018

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2018

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	84,149,453	84,149,453	88,569,785	90,593,536
Grants in Lieu of Taxes - Page 8	5,428,114	5,428,114	5,748,431	5,879,839
Sub-total	89,577,567	89,577,567	94,318,216	96,473,375
Requisitions (deduct) - Page 8	47,219,614	47,219,614	51,621,520	52,653,951
Net Municipal Taxes and Grants in Lieu of Taxes	42,357,953	42,357,953	42,696,696	43,819,424
Other Revenue - Page 2	39,401,083	43,971,938	40,846,345	41,204,323
Transfers from Accumulated Surplus and Reserves - Page 2	3,610,835	2,478,761	4,818,233	2,322,475
Total Revenue	85,369,871	88,808,653	88,361,273	87,346,222

EXPENDITURE

General Government Services	8,870,143	8,804,044	7,841,055	7,926,138
Protective Services	29,457,383	28,762,648	30,869,887	31,315,633
Transportation Services	13,489,813	12,680,897	14,627,787	13,533,679
Environmental Health Services	5,242,371	5,287,437	5,076,925	5,073,347
Public Health and Welfare Services	726,204	681,783	747,029	750,772
Environmental Development Services	3,312,731	2,538,520	2,547,326	2,445,181
Economic Development Services	806,385	624,412	1,485,228	842,483
Recreation and Cultural Services	9,444,199	9,475,588	9,784,426	9,291,894
Fiscal Services	4,175,382	3,886,884	4,386,707	4,557,663
Transfers - Deficit Recovery - Page 9				
- Reserves - Page 5	9,838,432	16,059,613	10,988,781	11,411,500
Total Basic Expenditure	85,363,043	88,801,825	88,355,150	87,148,289
Allowance for Tax Assets - Page 8	6,828	6,828	6,123	197,933
Total Expenditure	85,369,871	88,808,653	88,361,273	87,346,222
Net Operating Surplus (Deficit)				

Departmental Use Only	<p align="center">Adoption by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p align="right">_____</p> <p align="right">(City Manager/CAO)</p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2018

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		1,400,000	1,100,674	1,400,000	1,400,000
Licenses		13,744	12,782	12,980	12,980
	- Animal				
	- Bicycle				
	- Business	282,475	294,031	291,230	298,003
	- Other	1,003,801	1,003,744	1,010,350	1,018,675
	<u>Mobile Homes</u>				
Permits		1,410,590	1,123,298	1,352,428	1,376,092
	- Building				
	- Other	24,000	30,360	24,300	24,300
	<u>Crossings & Driveways</u>				
Fines		662,000	468,425	630,000	630,000
Sales of Service		76,380	118,087	70,680	72,240
	- General Government				
	- Protective	5,173,807	5,807,137	5,671,559	5,805,354
	- Transportation	2,442,922	2,322,903	2,511,299	2,590,521
	- Environmental Health	3,862,111	3,175,490	4,012,426	4,210,253
	- Public Health and Welfare	291,000	299,525	327,740	330,200
	- Environmental Development				
	- Economic Development		746,898		
	- Recreation and Culture	1,786,815	1,450,139	1,806,250	1,845,160
	- Other		14,336		
Sales of Goods		706,447	757,851	593,103	798,546
Rentals		544,915	555,745	616,021	631,437
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		173,378	143,188	173,000	173,000
Returns from Investments		87,000	52,165	50,000	50,000
Tax and Redemption Penalties		518,160	546,928	546,055	546,055
Development and Dedication Fees		4,500	115,710	34,835	34,835
Unconditional Grants - Municipal Operating		12,447,251	12,547,745	12,443,798	12,443,798
Conditional Grants		22,200	2,165,318	310,533	101,200
	- Federal Government				
	- Federal Gas Tax	2,911,449	2,946,816	3,050,089	3,050,089
(Page 9)	- Provincial Government	3,440,878	5,909,902	3,797,453	3,681,453
	- Local Government				
	- Other	8,000	43,017	7,600	21,633
	<u>Organizations/Foundations</u>				
Other Income		18,000	186,128	77,615	33,500
	<u>Miscellaneous</u>				
	<u>Land Sales</u>				
		89,260	33,596	25,000	25,000
Total Other Revenue - Page 1		39,401,083	43,971,938	40,846,345	41,204,323
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	3,610,835	2,478,761	4,818,233	2,322,475
Total Transfers - Page 1		3,610,835	2,478,761	4,818,233	2,322,475
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		43,011,918	46,450,700	45,664,578	43,526,798

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2018

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	464,318	440,403	479,227	459,401
1200	General Administrative				
1212	Chief Administrative Officer and Staff	452,470	420,611	426,381	432,270
1215	Office	5,505,634	5,699,886	4,913,371	5,214,006
1216	Legal	330,169	251,953	270,043	240,111
1217	Audit	45,360	45,360	47,520	50,004
1218	Assessment	741,221	733,795	741,133	748,544
1240	Taxation				
1300	Other General Government				
1310	Elections	200	295	147,050	225
1320	Conventions				
1330	Damage Claims and Liability Insurance	102,123	106,831	73,446	76,115
1340	Intergovernmental Relations	20,300	1,138	8,800	8,800
1350	Grants	929,000	907,004	460,167	415,523
1360	Other General Government - Sundry	204,348	196,768	198,918	206,138
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	8,870,143	8,804,044	7,841,055	7,926,138
1991	Recoveries (deduct) - Utility				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	8,870,143	8,804,044	7,841,055	7,926,138
2100	Police	15,437,371	15,505,622	16,028,371	16,420,617
2400	Fire	4,891,626	4,520,707	5,228,396	5,295,312
2500	Emergency Measures				
2510	Safety	311,457	335,615	306,718	309,834
2520	Flood Control				
2540	Ambulance Services	4,364,043	4,440,075	4,367,049	4,367,729
2550	Other - E911 and Police Dispatch	3,082,804	2,734,404	3,325,999	3,290,898
2600	Other Protection				
2621	Building Inspection	1,187,333	1,085,185	1,160,634	1,176,072
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety			226,854	228,606
2630	License Inspection	43,041	41,233	43,588	43,588
2640	Animal and Pest Control	106,063	69,825	148,045	148,745
2650	Other - By-law Compliance	33,643	29,981	34,232	34,232
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	29,457,381	28,762,648	30,869,887	31,315,633
	Road Transport				
	Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	3,039,274	2,766,101	2,898,695	2,906,316
32200	Engineering	1,376,633	1,692,227	1,555,143	1,285,554
	Roads and Streets				
	Unallocated Costs - Equipment Operators' Wages and Benefits				
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(152,120)	3,038	(292,047)	(295,128)
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(75,000)	(83,361)	(75,000)	(75,000)
	- Equipment Rental Recovery	(3,339,477)	(3,352,433)	(3,323,374)	(3,323,374)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,981,677	2,551,684	2,928,558	2,732,410
	Transportation Services Sub-Total Forward to Page 4	3,830,986	3,577,256	3,691,975	3,230,778

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2018

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		3,830,986	3,577,256	3,691,975	3,230,778
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	350,000	176,848	1,375,000	800,000
32330	Sidewalks and Boulevards	774,749	473,596	683,425	662,128
32340	Ditches and Road Drainage	165,058	143,415	210,506	211,618
32350	Storm Sewers	78,378	55,572	80,511	80,511
32360	Street Cleaning	159,508	172,365	185,786	168,600
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	641,685	734,782	615,572	654,204
32400	Bridges				
32500	Street Lighting	895,000	902,521	964,700	979,921
32600	Traffic Services	137,835	85,966	119,794	129,515
32700	Parking	83,754	61,951	74,484	75,612
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	901,979	833,894	1,019,575	1,024,285
	- Brandon Transit	5,470,880	5,462,732	5,606,458	5,516,505
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		13,489,814	12,680,897	14,627,787	13,533,679
Garbage and Waste Collection					
4320	Garbage Collection	1,461,554	1,438,313	1,268,862	1,167,211
4330	Nuisance Grounds	3,652,993	3,737,424	3,656,028	3,773,083
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	127,824	111,699	152,034	133,052
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		5,242,371	5,287,437	5,076,925	5,073,347
Public Health					
5110	Health Unit				
5160	Cemeteries	459,172	414,751	479,997	483,740
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		726,204	681,783	747,029	750,772
6100	Planning and Zoning	1,077,108	889,966	982,948	905,074
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	1,314,268	686,179	473,740	402,571
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	402,096	455,927	427,075	434,914
	Other Property Administration	519,259	506,448	663,563	702,623
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		3,312,731	2,538,520	2,547,326	2,445,181

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2018

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	424,650	435,788	589,528	440,008
7410	Tourism	381,735	188,624	895,700	402,475
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		806,385	624,412	1,485,228	842,483
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8110	Recreation	1,330,852	1,143,534	1,289,909	1,300,342
8120	Community Centers and Halls	149,395	49,395	155,000	55,000
8130	Swimming Pools and Beaches	208,251	298,272	324,437	336,878
8140	Golf Courses	607,480	613,615	609,651	621,909
8150	Skating Rinks and Arenas	21,400	11,188	22,400	22,700
8180	Parks and Playgrounds	2,109,864	2,296,587	2,198,828	2,232,524
8190	Other Recreational Facilities	138,250	150,268	180,754	172,204
	Canada Games Sportsplex	1,932,387	1,939,980	2,048,210	2,067,940
	Keystone Centre	1,022,083	1,012,197	1,011,612	515,027
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8240	Museums	107,625	108,571	66,732	26,737
8250	Libraries	718,136	733,760	753,942	770,322
8280	Other Cultural Facilities				
	Centennial Auditorium	125,000	152,297	127,667	130,000
	Riverbank Inc.	669,275	669,275	625,357	662,764
	Art Gallery	222,201	222,201	226,645	231,178
	Brandon First	82,000	74,448	143,282	146,369
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		9,444,199	9,475,588	9,784,426	9,291,894
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	440,400	139,405	340,000	512,000
9330	Transfer to Utility - Page 6				
9410	Debtenture Debt Charges - Page 11	3,552,916	3,552,916	3,880,900	3,881,292
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	182,066	194,563	165,807	164,371
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		4,175,382	3,886,884	4,386,707	4,557,663
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	9,838,432	16,059,613	10,988,781	11,411,500
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1		9,838,432	16,059,613	10,988,781	11,411,500

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2018

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	10,753,500	11,405,464	11,720,760	12,052,549
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	5,380,000	6,080,755	7,579,012	8,268,971
- Commercial				
- Other				
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	16,133,500	17,486,219	19,299,772	20,321,520
330 Penalties	78,000	103,395	96,784	96,784
340 Hydrant Rentals	263,200	260,405	268,400	268,400
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	2,015,500	2,655,178	2,303,000	2,410,000
390 Transfer from Revenue Fund - Page 5				
396 Transfer from Reserves - Utility - Page 13	140,000	1,554,013	195,000	95,000
397 Transfer from Accumulated Surplus				
	18,630,200	22,059,209	22,162,956	23,191,704

EXPENDITURE

410 WATER SUPPLY				
411 Administration	3,205,161	4,501,870	4,542,495	4,288,660
412 Customer Billings and Collections	568,808	568,079	647,694	644,940
413 Purification and Treatment	4,911,825	5,116,259	4,867,281	4,887,017
414 Water Purchases				
415 Service of Supply	301,166	210,781	271,340	271,340
416 Transmissions and Distribution	871,417	747,754	724,156	714,295
417 Other Water Supply Costs				
418 Connections - Net Loss Maintenance of Mains				
TOTAL	9,858,377	11,144,743	11,052,966	10,806,252
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration	33,643	30,373	34,232	34,232
422 Sewage Collection System	479,894	400,740	481,011	516,011
423 Sewage Lift Station	99,722	71,328	129,007	109,174
424 Sewage Treatment and Disposal	5,180,131	5,801,104	5,750,704	5,780,123
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains				
TOTAL	5,793,390	6,303,546	6,394,954	6,439,540
430 TRANSFER TO CAPITAL - Page 13				
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	1,767,722	2,501,253	3,004,476	4,235,067
Wastewater Utility B/L 6732		898,956	500,000	500,000
442 Industrial Wastewater Facility B/L 6623				
TOTAL	1,767,722	3,400,209	3,504,476	4,735,067
450 DEBENTURE DEBT CHARGES - Page 12	1,210,711	1,210,711	1,210,560	1,210,846
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	18,630,200	22,059,209	22,162,956	23,191,704

Municipality of The City of Brandon
For the Year Ending 31 December 2018

	Assessments				Expenditures			M / R Frt	Revenues					
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers			
Requisition Taxes:														
Foundation - Residential	1,812,876,100		37,269,740	1,850,145,840										
Foundation - Other	690,021,630		104,679,690	794,701,320	8,483,438	1	8,483,438	10.675	7,365,982	1,117,456			8,483,438	
Special	2,506,168,310	33,862,105	143,124,140	2,683,154,555	43,138,083	0	43,138,083	16.078	40,294,174	2,301,150	542,759		43,138,083	
Special														
Special														
Special														
Hospital District														
Hospital District														
Total Requisition					51,621,520	1	51,621,521		47,660,156	3,418,606	542,759		51,621,521	
Local Urban Districts														
L.U.D.														
L.U.D.														
L.U.D.														
L.U.D.														
Debenture Debt Charges:														
Local Improvements	2,558,538,410	265,473,200	136,182,360	2,960,193,970	1,880,375	2,308	1,882,683	FRT						
								0.636	1,796,071	86,612			1,882,683	
General	2,560,022,820		147,260,170	2,707,282,990	2,000,525	157	2,000,682	0.739	1,891,857	108,825			2,000,682	
Special Services Levies:														
Local Government	2,560,022,820		147,260,170	2,707,282,990	741,045	750	741,795	0.274	701,446	40,349			741,795	
Deficit Recovery														
General														
Utility														
Reserve Funds														
General														
Schedule 1	2,560,022,820		147,260,170	2,707,282,990	10,988,781	938	10,989,719	2.665	6,822,461	392,448	3,774,810		10,989,719	
General Municipal:														
At Large	2,560,022,820		147,260,170	2,707,282,990	31,280,686	1,969	31,282,655	11.555	29,581,064	1,701,591			31,282,655	
Business Tax, Cable	11,673,000			11,673,000	116,730		116,730	1%	116,730				116,730	
Other Revenue and Transfers					41,347,009		41,347,009				41,347,009		41,347,009	
Budgeted Deficit														
Total Municipal					88,355,150	6,122	88,361,273		40,909,629	2,329,825	45,121,819		88,361,273	
Totals					139,976,671	6,123	139,982,794		88,569,785	5,748,431	45,664,578		139,982,794	

Municipality of The City of Brandon

For the Year Ending 31 December 2018

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	178,790		31.947	5,711.80		5,711.80
Federal - Farm	1,012,440		31.947	32,344.42		32,344.42
Federal		12,312,910	42.622	524,800.85		524,800.85
Canadian Pacific Rail		7,593,540	42.622	323,651.86		323,651.86
Canada Post		862,490	42.622	36,761.05		36,761.05
Provincial - Court Services		3,345,880	42.622	142,608.10		142,608.10
Provincial - Land Titles Office		369,270	42.622	15,739.03		15,739.03
Provincial - Family Services	140,810		31.947	4,498.46		4,498.46
Provincial - Gov't Services	99,820		31.947	3,188.95		3,188.95
Provincial - Gov't Services		11,010,500	42.622	469,289.53		469,289.53
Provincial - Highways - Farm	60,890		31.947	1,945.25		1,945.25
Provincial - Highways		358,950	42.622	15,299.17		15,299.17
Provincial - BCI		6,511,060	42.622	277,514.40		277,514.40
Brandon University	3,662,870		31.947	117,017.71		117,017.71
ACC		24,050,010	42.622	1,025,059.53		1,025,059.53
ACC		66,960	0.636	42.59		42.59
Fire College		3,984,970	42.622	169,847.39		169,847.39
Manitoba Health		144,690	42.622	6,166.98		6,166.98
Manitoba Health		3,944,210	15.869	62,590.67		62,590.67
Manitoba Public Insurance		2,073,380	42.622	88,371.60		88,371.60
Manitoba Public Insurance	380,080		31.947	12,142.42		12,142.42
Manitoba Housing	32,907,190		31.947	1,051,286.00		1,051,286.00
Manitoba Housing		191,820	15.869	3,043.99		3,043.99
Manitoba Housing		576,050	42.622	24,552.40		24,552.40
Manitoba Housing		70,400	0.636	44.77		44.77
Manitoba Hydro		11,273,800	41.986	473,341.77		473,341.77
Manitoba Hydro - Farm	1,560		31.947	49.84		49.84
Manitoba Hydro		20,212,190	42.622	861,483.96		861,483.96
Manitoba Hydro		58,630	0.636	37.29		37.29
Subtotal	38,444,450	109,011,710		5,748,431.76		5,748,431.76
Total-Pages 1,8				5,748,431.76		5,748,431.76

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,606,035
Federal Government	Transit - Fuel Tax Rebate Program	444,054
Federal Government	Young Canada Works - Heritage	4,200
Federal Government	Canada Summer Jobs	10,833
Federal Government	Canada Summer Jobs - Community Initiatives	22,000
Federal Government	Aboriginal Relations	75,000
Federal Government	Municipal Asset Management Program	50,000
Federal Government	Economic Development - Community Initiatives	148,500
Province of Manitoba	Ambulance	1,278,642
Province of Manitoba	Cannabis	100,000
Province of Manitoba	Community Planning Assistance Grant	20,000
Province of Manitoba	Diseased Trees	88,031
Province of Manitoba	Municipal Roads Improvement Program	400,000
Province of Manitoba	Heritage Projects	2,000
Province of Manitoba	Product Stewardship	1,042,080
Province of Manitoba	Transit - Capital	128,000
Province of Manitoba	Waste Reduction Fund Rebate	370,000
Province of Manitoba	Police	187,200
Province of Manitoba	Composting	80,000
Province of Manitoba	Youth Programs & Community Initiatives	56,500
Province of Manitoba	Mosquito Control	45,000

Total - Page 2 7,158,075

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2019	2020	2021	2022	2023	TOTAL	Operating	Reserves	Debenture Sales	Other
PAGE 14A	3,801,400	2,932,540	3,908,550	2,934,500	1,892,990	15,469,980	168,000	13,749,480		1,552,500
PAGE 14B	23,565,000	10,085,500	11,362,500	10,458,000	9,511,000	64,982,000	5,645,000	44,602,674		14,734,326
PAGE 14C	7,780,000	10,726,500	3,645,000	6,597,500	3,575,000	32,324,000		21,964,435	8,700,000	1,659,565
	35,146,400	23,744,540	18,916,050	19,990,000	14,978,990	112,775,980	5,813,000	80,316,589	8,700,000	17,946,391
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	1,312,000	1,282,000	615,000	1,567,000	1,037,000	5,813,000				
RESERVES	19,704,171	12,586,540	17,894,552	16,871,334	13,259,992	80,316,589				
DEBENTURE SALES		8,700,000				8,700,000				
OTHER	14,130,229	1,176,000	406,498	1,551,666	681,998	17,946,391				
	35,146,400	23,744,540	18,916,050	19,990,000	14,978,990	112,775,980				

Departmental Use Only	Adopted by Resolution of Council
	<p>_____</p> <p>(Head of Council)</p>
	<p>_____</p> <p>(City Manager/CAO)</p>
	<p>_____</p> <p>Date</p>

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2019	2020	2021	2022	2023	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
Clerk/Council Furniture and Equipment	25,000	16,000				41,000		41,000		
City Hall	60,000	11,500				71,500		71,500		
Civic Services Complex	28,000	8,000				36,000		36,000		
A. R. McDiarmid Civic Complex	30,000					30,000		30,000		
Library Arts Building	50,000					50,000		50,000		
Office equipment										
Computer upgrades	225,000	943,000	692,000	170,000	130,000	2,160,000		2,160,000		
PROTECTIVE SERVICES										
Emergency Communications	709,000	270,570		20,000	250,000	1,249,570		1,249,570		
Emergency Preparedness	42,000	117,000	75,000	42,000	117,000	393,000	168,000	225,000		
Fire Equipment	15,000	50,000	270,000	6,000	25,000	366,000		366,000		
Fire Building Improvements		125,000				125,000		125,000		
Fire Vehicles		119,000	1,750,000	240,000	76,450	2,185,450		2,185,450		
Ambulance Equipment			3,500			3,500		3,500		
Police Equipment	315,400	137,470	220,050	275,500	181,540	1,129,960		1,129,960		
Police Building Improvements										
Police Vehicles	412,000	510,000	471,000	452,000	313,000	2,158,000		2,158,000		
Flood Control & Diking	1,725,000					1,725,000		172,500		1,552,500
ENVIRONMENTAL HEALTH - Sanitation	165,000	625,000	427,000	1,729,000	800,000	3,746,000		3,746,000		
PUBLIC HEALTH AND WELFARE										
Cemetery										
REGIONAL PLANNING AND DEVELOPMENT										
	3,801,400	2,932,540	3,908,550	2,934,500	1,892,990	15,469,980	168,000	13,749,480		1,552,500
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	42,000	42,000		42,000	42,000	168,000				
RESERVES	2,206,900	2,890,540	3,908,550	2,892,500	1,850,990	13,749,480				
DEBENTURE SALES										
OTHER	1,552,500					1,552,500				
	3,801,400	2,932,540	3,908,550	2,934,500	1,892,990	15,469,980				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager/COA)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2019	2020	2021	2022	2023	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	1,300,000	840,000	1,200,000	850,000	940,000	5,130,000		5,130,000		
FLEET SERVICES										
Off road equipment replacements	1,762,000	1,129,000	1,047,000	1,277,000	1,730,000	6,945,000		6,945,000		
Garage equipment	56,000	34,000				90,000		90,000		
Vehicle replacements greater than 1 ton	1,166,000	887,000	4,609,000	159,000	716,000	7,537,000		7,537,000		
Vehicle replacements less than or equal to 1 ton	724,000	268,000	648,000	593,000	188,000	2,421,000		2,421,000		
Vehicle attachments	60,000				24,000	84,000		84,000		
Fleet additions				60,000		60,000		60,000		
Transit bus replacements	425,000	442,500	437,500	505,000	863,000	2,673,000		891,004		1,781,996
STREETS SIDEWALKS LANES										
Construction Support Equipment	110,000	42,000	30,000	54,000	10,000	246,000		246,000		
Infrastructure Condition Assessments	300,000	300,000	300,000			900,000		900,000		
Intersection improvements	800,000	380,000	380,000	380,000	400,000	2,340,000		2,340,000		
New sidewalks	200,000	200,000	200,000	200,000	200,000	1,000,000		1,000,000		
Street construction	2,000,000	700,000		700,000		3,400,000		3,400,000		
Street reconstruction	1,600,000	1,025,000	1,075,000	2,200,000	2,200,000	8,100,000	3,225,000	4,875,000		
Bridges										
AIRPORT	10,694,000	729,000	48,000	775,000	245,000	12,491,000		637,000		11,854,000
TRANSIT	50,000	300,000	65,000	540,000	40,000	995,000		331,670		663,330
RECREATION & CULTURAL SERVICES										
Centennial Auditorium	203,000	204,000	143,000	160,000	160,000	870,000		435,000		435,000
Sportsplex	235,000	600,000	280,000	400,000	230,000	1,745,000		1,745,000		
Golf Course	690,000	200,000	315,000	205,000	180,000	1,590,000		1,590,000		
Parks Plan	470,000	1,265,000	295,000	575,000	1,090,000	3,695,000		3,695,000		
Trails/ Walkways Expansion	100,000	100,000	100,000	100,000	100,000	500,000	500,000			
Trails/ Walkways Reconstruction	400,000	400,000	150,000	650,000	150,000	1,750,000	1,500,000	250,000		
Other Parks, Playgrounds and Pools	220,000	40,000	40,000	75,000	45,000	420,000	420,000			
	23,565,000	10,085,500	11,362,500	10,458,000	9,511,000	64,982,000	5,645,000	44,602,674		14,734,326
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	1,270,000	1,240,000	615,000	1,525,000	995,000	5,645,000				
RESERVES	11,376,836	7,669,500	10,341,002	7,381,334	7,834,002	44,602,674				
DEBENTURE SALES										
OTHER	10,918,164	1,176,000	406,498	1,551,666	681,998	14,734,326				
	23,565,000	10,085,500	11,362,500	10,458,000	9,511,000	64,982,000				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager/CAO)

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2018

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		634,863		
Affordable Housing	200,000	200,000	150,000	200,000
Airport Improvement	183,670	152,808	260,542	320,298
Ambulance				
Andrews Field	5,000	5,000		5,000
ARM Building			44,000	44,000
Brandon Municipal Airport		28,419		
8th Street Bridge				
Capital Development	100,000	148,384	100,000	100,000
Centennial Auditorium	50,000	50,000	50,000	50,000
Civic Services Complex	75,000	75,000	75,000	75,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)	611,000	609,158	611,000	611,000
E911 Equipment	70,000	70,000	50,000	50,000
Elections	20,000	20,000	15,000	15,000
Fire Fighting Equipment				
Fire Vehicles	163,948	171,122	254,693	254,693
Flood Control	200,000	4,412,416		
Gas Tax	2,487,579	2,517,797	2,606,035	2,606,035
Kirkcaldy Heights				
Land Acquisition				
Landfill Closure / Post Closure	140,000	138,618	140,000	140,000
Large Event		112,035		
Library / Arts Building	50,000	50,000	50,000	50,000
Machinery and Equipment	3,032,987	3,068,763	3,148,632	3,398,613
Municipal Building		65,208	47,621	47,621
Municipal Building Maintenance	85,000	100,200	50,000	50,000
Office Equipment				
Parks	500,000	783,060	600,000	500,000
Perpetual Care	58,000	59,928	65,508	65,990
Police Equipment	265,000	265,000	325,000	325,000
Police Vehicles	256,624	258,871	319,424	307,524
Professional Fees		118,180		
Protective Services Buildings				
Recreation Centre	150,000	158,293	200,000	300,000
Signage	10,000	10,000	10,000	10,000
Snow Clearing				
Sportsplex	215,000	423,385	215,000	215,000
Storm Sewer	50,000	672,844	550,000	550,000
Technology	150,000	150,000	150,000	250,000
Traffic Control Devices				
Transit Equipment	285,754	101,243	457,272	426,672
Transit Gas Tax	423,870	429,019	444,054	444,054
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5

9,838,432	16,059,613	10,988,781	11,411,500
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2018

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Ride-on Mower Replacements (3)	Operations - Parks	40,000
Skid Sprayer	Operations - Parks	10,000
Trail System Reconstruction	Operations - Parks	150,000
Trail System Expansion	Operations - Parks	100,000
Parks Complex - Compound Fence	Operations - Building Maintenance	40,000

Total - Capital Borne by General Fund - to page 13

\$340,000

SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2018

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2018

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
8TH STREET BRIDGE			
Pedestrian Bridge - Preliminary Design	Engineering & Planning	400,000	
			400,000
AIRPORT			
Parking Lot Development - Phase II	Airport	350,000	
Airport Maintenance Garage	Airport	833,334	
			1,183,334
AIRPORT IMPROVEMENT			
Departures Lounge - Audio Visual	Airport	4,000	
Terminal Furniture	Airport	8,000	
Terminal Security System	Airport	25,000	
Landscaping Parking Lots	Airport	30,000	
Airside Lighting Improvements	Airport	144,435	
			211,435
AMBULANCE			
EMS Clinical Resource Tablets (5)	Fire & Ambulance	3,500	
			3,500
CAPITAL DEVELOPMENT			
Sidewalk & Pavement Condition Assessments	Engineering & Planning	175,000	
Street Construction - Pacific Ave, 24th to 26th	Engineering & Planning	200,000	
Construction Support Equipment	Engineering & Planning	216,500	
			591,500
CENTENNIAL AUDITORIUM			
Facility Improvements	Community Development	129,500	
			129,500
CIVIC SERVICES COMPLEX			
Washrooms Renovations (Accessibility)	Civic Building Maintenance	12,000	
Flooring	Civic Building Maintenance	18,000	
Exterior Doors & Two Washbay Doors	Civic Building Maintenance	50,000	
			80,000
DIKING & FLOOD CONTROL			
Long Term Flood Protection	Engineering & Planning	1,486,900	
			1,486,900
DISPOSAL SITE (SANITATION)			
Metal Depot Bins	Environmental Health	10,000	
Household Waste Bins	Environmental Health	125,000	
Above Ground Scale	Environmental Health	200,000	
New Scale Building	Environmental Health	200,000	
Hazardous Household Waste Structure	Environmental Health	250,000	
			785,000
E-911			
911 Call Taking Software Replacement	Emergency Communications	250,000	
			250,000
EQUIPMENT REPLACEMENT			
Garage - Parts Washer	Fleet Services	8,000	
Garage - Welder	Fleet Services	10,000	
Garage - Scissor Lift	Fleet Services	10,000	
Sweeper Attachment	Fleet Services	10,000	
Garage - Vehicle Diagnostic Equipment	Fleet Services	24,000	
Sander - Streets	Fleet Services	29,000	
Asphalt Router (2) - Streets	Fleet Services	30,000	
3/4 Ton - Sewer & Water	Fleet Services	49,000	
Rollers (2) - Streets	Fleet Services	74,000	
Landscape Tractor - Parks	Fleet Services	120,000	
1/2 Ton Trucks (3)	Fleet Services	120,000	
Cargo Vans (3)	Fleet Services	139,000	
Fleet Addition - Arborist Bucket Truck	Fleet Services	163,000	
5 Ton Truck - Parks	Fleet Services	182,000	
Loaders (1)	Fleet Services	214,000	
Grader - Streets	Fleet Services	350,000	
Bulldozer - Sanitation	Fleet Services	432,417	
			1,964,417
Total - Capital Borne by General Reserves - subtotal			7,085,586

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2018

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forward			7,085,586
FIRE EQUIPMENT			
Electronic Upgrades	Fire	15,000	
Zodiac and Motor	Fire	20,000	
Confined Space Rescue - Specialty Equipment	Fire	30,000	
			65,000
GAS TAX			
Intersection Alignment - 26th and Park Ave	Streets, Sidewalks, Drainage	50,000	
Airport East Hangars Paving	Streets, Sidewalks, Drainage	110,330	
New Sidewalks - Arterials & Collectors	Streets, Sidewalks, Drainage	200,000	
Victoria Ave., 34th St to 37th St	Streets, Sidewalks, Drainage	350,000	
Street Construction - Pacific Ave, 24th to 26th	Streets, Sidewalks, Drainage	500,000	
			1,210,330
LIBRARY / ARTS BUILDING			
Desks	Civic Building Maintenance	12,000	
Building Condition Assessment	Civic Building Maintenance	38,750	
Carpet (Library)	Civic Building Maintenance	75,000	
			125,750
MUNICIPAL BUILDING MAINTENANCE			
Daly House - Paint Trim & Dormers	Civic Building Maintenance	2,835	
Daly House - Repair & Recoat Flat Roofs	Civic Building Maintenance	8,000	
Accessibility - Workplace	Civic Building Maintenance	8,799	
Accessibility - City Hall, Foyer Pit	Civic Building Maintenance	10,000	
Accessibility - ARM Complex, Ramp Extension	Civic Building Maintenance	12,000	
Accessibility - Community	Civic Building Maintenance	13,348	
City Hall - Foyer Chairs (300)	Civic Building Maintenance	18,000	
Heritage Stone Fence Rehabilitation - Phase II	Civic Building Maintenance	30,000	
City Hall - Basement Flooring	Civic Building Maintenance	35,000	
City Hall - Roof Recoating	Civic Building Maintenance	40,000	
			177,982
OFFICE EQUIPMENT			
Digital Mail Machine	Clerks	20,000	
			20,000
PARKS			
Remove Sportsplex Paddle Pool	Parks	20,000	
Parks Signage - Approx. 20 to 25	Parks	20,000	
Canada Games Bldg.	Parks	50,000	
Rosser Ave Park Upgrades	Parks	50,000	
Recreation Facilities Needs Assessment	Parks	55,000	
Irrigation - Canada Games & Ashley Neufeld Parks	Parks	75,000	
Princess Park Upgrades	Parks	100,000	
Valleyview Hub	Parks	600,000	
			970,000
POLICE EQUIPMENT			
Fencing - Back Lot	Police	6,000	
Gun Sight for TRU Rifles	Police	10,000	
Internal Camera Upgrade	Police	10,000	
Fitness Room Equipment	Police	15,000	
Sally Port Renovations	Police	50,000	
In-car Camera Systems (14) Replacement	Police	53,000	
Soft Protective Body Armour	Police	92,270	
911 Call Taking Software Replacement	Emergency Communications	250,000	
			486,270
POLICE VEHICLE			
Crime Scene Vehicle - Unmarked	Fleet Services	32,000	
Ident Vehicle	Fleet Services	36,000	
Traffic Car - Unmarked	Fleet Services	80,000	
Patrol Units (4)	Fleet Services	313,000	
			461,000
Total - Capital Borne by General Reserves - subtotal			10,601,918

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2018

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			10,601,918
PROTECTIVE SERVICES BUILDING MAINTENANCE			
Fire Hall #2 - Kitchen Cabinets	Civic Building Maintenance	8,500	
Fire Hall #2 - Roof Repairs	Civic Building Maintenance	10,000	
Fire Hall #2 - Flooring	Civic Building Maintenance	35,000	
			53,500
RECREATION CENTRE			
Utility Vehicle	Golf Course	15,000	
Landscaping	Golf Course	20,000	
Core Aerator	Golf Course	35,000	
Greens Mower	Golf Course	50,000	
Tennis Court Resurfacing	Golf Course	80,000	
Cart Path Paving	Golf Course	80,000	
			280,000
SPORTSPLEX			
Compressor Overhaul	Sportsplex	10,000	
Building Control System	Sportsplex	20,000	
Canteen & Washroom Renovation Design	Sportsplex	25,000	
Brine Pump	Sportsplex	30,000	
Replace Main Heat Exchangers	Sportsplex	75,000	
Track Redevelopment	Sportsplex	206,783	
			366,783
STORM SEWER			
Richmond to Brandon Ave (20th Street)	Streets, Sidewalks, Drainage	1,000,000	
Drainage East of 1st Street	Streets, Sidewalks, Drainage	1,700,000	
			2,700,000
TECHNOLOGY RESERVE			
Council chambers PCs & Monitors	Information Technology	5,000	
Fibre - Within Common Trenches	Information Technology	50,000	
Recreation Software	Information Technology	75,000	
Fibre - ARM Building to Transit Station	Information Technology	120,000	
Radio Network (Public Works)	Information Technology	450,000	
			700,000
TRANSIT EQUIPMENT			
DEF Fluid Tank	Transit	25,000	
Transit Shelter Lighting	Transit	75,000	
Bus Shelter Replacements	Transit	88,000	
Transit Station/Info Center Replacement	Transit	148,000	
Para-Transit Bus Replacement (4)	Fleet Services	251,000	
Transit Bus Replacement (2)	Fleet Services	362,200	
			949,200
TRANSIT GAS TAX			
Bus Refurbish, Engine & Transmission Replacement (2)	Transit	277,500	
			277,500

Total - Capital Borne by General Reserves - to page 13

15,928,901

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2018

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
Reconstruction - 26th Street, Willowdale to Park - WM	Development Services	400,000	
Watermain Replacement - 16th Street N., Maple to Parker	Development Services	450,000	
Watermain Replacement - 17th Street N., Maple to Parker	Development Services	450,000	
Watermain Replacement - 18th Street N., Maple to Parker	Development Services	100,000	
Watermain Replacement - Elmdale Blvd-Spruce to Willowdale	Development Services	600,000	
Watermain Replacement - Spruce Drive	Development Services	550,000	
Construction Support Equipment	Development Services	38,400	
Air Compressor Replacement	Development Services	40,000	
Reservoir Pumps	Development Services	40,000	
Small Generator Replacement	Development Services	40,000	
Water Distribution Model Rebuild	Development Services	250,000	
SCADA / PLC Hardware & Programming Upgrades	Development Services	500,000	
Turtle Crossing Well Rehabilitation	Development Services	520,000	
Chemical Building	Development Services	2,500,000	
WTF Engineering - Planning & Design	Development Services	2,000,000	
1/2 Truck - Water Treatment Plant	Fleet Services	38,000	
Gas Monitors	Operations	6,500	
Safety Cage Trailer	Operations	7,000	
Leak Detection Equipment	Operations	40,000	
Equipment Storage Building	Operations	650,000	
			9,219,900
Wastewater Distribution Reserve			
Reconstruction - 26th Street, Willowdale to Park - WW	Development Services	30,000	
16th Street N., Maple to Parker WW	Development Services	10,000	
17th Street N., Maple to Parker WW	Development Services	10,000	
Elmdale Blvd-Spruce to Willowdale WW	Development Services	30,000	
Spruce Drive WW	Development Services	30,000	
Clean Transfer Station	Development Services	35,000	
WRF Blower	Development Services	45,000	
Domestic Sewer Modelling Software	Development Services	80,000	
Aeration Review	Development Services	80,000	
Construction Support Equipment	Development Services	119,000	
WW (new) - NW of 34th & Patricia, Preliminary Design	Development Services	200,000	
College Ave Lift Station - Back Up Power	Development Services	400,000	
New Aerator	Development Services	400,000	
Domestic Sewer Condition Assessments	Development Services	500,000	
SCADA / PLC Hardware & Programming Upgrades	Development Services	550,000	
Membrane Replacement	Development Services	1,050,000	
WRF Maintenance Building	Development Services	2,000,000	
			5,569,000

Total - Capital Borne by Utility Reserves - to page 13

\$14,788,900

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2018

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
Keystone Capital Funding	Accommodation Tax	500,000
Tourism Initiatives	Accommodation Tax	806,218
Tourism Initiatives	Large Event	177,000
Capital Grant - 2105 Brandon Avenue	Affordable Housing	5,000
Housing Grants	Affordable Housing	17,900
General operating	Ambulance	25,000
Riverbank Grant - Electric vehicle charging station	Capital Development	25,000
Downtown decorative lighting	Capital Development	16,000
General operating	Cumulative Benefits	25,000
Potential severance liabilities	Cumulative Benefits	75,000
General municipal election costs	Elections	102,935
Sidewalk and curb projects	Gas Tax	145,000
Street resurfacing projects	Gas Tax	1,120,000
General operating	Office Equipment	400,000
Subdivision tree planting	Parks	45,000
General operating	Perpetual Care	25,000
Functional Design Study - 18th & Pacific Ave	Professional Fees	53,000
Ground water monitoring	Professional Fees	11,180
Naturalization Standards	Professional Fees	14,000
Industrial Secondary Plan	Professional Fees	40,000
General operating	Snow Clearing	50,000
Storm sewer modelling	Storm Sewer	40,000
General street reconstruction projects	Gas Tax	1,050,000
General operating	Traffic Control Devices	50,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$4,818,233

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2018

RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM	RESERVE	
Open Data Portal	Wastewater	7,500
Facility roof assessments	Wastewater	30,000
Wastewater modeling	Wastewater	40,000
Open Data Portal	Water Distribution	7,500
Facility roof assessments	Water Distribution	30,000
Water modeling	Water Distribution	20,000
Water tower remediation	Water Distribution	60,000

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$195,000

