	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Debenture Sales										
Debentures - Utility Capital Projects										
1115 - Wastewater Sewers (New)	0	0	8,700,000	0	0	0	0	0	0	0
Total: Debentures - Utility Capital Projects	0	0	8,700,000	0	0	0	0	0	0	0
Total: Debenture Sales	0	0	8,700,000	0	0	0	0	0	0	0
Other Income										
0995 - RECOVERIES FEDERAL										
104 - Airside Improvements	235,000	10,000,000	0	0	0	0	0	0	0	0
1063 - Transit System Equipment	526,000	16,666	100,000	21,666	180,000	13,333	383,333	13,333	13,333	13,333
1067 - Flood Protection	6,691,050	776,250	0	0	0	0	0	0	0	0
1217 - Accessibility	41,131	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	2,500,000	1,350,000	0	0	0	0	0	0	0	0
158 - Airport Equipment	375,000	0	579,000	0	775,000	0	0	512,000	0	0
892 - Airport Building and Grounds	833,333	500,000	0	0	0	0	0	0	0	0
910 - Transit Bus Replacement	850,000	141,666	147,500	145,833	168,333	287,666	933,333	82,500	1,200,000	105,000
Total: 0995 - RECOVERIES FEDERAL	12,051,514	12,784,582	826,500	167,499	1,123,333	300,999	1,316,666	607,833	1,213,333	118,333
0996 - RECOVERIES PROVINCIAL										
1063 - Transit System Equipment	263,000	16,666	100,000	21,666	180,000	13,333	383,333	13,333	13,333	13,333
1067 - Flood Protection	6,691,050	776,250	0	0	0	0	0	0	0	0
1110 - Water Treatment Facility	250,000	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	500,000	309,565	0	0	0	0	0	0	0	0
169 - Centennial Auditorium	129,500	101,500	102,000	71,500	80,000	80,000	80,000	80,000	80,000	80,000
892 - Airport Building and Grounds	833,333	0	0	0	0	0	0	0	0	0
910 - Transit Bus Replacement	425,000	141,666	147,500	145,833	168,333	287,666	933,333	82,500	1,200,000	105,000
Total: 0996 - RECOVERIES PROVINCIAL	9,091,883	1,345,647	349,500	238,999	428,333	380,999	1,396,666	175,833	1,293,333	198,333
Total: Other Income	21,143,397	14,130,229	1,176,000	406,498	1,551,666	681,998	2,713,332	783,666	2,506,666	316,666

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
General Fund Reserves										
006 - 8th Street Bridge Replacement Reserve (1531)										
84 - 8th Street Bridge	400,000	0	0	0	0	0	0	0	0	0
Total: 006 - 8th Street Bridge Replacement Reserve (1531)	400,000	0	0	0	0	0	0	0	0	0
012 - Airport Improvement Reserve (1535)										
104 - Airside Improvements	144,435	0	0	0	0	0	0	0	0	0
158 - Airport Equipment	0	0	0	0	0	245,000	0	0	0	0
892 - Airport Building and Grounds	67,000	0	0	0	0	0	0	0	0	0
Total: 012 - Airport Improvement Reserve (1535)	211,435	0	0	0	0	245,000	0	0	0	0
015 - Ambulance Reserve (1514)										
387 - Ambulance Equipment	3,500	0	0	3,500	0	0	3,500	0	0	3,500
Total: 015 - Ambulance Reserve (1514)	3,500	0	0	3,500	0	0	3,500	0	0	3,500
021 - Brandon Municipal Airport Reserve (1507)										
892 - Airport Building and Grounds	1,183,334	150,000	150,000	0	0	0	0	0	0	0
Total: 021 - Brandon Municipal Airport Reserve (1507)	1,183,334	150,000	150,000	0	0	0	0	0	0	0
024 - Capital Development Reserve (1520)										
1058 - Street Construction	200,000	1,711,428	700,000	0	0	0	0	0	0	0
1107 - Construction Support Equipment	216,500	90,000	10,000	10,000	20,000	10,000	0	0	10,000	75,000
1213 - Infrastructure Condition Assessments	175,000	0	0	175,000	0	0	200,000	0	0	200,000
166 - Cemetery Expansion	0	0	0	0	0	0	2,200,000	0	0	0
828 - Infrastructure (East of ACC North Hill Site)	0	0	0	0	0	0	0	0	0	1,123,185
Total: 024 - Capital Development Reserve (1520)	591,500	1,801,428	710,000	185,000	20,000	10,000	2,400,000	0	10,000	1,398,185
027 - Centennial Auditorium Reserve (1524)										
169 - Centennial Auditorium	129,500	101,500	102,000	71,500	80,000	80,000	80,000	80,000	80,000	80,000
Total: 027 - Centennial Auditorium Reserve (1524)	129,500	101,500	102,000	71,500	80,000	80,000	80,000	80,000	80,000	80,000

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
030 - Civic Services Complex Reserve (1533)										
1217 - Accessibility	12,000	0	0	0	0	0	0	0	0	0
291 - Civic Services Complex	68,000	28,000	8,000	0	0	0	0	0	0	0
Total: 030 - Civic Services Complex Reserve (1533)	80,000	28,000	8,000	0	0	0	0	0	0	0
033 - Clare Avenue Reserve (1556)										
1058 - Street Construction	0	288,572	0	0	0	0	0	0	0	0
Total: 033 - Clare Avenue Reserve (1556)	0	288,572	0	0	0	0	0	0	0	0
042 - Diking & Flood Control Reserve (1523)										
1067 - Flood Protection	1,486,900	172,500	0	0	0	0	0	0	0	0
Total: 042 - Diking & Flood Control Reserve (1523)	1,486,900	172,500	0	0	0	0	0	0	0	0
045 - Disposal Site Sanitation Reserve (1544)										
165 - Landfill Site Development	785,000	165,000	625,000	427,000	1,729,000	800,000	370,000	375,000	225,000	1,220,000
Total: 045 - Disposal Site Sanitation Reserve (1544)	785,000	165,000	625,000	427,000	1,729,000	800,000	370,000	375,000	225,000	1,220,000
048 - E-911 Equipment Reserve (1513)										
219 - Communications Centre Equipment	250,000	350,000	100,000	0	10,000	0	50,000	350,000	0	0
275 - E-911 Centre Furnishings	0	4,500	35,285	0	0	125,000	4,480	17,500	0	0
Total: 048 - E-911 Equipment Reserve (1513)	250,000	354,500	135,285	0	10,000	125,000	54,480	367,500	0	0
057 - Fire Fighting Equipment Reserve (1518)										
1023 - Fire Equipment Replacement & Maintenance	50,000	15,000	50,000	255,000	0	25,000	0	0	15,000	95,000
1025 - Fire Administration Technology Upgrades	15,000	0	0	15,000	6,000	0	15,000	0	0	15,000
1028 - #3 Fire Hall	0	0	0	0	0	0	0	0	800,000	0
348 - Radio Network	0	0	113,000	0	0	0	0	0	0	113,000
Total: 057 - Fire Fighting Equipment Reserve (1518)	65,000	15,000	163,000	270,000	6,000	25,000	15,000	0	815,000	223,000

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
063 - Fire Vehicles Reserve (1554)										
320 - Fire Vehicle Replacements	0	0	119,000	1,750,000	240,000	76,450	80,000	619,000	0	47,000
Total: 063 - Fire Vehicles Reserve (1554)	0	0	119,000	1,750,000	240,000	76,450	80,000	619,000	0	47,000
066 - Gas Tax Reserve (1559)										
1056 - Intersection Improvements	400,000	800,000	380,000	380,000	380,000	400,000	380,000	400,000	400,000	0
1057 - Sidewalks New	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
1058 - Street Construction	500,000	0	0	0	700,000	0	0	0	0	0
12 - Street Reconstruction	0	800,000	325,000	750,000	1,500,000	1,800,000	1,300,000	0	0	0
Total: 066 - Gas Tax Reserve (1559)	1,100,000	1,800,000	905,000	1,330,000	2,780,000	2,400,000	1,880,000	600,000	600,000	200,000
069 - Gas Tax Transit (1558)										
910 - Transit Bus Replacement	277,500	0	0	0	0	0	0	0	0	0
Total: 069 - Gas Tax Transit (1558)	277,500	0	0	0	0	0	0	0	0	0
087 - Library Arts Building Reserve (1526)										
458 - Library / Arts Building	125,750	50,000	0	0	0	0	0	0	0	0
Total: 087 - Library Arts Building Reserve (1526)	125,750	50,000	0	0	0	0	0	0	0	0
090 - Machinery & Equipment Reserve (1508)										
124 - Off Road Equipment	1,249,417	1,762,000	1,129,000	1,047,000	1,277,000	1,730,000	1,727,000	995,000	2,026,000	1,767,000
158 - Airport Equipment	0	44,000	0	48,000	0	0	52,000	0	0	0
199 - Garage Equipment	52,000	56,000	34,000	0	0	0	0	0	0	0
341 - Vehicles - Greater than 1 ton	182,000	1,166,000	887,000	4,609,000	159,000	716,000	1,751,000	674,000	5,603,000	1,519,000
606 - Vehicles - 1 ton and less	308,000	724,000	268,000	648,000	593,000	188,000	0	522,000	890,000	455,000
847 - Equipment Attachments	10,000	60,000	0	0	0	24,000	12,000	12,000	24,000	0
896 - Fleet Additions	163,000	0	0	0	60,000	0	0	0	0	0
Total: 090 - Machinery & Equipment Reserve (1508)	1,964,417	3,812,000	2,318,000	6,352,000	2,089,000	2,658,000	3,542,000	2,203,000	8,543,000	3,741,000

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
096 - Municipal Bldg Maintenance Reserve (1536)										
1101 - Daly House Museum	10,835	0	0	0	0	0	0	0	0	0
1104 - 638 Princess Avenue	0	30,000	0	0	0	0	0	0	0	0
1117 - Muncipal Heritage Stone Fence	30,000	0	0	0	0	0	0	0	0	0
1217 - Accessibility	44,147	0	0	0	0	0	0	0	0	0
290 - City Hall	93,000	60,000	11,500	0	0	0	0	0	0	0
Total: 096 - Municipal Bldg Maintenance Reserve (1536)	177,982	90,000	11,500	0	0	0	0	0	0	0
102 - Office Equipment Reserve (1506)										
444 - City Council - Furniture and Equipment	0	15,000	16,000	0	0	0	0	10,000	0	0
487 - Clerks Office Equipment	20,000	10,000	0	0	0	0	20,000	10,000	0	0
Total: 102 - Office Equipment Reserve (1506)	20,000	25,000	16,000	0	0	0	20,000	20,000	0	0
104 - Parks Reserve (1537)										
1038 - Greenspace Development	170,000	170,000	220,000	295,000	350,000	400,000	350,000	175,000	325,000	425,000
690 - Recreation Hub	600,000	50,000	800,000	0	0	440,000	0	0	0	0
697 - Recreation System Development and Upgrades	200,000	250,000	245,000	0	225,000	250,000	50,000	225,000	25,000	0
960 - Trail System Reconstruction	0	250,000	0	0	0	0	0	0	0	0
Total: 104 - Parks Reserve (1537)	970,000	720,000	1,265,000	295,000	575,000	1,090,000	400,000	400,000	350,000	425,000
111 - Police Equipment Reserve (1500)										
1051 - Police Equipment	236,270	290,400	95,470	95,050	249,500	136,540	43,365	161,570	90,250	282,820
211 - Community Alerting System	0	0	75,000	75,000	0	75,000	50,000	0	0	0
219 - Communications Centre Equipment	250,000	350,000	100,000	0	10,000	0	50,000	350,000	0	0
275 - E-911 Centre Furnishings	0	4,500	35,285	0	0	125,000	4,480	17,500	0	0
348 - Radio Network	0	0	600,000	0	0	0	0	0	0	0
621 - Police Service Dog & Training	0	0	42,000	0	0	45,000	0	0	48,000	0
730 - Police Office Equipment and Technology	0	25,000	0	125,000	26,000	0	0	127,000	0	27,000
822 - Server Upgrades and Replacements	0	0	0	100,000	0	0	0	0	120,000	0
Total: 111 - Police Equipment Reserve (1500)	486,270	669,900	947,755	395,050	285,500	381,540	147,845	656,070	258,250	309,820

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
114 - Police Vehicle Reserve (1549)										
626 - Police Vehicle Replacements	461,000	412,000	510,000	471,000	452,000	313,000	663,000	590,000	490,000	552,000
Total: 114 - Police Vehicle Reserve (1549)	461,000	412,000	510,000	471,000	452,000	313,000	663,000	590,000	490,000	552,000
118 - Protective Services Building Maintenance (1555)										
1026 - Fire Building Improvements	53,500	0	125,000	0	0	0	0	0	0	0
1028 - #3 Fire Hall	0	0	0	0	0	0	0	2,400,000	0	0
Total: 118 - Protective Services Building Maintenance (1555)	53,500	0	125,000	0	0	0	0	2,400,000	0	0
119 - Recreation Centre Reserve (1542)										
1032 - Golf Course - Equipment Replacement	100,000	160,000	40,000	165,000	100,000	100,000	200,000	110,000	600,000	170,000
1033 - Golf Course - Grounds	180,000	30,000	160,000	150,000	105,000	80,000	40,000	80,000	40,000	80,000
1034 - Golf Course - Building	0	500,000	0	0	0	0	0	0	0	0
Total: 119 - Recreation Centre Reserve (1542)	280,000	690,000	200,000	315,000	205,000	180,000	240,000	190,000	640,000	250,000
129 - Sportsplex Reserve (1512)										
1020 - Sportsplex - Sport Venues	206,783	20,000	15,000	0	0	0	0	0	0	0
1021 - Sportsplex - Arena	40,000	65,000	175,000	30,000	125,000	15,000	0	15,000	0	0
1022 - Sportsplex - Building and Grounds	120,000	150,000	410,000	250,000	275,000	215,000	50,000	0	0	0
Total: 129 - Sportsplex Reserve (1512)	366,783	235,000	600,000	280,000	400,000	230,000	50,000	15,000	0	0
132 - Storm Sewer Reserve (1522)										
1106 - Water, Wastewater and Storm Sewer Modelling	0	0	40,000	0	0	40,000	0	0	40,000	0
1107 - Construction Support Equipment	0	20,000	32,000	20,000	34,000	0	34,000	0	36,000	0
1111 - Land Drainage Improvements	2,700,000	1,300,000	800,000	1,200,000	850,000	900,000	1,050,000	0	0	0
1213 - Infrastructure Condition Assessments	0	300,000	300,000	300,000	0	0	0	0	0	300,000
Total: 132 - Storm Sewer Reserve (1522)	2,700,000	1,620,000	1,172,000	1,520,000	884,000	940,000	1,084,000	0	76,000	300,000

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
135 - Technology Reserve (1539)										
1113 - Software Purchases and Replacements	25,000	20,000	0	20,000	0	0	20,000	0	0	20,000
302 - Expand Fibre Optic Network	170,000	0	50,000	0	50,000	0	50,000	750,000	50,000	0
348 - Radio Network	450,000	0	0	0	0	0	0	0	0	450,000
444 - City Council - Furniture and Equipment	5,000	0	0	0	0	0	0	80,000	0	0
822 - Server Upgrades and Replacements	50,000	205,000	180,000	572,000	120,000	130,000	240,000	265,000	335,000	105,000
Total: 135 - Technology Reserve (1539)	700,000	225,000	230,000	592,000	170,000	130,000	310,000	1,095,000	385,000	575,000
141 - Transit Equipment Reserve (1510)										
1063 - Transit System Equipment	336,000	16,668	100,000	21,668	180,000	13,334	383,334	13,334	13,334	13,334
910 - Transit Bus Replacement	613,200	141,668	147,500	145,834	168,334	287,668	933,334	82,500	1,200,000	105,000
Total: 141 - Transit Equipment Reserve (1510)	949,200	158,336	247,500	167,502	348,334	301,002	1,316,668	95,834	1,213,334	118,334
Total: General Fund Reserves	15,818,571	13,583,736	10,560,040	14,424,552	10,273,834	9,984,992	12,656,493	9,706,404	13,685,584	9,442,839
Fax Supported										
0151 - General Revenue - Parks										
1035 - Trail System Expansion	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
751 - Parks Equipment	50,000	220,000	40,000	40,000	75,000	45,000	70,000	45,000	45,000	45,000
960 - Trail System Reconstruction	150,000	150,000	400,000	150,000	650,000	150,000	150,000	150,000	150,000	175,000
Total: General Revenue - Parks	300,000	470,000	540,000	290,000	825,000	295,000	320,000	295,000	295,000	320,000
0152 - General Revenue - Parks Buildings										
359 - Parks Complex	40,000	0	0	0	0	0	0	0	0	0
Total: General Revenue - Parks Buildings	40,000	0	0	0	0	0	0	0	0	0
0231 - General Revenue - Cemetery										
1100 - Cemetery Equipment	0	0	0	0	0	0	35,000	20,000	0	0
Total: General Revenue - Cemetery	0	0	0	0	0	0	35,000	20,000	0	0

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
2472 - General Revenue - Emergency Coordination										
211 - Community Alerting System	0	42,000	42,000	0	42,000	42,000	0	0	0	0
Total: General Revenue - Emergency Coordination	0	42,000	42,000	0	42,000	42,000	0	0	0	0
3957 - Reconstruction - General Revenue										
12 - Street Reconstruction	1,375,000	800,000	700,000	325,000	700,000	700,000	700,000	700,000	700,000	2,000,000
Total: Reconstruction - General Revenue	1,375,000	800,000	700,000	325,000	700,000	700,000	700,000	700,000	700,000	2,000,000
Total: Tax Supported	1,715,000	1,312,000	1,282,000	615,000	1,567,000	1,037,000	1,055,000	1,015,000	995,000	2,320,000
Utility Fund Reserves										
155 - Wastewater Reserve (1557)										
1041 - Utility Equipment Replacement	0	0	25,000	0	0	0	0	0	0	0
1106 - Water, Wastewater and Storm Sewer Modelling	80,000	0	0	40,000	0	0	40,000	0	0	40,000
1107 - Construction Support Equipment	119,000	0	5,000	5,000	52,000	5,000	15,000	5,000	5,000	10,000
1109 - Wastewater Treatment Facilities	4,160,000	710,000	775,000	150,000	150,000	150,000	2,150,000	150,000	150,000	150,000
1115 - Wastewater Sewers (New)	200,000	100,000	0	935,000	3,940,000	0	0	1,925,000	2,500,000	0
12 - Street Reconstruction	30,000	220,000	0	0	0	0	0	0	0	0
1213 - Infrastructure Condition Assessments	500,000	500,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
206 - College Ave Lift Station Alternate Power Supply	400,000	0	0	0	0	0	0	0	0	0
282 - Watermain Replacement Program	80,000	150,000	50,000	0	50,000	0	0	0	0	0
Total: 155 - Wastewater Reserve (1557)	5,569,000	1,680,000	1,105,000	1,380,000	4,442,000	405,000	2,455,000	2,330,000	2,905,000	450,000
156 - Water Distribution Reserve (1541)										
1041 - Utility Equipment Replacement	703,500	65,000	21,500	15,000	10,500	80,000	6,500	15,000	56,500	92,000
1106 - Water, Wastewater and Storm Sewer Modelling	250,000	40,000	0	0	40,000	0	0	40,000	0	0
1107 - Construction Support Equipment	38,400	0	0	0	5,000	0	25,000	0	0	5,000
1110 - Water Treatment Facility	1,140,000	1,420,000	300,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
12 - Street Reconstruction	400,000	500,000	0	0	0	0	0	0	0	0

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
1218 - Water Treatment Facility Expansion	4,500,000	340,435	0	0	0	0	0	0	0	0
210 - Commercial Water Meter Replacement	0	0	0	0	0	0	3,255,000	0	0	0
282 - Watermain Replacement Program	2,150,000	1,425,000	600,000	2,100,000	600,000	300,000	300,000	300,000	300,000	600,000
587 - New Watermains	0	650,000	0	0	1,350,000	2,100,000	2,100,000	0	2,620,000	0
896 - Fleet Additions	38,000	0	0	0	0	0	0	0	0	0
Total: 156 - Water Distribution Reserve (1541)	9,219,900	4,440,435	921,500	2,265,000	2,155,500	2,630,000	5,836,500	505,000	3,126,500	847,000
Total: Utility Fund Reserves	14,788,900	6,120,435	2,026,500	3,645,000	6,597,500	3,035,000	8,291,500	2,835,000	6,031,500	1,297,000
Total Revenue	53,465,868	35,146,400	23,744,540	19,091,050	19,990,000	14,738,990	24,716,325	14,340,070	23,218,750	13,376,505