	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenue										
Other Income										
0995 - RECOVERIES FEDERAL										
104 - Airside Improvements	1,780,000	0	7,000,000	0	0	0	0	0	0	0
158 - Airport Equipment replacement and refurbishing	256,000	125,000	172,000	0	579,000	0	775,000	0	0	512,000
892 - Airport Building and Grounds	1,500,000	0	2,000,000	0	0	0	0	0	0	0
910 - Transit Bus Replacement	0	0	0	0	0	0	150,000	560,000	0	570,000
Total: 0995 - RECOVERIES FEDERAL	3,536,000	125,000	9,172,000	0	579,000	0	925,000	560,000	0	1,082,000
0996 - RECOVERIES PROVINCIAL										
1067 - Flood Protection	6,660,000	0	0	0	0	0	0	0	0	0
169 - Centennial Auditorium	90,000	104,315	35,000	54,000	62,500	62,500	62,500	62,500	62,500	62,500
Total: 0996 - RECOVERIES PROVINCIAL	6,750,000	104,315	35,000	54,000	62,500	62,500	62,500	62,500	62,500	62,500
Total: Other Income	10,286,000	229,315	9,207,000	54,000	641,500	62,500	987,500	622,500	62,500	1,144,500
Reserves										
Reserves 10 - 26th St South of Maryland Reserve (1552)										
	0	158,947	0	0	0	0	0	0	0	0
10 - 26th St South of Maryland Reserve (1552)	0 0	158,947 158,947	0	0 0	0 0	0 0	0 0	0	0	0
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction		,								
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction Total: 10 - 26th St South of Maryland Reserve (1552)		,								
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction Total: 10 - 26th St South of Maryland Reserve (1552) 13 - Ambulance Reserve (1514)	0	158,947	0	0	0	0	0	0	0	0
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction Total: 10 - 26th St South of Maryland Reserve (1552) 13 - Ambulance Reserve (1514) 387 - Ambulance Equipment	0	158,947	0 150,000	0	0	0	0	0	0	0
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction Total: 10 - 26th St South of Maryland Reserve (1552) 13 - Ambulance Reserve (1514) 387 - Ambulance Equipment Total: 13 - Ambulance Reserve (1514)	0	158,947	0 150,000	0	0	0	0	0	0	0
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction Total: 10 - 26th St South of Maryland Reserve (1552) 13 - Ambulance Reserve (1514) 387 - Ambulance Equipment Total: 13 - Ambulance Reserve (1514) 15 - Brandon Municipal Airport Reserve (1507)	0 0	158,947 0 0	150,000 150,000	0 0 0	0 0 0	0 0	0 0	0 0	0 0	0 0
10 - 26th St South of Maryland Reserve (1552) 1058 - Street Construction Total: 10 - 26th St South of Maryland Reserve (1552) 13 - Ambulance Reserve (1514) 387 - Ambulance Equipment Total: 13 - Ambulance Reserve (1514) 15 - Brandon Municipal Airport Reserve (1507) 104 - Airside Improvements	0 0 0	158,947 0 0	150,000 150,000	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
16 - Capital Development Reserve (1520)										
1058 - Street Construction	0	0	0	0	0	421,000	0	0	0	0
1107 - Construction Support Equipment	204,400	0	0	30,000	0	0	30,000	0	0	30,000
198 - Clare Avenue Construction	0	411,428	0	0	940,000	950,000	0	0	0	0
828 - Infrastructure (East of ACC North Hill Site)	0	0	0	0	0	0	0	0	0	1,123,185
Total: 16 - Capital Development Reserve (1520)	204,400	411,428	0	30,000	940,000	1,371,000	30,000	0	0	1,153,185
17 - Centennial Auditorium Reserve (1524)										
169 - Centennial Auditorium	90,000	104,315	35,000	54,000	62,500	62,500	62,500	62,500	62,500	62,500
Total: 17 - Centennial Auditorium Reserve (1524)	90,000	104,315	35,000	54,000	62,500	62,500	62,500	62,500	62,500	62,500
18 - Civic Services Complex Reserve (1533)										
232 - Streets Equipment Replacements	40,000	0	40,000	0	0	0	0	0	0	0
291 - Civic Services Complex	225,500	105,000	0	0	300,000	0	0	0	0	0
Total: 18 - Civic Services Complex Reserve (1533)	265,500	105,000	40,000	0	300,000	0	0	0	0	0
19 - Clare Avenue Reserve (1556)										
198 - Clare Avenue Construction	0	288,572	0	0	0	0	0	0	0	0
Total: 19 - Clare Avenue Reserve (1556)	0	288,572	0	0	0	0	0	0	0	0
22 - Disposal Site Sanitation Reserve (1544)										
165 - Landfill Site Development	1,080,000	250,000	250,000	50,000	515,000	50,000	0	50,000	515,000	0
Total: 22 - Disposal Site Sanitation Reserve (1544)	1,080,000	250,000	250,000	50,000	515,000	50,000	0	50,000	515,000	0
23 - Diking & Flood Control Reserve (1523)										
1067 - Flood Protection	740,000	0	0	0	0	0	0	0	0	0
Total: 23 - Diking & Flood Control Reserve (1523)	740,000	0	0	0	0	0	0	0	0	0
24 - E-911 Equipment Reserve (1513)										
219 - Communications Centre Equipment	198,000	275,000	25,000	22,500	0	25,000	0	0	50,000	500,000
275 - E-911 Centre Furnishings	0	0	104,000	0	10,285	0	0	0	4,480	0
Total: 24 - E-911 Equipment Reserve (1513)	198,000	275,000	129,000	22,500	10,285	25,000	0	0	54,480	500,000

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
26 - Fire Fighting Equipment Reserve (1518)										
1023 - Fire Equipment Replacement & Maintenance	60,000	100,000	0	0	17,500	200,000	0	25,000	20,000	0
1025 - Fire Administration Technology Upgrades	23,000	0	0	0	15,000	0	8,000	0	15,000	0
348 - Fleetnet Radio Upgrade	113,000	0	0	0	0	0	113,000	0	0	0
Total: 26 - Fire Fighting Equipment Reserve (1518)	196,000	100,000	0	0	32,500	200,000	121,000	25,000	35,000	0
28 - Fire Vehicles Reserve (1554)										
320 - Fire Vehicle Replacements	76,000	65,000	55,000	73,000	323,000	1,465,000	100,000	65,000	381,000	490,000
Total: 28 - Fire Vehicles Reserve (1554)	76,000	65,000	55,000	73,000	323,000	1,465,000	100,000	65,000	381,000	490,000
29 - Gas Tax Reserve (1559)										
1020 - Sportsplex - Sport Venues	2,214,242	0	0	0	0	0	0	0	0	0
1056 - Intersection Improvements	385,000	1,200,000	400,000	110,000	0	0	0	0	0	0
1057 - New Sidewalks	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	0
1058 - Street Construction	400,000	0	190,000	0	400,000	0	0	0	0	0
12 - Street Reconstruction	600,000	350,000	425,000	925,000	700,000	750,000	825,000	825,000	825,000	725,000
282 - Watermain Replacement Program	100,000	0	0	0	0	0	0	0	0	0
Total: 29 - Gas Tax Reserve (1559)	3,899,242	1,750,000	1,215,000	1,235,000	1,300,000	950,000	1,025,000	1,025,000	1,025,000	725,000
30 - Gas Tax Transit (1558)										
910 - Transit Bus Replacement	1,805,000	650,000	65,000	754,000	704,000	0	600,000	525,000	815,000	0
Total: 30 - Gas Tax Transit (1558)	1,805,000	650,000	65,000	754,000	704,000	0	600,000	525,000	815,000	0
35 - Library Arts Building Reserve (1526)										
458 - Library / Arts Building	85,000	75,000	0	0	0	0	0	0	0	800,000
Total: 35 - Library Arts Building Reserve (1526)	85,000	75,000	0	0	0	0	0	0	0	800,000
36 - Machinery & Equipment Reserve (1508)										
124 - Off Road Equipment Replacement	2,437,000	1,285,000	1,793,000	1,157,000	938,000	2,150,000	1,597,000	1,849,000	1,137,000	1,602,000
158 - Airport Equipment replacement and refurbishing	44,000	0	0	44,000	0	48,000	0	0	52,000	0
199 - Garage Equipment	77,000	52,000	24,000	51,000	28,000	0	0	0	0	0

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
341 - Vehicle Replacements greater than 1 ton	5,105,954	250,000	870,000	1,317,000	3,201,000	1,360,000	448,000	1,121,000	1,379,000	4,776,000
606 - Vehicle Replacements 1 ton and less	349,000	583,000	576,000	310,000	973,000	310,000	720,000	730,000	440,000	1,091,000
847 - Equipment Attachments	30,000	0	0	60,000	0	0	0	0	0	0
896 - Fleet Additions	503,000	0	0	0	0	0	0	0	0	0
Total: 36 - Machinery & Equipment Reserve (1508)	8,545,954	2,170,000	3,263,000	2,939,000	5,140,000	3,868,000	2,765,000	3,700,000	3,008,000	7,469,000
38 - Municipal Bldg Maintenance Reserve (1536)										
1101 - Daly House Museum	10,000	0	0	0	0	0	0	0	0	0
290 - City Hall	240,000	0	0	0	0	0	0	20,000	0	0
Total: 38 - Municipal Bldg Maintenance Reserve (1536)	250,000	0	0	0	0	0	0	20,000	0	0
40 - Office Equipment Reserve (1506)										
1082 - Youth Centre / Culture Centre Equipment	0	0	15,000	0	50,000	50,000	0	0	65,000	65,000
302 - Expand Fibre Optic Network	350,000	0	50,000	0	50,000	0	50,000	0	50,000	750,000
348 - Fleetnet Radio Upgrade	20,000	0	0	0	0	0	0	0	0	500,000
444 - City Council - Furniture and Equipment	0	0	6,000	15,000	5,000	0	0	6,000	0	90,000
487 - Clerks Office Equipment	0	0	20,000	10,000	0	0	0	0	20,000	10,000
650 - Human Resources Upgrades	114,000	0	0	0	0	0	0	0	0	0
822 - Server Upgrades and Replacements	210,000	212,000	160,000	240,000	295,000	172,000	120,000	90,000	330,000	450,000
Total: 40 - Office Equipment Reserve (1506)	694,000	212,000	251,000	265,000	400,000	222,000	170,000	96,000	465,000	1,865,000
41 - Parks Reserve (1537)										
1038 - Greenspace Development	250,000	285,000	395,000	370,000	420,000	400,000	450,000	475,000	350,000	300,000
690 - Recreation Hub	0	0	600,000	800,000	0	440,000	0	0	0	0
697 - Recreation System Development and Upgrades	280,000	32,000	55,000	0	0	20,000	0	0	0	0
Total: 41 - Parks Reserve (1537)	530,000	317,000	1,050,000	1,170,000	420,000	860,000	450,000	475,000	350,000	300,000
43 - Police Equipment Reserve (1500)										
1051 - Police Equipment	124,000	175,000	74,000	80,000	53,000	84,000	63,500	0	6,000	135,000
211 - Community Alerting System	0	0	0	0	82,000	60,000	0	60,000	40,000	0
219 - Communications Centre Equipment	198,000	275,000	25,000	22,500	0	25,000	0	0	50,000	500,000

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
275 - E-911 Centre Furnishings	0	0	104,000	0	10,285	0	0	0	4,480	0
348 - Fleetnet Radio Upgrade	20,000	0	0	600,000	0	0	0	0	0	0
621 - Police Service Dog & Training	0	40,000	0	0	42,000	0	0	0	0	0
730 - Police Office Equipment and Technology	0	100,000	0	0	0	100,000	0	0	0	100,000
822 - Server Upgrades and Replacements	70,000	0	0	0	100,000	0	0	0	100,000	0
Total: 43 - Police Equipment Reserve (1500)	412,000	590,000	203,000	702,500	287,285	269,000	63,500	60,000	200,480	735,000
44 - Police Vehicle Reserve (1549)										
626 - Police Vehicle Replacements	389,000	531,000	357,000	377,000	478,000	329,000	765,000	444,000	323,000	746,000
Total: 44 - Police Vehicle Reserve (1549)	389,000	531,000	357,000	377,000	478,000	329,000	765,000	444,000	323,000	746,000
46 - Protective Services Building (1555)										
1026 - Fire Building Improvements	10,000	0	0	0	100,500	0	0	0	0	0
1028 - #3 Fire Hall	0	0	0	0	0	0	0	0	0	2,400,000
1077 - Police Service Garage	0	0	400,000	0	0	0	0	0	0	0
Total: 46 - Protective Services Building (1555)	10,000	0	400,000	0	100,500	0	0	0	0	2,400,000
47 - Recreation Centre Reserve (1542)										
1032 - Golf Course - Equipment Replacement	80,000	93,000	425,000	140,000	135,000	80,000	115,000	500,000	175,000	80,000
1033 - Golf Course - Grounds	40,000	50,000	200,000	180,000	95,000	140,000	40,000	80,000	40,000	0
1034 - Golf Course - Building	0	0	300,000	0	0	0	0	0	0	0
Total: 47 - Recreation Centre Reserve (1542)	120,000	143,000	925,000	320,000	230,000	220,000	155,000	580,000	215,000	80,000
49 - Sportsplex Reserve (1512)										
1020 - Sportsplex - Sport Venues	800,000	20,000	0	0	15,000	0	0	0	0	0
1021 - Sportsplex - Arena	210,000	0	270,000	0	0	230,000	0	240,000	0	15,000
1022 - Sportsplex - Building and Grounds	20,000	250,000	140,000	475,000	560,000	0	0	0	0	0
Total: 49 - Sportsplex Reserve (1512)	1,030,000	270,000	410,000	475,000	575,000	230,000	0	240,000	0	15,000
50 - Storm Sewer Reserve (1522)										
1107 - Construction Support Equipment	16,000	16,000	16,000	0	0	0	0	0	0	0

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
1111 - Land Drainage Improvements	2,320,000	300,000	1,000,000	50,000	1,000,000	1,000,000	1,000,000	0	0	0
Total: 50 - Storm Sewer Reserve (1522)	2,336,000	316,000	1,016,000	50,000	1,000,000	1,000,000	1,000,000	0	0	0
52 - Transit Equipment Reserve (1510)										
910 - Transit Bus Replacement	522,616	0	0	0	0	1,120,000	0	0	2,445,000	0
Total: 52 - Transit Equipment Reserve (1510)	522,616	0	0	0	0	1,120,000	0	0	2,445,000	0
Total: General Fund Reserves	23,578,712	9,428,262	9,814,000	10,017,000	12,818,070	12,241,500	7,307,000	7,612,500	9,894,460	17,340,685
Tax Supported										
General Revenue - Parks										
1035 - Trail System Expansion	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
751 - Parks Equipment	35,000	100,000	90,000	55,000	40,000	40,000	45,000	45,000	70,000	45,000
960 - Trail System Reconstruction	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total: General Revenue - Parks	235,000	300,000	290,000	255,000	240,000	240,000	245,000	245,000	270,000	245,000
General Revenue - Emergency Coordination										
211 - Community Alerting System	0	84,000	0	42,000	0	0	42,000	0	0	0
Total: General Revenue - Emergency Coordination	0	84,000	0	42,000	0	0	42,000	0	0	0
Reconstruction - General Revenue										
12 - Street Reconstruction	850,000	450,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Total: Reconstruction - General Revenue	850,000	450,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Total: Tax Supported	1,085,000	834,000	615,000	622,000	565,000	565,000	612,000	570,000	595,000	570,000
Utility Rate Supported										
Wastewater Revenue - Public Works										
1041 - Utility Equipment replacement	0	0	0	0	25,000	0	0	0	0	0
Total: Wastewater Revenue - Public Works	0	0	0	0	25,000	0	0	0	0	0
Total: Utility Rate Supported	0	0	0	0	25,000	0	0	0	0	0

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Utility Reserves										
53 - IWWTF Equipment Replacement (1546)										
1083 - (WRF) - Anaerobic Basin Cover Replacement	318,935	0	0	0	0	0	0	0	0	0
Total: 53 - IWWTF Equipment Replacement (1546)	318,935	0	0	0	0	0	0	0	0	0
54 - Wastewater Reserve (1557)										
1041 - Utility Equipment replacement	11,200	0	0	0	0	0	0	0	0	0
1083 - (WRF) - Anaerobic Basin Cover Replacement	1,581,065	0	0	0	0	0	0	0	0	0
1106 - Wastewater Collection Model	0	150,000	0	0	0	150,000	0	0	0	0
1107 - Construction Support Equipment	113,300	16,000	16,000	0	0	0	0	0	0	0
1109 - Wastewater Treatment Facilities Upgrades	6,547,233	2,040,000	1,000,000	0	0	0	0	0	0	0
206 - College Ave Lift Station Alternate Power Supply	350,000	0	0	0	0	0	0	0	0	0
896 - Fleet Additions	450,000	0	0	0	0	0	0	0	0	0
Total: 54 - Wastewater Reserve (1557)	9,052,798	2,206,000	1,016,000	0	0	150,000	0	0	0	0
55 - Water Distribution Reserve (1541)										
1041 - Utility Equipment replacement	289,000	20,000	500,000	0	0	0	0	50,000	0	0
1107 - Construction Support Equipment	97,300	0	0	0	0	0	0	0	0	0
1110 - Water Treatment Facility Upgrades	645,500	0	0	0	0	0	0	0	0	0
1112 - Water Distribution Model	150,000	15,000	15,000	15,000	15,000	0	0	0	0	0
210 - Commercial Water Meter Replacement	0	0	0	0	0	0	0	0	3,255,000	0
282 - Watermain Replacement Program	1,000,000	700,000	300,000	300,000	300,000	1,000,000	1,000,000	300,000	300,000	0
587 - New Watermains	0	650,000	2,000,000	900,000	1,000,000	300,000	0	0	0	0
Total: 55 - Water Distribution Reserve (1541)	2,181,800	1,385,000	2,815,000	1,215,000	1,315,000	1,300,000	1,000,000	350,000	3,555,000	0
Total: Utility Reserves	11,553,533	3,591,000	3,831,000	1,215,000	1,315,000	1,450,000	1,000,000	350,000	3,555,000	0
Total Revenue	46,503,245	14,082,577	23,467,000	11,908,000	15,364,570	14,319,000	9,906,500	9,155,000	14,106,960	19,055,185