

THE CITY OF BRANDON



2016

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2016

| | ATTACHED | NOT APPLICABLE |
|---|-------------------------------------|-------------------------------------|
| Page 1 General Operating Fund - Budgeted Revenue and Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 2 General Operating Fund - Budgeted Revenue | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 3 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 4 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 5 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 7 Local Urban District - Budgeted Revenue and Expenditure | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 8 Calculation of Tax Levies | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 9 Sundry Revenue and Expenditure Analyses | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 10 Rural Area and General Municipal Requirements | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 11 General Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 12 Utility Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 13 Capital Budget (Current Year) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 14 Capital Expenditure Program (Subsequent Five Years) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon



For the Year Ending 31 December 2016

REVENUE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| Tax Levy - Page 8 | 79,171,972 | 79,171,972 | 81,143,620 | 84,470,390 |
| Grants in Lieu of Taxes - Page 8 | 5,453,057 | 5,453,057 | 5,309,847 | 5,527,577 |
| Sub-total | 84,625,029 | 84,625,029 | 86,453,467 | 89,997,967 |
| Requisitions (deduct) - Page 8 | 43,752,564 | 43,752,564 | 45,238,313 | 46,143,079 |
| Net Municipal Taxes and Grants in Lieu of Taxes | 40,872,465 | 40,872,465 | 41,215,154 | 43,854,888 |
| Other Revenue - Page 2 | 37,229,559 | 38,375,850 | 39,618,250 | 38,077,317 |
| Transfers from Accumulated Surplus and Reserves - Page 2 | 1,489,050 | 450,987 | 3,093,330 | 1,775,000 |
| Total Revenue | 79,591,074 | 79,699,302 | 83,926,734 | 83,707,205 |

EXPENDITURE

| | | | | |
|--|------------|------------|------------|------------|
| General Government Services | 8,446,010 | 8,100,524 | 8,785,001 | 8,612,528 |
| Protective Services | 28,042,936 | 27,143,172 | 28,994,031 | 30,152,747 |
| Transportation Services | 12,919,250 | 13,136,173 | 14,083,855 | 13,748,787 |
| Environmental Health Services | 4,818,195 | 4,909,636 | 4,973,429 | 4,997,922 |
| Public Health and Welfare Services | 716,231 | 694,288 | 710,898 | 711,244 |
| Environmental Development Services | 2,071,230 | 2,088,677 | 2,556,340 | 2,226,029 |
| Economic Development Services | 431,743 | 598,796 | 754,484 | 708,594 |
| Recreation and Cultural Services | 7,470,444 | 8,062,028 | 8,672,162 | 8,461,718 |
| Fiscal Services | 3,856,939 | 3,717,813 | 3,966,309 | 4,145,402 |
| Transfers - Deferred Surplus - Page 9 - Reserves - Page 5 | 10,815,283 | 11,245,381 | 10,422,635 | 9,942,235 |
| Total Basic Expenditure | 79,588,261 | 79,696,489 | 83,919,145 | 83,707,205 |
| Allowance for Tax Assets - Page 8 | 2,813 | 2,813 | 7,589 | |
| Total Expenditure | 79,591,074 | 79,699,302 | 83,926,734 | 83,707,205 |
| Net Operating Surplus (Deficit) | | | | |

| | |
|-----------------------|---|
| Departmental Use Only | <p>Adoption by Resolution of Council</p> <p align="center">_____ April 4, 2016</p> <p align="right">  _____ (Head of Council) </p> <p align="right">  _____ (City Manager) </p> |
|-----------------------|---|

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2016

REVENUE

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|--|-----------------------|---------------------|-----------------------|-----------------------|
| Other Revenue | | | | | |
| Taxes Added | | 1,100,000 | 1,076,309 | 1,178,020 | 1,000,000 |
| Licenses | | 13,000 | 11,070 | 11,066 | 11,066 |
| | - Animal | | | | |
| | - Bicycle | | | | |
| | - Business | 271,420 | 267,491 | 284,528 | 289,380 |
| | - Other <u>Mobile Homes</u> | 1,009,486 | 1,003,152 | 986,739 | 1,000,408 |
| | | | | | |
| | | | | | |
| Permits | | | | | |
| | - Building | 1,487,569 | 1,301,203 | 1,265,769 | 1,329,324 |
| | - Other <u>Crossings & Driveways</u> | 32,960 | 24,295 | 21,150 | 21,750 |
| | | | | | |
| Fines | | 628,250 | 459,814 | 632,000 | 632,000 |
| Sales of Service | | | | | |
| | - General Government | 80,279 | 80,623 | 78,004 | 76,750 |
| | - Protective | 4,399,374 | 4,973,707 | 4,836,861 | 4,937,905 |
| | - Transportation | 2,370,682 | 2,289,697 | 2,589,292 | 2,693,463 |
| | - Environmental Health | 3,208,647 | 3,333,640 | 3,359,067 | 3,295,284 |
| | - Public Health and Welfare | 281,500 | 275,932 | 291,000 | 293,000 |
| | - Environmental Development | | | | |
| | - Economic Development | | 759,234 | | |
| | - Recreation and Culture | 1,213,710 | 1,070,551 | 1,694,179 | 1,800,834 |
| | - Other | | 3,534 | | |
| | - Sundry | | | | |
| Sales of Goods | | 1,088,064 | 526,165 | 1,410,960 | 801,200 |
| Rentals | | 489,012 | 490,521 | 496,015 | 504,217 |
| Trailer Park | | | | | |
| | - Rentals | | | | |
| | - Other | | | | |
| Concessions and Franchises | | 118,584 | 117,243 | 142,378 | 154,248 |
| Returns from Investments | | 45,000 | 62,044 | 63,000 | 63,000 |
| Tax and Redemption Penalties | | 435,000 | 515,814 | 505,000 | 505,000 |
| Development and Dedication Fees | | 8,750 | 204,131 | 9,375 | 9,375 |
| Provincial Municipal Programs | | 650,000 | 672,143 | 672,142 | 672,142 |
| Provincial Municipal Tax Sharing (Pop. <u>46,061</u>) | | 7,306,783 | 7,306,783 | 7,306,783 | 7,306,783 |
| Conditional Transfers - Federal Government | | 2,803,607 | 3,094,906 | 2,933,964 | 2,933,964 |
| (Page 9) - Provincial Government | | 7,582,799 | 8,008,911 | 8,799,358 | 7,680,591 |
| | - Local Government | | | | |
| | - Other <u>Organizations/Foundations</u> | 24,433 | 112,258 | 9,600 | 23,633 |
| | | | | | |
| Other Income | | | | | |
| | <u>Miscellaneous</u> | 22,000 | 29,958 | 17,000 | 17,000 |
| | <u>Land Sales</u> | 558,650 | 304,724 | 25,000 | 25,000 |
| | | | | | |
| | | | | | |
| | | | | | |
| Total Other Revenue - Page 1 | | 37,229,559 | 38,375,850 | 39,618,250 | 38,077,317 |
| Transfers From | | | | | |
| | - Accumulated Surplus | | | | |
| | - Reserves - Page 13 | 1,489,050 | 450,987 | 3,093,330 | 1,775,000 |
| Total Transfers - Page 1 | | 1,489,050 | 450,987 | 3,093,330 | 1,775,000 |
| TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8 | | 38,718,609 | 38,826,837 | 42,711,580 | 39,852,317 |

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2016

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-------|---|-----------------------|---------------------|-----------------------|-----------------------|
| 1100 | Legislative | 443,804 | 431,402 | 440,854 | 454,036 |
| 1200 | General Administrative | | | | |
| 1212 | Chief Administrative Officer and Staff | 428,176 | 417,716 | 442,217 | 450,444 |
| 1215 | Office | 5,703,845 | 5,610,864 | 5,692,139 | 5,938,244 |
| 1216 | Legal | 162,606 | 62,326 | 145,375 | 150,142 |
| 1217 | Audit | 38,140 | 35,640 | 37,422 | 39,300 |
| 1218 | Assessment | 757,580 | 734,548 | 745,000 | 755,579 |
| 1240 | Taxation | | | | |
| 1300 | Other General Government | | | | |
| 1310 | Elections | 200 | 60 | 200 | 200 |
| 1320 | Conventions | | | | |
| 1330 | Damage Claims and Liability Insurance | 118,206 | 95,677 | 131,266 | 135,205 |
| 1340 | Intergovernmental Relations | 12,809 | 12,591 | 12,910 | 13,135 |
| 1350 | Grants | 479,551 | 475,174 | 844,369 | 381,821 |
| 1360 | Other General Government - Sundry | 226,093 | 224,527 | 218,249 | 219,422 |
| | Past-Service Pension Payments | | | | |
| | Unallocated Employee Benefits | 75,000 | | 75,000 | 75,000 |
| | SUB-TOTAL GENERAL GOVERNMENT SERVICES | 8,446,010 | 8,100,524 | 8,785,001 | 8,612,528 |
| 1991 | Recoveries (deduct) - Utility | | | | |
| 1992 | - Capital | | | | |
| | TOTAL GOVERNMENT SERVICES - TO PAGE 1 | 8,446,010 | 8,100,524 | 8,785,001 | 8,612,528 |
| 2100 | Police | 14,956,037 | 14,788,180 | 15,339,612 | 15,842,794 |
| 2400 | Fire | 5,518,964 | 5,156,593 | 4,770,269 | 5,245,647 |
| 2500 | Emergency Measures | | | | |
| 2510 | Safety | 243,881 | 232,891 | 234,759 | 237,596 |
| 2520 | Flood Control | | | | |
| 2540 | Ambulance Services | 3,349,550 | 3,343,369 | 4,356,177 | 4,359,668 |
| 2550 | Other - E911 and Police Dispatch | 2,711,735 | 2,551,136 | 2,983,064 | 3,098,912 |
| 2600 | Other Protection | | | | |
| 2621 | Building Inspection | 1,180,959 | 1,013,022 | 1,178,319 | 1,234,758 |
| 2622 | Electrical Inspection | | | | |
| 2623 | Plumbing Inspection | | | | |
| 2626 | Other Safety Inspections | | | | |
| 2630 | License Inspection | | 1,429 | 39,941 | 40,672 |
| 2640 | Animal and Pest Control | 81,810 | 56,552 | 91,889 | 92,699 |
| 2650 | Other - Traffic Services | | | | |
| | TOTAL PROTECTIVE SERVICES - TO PAGE 1 | 28,042,936 | 27,143,172 | 28,994,031 | 30,152,747 |
| | Road Transport Administration | | | | |
| 32110 | Road Commissioners' Fees and Mileage | | | | |
| | Public Works Administration | 2,998,852 | 2,545,859 | 3,084,791 | 3,156,313 |
| 32200 | Engineering | 1,094,212 | 1,304,665 | 1,387,990 | 1,416,951 |
| | Roads and Streets | | | | |
| | Unallocated Costs - Equipment Operators' Wages and Benefits | | | | |
| 32301 | | | | | |
| 32302 | - Equipment Fuel | | | | |
| 32303 | - Equipment Repairs and Maintenance | 147,000 | 772,528 | 204,000 | 204,000 |
| 32304 | - Equipment Insurance and Registration | | | | |
| 32305 | - Workshop and Yard Operations | (75,000) | (66,971) | (85,000) | (85,000) |
| | - Equipment Rental Recovery | (3,253,890) | (3,268,690) | (3,101,419) | (3,202,255) |
| 32312 | - Special Projects / Surface Work | | | | |
| | - Street Maintenance & Resurfacing | 2,501,561 | 2,242,189 | 2,671,135 | 2,676,150 |
| | Transportation Services Sub-Total Forward to Page 4 | 3,412,735 | 3,529,580 | 4,161,497 | 4,166,159 |

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2016

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|---|-----------------------|---------------------|-----------------------|-----------------------|
| Transportation Services Sub-Total Forward from Page 3 | | 3,412,735 | 3,529,580 | 4,161,497 | 4,166,159 |
| 32321 | Road Re-Construction - Labour | | | | |
| 32322 | - Materials | | | | |
| 32323 | - Rentals | | | | |
| | - Total | 350,000 | | 850,000 | 450,000 |
| 32330 | Sidewalks and Boulevards | 743,036 | 1,495,241 | 737,822 | 696,914 |
| 32340 | Ditches and Road Drainage | 155,850 | 93,135 | 76,725 | 86,725 |
| 32350 | Storm Sewers | 15,153 | 18,221 | 14,900 | 14,900 |
| 32360 | Street Cleaning | 247,769 | 242,129 | 268,928 | 268,978 |
| 32371 | Snow and Ice Removal - Labour | | | | |
| 32372 | - Materials | | | | |
| 32373 | - Rentals | | | | |
| | - Total | 918,150 | 840,518 | 635,144 | 635,144 |
| 32400 | Bridges | 200 | 1,147 | | |
| 32500 | Street Lighting | 940,813 | 907,837 | 948,680 | 979,430 |
| 32600 | Traffic Services | 172,318 | 143,647 | 152,318 | 152,318 |
| 32700 | Parking | 70,538 | 64,817 | 71,217 | 55,370 |
| 32900 | Other Road Transport | | | | |
| | Other Transportation Services - Brandon Airport | 723,324 | 695,233 | 858,909 | 881,670 |
| | - Brandon Transit | 5,169,364 | 5,104,668 | 5,307,716 | 5,361,180 |
| TOTAL TRANSPORTATION SERVICES - TO PAGE 1 | | 12,919,250 | 13,136,173 | 14,083,855 | 13,748,787 |
| | | | | | |
| Garbage and Waste Collection | | | | | |
| 4320 | Garbage Collection | 1,527,516 | 1,470,156 | 1,441,424 | 1,390,175 |
| 4330 | Nuisance Grounds | 3,140,038 | 3,296,971 | 3,386,852 | 3,488,762 |
| Other Environmental Health | | | | | |
| 4480 | Municipal Wells | | | | |
| 4490 | Public Rest Rooms | | | | |
| | Other Environmental Initiatives | 150,640 | 142,509 | 145,153 | 118,985 |
| TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1 | | 4,818,195 | 4,909,636 | 4,973,429 | 4,997,922 |
| | | | | | |
| Public Health | | | | | |
| 5110 | Health Unit | | | | |
| 5160 | Cemeteries | 449,199 | 427,256 | 443,866 | 444,212 |
| 5186 | Other | | | | |
| Medical Care | | | | | |
| 5220 | Medical Officer | | | | |
| | Other | | | | |
| Hospital Care | | | | | |
| 5370 | Hospital Care | | | | |
| | Other | | | | |
| Social Welfare | | | | | |
| 5410 | Administration | | | | |
| 5420 | Social Welfare Assistance | 267,032 | 267,032 | 267,032 | 267,032 |
| 5430 | Social Welfare Services | | | | |
| | Other - Work Projects | | | | |
| TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1 | | 716,231 | 694,288 | 710,898 | 711,244 |
| | | | | | |
| 6100 | Planning and Zoning | 966,840 | 818,341 | 978,024 | 1,040,917 |
| Community Development | | | | | |
| 6220 | General Land Assembly | | | | |
| 6230 | Urban Renewal | 352,647 | 358,936 | 756,640 | 385,490 |
| 6240 | Beautification and Land Rehabilitation | | | | |
| 6241 | Urban Area Weed Control | 320,237 | 411,213 | 336,296 | 341,840 |
| | Other Property Administration | 431,506 | 500,187 | 485,381 | 457,782 |
| TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1 | | 2,071,230 | 2,088,677 | 2,556,340 | 2,226,029 |

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2016

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|---|-----------------------|---------------------|-----------------------|-----------------------|
| 7100 | Natural Resources | | | | |
| 7120 | Agriculture | | | | |
| 7121 | Destruction of Pests | | | | |
| 7122 | Protective Inspections | | | | |
| 7123 | Rural Area Weed Control | | | | |
| 7124 | Drainage of Land | | | | |
| 7125 | Veterinary Services | | | | |
| 7130 | Water Resources and Conservation | | | | |
| <hr/> | | | | | |
| 7200 | Regional Development | | | | |
| 7300 | Industrial Development | | | | |
| 7400 | Other Economic Development | 407,693 | 406,052 | 414,484 | 428,594 |
| 7410 | Tourism | 24,050 | 192,744 | 340,000 | 280,000 |
| 7420 | Public Receptions | | | | |
| <hr/> | | | | | |
| TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1 | | 431,743 | 598,796 | 754,484 | 708,594 |
| <hr/> | | | | | |
| 8110 | Recreation | 1,101,162 | 1,027,236 | 1,282,684 | 1,360,304 |
| 8120 | Community Centers and Halls | 49,395 | 49,395 | 49,395 | 49,395 |
| 8130 | Swimming Pools and Beaches | 177,815 | 178,485 | 185,675 | 191,565 |
| 8140 | Golf Courses | 487,498 | 693,602 | 484,735 | 498,555 |
| 8150 | Skating Rinks and Arenas | 20,044 | 17,392 | 20,650 | 21,400 |
| 8180 | Parks and Playgrounds | 1,782,967 | 2,257,670 | 1,858,549 | 1,917,675 |
| 8190 | Other Recreational Facilities | 127,516 | 149,824 | 135,541 | 138,836 |
| | Canada Games Sportsplex | 1,505,440 | 1,485,594 | 1,799,093 | 1,922,121 |
| | Keystone Centre | 544,592 | 511,024 | 1,020,551 | 523,476 |
| <hr/> | | | | | |
| 8240 | Museums | 117,636 | 117,173 | 97,624 | 17,630 |
| 8250 | Libraries | 714,485 | 695,439 | 705,749 | 715,485 |
| 8280 | Other Cultural Facilities | | | | |
| | Centennial Auditorium | 111,500 | 126,117 | 136,080 | 138,800 |
| | Riverbank Inc. | 516,821 | 471,821 | 607,991 | 669,275 |
| | Art Gallery | 213,573 | 213,576 | 217,844 | 222,201 |
| | Brandon First | | 67,680 | 70,000 | 75,000 |
| <hr/> | | | | | |
| TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1 | | 7,470,444 | 8,062,028 | 8,672,162 | 8,461,718 |
| <hr/> | | | | | |
| 9111 | L.U.D. of _____ - Page 7 | | | | |
| 9112 | L.U.D. of _____ - Page 7 | | | | |
| 9113 | L.U.D. of _____ - Page 7 | | | | |
| 9114 | L.U.D. of _____ - Page 7 | | | | |
| 9320 | Transfer to Capital - Page 13 | 315,000 | 193,923 | 235,000 | 319,000 |
| 9330 | Transfer to Utility - Page 6 | | | | |
| 9410 | Debenture Debt Charges - Page 11 | 3,365,492 | 3,365,492 | 3,570,042 | 3,671,989 |
| 9420 | Other Long-term Debt Charges - Page 11 | | | | |
| 9430 | Tax Discount and Short-term Loan Interest | 176,447 | 158,398 | 161,267 | 154,413 |
| 9440 | Other Debt Charges | | | | |
| | Other Fiscal Services | | | | |
| <hr/> | | | | | |
| TOTAL FISCAL SERVICES - TO PAGE 1 | | 3,856,939 | 3,717,813 | 3,966,309 | 4,145,402 |
| <hr/> | | | | | |
| 9900 | General Reserve | | | | |
| 9910 | Specific Reserves: Schedule 1 | 10,815,283 | 11,245,381 | 10,422,635 | 9,942,235 |
| 9913 | - Other | | | | |
| <hr/> | | | | | |
| TOTAL TRANSFERS - TO PAGE 1 | | 10,815,283 | 11,245,381 | 10,422,635 | 9,942,235 |

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2016

REVENUE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| 300 WATER CONSUMER SALES - Residential | 9,725,000 | 10,070,434 | 10,237,700 | 10,582,500 |
| - Commercial and Bulk | | | | |
| - Industrial | | | | |
| - Federal and Provincial | | | | |
| - Municipal and Schools | | | | |
| 310 SEWER SERVICE CHARGES - Residential | 3,770,000 | 3,957,260 | 6,498,700 | 9,405,400 |
| - Commercial | | | | |
| - Other | | 7,063 | | |
| 320 Discounts, Refunds and Cancellations | | | | |
| Net Consumer Revenue - Sub Total | 13,495,000 | 14,034,756 | 16,736,400 | 19,987,900 |
| 330 Penalties | 90,000 | 79,043 | 80,000 | 80,000 |
| 340 Hydrant Rentals | 281,600 | 257,600 | 257,600 | 257,600 |
| 350 Installation Service | | | | |
| 360 Connection Revenue - Net | | | | |
| 370 Provincial Grants | | | | |
| 380 Other Revenue | 1,925,900 | 1,879,363 | 1,898,000 | 1,968,040 |
| 390 Transfer from Revenue Fund - Page 5 | | | | |
| 396 Transfer from Reserves - Utility - Page 13 | 100,000 | | 461,000 | 150,000 |
| 397 Transfer from Accumulated Surplus | | | | |
| | 15,892,500 | 16,250,763 | 19,433,000 | 22,443,540 |

EXPENDITURE

| | | | | |
|---|------------|------------|------------|------------|
| 410 WATER SUPPLY | | | | |
| 411 Administration | 2,352,229 | 2,192,160 | 3,486,072 | 3,300,262 |
| 412 Customer Billings and Collections | 1,231,272 | 1,135,036 | 494,835 | 502,455 |
| 413 Purification and Treatment | 4,026,624 | 4,363,812 | 4,868,054 | 4,975,187 |
| 414 Water Purchases | | | | |
| 415 Service of Supply | 382,014 | 279,444 | 325,350 | 327,350 |
| 416 Transmissions and Distribution | 718,938 | 630,663 | 712,110 | 698,953 |
| 417 Other Water Supply Costs | | | | |
| 418 Connections - Net Loss Maintenance of Mains | | | | |
| TOTAL | 8,711,078 | 8,601,116 | 9,886,421 | 9,804,207 |
| 420 SEWAGE COLLECTION AND DISPOSAL | | | | |
| 421 Administration | | | | |
| 422 Sewage Collection System | 386,120 | 346,925 | 334,450 | 384,610 |
| 423 Sewage Lift Station | 90,339 | 128,589 | 136,866 | 142,541 |
| 424 Sewage Treatment and Disposal | 5,266,427 | 5,269,698 | 5,742,762 | 5,872,709 |
| 425 Other Sewage Collection and Disposal Costs | | | | |
| 426 Connections - Net Loss Maintenance of Mains | | | | |
| TOTAL | 5,742,886 | 5,745,212 | 6,214,078 | 6,399,860 |
| 430 TRANSFER TO CAPITAL - Page 13 | | | | |
| 440 TRANSFERS TO RESERVES | | | | |
| 441 Water Utility B/L 6382 | 1,024,117 | 1,454,016 | 2,121,660 | 5,028,760 |
| Wastewater Utility B/L 6732 | | 36,000 | | |
| 442 Industrial Wastewater Facility B/L 6623 | | | | |
| TOTAL | 1,024,117 | 1,490,016 | 2,121,660 | 5,028,760 |
| DEBENTURE DEBT CHARGES - Page 12 | 414,419 | 414,419 | 1,210,841 | 1,210,712 |
| OTHER LONG-TERM DEBT CHARGES - Page 12 | | | | |
| Deferred Surplus re Deficit, 20____ - Page 9 | | | | |
| TOTAL | 15,892,500 | 16,250,763 | 19,433,000 | 22,443,540 |

Municipality of The City of Brandon
For the Year Ending 31 December 2016

| | Assessments | | | | Expenditures | | | Revenues | | | | | |
|---------------------------------|---------------|------------------|-------------|---------------|--------------|----------------------|-------------|-----------|------------|-------------------------|------------------------------|--|-------------|
| | Taxable | Otherwise Exempt | Grants | | Basic | Allowance Tax Assets | | M / R Frt | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | | |
| Requisition Taxes: | | | | | | | | | | | | | |
| Foundation - Residential | 1,759,440,360 | | 35,119,120 | 1,794,559,480 | | | | | | | | | |
| Foundation - Other | 647,226,120 | | 101,654,120 | 748,880,240 | 7,863,243 | | 7,863,243 | 10.500 | 6,795,875 | 1,067,368 | | | 7,863,243 |
| Special | 2,409,830,590 | 30,444,570 | 137,907,730 | 2,578,182,890 | 37,375,070 | | 37,375,070 | 14.497 | 34,935,314 | 1,999,248 | 440,508 | | 37,375,070 |
| Special | | | | | | | | | | | | | |
| Special | | | | | | | | | | | | | |
| Special | | | | | | | | | | | | | |
| Hospital District | | | | | | | | | | | | | |
| Hospital District | | | | | | | | | | | | | |
| Total Requisition | | | | | 45,238,313 | | 45,238,313 | | 41,731,189 | 3,066,616 | 440,508 | | 45,238,313 |
| | | | | | | | | | | | | | |
| Local Urban Districts | | | | | | | | | | | | | |
| L.U.D. | | | | | | | | | | | | | |
| L.U.D. | | | | | | | | | | | | | |
| L.U.D. | | | | | | | | | | | | | |
| L.U.D. | | | | | | | | | | | | | |
| Debenture Debt Charges: | | | | | | | | | | | | | |
| Local Improvements | 2,461,111,130 | 256,238,090 | 131,494,740 | 2,848,843,960 | 1,969,606 | 2,712 | 1,972,318 | FRT | 89,232 | | | | 89,232 |
| | | | | | | | | 0.661 | 1,796,168 | 86,918 | | | 1,883,086 |
| General | 2,462,578,380 | | 141,946,710 | 2,604,525,090 | 1,600,436 | 1,347 | 1,601,783 | 0.615 | 1,514,486 | 87,297 | | | 1,601,783 |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Special Services Levies: | | | | | | | | | | | | | |
| Local Government | 2,462,578,380 | | 141,946,710 | 2,604,525,090 | 745,000 | 2,499 | 747,499 | 0.287 | 706,760 | 40,739 | | | 747,499 |
| | | | | | | | | | | | | | |
| Deferred Surplus | | | | | | | | | | | | | |
| General | | | | | | | | | | | | | |
| Utility | | | | | | | | | | | | | |
| Reserve Funds | | | | | | | | | | | | | |
| General | | | | | | | | | | | | | |
| Schedule 1 | 2,462,578,380 | | 141,946,710 | 2,604,525,090 | 10,422,635 | 567 | 10,423,202 | 2.616 | 6,442,105 | 371,333 | 3,609,764 | | 10,423,202 |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| General Municipal: | | | | | | | | | | | | | |
| At Large | 2,462,578,380 | | 141,946,710 | 2,604,525,090 | 69,181,468 | 464 | 69,181,932 | 11.673 | 28,745,677 | 1,656,944 | | | 30,402,621 |
| Business Tax, Cable | 11,800,300 | | | 11,800,300 | | | | 1% | 118,003 | | | | 118,003 |
| | | | | | | | | | | | | | |
| Other Revenue and Transfers | | | | | | | | | | | 38,661,308 | | 38,661,308 |
| Budgeted Deficit | | | | | | | | | | | | | |
| Total Municipal | | | | | 83,919,145 | 7,589 | 83,926,734 | | 39,412,431 | 2,243,231 | 42,271,072 | | 83,926,734 |
| | | | | | | | | | | | | | |
| Totals | | | | | 129,157,458 | 7,589 | 129,165,047 | | 81,143,620 | 5,309,847 | 42,711,580 | | 129,165,047 |

Page 1

Page 1

Page 1

Page 1, 9

Page 2

Municipality of The City of Brandon

For the Year Ending 31 December 2016

Part 1 - Grants In Lieu of Taxes

| Government or Agency | Assessment | | Mill Rate | Amount | Frontage | Total |
|---------------------------------|--------------------|-------------|-----------|--------------|----------|--------------|
| | Farm / Residential | Other | | | | |
| Federal - Residential | 190,310 | | 30.349 | 5,775.72 | | 5,775.72 |
| Federal - Farm | 982,070 | | 30.349 | 29,804.84 | | 29,804.84 |
| Federal | | 11,878,000 | 40.849 | 485,204.42 | | 485,204.42 |
| Canadian Pacific Rail | | 6,830,660 | 40.849 | 279,025.63 | | 279,025.63 |
| Canada Post | | 770,450 | 40.849 | 31,472.11 | | 31,472.11 |
| Provincial - Court Services | | 3,300,250 | 40.849 | 134,811.91 | | 134,811.91 |
| Provincial - Land Titles Office | | 344,640 | 40.849 | 14,078.20 | | 14,078.20 |
| Provincial - Gov't Services | 92,620 | | 30.349 | 2,810.92 | | 2,810.92 |
| Provincial - Gov't Services | | 8,138,950 | 40.849 | 332,467.97 | | 332,467.97 |
| Provincial - Highways - Farm | 58,320 | | 30.349 | 1,769.95 | | 1,769.95 |
| Provincial - Highways | | 2,764,480 | 40.849 | 112,926.24 | | 112,926.24 |
| Provincial - BCI | | 6,473,360 | 40.849 | 264,430.28 | | 264,430.28 |
| Brandon University | 3,386,520 | | 30.349 | 102,777.50 | | 102,777.50 |
| ACC | | 24,379,370 | 40.849 | 995,872.89 | | 995,872.89 |
| ACC | | 65,790 | 0.661 | 43.49 | | 43.49 |
| Fire College | | 3,759,810 | 40.849 | 153,584.48 | | 153,584.48 |
| Manitoba Health | | 137,020 | 40.849 | 5,597.13 | | 5,597.13 |
| Manitoba Health | | 3,857,430 | 15.852 | 61,147.98 | | 61,147.98 |
| Manitoba Public Insurance | | 2,036,260 | 40.849 | 83,179.18 | | 83,179.18 |
| Manitoba Public Insurance | 47,390 | | 30.349 | 1,438.24 | | 1,438.24 |
| Manitoba Housing | 31,494,900 | | 30.349 | 955,838.72 | | 955,838.72 |
| Manitoba Housing | | 181,550 | 15.852 | 2,877.93 | | 2,877.93 |
| Manitoba Housing | | 601,910 | 40.849 | 24,587.42 | | 24,587.42 |
| Manitoba Housing | | 68,840 | 0.661 | 45.50 | | 45.50 |
| Manitoba Hydro | | 10,643,490 | 40.188 | 427,740.58 | | 427,740.58 |
| Manitoba Hydro - Farm | 1,480 | | 30.349 | 44.92 | | 44.92 |
| Manitoba Hydro | | 19,595,470 | 40.849 | 800,455.35 | | 800,455.35 |
| Manitoba Hydro | | 56,890 | 0.661 | 37.60 | | 37.60 |
| | | | | | | |
| Subtotal | 36,253,610 | 105,884,620 | | 5,309,847.12 | | 5,309,847.12 |
| | | | | | | |
| Total-Pages 1,8 | | | | 5,309,847.12 | | 5,309,847.12 |

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|----------------------|--|-----------|
| Federal Government | Fuel Tax Rebate Program | 2,487,894 |
| Federal Government | Transit - Fuel Tax Rebate Program | 423,870 |
| Federal Government | Young Canada Works - Heritage | 4,200 |
| Federal Government | Community Initiatives | 18,000 |
| Province of Manitoba | Traffic Study Program | 15,000 |
| Province of Manitoba | Ambulance | 1,278,642 |
| Province of Manitoba | Diseased Trees | 109,156 |
| Province of Manitoba | Fire | 332,300 |
| Province of Manitoba | General Government Support - Payroll Tax | 870,000 |
| Province of Manitoba | Municipal Roads Improvement Program | 400,000 |
| Province of Manitoba | Heritage | 2,000 |
| Province of Manitoba | Police | 1,415,000 |
| Province of Manitoba | Product Stewardship | 706,455 |
| Province of Manitoba | Transit - Capital and Operations | 2,125,805 |
| Province of Manitoba | Waste Reduction Fund Rebate | 370,000 |
| Province of Manitoba | Composting | 250,000 |
| Province of Manitoba | Youth Programs & Community Initiatives | 52,000 |
| Province of Manitoba | Community Initiatives-Upper Storey Program | 333,000 |
| Province of Manitoba | Sportsplex Capital | 500,000 |
| Province of Manitoba | Mosquito Control | 40,000 |

Total - Page 2 11,733,322

Part 3 - Transfers to Deferred Surplus - General Operating Fund

| Purpose | Year | Term | Authority | Amount |
|----------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| Total - Page 1 | | | | |

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

| Purpose | Year | Term | Authority | Amount |
|----------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| Total - Page 6 | | | | |

Municipality of The City of Brandon

For the Year Ending 31 December 2016

Part 1 - Debenture Debt Charges

| Purpose | By-law No. | Maturity | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage | Other | Net Requirement | Area to be Levied |
|------------------------------------|-------------|----------|-----------------|-----------|-----------------|----------|---------------|----------|-------|-----------------|-------------------|
| 14th Street East Construction | 7038 | 2017 | 165,627 | 80,744 | 84,883 | 8,488 | 89,232 | 89,232 | | | As Per Schedule C |
| Materials Recycling Facility | 6837 / 6963 | 2023 | 1,228,381 | 132,379 | 1,096,002 | 57,800 | 190,179 | | | 190,179 | At Large |
| Keystone Centre (Capital Upgrades) | 6929 / 6963 | 2023 | 2,440,427 | 262,999 | 2,177,428 | 114,831 | 377,830 | | | 377,830 | At Large |
| Aquatics Centre | 6904 / 7011 | 2019 | 1,473,896 | 350,734 | 1,123,162 | 48,622 | 399,356 | | | 399,356 | At Large |
| Fire Hall | 6930 / 6990 | 2030 | 8,471,835 | 394,974 | 8,076,861 | 416,814 | 811,788 | | | 811,788 | LID |
| Police Station | 6919 / 7054 | 2030 | 11,476,131 | 552,160 | 10,923,971 | 516,426 | 1,068,586 | | | 1,068,586 | LID |
| Keystone Centre (Capital Upgrades) | 7059 / 7071 | 2022 | 765,226 | 96,885 | 668,341 | 30,609 | 127,494 | | | 127,494 | At Large |
| Keystone Centre (Roof Repairs) | 7063 | | 2,844,732 | 137,758 | 2,706,974 | 163,572 | 301,330 | | | 301,330 | At Large |
| 638 Princess Ave (Retrofit) | 7060 | | 3,000,000 | 86,747 | 2,913,253 | 117,500 | 204,247 | | | 204,247 | At Large |
| Airport Terminal Redevelopment | 7116 | | 2,981,200 | | | | | | | | At Large |

| | | | | | | |
|------------|-----------|------------|-----------|-----------|--------|-----------|
| 34,847,455 | 2,095,380 | 29,770,875 | 1,474,662 | 3,570,042 | 89,232 | 3,480,810 |
|------------|-----------|------------|-----------|-----------|--------|-----------|

Part 2 - Summary (by area) - to be carried forward - Page 8

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Assessment | Requirement | Raised by Frontage | Raised by Other Revenue | Raised by Mill Rate |
|--------------------|--------------------|-----------------------------|------------------|---------------|-------------|--------------------|-------------------------|---------------------|
| Local Improvements | 2,461,111,130 | 256,238,090 | 131,494,740 | 2,848,843,960 | 1,969,606 | 89,232 | | 1,880,374 |
| General | 2,462,578,380 | | 141,946,710 | 2,604,525,090 | 1,600,436 | | | 1,600,436 |
| | | | | | 3,570,042 | 89,232 | | 3,480,810 |

Municipality of The City of Brandon

For the Year Ending 31 December 2016

Part 1 - Debenture Debt Charges

| Purpose | By-law No. | Maturity | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage | Other | Net Requirement | Area to be Levied |
|------------------|-------------|----------|-----------------|-----------|-----------------|----------|---------------|----------|---------|-----------------|-------------------|
| Lagoon Expansion | 6900 / 6963 | 2023 | 2,957,109 | 288,622 | 2,668,487 | 126,019 | 414,641 | | 414,641 | | Utility Rates |
| Central WWTF | 6979 | 2031 | 10,000,000 | 716,071 | 9,283,929 | 80,129 | 796,200 | | 796,200 | | Utility Rates |
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|------------|-----------|------------|---------|-----------|--|-----------|--|
| 12,957,109 | 1,004,693 | 11,952,416 | 206,148 | 1,210,841 | | 1,210,841 | |
|------------|-----------|------------|---------|-----------|--|-----------|--|

Part 2 - Summary (by area) - to be carried forward - Page 8

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Assessment | Requirement | Raised by Frontage | Raised by Other Revenue | Raised by Mill Rate |
|--------------------|--------------------|-----------------------------|------------------|---------------|-------------|--------------------|-------------------------|---------------------|
| Local Improvements | 2,461,111,130 | 256,238,090 | 131,494,740 | 2,848,843,960 | | | | |
| Utility Revenue | | | | | 1,210,841 | | 1,210,841 | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | 1,210,841 | | 1,210,841 | |

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2016

PART 1 - CAPITAL EXPENDITURES



| Particulars of Expenditure | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|---------------------------------------|----------------------|-----------------------|-----------------------|-------------------|--------------------|
| General - Schedule 2 | 235,000 | 235,000 | | | |
| Utility - Schedule 3 | | | | | |
| General Reserves - Schedule 4 | 23,578,712 | | | 23,578,712 | |
| Utility Reserve - Schedule 5 | 11,553,533 | | | 11,553,533 | |
| Contribution to Keystone Roof Repairs | 2,975,000 | | | | 2,975,000 |
| 638 Princess Ave - Building Refit | 3,000,000 | | | | 3,000,000 |
| Airport Expansion/Improvements | 2,981,200 | | | | 2,981,200 |
| | | | | | |
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| | | | | | |
| | 44,323,445 | | | | |
| TOTAL | | 235,000 | | | |
| | | Page 5 | | | |
| | | | Page 6 | | |
| | | | | 35,132,245 | |
| | | | | Part 2 | 8,956,200 |
| | | | | | Part 3 |

PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

| Reserve Name and By-Law No. | General Fund Transfers | | Utility Fund Transfers | | Cash Resources |
|---|------------------------|------------|------------------------|------------|----------------|
| | To Operating | To Capital | To Operating | To Capital | |
| General Reserves - Schedule 4 | | 23,578,712 | | | |
| Water Distribution Reserve - Schedule 5 | | | | 2,181,800 | |
| Wastewater Reserve - Schedule 5 | | | | 9,052,798 | |
| IWWTF Equipment Reserve - Schedule 5 | | | | 318,935 | |
| General Reserves - Schedule 6 | 3,093,330 | | | | |
| Utility Reserves - Schedule 7 | | | 461,000 | | |
| | | | | | |
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| | | | | | |
| | | | | | |
| | | | | | |
| | 3,093,330 | | | | |
| | Page 2 | 23,578,712 | | | |
| | | Part 1 | 461,000 | | |
| | | | Page 6 | 11,553,533 | |
| | | | | Part 1 | |

PART 3 - BORROWING (Subject to Municipal Board Approval)

| PROPOSAL | TEMPORARY FINANCING | | | REPAYMENT | |
|--|---------------------|--------------|-----------------------|------------------|----------|
| | Bank Loan | Revenue Loan | Reserve Loan | Amount | Term |
| Airport Expansion/Improvements (MBO No. E-15-057) | | 2,981,200 | | 2,981,200 | 15 years |
| Contribution to Keystone Roof Repairs (MBO No. E-15-096) | | 2,975,000 | | 2,975,000 | 15 years |
| 638 Princess Ave - Building Refit (MBO No. E-13-087) | | 3,000,000 | | 3,000,000 | 15 years |
| | | | | | |
| | | | | | |
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| | | | | | |
| | | | | | |
| | | | TOTAL - Part 1 | 8,956,200 | |

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|------------------------------|--|
| <p>Departmental Use Only</p> | <p style="text-align: center;">Adopted by Resolution of Council</p> <div style="text-align: right; margin-right: 50px;">  _____ (Head of Council) </div> <div style="text-align: right; margin-right: 50px;">  _____ (City Manager) </div> <p style="text-align: center; margin-top: 20px;">April 4, 2016 Date</p> |
|------------------------------|--|

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

| | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | | SOURCE OF FUNDS | | | |
|--------------------------|---|------------|------------|------------|------------|------------|-----------------|------------|-----------------|------------|
| | 2017 | 2018 | 2019 | 2020 | 2021 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| PAGE 14A | 2,287,000 | 1,780,000 | 1,532,000 | 2,396,570 | 2,510,000 | 10,505,570 | 126,000 | 10,379,570 | | |
| PAGE 14B | 8,204,577 | 17,856,000 | 9,161,000 | 11,628,000 | 10,359,000 | 57,208,577 | 3,075,000 | 43,939,262 | | 10,194,315 |
| PAGE 14C | 3,591,000 | 3,831,000 | 1,215,000 | 1,340,000 | 1,450,000 | 11,427,000 | 25,000 | 11,402,000 | | |
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| | 14,082,577 | 23,467,000 | 11,908,000 | 15,364,570 | 14,319,000 | 79,141,147 | 3,226,000 | 65,720,832 | | 10,194,315 |
| SOURCE OF FUNDS - ANNUAL | | | | | | TOTAL | | | | |
| OPERATING | 834,000 | 615,000 | 622,000 | 590,000 | 565,000 | 3,226,000 | | | | |
| RESERVES | 13,019,262 | 13,645,000 | 11,232,000 | 14,133,070 | 13,691,500 | 65,720,832 | | | | |
| DEBENTURE SALES | | | | | | | | | | |
| OTHER | 229,315 | 9,207,000 | 54,000 | 641,500 | 62,500 | 10,194,315 | | | | |
| | 14,082,577 | 23,467,000 | 11,908,000 | 15,364,570 | 14,319,000 | 79,141,147 | | | | |

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| Departmental Use Only | Adopted by Resolution of Council <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;"> <p>April 4, 2016</p> <p>_____ Date</p> </div> <div style="text-align: center;"> _____ (Head of Council) </div> <div style="text-align: center;"> _____ (City Manager) </div> </div> |
|-----------------------|--|

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

| | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | SOURCE OF FUNDS | | | | |
|--|---|-----------|-----------|-----------|-----------|-----------------|-----------|------------|-----------------|-------|
| | 2017 | 2018 | 2019 | 2020 | 2021 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| GENERAL GOVERNMENT SERVICES | | | | | | | | | | |
| Clerk/Council Furniture and Equipment | | 26,000 | 25,000 | 5,000 | | 56,000 | | 56,000 | | |
| City Hall | | | | | | | | | | |
| Civic Services Complex | 105,000 | | | 300,000 | | 405,000 | | 405,000 | | |
| Library Arts Building | 75,000 | | | | | 75,000 | | 75,000 | | |
| Office equipment and computer upgrades | 212,000 | 210,000 | 840,000 | 445,000 | 172,000 | 1,879,000 | | 1,879,000 | | |
| PROTECTIVE SERVICES | | | | | | | | | | |
| Emergency Communications | 550,000 | 258,000 | 45,000 | 20,570 | 50,000 | 923,570 | | 923,570 | | |
| Emergency Preparedness | 84,000 | | 42,000 | 82,000 | 60,000 | 268,000 | 126,000 | 142,000 | | |
| Fire Equipment | 100,000 | | | 32,500 | 200,000 | 332,500 | | 332,500 | | |
| Fire Building Improvements | | | | 100,500 | | 100,500 | | 100,500 | | |
| Fire Vehicles | 65,000 | 55,000 | 73,000 | 323,000 | 1,465,000 | 1,981,000 | | 1,981,000 | | |
| Ambulance Equipment | | 150,000 | | | | 150,000 | | 150,000 | | |
| Police Equipment | 315,000 | 74,000 | 80,000 | 95,000 | 184,000 | 748,000 | | 748,000 | | |
| Police Building Improvements | | 400,000 | | | | 400,000 | | 400,000 | | |
| Police Vehicles | 531,000 | 357,000 | 377,000 | 478,000 | 329,000 | 2,072,000 | | 2,072,000 | | |
| Flood Control & Diking | | | | | | | | | | |
| ENVIRONMENTAL HEALTH - Sanitation | 250,000 | 250,000 | 50,000 | 515,000 | 50,000 | 1,115,000 | | 1,115,000 | | |
| PUBLIC HEALTH AND WELFARE | | | | | | | | | | |
| Cemetery | | | | | | | | | | |
| REGIONAL PLANNING AND DEVELOPMENT | | | | | | | | | | |
| ACC Site Development | | | | | | | | | | |
| | 2,287,000 | 1,780,000 | 1,532,000 | 2,396,570 | 2,510,000 | 10,505,570 | 126,000 | 10,379,570 | | |
| SOURCE OF FUNDS - ANNUAL | | | | | | TOTAL | | | | |
| OPERATING | 84,000 | | 42,000 | | | 126,000 | | | | |
| RESERVES | 2,203,000 | 1,780,000 | 1,490,000 | 2,396,570 | 2,510,000 | 10,379,570 | | | | |
| DEBENTURE SALES | | | | | | | | | | |
| OTHER | | | | | | | | | | |
| | 2,287,000 | 1,780,000 | 1,532,000 | 2,396,570 | 2,510,000 | 10,505,570 | | | | |

Departmental Use Only

Adopted by Resolution of Council

20

(Head of Council)

(City Manager)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

| | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | | SOURCE OF FUNDS | | | |
|--|---|------------|-----------|------------|------------|--------------|-----------------|------------|-----------------|------------|
| | 2017 | 2018 | 2019 | 2020 | 2021 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| TRANSPORTATION SERVICES | | | | | | | | | | |
| DRAINAGE | 300,000 | 1,000,000 | 50,000 | 1,000,000 | 1,000,000 | 3,350,000 | | 3,350,000 | | |
| FLEET SERVICES | | | | | | | | | | |
| Off road equipment replacements | 1,285,000 | 1,793,000 | 1,157,000 | 938,000 | 2,150,000 | 7,323,000 | | 7,323,000 | | |
| Garage equipment | 52,000 | 24,000 | 51,000 | 28,000 | | 155,000 | | 155,000 | | |
| Vehicle replacements greater than 1 ton | 250,000 | 870,000 | 1,317,000 | 3,201,000 | 1,360,000 | 6,998,000 | | 6,998,000 | | |
| Vehicle replacements less than or equal to 1 ton | 583,000 | 576,000 | 310,000 | 973,000 | 310,000 | 2,752,000 | | 2,752,000 | | |
| Vehicle attachments | | | 60,000 | | | 60,000 | | 60,000 | | |
| Fleet additions | | | | | | | | | | |
| Transit bus replacements | 650,000 | 65,000 | 754,000 | 704,000 | 1,120,000 | 3,293,000 | | 3,293,000 | | |
| STREETS SIDEWALKS LANES | | | | | | | | | | |
| Equipment | 16,000 | 56,000 | 30,000 | | | 102,000 | | 102,000 | | |
| Intersection improvements | 1,200,000 | 400,000 | 110,000 | | | 1,710,000 | | 1,710,000 | | |
| New sidewalks | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | | 1,000,000 | | |
| Street construction | 858,947 | 190,000 | | 1,340,000 | 1,371,000 | 3,759,947 | | 3,759,947 | | |
| Street reconstruction | 800,000 | 750,000 | 1,250,000 | 1,025,000 | 1,075,000 | 4,900,000 | 1,750,000 | 3,150,000 | | |
| Bridges | | | | | | | | | | |
| AIRPORT | 771,000 | 9,172,000 | 1,544,000 | 579,000 | 48,000 | 12,114,000 | | 2,238,000 | | 9,876,000 |
| TRANSIT | | | | | | | | | | |
| RECREATION & CULTURAL SERVICES | | | | | | | | | | |
| Centennial Auditorium | 208,630 | 70,000 | 108,000 | 125,000 | 125,000 | 636,630 | | 318,315 | | 318,315 |
| Sportsplex | 270,000 | 410,000 | 475,000 | 575,000 | 230,000 | 1,960,000 | | 1,960,000 | | |
| Golf Course | 143,000 | 925,000 | 320,000 | 230,000 | 220,000 | 1,838,000 | | 1,838,000 | | |
| Parks Plan | 317,000 | 1,050,000 | 1,170,000 | 420,000 | 860,000 | 3,817,000 | | 3,817,000 | | |
| Trails/ Walkways Expansion | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 500,000 | | | |
| Trails/ Walkways Reconstruction | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 500,000 | | | |
| Other Parks, Playgrounds and Pools | 100,000 | 90,000 | 55,000 | 40,000 | 40,000 | 325,000 | 325,000 | | | |
| Youth Centre / Culture Centre Equipment | | 15,000 | | 50,000 | 50,000 | 115,000 | | 115,000 | | |
| | | | | | | | | | | |
| | 8,204,577 | 17,856,000 | 9,161,000 | 11,628,000 | 10,359,000 | 57,208,577 | 3,075,000 | 43,939,262 | | 10,194,315 |
| SOURCE OF FUNDS - ANNUAL | | | | | | TOTAL | | | | |
| OPERATING | 750,000 | 615,000 | 580,000 | 565,000 | 565,000 | 3,075,000 | | | | |
| RESERVES | 7,225,262 | 8,034,000 | 8,527,000 | 10,421,500 | 9,731,500 | 43,939,262 | | | | |
| DEBENTURE SALES | | | | | | | | | | |
| OTHER | 229,315 | 9,207,000 | 54,000 | 641,500 | 62,500 | 10,194,315 | | | | |
| | 8,204,577 | 17,856,000 | 9,161,000 | 11,628,000 | 10,359,000 | 57,208,577 | | | | |

| | |
|-----------------------|----------------------------------|
| Departmental Use Only | Adopted by Resolution of Council |
| | _____ (Head of Council) |
| | _____ 20 |
| | _____ (City Manager) |

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2016

| RESERVE NAME | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Accommodation Tax | | 683,311 | | |
| Affordable Housing | 150,000 | 150,000 | | 250,000 |
| Ambulance | | | | |
| Andrews Field | 5,000 | 5,000 | 5,000 | 5,000 |
| Brandon Municipal Airport | 113,322 | 192,379 | 236,392 | 270,716 |
| 8th Street Bridge | 75,000 | 75,000 | | |
| Capital Development | 252,500 | 252,500 | 200,000 | 200,000 |
| Centennial Auditorium | 50,000 | 50,000 | 50,000 | 50,000 |
| Civic Services Complex | 75,000 | 75,000 | 85,000 | 85,000 |
| Clare Avenue Extension | | | | |
| Cumulative Benefits | | | | |
| Disposal Site (Sanitation) | 410,000 | 370,000 | 355,000 | 355,000 |
| E911 Equipment | 100,000 | 100,000 | 100,000 | 275,000 |
| Elections | 20,000 | 20,000 | | 20,000 |
| Fire Fighting Equipment | | | | |
| Fire Vehicles | 265,000 | 225,000 | 243,000 | 298,750 |
| Flood Control | 200,000 | 700,000 | 200,000 | 200,000 |
| Gas Tax | 2,369,422 | 2,369,122 | 2,487,894 | 2,487,894 |
| Kirkcaldy Heights | | | | |
| Land Acquisition | | | | |
| Large Event | | 75,923 | | |
| Library / Arts Building | 50,000 | 50,000 | 50,000 | 50,000 |
| Machinery and Equipment | 3,350,060 | 2,799,423 | 3,526,979 | 2,927,119 |
| Municipal Building | 315,400 | | | |
| Municipal Building Maintenance | 65,000 | 65,000 | 85,000 | 85,000 |
| Office Equipment | 300,000 | 300,000 | 50,000 | 150,000 |
| Parks | 400,000 | 445,697 | 400,000 | 400,000 |
| Perpetual Care | 56,200 | 55,026 | 58,000 | 58,400 |
| Police Equipment | 300,000 | 300,000 | 250,000 | 250,000 |
| Police Vehicles | 365,444 | 359,064 | 358,500 | 407,486 |
| Professional Fees | | | | |
| Protective Services Buildings | | | | |
| Recreation Centre | 113,750 | 113,750 | 150,000 | 150,000 |
| Signage | | | 10,000 | 10,000 |
| Snow Clearing | | | | |
| Sportsplex | 700,000 | 700,000 | 730,000 | 200,000 |
| Storm Sewer | 177,500 | 177,500 | 200,000 | 200,000 |
| Traffic Control Devices | 5,000 | 5,000 | 5,000 | 5,000 |
| Transit Equipment | 128,000 | 128,000 | 163,000 | 128,000 |
| Transit Gas Tax | 403,685 | 403,685 | 423,870 | 423,870 |
| 26th Street South of Maryland | | | | |

TOTAL RESERVE APPROPRIATIONS - to page 5

| | | | |
|------------|------------|------------|-----------|
| 10,815,283 | 11,245,381 | 10,422,635 | 9,942,235 |
|------------|------------|------------|-----------|

SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2016

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

| PROJECT / ITEM | DEPARTMENT | |
|----------------------------------|--------------------|---------|
| Ride-on Mower Replacements (4) | Operations - Parks | 35,000 |
| Walkways / Trails Reconstruction | Operations - Parks | 100,000 |
| Walkways / Trails Expansion | Operations - Parks | 100,000 |

Total - Capital Borne by General Fund - to page 13

\$235,000

SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2016

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2016

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

| PROJECT / ITEM | SECTION | | |
|--|----------------------------|-----------|------------|
| AIRPORT | | | |
| Loader | Airport | 100,000 | 100,000 |
| CAPITAL DEVELOPMENT | | | |
| Construction Support Equipment | Engineering & Planning | 204,400 | 204,400 |
| CENTENNIAL AUDITORIUM | | | |
| Facility Improvements | Community Development | 90,000 | 90,000 |
| CIVIC SERVICES COMPLEX | | | |
| Grates - Vehicle Storage Building | Civic Building Maintenance | 9,000 | |
| Sensors - Transit Storage Building | Civic Building Maintenance | 9,000 | |
| Waste Oil Tank Decommissioning | Civic Building Maintenance | 27,500 | |
| Sand Storage Building Cover | Civic Building Maintenance | 40,000 | |
| Overhead Doors | Civic Building Maintenance | 50,000 | |
| Fuel Tank Remediation | Civic Building Maintenance | 130,000 | |
| | | | 265,500 |
| DIKING & FLOOD CONTROL | | | |
| Long Term Flood Protection | Engineering & Planning | 740,000 | 740,000 |
| DISPOSAL SITE (SANITATION) | | | |
| Paint Offices | Environmental Health | 5,000 | |
| Walkway Bins & Metal Depot Bins | Environmental Health | 25,000 | |
| Landfill Master Plan | Environmental Health | 100,000 | |
| Scale Building Upgrades | Environmental Health | 200,000 | |
| Hazard Household Waste Structure | Environmental Health | 250,000 | |
| Cell Excavation & Liner | Environmental Health | 500,000 | |
| | | | 1,080,000 |
| E-911 | | | |
| Back-up Site Hardware | Emergency Communications | 8,000 | |
| Recording System | Emergency Communications | 40,000 | |
| Sentinel 3 Replacement (11 Consoles) | Emergency Communications | 150,000 | |
| | | | 198,000 |
| EQUIPMENT REPLACEMENT | | | |
| Garage - Parts Washer | Fleet Services | 7,000 | |
| Garage - Vehicle Diagnostic Equipment | Fleet Services | 20,000 | |
| Roller - Streets (2) | Fleet Services | 30,000 | |
| Cars/Mini Van (1) | Fleet Services | 35,000 | |
| Truck (Airport) | Fleet Services | 44,000 | |
| Garage - Mobile Column Lifts | Fleet Services | 50,000 | |
| End Dump Trailer - Sewer & Water | Fleet Services | 52,000 | |
| Boiler - Sewer | Fleet Services | 60,000 | |
| Sanitation Truck Cameras | Fleet Services | 62,000 | |
| 3 Axle Lowbed | Fleet Services | 90,000 | |
| 1 Ton Service Truck | Fleet Services | 90,000 | |
| Cargo Van (2) | Fleet Services | 99,000 | |
| Crew Van (With Walk Thru) | Fleet Services | 110,000 | |
| Cube Van (Sewer) | Fleet Services | 122,000 | |
| Trucks - Light Duty (3) | Fleet Services | 125,000 | |
| Tractor w/deck mower - Streets | Fleet Services | 140,000 | |
| Shuttle Truck - Sanitation | Fleet Services | 145,000 | |
| Sweeper - Streets | Fleet Services | 210,000 | |
| Grader - Streets | Fleet Services | 390,000 | |
| Bulldozer - Sanitation | Fleet Services | 450,000 | |
| Sewer Cleaner | Fleet Services | 450,000 | |
| Loader - Sanitation (2) | Fleet Services | 1,015,000 | |
| Tandem/Dump Trucks (8) | Fleet Services | 1,325,000 | |
| Refuse Trucks - Sanitation (8) | Fleet Services | 2,891,954 | |
| Equipment Attachments - 10' V Plow (3) | Fleet Services | 30,000 | |
| Fleet Addition - Single Drum Roller | Fleet Services | 22,000 | |
| Fleet Addition - Pick Up Truck, By-law Compliance | Fleet Services | 40,000 | |
| Fleet Addition - Asphalt Hot Box | Fleet Services | 75,000 | |
| Fleet Addition - Self Propelled Line Painter | Fleet Services | 85,000 | |
| Fleet Addition - Compost Screener | Fleet Services | 281,000 | |
| | | | 8,545,954 |
| Total - Capital Borne by General Reserves - subtotal | | | 11,223,854 |

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2016

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

| PROJECT / ITEM | SECTION | | |
|--|------------------------------|-----------|------------|
| Total - Capital Borne by General Reserves - subtotal forward | | | 11,223,854 |
| FIRE EQUIPMENT | | | |
| Printer | Fire | 8,000 | |
| Fitness Room Equipment | Fire | 10,000 | |
| Turnout Gear Dryer | Fire | 10,000 | |
| Turnout Gear Washer | Fire | 10,000 | |
| Electronic Upgrades | Fire | 15,000 | |
| Mounting Coronation Bell | Fire | 30,000 | |
| Fleetnet Radio Upgrade | Fire | 113,000 | |
| | | | 196,000 |
| FIRE VEHICLES | | | |
| Fire Prevention Vehicles (2) | Fleet Services | 76,000 | |
| | | | 76,000 |
| GAS TAX REBATE PROGRAM | | | |
| Intersection Improvements-9th & Aberdeen Turning Lanes | Streets, Sidewalks, Drainage | 100,000 | |
| Watermain Replacement - 1st & Pacific Ave | Streets, Sidewalks, Drainage | 100,000 | |
| New Sidewalks - Arterials & Collectors | Streets, Sidewalks, Drainage | 200,000 | |
| Intersection Improvements-13th St & Park Ave Signals | Streets, Sidewalks, Drainage | 285,000 | |
| Street Construction - Pacific Ave, 22nd to 26th Street | Streets, Sidewalks, Drainage | 400,000 | |
| Street Reconstruction - 000 Block, 22nd, 23rd, 24th, 25th | Streets, Sidewalks, Drainage | 600,000 | |
| Sportsplex Pool Upgrades | Sportsplex | 2,214,242 | |
| | | | 3,899,242 |
| LIBRARY / ARTS BUILDING | | | |
| Work Station (Library) | Civic Building Maintenance | 10,000 | |
| Building Condition Assessment | Civic Building Maintenance | 75,000 | |
| | | | 85,000 |
| MUNICIPAL BUILDING MAINTENANCE | | | |
| Daly House - Eavestrough & Fascia | Civic Building Maintenance | 10,000 | |
| City Hall - Treasury Office Renovations | Civic Building Maintenance | 15,000 | |
| City Hall - Council Chambers Carpet | Civic Building Maintenance | 30,000 | |
| City Hall - IT Dept Renovations | Civic Building Maintenance | 45,000 | |
| City Hall - Refrigeration Plant | Civic Building Maintenance | 150,000 | |
| | | | 250,000 |
| OFFICE EQUIPMENT | | | |
| Fleetnet Radio Upgrades (Public Works) | Information Technology | 20,000 | |
| Payroll / HR System | Human Resources | 114,000 | |
| Server Upgrades / Replacement | Information Technology | 210,000 | |
| Fibre Optic Network Expansion | Information Technology | 350,000 | |
| | | | 694,000 |
| PARKS | | | |
| Green Space - City Hall Plaza | Parks | 15,000 | |
| Parks Signage - Approx 20 to 25 | Parks | 20,000 | |
| Wells Ashley Neufeld Complex | Parks | 25,000 | |
| Wells Canada Games Park | Parks | 25,000 | |
| Green Space - A.R. McDiarmid Building | Parks | 215,000 | |
| Canada Games Bldg Renovation | Parks | 230,000 | |
| | | | 530,000 |
| POLICE EQUIPMENT | | | |
| In Camera Storage | Police | 5,000 | |
| Fitness Room Equipment | Police | 6,000 | |
| Back-up Site Hardware | Emergency Communications | 8,000 | |
| Traffic/By-Law Areas Reconfiguration | Police | 10,000 | |
| Card Swipe Security - Crime Area | Police | 15,000 | |
| Cell Phone Booster | Police | 15,000 | |
| Gun Cleaning Room Ventilation System | Police | 20,000 | |
| Fleetnet Radio Upgrades (Police) | Police | 20,000 | |
| Recording System | Emergency Communications | 40,000 | |
| In-Car Camera Systems (14) | Police | 53,000 | |
| SAN (Storage Area Network) | Police | 70,000 | |
| Sentinel 3 Replacement (11 Consoles) | Emergency Communications | 150,000 | |
| | | | 412,000 |
| Total - Capital Borne by General Reserves - subtotal | | | 17,366,096 |

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2016

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

| PROJECT / ITEM | DEPARTMENT | | |
|--|------------------------------|-----------|------------|
| Total - Capital Borne by General Reserves - subtotal forward | | | 17,366,096 |
| | | | |
| POLICE VEHICLE | | | |
| Animal Control Unit | Fleet Services | 55,000 | |
| Community Support | Fleet Services | 60,000 | |
| Supervisor Unit | Fleet Services | 70,000 | |
| Canine SUV (Specialized) | Fleet Services | 82,000 | |
| Patrol Car (2) | Fleet Services | 122,000 | |
| | | | 389,000 |
| | | | |
| PROTECTIVE SERVICES BUILDING MAINTENANCE | | | |
| Fire Hall #2 - Roof Repairs | Civic Building Maintenance | 10,000 | |
| | | | 10,000 |
| | | | |
| RECREATION CENTRE | | | |
| Top Dresser | Golf Course | 20,000 | |
| Cart Path Paving | Golf Course | 20,000 | |
| Landscaping | Golf Course | 20,000 | |
| Sprayer Attachment (Ride on Mower) | Golf Course | 25,000 | |
| Utility Vehicle | Golf Course | 35,000 | |
| | | | 120,000 |
| | | | |
| SPORTSPLEX | | | |
| Compressor Overhaul | Sportsplex | 10,000 | |
| Heat Exchanger Replacement | Sportsplex | 20,000 | |
| Seal Arena Floor | Sportsplex | 25,000 | |
| Flooring - Dressing Rooms & Walkways | Sportsplex | 50,000 | |
| Zamboni Replacement | Sportsplex | 125,000 | |
| Resurface Track | Sportsplex | 800,000 | |
| | | | 1,030,000 |
| | | | |
| STORM SEWER | | | |
| Construction Support Equipment | Streets, Sidewalks, Drainage | 16,000 | |
| Erosion Control - 18th Street North | Streets, Sidewalks, Drainage | 120,000 | |
| McDiarmid Drive - Upgrade Storm Sewer | Streets, Sidewalks, Drainage | 500,000 | |
| Drainage - East of 1st Street | Streets, Sidewalks, Drainage | 1,700,000 | |
| | | | 2,336,000 |
| | | | |
| TRANSIT EQUIPMENT | | | |
| Camera Systems | Fleet Services | 130,000 | |
| Transit Bus Replacement (4) | Fleet Services | 392,616 | |
| | | | 522,616 |
| | | | |
| TRANSIT GAS TAX | | | |
| Transit Bus Replacement (4) | Fleet Services | 1,805,000 | |
| | | | 1,805,000 |

Total - Capital Borne by General Reserves - to page 13

23,578,712

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2016

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

| PROJECT / ITEM | DEPARTMENT | | |
|---|----------------------|-----------|-----------|
| Water Distribution Reserve | | | |
| Construction Support Equipment | Development Services | 97,300 | |
| #11 High Lift Pump Overhaul | Development Services | 38,500 | |
| #9 Low Lift Pump Overhaul | Development Services | 38,500 | |
| Canada Games Pump Overhaul | Development Services | 38,500 | |
| WTF high Priority Upgrades | Development Services | 400,000 | |
| Water Distribution Model | Development Services | 150,000 | |
| Sludge Dewatering Equipment Upgrade | Development Services | 130,000 | |
| Watermain Replacement - Canada Crescent | Development Services | 500,000 | |
| Watermain Replacement - Westwood Bay | Development Services | 500,000 | |
| 6" Pumps (3) | Operations | 165,000 | |
| Equipment Storage Bldg - Detailed Design | Operations | 50,000 | |
| Leaf Detection Equipment | Operations | 40,000 | |
| Storage Shed Racking | Operations | 10,000 | |
| Large TV Camera Wheel Kits | Operations | 9,000 | |
| Temporary Water Service Hoses | Operations | 7,500 | |
| Gas Jackhammer | Operations | 7,500 | |
| | | | 2,181,800 |
| Wastewater Distribution Reserve | | | |
| Construction Support Equipment | Development Services | 113,300 | |
| EP Pumps - Replacement | Development Services | 365,000 | |
| Mixers (#1 to #6) - Replacement | Development Services | 200,000 | |
| HVAC & Roof Repair - Main Lift | Development Services | 200,000 | |
| Contribution to original construction of IWWTF | Development Services | 5,782,233 | |
| Sewer Jet Truck | Development Services | 450,000 | |
| Alternate Power Supply - College Ave Lift Station | Development Services | 350,000 | |
| WRF - Anaerobic Basin Cover Replacement | Development Services | 1,581,065 | |
| Gas Monitors (4) | Operations | 6,200 | |
| Camera Cable | Operations | 5,000 | |
| | | | 9,052,798 |
| IWWTF Equipment Replacement Reserve | | | |
| WRF - Anaerobic Basin Cover Replacement | Development Services | 318,935 | |
| | | | 318,935 |

Total - Capital Borne by Utility Reserves - to page 13

\$11,553,533

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2016

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

| PROJECT / ITEM | RESERVE | |
|--|-------------------------|-----------|
| Accommodation tax grants | Accommodation Tax | 410,000 |
| Keystone Capital Funding | Accommodation Tax | 400,000 |
| BNRC Funding | Affordable Housing | 26,000 |
| Potential severance liabilities | Cumulative Benefits | 75,000 |
| Sidewalk and curbing projects | Gas Tax Rebate | 125,000 |
| General street reconstruction projects | Gas Tax Rebate | 525,000 |
| Street resurfacing projects | Gas Tax Rebate | 1,100,000 |
| Contribution to BRHC Redevelopment | General Reserve | 372,330 |
| Subdivision tree planting | Parks | 45,000 |
| Traffic Signalization Study | Traffic Control Devices | 15,000 |

Total - Reserve Transfers to General Operating Fund - to page 13

\$3,093,330

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2016

RESERVES TRANSFERS TO UTILITY OPERATING FUND

| PROJECT / ITEM | RESERVE | |
|-------------------------------------|---------------------|---------|
| GIS policy & governance development | Capital Development | 7,000 |
| GIS Utility Atlas | Capital Development | 20,000 |
| Asset Management Master Plan | Capital Development | 16,000 |
| Design Standards RFP | Capital Development | 13,000 |
| | | |
| Sewer & Water Condition Assessment | Wastewater | 75,000 |
| GIS policy & governance development | Wastewater | 7,000 |
| GIS Utility Atlas | Wastewater | 40,000 |
| Asset Management Master Plan | Wastewater | 17,000 |
| Design Standards RFP | Wastewater | 13,500 |
| Water/Wastewater Bylaw Update | Wastewater | 100,000 |
| | | |
| Sewer & Water Condition Assessment | Water Distribution | 75,000 |
| GIS policy & governance development | Water Distribution | 7,000 |
| GIS Utility Atlas | Water Distribution | 40,000 |
| Asset Management Master Plan | Water Distribution | 17,000 |
| Design Standards RFP | Water Distribution | 13,500 |

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$461,000

