

THE CITY OF BRANDON



2017

DRAFT

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2017

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2017

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	81,143,620	81,143,620	85,375,625	87,328,199
Grants in Lieu of Taxes - Page 8	5,309,847	5,309,847	5,512,318	5,638,465
Sub-total	86,453,467	86,453,467	90,887,943	92,966,664
Requisitions (deduct) - Page 8	45,238,313	45,238,313	48,545,513	49,516,424
Net Municipal Taxes and Grants in Lieu of Taxes	41,215,154	41,215,154	42,342,430	43,450,240
Other Revenue - Page 2	39,548,677	40,486,217	39,401,083	39,833,503
Transfers from Accumulated Surplus and Reserves - Page 2	3,110,835	2,643,224	3,610,835	1,813,500
Total Revenue	83,874,666	84,344,595	85,354,348	85,097,243

EXPENDITURE

General Government Services	8,785,001	8,272,994	8,835,143	8,518,725
Protective Services	28,994,031	28,022,524	29,464,081	30,128,557
Transportation Services	14,083,855	13,294,451	13,493,963	12,956,817
Environmental Health Services	4,973,429	4,712,871	5,242,371	5,173,886
Public Health and Welfare Services	710,898	663,658	726,204	729,543
Environmental Development Services	2,556,340	2,409,002	3,312,731	2,398,879
Economic Development Services	754,484	970,712	806,385	779,766
Recreation and Cultural Services	8,672,162	8,988,560	9,452,799	9,193,384
Fiscal Services	3,966,309	4,379,202	4,175,382	4,528,966
Transfers - Deferred Surplus - Page 9				
- Reserves - Page 5	10,422,635	12,623,031	9,838,432	10,688,720
Total Basic Expenditure	83,919,144	84,337,005	85,347,493	85,097,243
Allowance for Tax Assets - Page 8	2,813	7,590	6,855	0
Total Expenditure	83,921,957	84,344,595	85,354,348	85,097,243
Net Operating Surplus (Deficit)				

Departmental Use Only	Adoption by Resolution of Council

	(Head of Council)

	(City Manager)

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2017

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		1,178,020	1,756,591	1,400,000	1,300,000
Licenses		11,066	13,596	13,744	13,744
	- Animal				
	- Bicycle				
	- Business	284,528	282,119	282,475	282,475
	- Other <u>Mobile Homes</u>	986,739	991,443	1,003,801	1,018,954
Permits					
	- Building	1,265,769	1,205,914	1,410,590	1,446,293
	- Other <u>Crossings & Driveways</u>	21,150	24,915	24,000	24,300
Fines		632,000	489,984	662,000	662,000
Sales of Service					
	- General Government	78,004	69,214	76,380	74,380
	- Protective	4,836,861	5,390,720	5,173,807	5,337,054
	- Transportation	2,589,292	2,315,633	2,442,922	2,505,664
	- Environmental Health	3,359,067	3,131,906	3,862,111	4,157,509
	- Public Health and Welfare	291,000	266,788	291,000	310,500
	- Environmental Development				
	- Economic Development		700,038		
	- Recreation and Culture	1,694,179	1,358,781	1,786,815	1,840,464
	- Other		302		
	- Sundry				
Sales of Goods		1,410,960	828,624	706,447	527,503
Rentals		496,015	492,944	544,915	618,522
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		142,378	124,720	173,378	176,245
Returns from Investments		63,000	110,116	87,000	87,000
Tax and Redemption Penalties		505,000	521,172	518,160	531,155
Development and Dedication Fees		9,375	241,383	4,500	4,500
Provincial Municipal Programs		672,142	672,143	672,142	672,142
Provincial Municipal Tax Sharing (Pop. <u>46,061</u>)		7,306,783	7,306,783	7,306,783	7,306,783
Conditional Transfers - Federal Government		2,933,964	3,126,635	2,933,649	3,072,289
(Page 9)	- Provincial Government	8,799,358	8,915,234	7,909,204	7,813,028
	- Local Government				
	- Other <u>Organizations/Foundations</u>	9,600	23,926	8,000	8,000
Other Income					
	<u>Miscellaneous</u>	17,000	124,593	18,000	18,000
	<u>Land Sales</u>	25,000		89,260	25,000
Total Other Revenue - Page 1		39,618,250	40,486,217	39,401,083	39,833,503
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	3,093,330	2,643,224	3,610,835	1,813,500
Total Transfers - Page 1		3,093,330	2,643,224	3,610,835	1,813,500
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		42,711,580	43,129,441	43,011,918	41,647,003

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2017

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	440,854	416,807	464,318	462,010
1200	General Administrative				
1212	Chief Administrative Officer and Staff	442,217	427,367	452,470	398,390
1215	Office	5,692,139	5,784,213	5,468,634	5,756,261
1216	Legal	145,375	87,432	330,169	271,844
1217	Audit	37,422	43,200	45,360	47,520
1218	Assessment	745,000	733,882	741,221	748,635
1240	Taxation				
1300	Other General Government				
1310	Elections	200	9,422	200	200
1320	Conventions				
1330	Damage Claims and Liability Insurance	131,266	93,196	102,123	104,167
1340	Intergovernmental Relations	12,910	12,503	20,300	15,300
1350	Grants	844,369	467,311	929,000	428,341
1360	Other General Government - Sundry	218,249	197,662	206,348	211,057
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	8,785,001	8,272,994	8,835,143	8,518,725
1991	Recoveries (deduct) - Utility				
1992	- Capital				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	8,785,001	8,272,994	8,835,143	8,518,725
2100	Police	15,339,612	15,231,222	15,440,371	15,637,134
2400	Fire	4,770,269	4,306,867	4,895,326	5,102,049
2500	Emergency Measures				
2510	Safety	234,759	275,248	311,457	394,656
2520	Flood Control				
2540	Ambulance Services	4,356,177	4,327,355	4,364,043	4,364,043
2550	Other - E911 and Police Dispatch	2,983,064	2,712,628	3,082,804	3,242,156
2600	Other Protection				
2621	Building Inspection	1,178,319	1,051,857	1,187,333	1,198,554
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection	39,941	40,348	43,041	43,041
2640	Animal and Pest Control	91,889	69,312	106,063	112,063
2650	Other - By-law Compliance		7,686	33,643	34,861
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	28,994,031	28,022,524	29,464,081	30,128,557
	Road Transport				
	Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	3,084,791	2,759,701	3,039,274	3,043,018
32200	Engineering	1,387,990	1,506,289	1,376,633	1,165,129
	Roads and Streets				
	Unallocated Costs - Equipment Operators' Wages and Benefits				
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	204,000	(32,880)	(152,120)	(91,054)
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(85,000)	(90,446)	(75,000)	(75,000)
	- Equipment Rental Recovery	(3,101,419)	(3,008,279)	(3,339,477)	(3,559,477)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,671,135	2,401,174	2,981,677	2,751,677
	Transportation Services Sub-Total Forward to Page 4	4,161,497	3,535,559	3,830,985	3,234,293

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2017

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		4,161,497	3,535,559	3,830,985	3,234,293
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	850,000	504,159	350,000	350,000
32330	Sidewalks and Boulevards	737,822	1,007,694	774,749	694,749
32340	Ditches and Road Drainage	76,725	93,358	169,208	169,208
32350	Storm Sewers	14,900	6,404	78,378	78,378
32360	Street Cleaning	268,928	286,510	159,508	159,508
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	635,144	611,509	641,685	641,688
32400	Bridges				
32500	Street Lighting	948,680	845,031	895,000	928,000
32600	Traffic Services	152,318	136,322	137,835	137,835
32700	Parking	71,217	52,149	83,754	84,039
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	858,909	842,261	901,979	945,990
	- Brandon Transit	5,307,716	5,373,496	5,470,880	5,533,128
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		14,083,855	13,294,451	13,493,963	12,956,817
Garbage and Waste Collection					
4320	Garbage Collection	1,441,424	1,319,396	1,461,554	1,356,000
4330	Nuisance Grounds	3,386,852	3,257,406	3,652,993	3,689,568
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	145,153	136,069	127,824	128,318
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		4,973,429	4,712,871	5,242,371	5,173,886
Public Health					
5110	Health Unit				
5160	Cemeteries	443,866	396,626	459,172	462,511
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	267,032	267,032	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		710,898	663,658	726,204	729,543
6100	Planning and Zoning	978,024	829,427	1,077,108	1,039,804
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	756,640	604,407	1,314,268	455,983
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	336,296	426,407	402,096	403,296
	Other Property Administration	485,381	548,762	519,259	499,795
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		2,556,340	2,409,002	3,312,731	2,398,879

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2017

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	414,484	429,409	424,650	421,266
7410	Tourism	340,000	541,303	381,735	358,500
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		754,484	970,712	806,385	779,766
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8110	Recreation	1,282,684	1,098,329	1,330,852	1,515,625
8120	Community Centers and Halls	49,395	49,395	149,395	49,395
8130	Swimming Pools and Beaches	185,675	195,005	208,251	214,991
8140	Golf Courses	484,735	664,162	607,480	614,881
8150	Skating Rinks and Arenas	20,650	14,177	21,400	20,300
8180	Parks and Playgrounds	1,858,549	2,089,523	2,114,464	2,139,082
8190	Other Recreational Facilities	135,541	120,100	138,250	141,050
	Canada Games Sportsplex	1,799,093	1,652,227	1,932,387	2,021,228
	Keystone Centre	1,020,551	1,275,029	1,022,083	525,760
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8240	Museums	97,624	97,781	107,625	107,629
8250	Libraries	705,749	715,384	722,136	740,523
8280	Other Cultural Facilities				
	Centennial Auditorium	136,080	127,450	125,000	125,000
	Riverbank Inc.	607,991	607,991	669,275	669,275
	Art Gallery	217,844	217,845	222,201	226,645
	Brandon First	70,000	64,162	82,000	82,000
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		8,672,162	8,988,560	9,452,799	9,193,384
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	235,000	212,360	440,400	472,000
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11	3,971,231	3,971,231	3,552,916	3,888,988
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	161,267	195,611	182,066	167,978
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		4,367,498	4,379,202	4,175,382	4,528,966
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	10,422,635	12,623,031	9,838,432	10,688,720
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1		10,422,635	12,623,031	9,838,432	10,688,720

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2017

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	10,237,700	10,320,163	10,753,500	11,423,500
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	6,498,700	4,484,406	5,380,000	7,530,000
- Commercial				
- Other				
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	16,736,400	14,804,569	16,133,500	18,953,500
330 Penalties	80,000	80,346	78,000	78,000
340 Hydrant Rentals	257,600	250,000	263,200	263,200
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	1,898,000	2,263,729	2,015,500	2,033,000
390 Transfer from Revenue Fund - Page 5				
396 Transfer from Reserves - Utility - Page 13	461,000		140,000	
397 Transfer from Accumulated Surplus				
	19,433,000	17,398,645	18,630,200	21,327,700

EXPENDITURE

410 WATER SUPPLY				
411 Administration	3,486,072	2,944,044	3,205,161	3,132,308
412 Customer Billings and Collections	494,835	494,247	568,808	575,056
413 Purification and Treatment	4,868,054	4,703,348	4,911,825	4,866,083
414 Water Purchases				
415 Service of Supply	325,350	242,124	301,166	301,166
416 Transmissions and Distribution	712,110	566,260	871,417	840,428
417 Other Water Supply Costs				
418 Connections - Net Loss Maintenance of Mains				
TOTAL	9,886,421	8,950,022	9,858,377	9,715,041
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration		7,275	33,643	34,861
422 Sewage Collection System	334,450	350,087	479,894	424,046
423 Sewage Lift Station	136,866	76,745	99,722	101,984
424 Sewage Treatment and Disposal	5,742,762	5,532,833	5,180,131	5,206,367
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains				
TOTAL	6,214,078	5,966,941	5,793,390	5,767,258
430 TRANSFER TO CAPITAL - Page 13				
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	2,121,660	1,270,841	1,767,722	4,634,840
Wastewater Utility B/L 6732				
442 Industrial Wastewater Facility B/L 6623				
TOTAL	2,121,660	1,270,841	1,767,722	4,634,840
DEBENTURE DEBT CHARGES - Page 12	1,210,841	1,210,841	1,210,711	1,210,560
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	19,433,000	17,398,645	18,630,200	21,327,700

Municipality of The City of Brandon
For the Year Ending 31 December 2017

	Assessments				Expenditures			Revenues					
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets		M / R Frt	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers		
Requisition Taxes:													
Foundation - Residential	1,794,570,670		36,396,070	1,830,966,740									
Foundation - Other	660,552,950		101,654,120	762,207,070	8,178,483	0	8,178,483	10.730	7,087,734	1,090,749		8,178,483	
Special	2,458,227,610	32,875,830	139,184,680	2,630,288,120	40,367,031	0	40,367,031	15.347	37,726,419	2,136,067	504,545	40,367,031	
Special													
Special													
Special													
Hospital District													
Hospital District													
Total Requisition					48,545,513	1	48,545,514		44,814,153	3,226,816	504,545	48,545,514	
Local Urban Districts													
L.U.D.													
L.U.D.													
L.U.D.													
L.U.D.													
Debenture Debt Charges:													
Local Improvements	2,509,490,860	254,615,220	132,771,690	2,896,877,770	1,969,609	2,595	1,972,204	FRT	89,233			89,233	
								0.650	1,796,669	86,302		1,882,971	
General	2,510,958,110		143,223,660	2,654,181,770	1,583,307	1,240	1,584,547	0.597	1,499,042	85,505		1,584,547	
Special Services Levies:													
Local Government	2,510,958,110		143,223,660	2,654,181,770	741,221	1,950	743,171	0.280	703,068	40,103		743,171	
Deferred Surplus													
General													
Utility													
Reserve Funds													
General													
Schedule 1	2,510,958,110		143,223,660	2,654,181,770	9,838,432	1,031	9,839,463	2.562	6,433,075	366,939	3,039,449	9,839,463	
General Municipal:													
At Large	2,510,958,110		143,223,660	2,654,181,770	31,627,192	38	31,627,230	11.916	29,920,577	1,706,653		31,627,230	
Business Tax, Cable	11,980,800			11,980,800	119,808		119,808	1%	119,808			119,808	
Other Revenue and Transfers					39,467,924		39,467,924				39,467,924	39,467,924	
Budgeted Deficit													
Total Municipal					85,347,493	6,854	85,354,347		40,561,472	2,285,502	42,507,373	85,354,347	
Totals					133,893,006	6,855	133,899,861		85,375,625	5,512,318	43,011,918	133,899,861	

Municipality of The City of Brandon

For the Year Ending 31 December 2017

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	190,310		31.352	5,966.60		5,966.60
Federal - Farm	982,070		31.352	30,789.86		30,789.86
Federal		11,878,000	42.082	499,850.00		499,850.00
Canadian Pacific Rail		6,830,660	42.082	287,447.83		287,447.83
Canada Post		770,450	42.082	32,422.08		32,422.08
Provincial - Court Services		3,300,250	42.082	138,881.12		138,881.12
Provincial - Land Titles Office		344,640	42.082	14,503.14		14,503.14
Provincial - Family Services	148,240		31.352	4,647.62		4,647.62
Provincial - Gov't Services	92,620		31.352	2,903.82		2,903.82
Provincial - Gov't Services		10,576,390	42.082	445,075.64		445,075.64
Provincial - Highways - Farm	58,320		31.352	1,828.45		1,828.45
Provincial - Highways		327,040	42.082	13,762.50		13,762.50
Provincial - BCI		6,473,360	42.082	272,411.94		272,411.94
Brandon University	3,845,120		31.352	120,552.20		120,552.20
ACC		24,379,380	42.082	1,025,933.07		1,025,933.07
ACC		65,790	0.650	42.76		42.76
Fire College		3,759,810	42.082	158,220.32		158,220.32
Manitoba Health		137,020	42.082	5,766.08		5,766.08
Manitoba Health		3,857,430	16.005	61,738.17		61,738.17
Manitoba Public Insurance		2,036,260	42.082	85,689.89		85,689.89
Manitoba Public Insurance	381,250		31.352	11,952.95		11,952.95
Manitoba Housing	31,831,150		31.352	997,970.21		997,970.21
Manitoba Housing		181,550	16.005	2,905.71		2,905.71
Manitoba Housing		601,910	42.082	25,329.58		25,329.58
Manitoba Housing		68,840	0.650	44.75		44.75
Manitoba Hydro		10,643,490	41.432	440,981.08		440,981.08
Manitoba Hydro - Farm	1,480		31.352	46.40		46.40
Manitoba Hydro		19,595,470	42.082	824,616.57		824,616.57
Manitoba Hydro		56,890	0.650	36.98		36.98
Subtotal	37,530,560	105,884,630		5,512,317.31		5,512,317.31
Total-Pages 1,8				5,512,317.31		5,512,317.31

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,487,579
Federal Government	Transit - Fuel Tax Rebate Program	423,870
Federal Government	Young Canada Works - Heritage	4,200
Federal Government	Community Initiatives	18,000
Province of Manitoba	Ambulance	1,278,642
Province of Manitoba	Diseased Trees	99,531
Province of Manitoba	Fire	332,300
Province of Manitoba	General Government Support - Payroll Tax	880,000
Province of Manitoba	Municipal Roads Improvement Program	400,000
Province of Manitoba	Heritage	2,000
Province of Manitoba	Police	1,360,000
Province of Manitoba	Product Stewardship	706,455
Province of Manitoba	Transit - Capital and Operations	2,194,026
Province of Manitoba	Waste Reduction Fund Rebate	370,000
Province of Manitoba	Composting	100,000
Province of Manitoba	Youth Programs & Community Initiatives	52,500
Province of Manitoba	Community Initiatives-Upper Storey Program	88,750
Province of Manitoba	Mosquito Control	45,000

Total - Page 2 10,842,853

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
Total - Page 1				

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
Total - Page 6				

Municipality of The City of Brandon

For the Year Ending 31 December 2017

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
14th Street East Construction	7038	2017	84,883	84,883		4,350	89,233	89,233			As Per Schedule C
Materials Recycling Facility	6837 / 6963	2023	1,096,002	137,218	958,784	52,902	190,120			190,120	At Large
Keystone Centre (Capital Upgrades)	6929 / 6963	2023	2,177,428	272,611	1,904,817	105,100	377,711			377,711	At Large
Aquatics Centre	6904 / 7011	2019	1,123,162	362,304	760,858	37,051	399,355			399,355	At Large
Fire Hall	6930 / 6990	2030	8,076,861	414,407	7,662,454	397,382	811,789			811,789	LID
Police Station	6919 / 7054	2030	10,923,970	577,008	10,346,962	491,579	1,068,587			1,068,587	LID
Keystone Centre (Capital Upgrades)	7059 / 7071	2022	668,341	100,760	567,581	26,734	127,494			127,494	At Large
Keystone Centre (Roof Repairs)	7063 / 7121 / 7157	2026	2,372,339	206,940	2,165,399	71,170	278,110			278,110	At Large
638 Princess Ave (Retrofit)	7060 / 7158	2026	1,795,753	156,644	1,639,109	53,873	210,517			210,517	At Large
Airport Terminal Redevelopment	7116 / 7152		4,981,200		4,981,200						At Large

33,299,939	2,312,775	30,987,164	1,240,141	3,552,916	89,233	3,463,683
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,509,490,860	254,615,220	132,771,690	2,896,877,770	1,969,609	89,233		1,880,376
General	2,510,958,110		143,223,660	2,654,181,770	1,583,307			1,583,307
					3,552,916	89,233		3,463,683

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2018	2019	2020	2021	2022	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
Clerk/Council Furniture and Equipment	26,000	25,000	5,000			56,000		56,000		
City Hall										
Civic Services Complex			300,000			300,000		300,000		
Library Arts Building										
Office equipment										
Computer upgrades	328,000	215,000	840,000	682,000	180,000	2,245,000		2,245,000		
PROTECTIVE SERVICES										
Emergency Communications	658,000	700,000	20,570	50,000	20,000	1,448,570		1,448,570		
Emergency Preparedness	42,000	42,000	117,000	75,000	42,000	318,000	168,000	150,000		
Fire Equipment	110,000		17,500	215,000	15,000	357,500		357,500		
Fire Building Improvements			100,500			100,500		100,500		
Fire Vehicles		28,000	269,000	1,816,000	140,000	2,253,000		2,253,000		
Ambulance Equipment	150,000					150,000		150,000		
Police Equipment	103,900	158,400	121,000	209,200	279,000	871,500		871,500		
Police Building Improvements			400,000			400,000		400,000		
Police Vehicles	467,000	556,000	292,000	600,000	313,000	2,228,000		2,228,000		
Flood Control & Diking	2,001,000					2,001,000		200,100		1,800,900
ENVIRONMENTAL HEALTH - Sanitation	365,000	350,000	600,000	115,000	870,000	2,300,000		2,300,000		
PUBLIC HEALTH AND WELFARE										
Cemetery	10,000				60,000	70,000	70,000			
REGIONAL PLANNING AND DEVELOPMENT										
ACC Site Development										
	4,260,900	2,074,400	3,082,570	3,762,200	1,919,000	15,099,070	238,000	13,060,170		1,800,900
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	52,000	42,000	42,000		102,000	238,000				
RESERVES	2,408,000	2,032,400	3,040,570	3,762,200	1,817,000	13,060,170				
DEBENTURE SALES										
OTHER	1,800,900					1,800,900				
	4,260,900	2,074,400	3,082,570	3,762,200	1,919,000	15,099,070				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2018	2019	2020	2021	2022	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	1,300,000	1,000,000	800,000	1,200,000	850,000	5,150,000		5,150,000		
FLEET SERVICES										
Off road equipment replacements	803,000	1,736,000	1,234,000	911,000	1,306,000	5,990,000		5,990,000		
Garage equipment	40,000	56,000	34,000			130,000		130,000		
Vehicle replacements greater than 1 ton	185,000	1,182,000	960,000	3,844,000	190,000	6,361,000		6,361,000		
Vehicle replacements less than or equal to 1 ton	316,000	739,000	230,000	628,000	592,000	2,505,000		2,505,000		
Vehicle attachments		60,000				60,000		60,000		
Fleet additions										
Transit bus replacements	65,000	754,000	704,000		750,000	2,273,000		2,123,000		150,000
STREETS SIDEWALKS LANES										
Equipment	87,000	47,000	6,000		30,000	170,000		170,000		
Intersection improvements	450,000	400,000	380,000	380,000	380,000	1,990,000		1,990,000		
New sidewalks	200,000	200,000	200,000	200,000	200,000	1,000,000		1,000,000		
Street construction	500,000	2,000,000	700,000			3,200,000		3,200,000		
Street reconstruction	750,000	1,250,000	1,025,000	1,075,000	2,200,000	6,300,000	2,875,000	3,425,000		
Bridges										
AIRPORT	500,000	11,044,000	579,000	48,000	775,000	12,946,000		1,092,000		11,854,000
TRANSIT										
RECREATION & CULTURAL SERVICES										
Centennial Auditorium	190,000	140,000	103,000	160,000	160,000	753,000		376,500		376,500
Sportsplex	435,000	475,000	575,000	230,000		1,715,000		1,715,000		
Golf Course	670,000	300,000	170,000	210,000	95,000	1,445,000		1,445,000		
Parks Plan	900,000	970,000	890,000	1,220,000	450,000	4,430,000		4,430,000		
Trails/ Walkways Expansion	100,000	100,000	100,000	100,000	100,000	500,000	500,000			
Trails/ Walkways Reconstruction	150,000	650,000	400,000	150,000	150,000	1,500,000	1,500,000			
Other Parks, Playgrounds and Pools	170,000	80,000	85,000	40,000	45,000	420,000	420,000			
Youth Centre / Culture Centre Equipment	25,000		50,000	50,000		125,000		125,000		
	7,836,000	23,183,000	9,225,000	10,446,000	8,273,000	58,963,000	5,295,000	41,287,500		12,380,500
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	770,000	1,630,000	1,285,000	615,000	995,000	5,295,000				
RESERVES	6,471,000	11,483,000	7,309,500	9,751,000	6,273,000	41,287,500				
DEBENTURE SALES										
OTHER	595,000	10,070,000	630,500	80,000	1,005,000	12,380,500				
	7,836,000	23,183,000	9,225,000	10,446,000	8,273,000	58,963,000				

Departmental Use Only	Adopted by Resolution of Council
	<p>_____</p> <p>(Head of Council)</p>
	<p>_____</p> <p>(City Manager)</p>

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2017

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		595,032		
Affordable Housing			200,000	250,000
Airport Improvement			183,670	185,000
Ambulance				
Andrews Field	5,000	5,000	5,000	5,000
Brandon Municipal Airport	236,392	3,502		
8th Street Bridge				
Capital Development	200,000	409,228	100,000	100,000
Centennial Auditorium	50,000	50,000	50,000	50,000
Civic Services Complex	85,000	85,000	75,000	75,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)	355,000	289,518	611,000	611,000
E911 Equipment	100,000	100,000	70,000	125,000
Elections			20,000	20,000
Fire Fighting Equipment		3,750		
Fire Vehicles	243,000	235,000	163,948	263,948
Flood Control	200,000	200,000	200,000	200,000
Gas Tax	2,487,894	2,487,579	2,487,579	2,606,035
Kirkcaldy Heights				
Land Acquisition				
Lanfill Closure / Post Closure			140,000	140,000
Large Event		105,006		
Library / Arts Building	50,000	50,000	50,000	50,000
Machinery and Equipment	3,526,979	3,227,151	3,032,987	3,282,305
Municipal Building				
Municipal Building Maintenance	85,000	88,870	85,000	85,000
Office Equipment	50,000	50,000		
Parks	400,000	428,155	500,000	400,000
Perpetual Care	58,000	52,869	58,000	61,900
Police Equipment	250,000	250,000	265,000	265,000
Police Vehicles	358,500	327,019	256,624	368,724
Professional Fees		66,770		
Protective Services Buildings				
Recreation Centre	150,000	150,000	150,000	150,000
Signage	10,000	10,000	10,000	10,000
Snow Clearing				
Sportsplex	730,000	647,544	215,000	215,000
Storm Sewer	200,000	1,966,957	50,000	350,000
Technology			150,000	150,000
Traffic Control Devices	5,000	5,000		
Transit Equipment	163,000	310,213	285,754	225,754
Transit Gas Tax	423,870	423,870	423,870	444,054
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5

10,422,635	12,623,031	9,838,432	10,688,720
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2017

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Ride-on Mower Replacements (3)	Operations - Parks	40,000
Trail System Reconstruction	Operations - Parks	370,400
Security Cameras - Parks Building	Operations - Building Maintenance	30,000

Total - Capital Borne by General Fund - to page 13

\$440,400

SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2017

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2017

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
AIRPORT			
Apron Extension / Parking Pad	Airport	500,000	
Runway Rehabilitation Study	Airport	15,000	
Tractor	Airport	125,000	
Runway Sweeper	Airport	50,000	
Sander/Spreader Slide-In-Unit	Airport	33,334	
Maintenance Garage	Airport	833,334	
Hydro Supply to Hangars	Airport	104,600	
Airport Master Plan	Airport	125,000	
			1,786,268
AIRPORT IMPROVEMENT			
Mower Deck	Airport	21,000	
			21,000
CAPITAL DEVELOPMENT			
Street Construction - Pacific Ave, 24th to 26th	Engineering & Planning	500,000	
			500,000
CENTENNIAL AUDITORIUM			
Facility Improvements	Community Development	96,816	
			96,816
CIVIC SERVICES COMPLEX			
Wash Bay Power Door Operators	Civic Building Maintenance	6,000	
Fire Alarm Panel	Civic Building Maintenance	16,000	
Overhead Doors Transit Garage	Civic Building Maintenance	50,000	
Waste Oil System	Civic Building Maintenance	60,000	
DEF System	Civic Building Maintenance	100,000	
Sand & Salt Storage Buildings	Civic Building Maintenance	140,000	
			372,000
DIKING & FLOOD CONTROL			
Long Term Flood Protection	Engineering & Planning	1,457,000	
			1,457,000
DISPOSAL SITE (SANITATION)			
Walkway Bins & Metal Depot Bins	Environmental Health	135,000	
Scale Building Upgrades	Environmental Health	150,000	
Above Ground Scale	Environmental Health	150,000	
			435,000
E-911			
Recording System	Emergency Communications	40,000	
			40,000
EQUIPMENT REPLACEMENT			
Surface Prep - Streets	Fleet Services	3,000	
Jackhammer - Streets	Fleet Services	4,000	
Garage - Parts Washer	Fleet Services	7,000	
Asphalt Router - Streets	Fleet Services	15,000	
Garage - Air Compressor	Fleet Services	17,500	
Garage - Vehicle Diagnostic Equipment	Fleet Services	22,000	
End Dump Trailer - Sewer & Water	Fleet Services	47,500	
3/4 Ton - Streets	Fleet Services	48,000	
Boiler - Sewer	Fleet Services	74,500	
Cargo Van - Sewer & Water	Fleet Services	87,000	
Dump Truck - Parks	Fleet Services	134,200	
Dump Truck - Streets	Fleet Services	134,200	
Tandem Truck - Sewer	Fleet Services	140,000	
Shuttle Truck - Sanitation	Fleet Services	145,000	
Cube Van - Sewer	Fleet Services	190,715	
Tandem Dump Truck - Streets	Fleet Services	208,000	
Sweeper - Streets	Fleet Services	210,000	
Shuttle Truck with Water Tank	Fleet Services	240,000	
Bulldozer - Sanitation	Fleet Services	477,000	
Loaders (3) - Streets	Fleet Services	580,000	
Loaders (2) - Sanitation	Fleet Services	1,195,600	
Fleet Addition - Boom Flail Mower - Parks	Fleet Services	35,000	
Fleet Addition - Asphalt Hot Box - Streets	Fleet Services	75,000	
Fleet Addition - Tractor with Bucket & Hydraulic - Parks	Fleet Services	120,000	
Fleet Addition - Arborist Bucket Truck	Fleet Services	165,000	
Fleet Addition - Sewer Jet Truck	Fleet Services	520,775	
			4,895,990
Total - Capital Borne by General Reserves - subtotal			9,604,074

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2017

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forward			9,604,074
FIRE EQUIPMENT			
Thermal Imaging Camera (2)	Fire	15,000	
Bunker Gear	Fire	20,200	
Mounting Coronation Bell	Fire	40,000	
			75,200
FIRE VEHICLES			
Truck - 3/4 Ton Pick-up	Fleet Services	65,000	
			65,000
GAS TAX REBATE PROGRAM			
Street Reconstruction - Durum Dr., Marquis to Prelude	Streets, Sidewalks, Drainage	150,000	
Street Reconstruction - 000 Block, 24th & 25th	Streets, Sidewalks, Drainage	300,000	
Street Reconstruction - Victoria Ave E., Park St to Douglas St	Streets, Sidewalks, Drainage	450,000	
Intersection Improvements - 10th St & Park Ave Signage	Streets, Sidewalks, Drainage	50,000	
Intersection Improvements - Knowlton Ave & Braecrest Dr	Streets, Sidewalks, Drainage	50,000	
Intersection Improvements - 26th & Brandon Ave., Alignment	Streets, Sidewalks, Drainage	50,000	
Intersection Improvements - Willowdale Ave Traffic Circle	Streets, Sidewalks, Drainage	400,000	
New Sidewalks - Arterials & Collectors	Streets, Sidewalks, Drainage	200,000	
Victoria Ave., 34th St to 37th St	Streets, Sidewalks, Drainage	1,500,000	
Drainage - Patricia Ave ditch Improvements	Streets, Sidewalks, Drainage	100,000	
Drainage - Erosion Control at Foot of 18th St N	Streets, Sidewalks, Drainage	120,000	
Landfill Cell #15 Design & Construction	Environmental Health	1,084,500	
			4,454,500
LIBRARY / ARTS BUILDING			
Carpet (Library)	Civic Building Maintenance	75,000	
Building Condition Assessment	Civic Building Maintenance	75,000	
			150,000
MUNICIPAL BUILDING MAINTENANCE			
Daly House - Paint Trim & Dormers	Civic Building Maintenance	8,000	
638 Princess - Kitchen Area Flooring	Civic Building Maintenance	10,000	
Heritage Stone Fence Stabilization	Civic Building Maintenance	25,000	
Valley View Community Centre	Civic Building Maintenance	85,000	
City Hall - Chiller Pump	Civic Building Maintenance	10,000	
City Hall - Foyer Chairs	Civic Building Maintenance	18,000	
City Hall - Roof Recoating	Civic Building Maintenance	30,000	
City Hall - Carpet (Council Chamber & Clerks/Mayors Area)	Civic Building Maintenance	30,000	
City Hall - IT Dept. Flooring & Paint	Civic Building Maintenance	45,000	
			261,000
PARKS			
Kinsmen & Keystone Pool Pumps	Parks	12,000	
Parks Signage - Approx. 20 to 25	Parks	20,000	
Ball Field Upgrades	Parks	20,000	
Irrigation - Canada Games & Ashley Neufeld Parks	Parks	50,000	
Crocus Playground	Parks	75,000	
Park Community Common Playground	Parks	75,000	
Wascana Playground Upgrades	Parks	115,000	
Canada Games Bldg. Renovation	Parks	150,000	
Green Space - A.R. McDiarmid Building	Parks	215,000	
			732,000
POLICE EQUIPMENT			
Magnetic Stripe Readers & Ticket Printers	Police	5,000	
Internal Camera FTR in Interview Room	Police	7,000	
Service Dog & Training	Police	40,000	
In-car Camera Systems (14) Replacement	Police	53,000	
Hard & Soft Protective Body Armour	Police	78,000	
Taser Replacement	Police	90,000	
Mobile Work Stations (16)	Police	100,000	
Recording System	Emergency Communications	40,000	
			413,000
POLICE VEHICLE			
Community Support	Fleet Services	55,000	
Patrol Car - Unmarked	Fleet Services	68,000	
Canine SUV (Specialized)	Fleet Services	95,000	
			218,000
Total - Capital Borne by General Reserves - subtotal			15,972,774

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2017

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
Watermain Replacement - 1st Street at Pacific Ave.	Development Services	110,000	
Watermain Replacement - Russell Street at Pacific Ave.	Development Services	210,000	
Watermain Replacement - Elmdale Blvd.	Development Services	530,000	
Meter reading laptop	Operations	5,000	
Fire Cabinet	Operations	5,000	
Emergency Response Trailer	Operations	7,500	
Steel Racking for storage shed	Operations	10,000	
Utility laptops/tablets	Operations	15,000	
Suction hoses	Operations	15,000	
Portable lighting	Operations	25,000	
Mezzanine - Storage Bldg	Operations	30,000	
Leak Detection Equipment	Operations	40,000	
Irrigation Pipes	Operations	50,000	
Wastewater, Water and Storm Systems Models	Development Services	80,000	
Construction Support Equipment	Development Services	204,454	
Turtle Crossing Well Rehabilitation	Development Services	700,000	
Reservoir Roof Assessment & Repair	Development Services	300,000	
SCADA / PLC Maintenance	Development Services	540,000	
Reconstruction - Centennial Blvd., 4100 Block	Development Services	320,000	
			3,196,954
Wastewater Distribution Reserve			
Reconstruction - Centennial Blvd., 4100 Block	Development Services	30,000	
Alternate Power Supply - College Ave Lift Station	Development Services	350,000	
WRF - Anaerobic Basin Cover Replacement	Development Services	1,177,065	
Wastewater, Water and Storm Systems Models	Development Services	80,000	
Construction Support Equipment	Development Services	94,000	
WRF - Maintenance Bldg. Design & Construction	Development Services	2,040,000	
Aerators	Development Services	400,000	
HVAC & Roof Repair - Main Lift	Development Services	150,000	
			4,321,065
IWWTF Equipment Replacement Reserve			
WRF - Anaerobic Basin Cover Replacement	Development Services	318,935	
			318,935

Total - Capital Borne by Utility Reserves - to page 13

\$7,836,954

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2017

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
Keystone Capital Funding	Accommodation Tax	400,000
Tourism Initiatives	Accommodation Tax	463,735
Capital Grant - 2105 Brandon Avenue	Affordable Housing	279,000
Housing Grants	Affordable Housing	519,000
Design Standards	Capital Development	15,000
Potential severance liabilities	Cumulative Benefits	75,000
Sidewalk and curbing projects	Gas Tax Rebate	125,000
Street resurfacing projects	Gas Tax Rebate	1,100,000
Contribution to BRHC Redevelopment	General Reserve	372,330
Community Centre Funding	Municipal Building Maintenance	100,000
Subdivision tree planting	Parks	45,000
Industrial Secondary Plan	Professional Fees	66,770
General street reconstruction projects	Storm Sewer	50,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$3,610,835

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2017

RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM	RESERVE	
Open Data Portal	Wastewater	55,000
Design Standards	Wastewater	15,000
Open Data Portal	Water Distribution	55,000
Design Standards	Water Distribution	15,000

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$140,000

