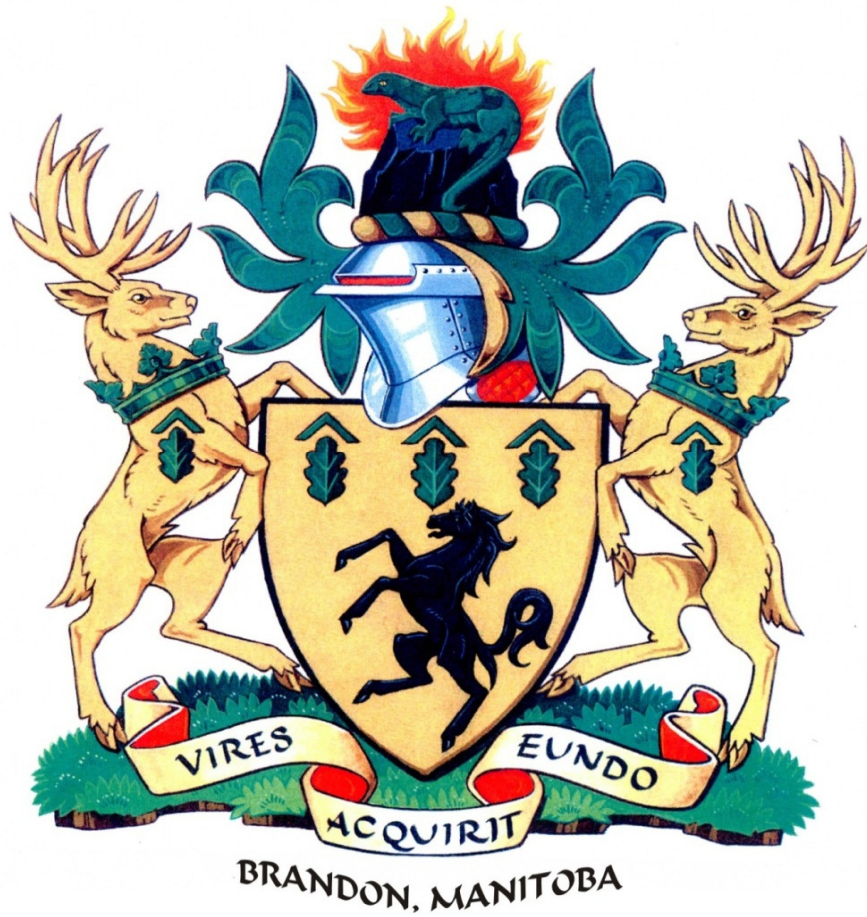


THE CITY OF BRANDON



2012

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2012

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon


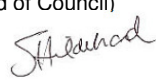
For the Year Ending 31 December 2012

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	62,916,326	65,769,720	68,345,707	72,611,873
Grants in Lieu of Taxes - Page 8	5,133,040	2,277,053	5,218,541	5,544,282
Sub-total	68,049,366	68,046,773	73,564,248	78,156,155
Requisitions (deduct) - Page 8	34,351,418	34,351,418	36,618,358	37,350,725
Net Municipal Taxes and Grants in Lieu of Taxes	33,697,948	33,695,355	36,945,890	40,805,430
Other Revenue - Page 2	31,924,175	35,941,584	33,894,198	31,883,011
Transfers from Accumulated Surplus and Reserves - Page 2	2,220,000	2,073,431	2,295,680	1,825,000
Total Revenue	67,842,123	71,710,370	73,135,768	74,513,441

EXPENDITURE

General Government Services	9,244,619	7,689,351	10,039,795	8,220,066
Protective Services	22,773,265	23,515,450	24,631,061	25,481,223
Transportation Services	10,922,815	10,942,752	12,241,591	11,795,212
Environmental Health Services	3,871,753	4,588,662	4,361,445	4,492,827
Public Health and Welfare Services	583,101	593,842	702,634	702,286
Environmental Development Services	1,437,944	1,425,682	2,083,168	1,749,406
Economic Development Services	363,216	335,373	512,886	447,886
Recreation and Cultural Services	6,849,175	7,294,976	7,870,936	8,679,956
Fiscal Services	2,568,007	5,653,558	3,155,283	3,361,939
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	9,222,764	9,665,260	7,531,306	9,582,640
Total Basic Expenditure	67,836,659	71,704,906	73,130,105	74,513,441
Allowance for Tax Assets - Page 8	5,464	5,464	5,663	
Total Expenditure	67,842,123	71,710,370	73,135,768	74,513,441
Net Operating Surplus (Deficit)				

Departmental Use Only	Adoption by Resolution of Council	 _____ (Head of Council)
	April 2, 2012	 _____ (City Manager)

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2012

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		800,000	1,644,149	900,000	800,000
Licenses		17,500	15,943	15,000	15,000
	- Animal				
	- Bicycle				
	- Business	223,200	244,933	236,200	237,200
	- Other <u>Mobile Homes</u>	953,597	988,006	1,006,656	1,014,205
Permits					
	- Building	880,407	1,396,860	1,009,915	1,009,040
	- Other <u>Crossings & Driveways</u>	38,000	28,510	26,000	26,000
Fines		480,500	423,757	466,000	466,000
Sales of Service					
	- General Government	120,290	186,013	75,135	75,135
	- Protective	3,883,670	3,880,582	4,102,479	4,022,257
	- Transportation	1,514,214	1,667,023	1,696,853	1,759,033
	- Environmental Health	2,023,900	3,198,491	2,688,020	2,720,427
	- Public Health and Welfare	263,292	252,387	249,982	231,000
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,486,784	1,033,420	1,481,305	1,559,325
	- Other				
	- Sundry				
Sales of Goods		849,017	574,497	826,800	799,800
Rentals		506,226	533,229	474,785	483,449
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		175,300	146,069	165,300	171,700
Returns from Investments		20,000	61,846	45,000	45,000
Tax and Redemption Penalties		325,000	465,201	385,000	385,000
Development and Dedication Fees					
Video Lottery Terminal Transfers		650,000	586,775	585,000	585,000
Provincial Municipal Tax Sharing (Pop. <u>41,511</u>)		6,771,255	6,839,652	7,044,840	7,256,180
Conditional Transfers - Federal Government		2,635,785	2,690,617	2,690,617	2,658,617
(Page 9)	- Provincial Government	7,097,180	8,396,787	7,559,779	5,414,643
	- Local Government				
	- Other <u>Organizations/Foundations</u>			41,532	27,000
Other Income					
	<u>Miscellaneous</u>	24,058	90,092	22,000	22,000
	<u>Land Sales</u>	185,000	596,745	100,000	100,000
Total Other Revenue - Page 1		31,924,175	35,941,584	33,894,198	31,883,011
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	2,220,000	2,073,431	2,295,680	1,825,000
Total Transfers - Page 1		2,220,000	2,073,431	2,295,680	1,825,000
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		34,144,175	38,015,015	36,189,878	33,708,011

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2012

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	455,423	441,900	442,524	444,220
1200	General Administrative				
1212	Chief Administrative Officer and Staff	286,136	287,556	400,361	413,500
1215	Office	4,842,763	5,275,232	5,627,697	5,707,850
1216	Legal				
1217	Audit	32,500	46,223	34,600	35,403
1218	Assessment	708,065	695,698	712,970	734,275
1240	Taxation				
1300	Other General Government				
1310	Elections	400	245	400	400
1320	Conventions				
1330	Damage Claims and Liability Insurance	163,335	16,216	22,174	23,018
1340	Intergovernmental Relations	10,865	10,850	11,122	11,213
1350	Grants	2,281,975	632,257	2,426,697	480,507
1360	Other General Government - Sundry	388,157	283,174	286,250	294,680
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
SUB-TOTAL GENERAL GOVERNMENT SERVICES		9,244,619	7,689,351	10,039,795	8,220,066
1991	Recoveries (deduct) - Utility				
1992	- Capital				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		9,244,619	7,689,351	10,039,795	8,220,066
2100	Police	12,227,084	12,752,581	13,534,040	13,997,831
2400	Fire	4,315,982	4,492,568	4,563,261	4,640,101
2500	Emergency Measures				
2510	Safety	134,630	529,149	169,843	188,368
2520	Flood Control				
2540	Ambulance Services	3,269,990	3,116,632	3,360,715	3,507,670
2550	Other - E911 and Police Dispatch	2,211,987	1,973,872	2,215,916	2,353,885
2600	Other Protection				
2621	Building Inspection	572,917	635,370	748,208	752,620
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	40,675	15,278	39,078	40,748
2650	Other - Traffic Services				
TOTAL PROTECTIVE SERVICES - TO PAGE 1		22,773,265	23,515,450	24,631,061	25,481,223
Road Transport					
Administration					
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	1,075,719	1,563,675	1,127,638	1,218,860
32200	Engineering	883,102	1,617,885	1,115,951	1,057,721
Roads and Streets					
Unallocated Costs					
32301	- Equipment Operators' Wages and Benefits				
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance		193,805	362,338	
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(50,000)	(76,461)	(25,000)	(75,000)
	- Equipment Rental Recovery	(1,938,295)	(2,535,726)	(2,576,088)	(2,576,088)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,135,784	1,523,881	2,477,960	2,339,734
Transportation Services Sub-Total Forward to Page 4		2,106,310	2,287,059	2,482,799	1,965,227

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2012

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		2,106,310	2,287,059	2,482,799	1,965,227
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,110,000	15,538	1,110,000	1,110,000
32330	Sidewalks and Boulevards	784,164	378,942	1,098,925	955,886
32340	Ditches and Road Drainage	138,949	1,509,431	248,024	193,180
32350	Storm Sewers	63,120	77,444	91,936	94,787
32360	Street Cleaning	331,965	306,373	346,718	354,039
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	868,209	934,074	885,589	1,097,356
32400	Bridges	1,021	861	1,200	1,200
32500	Street Lighting	880,488	767,166	890,280	879,291
32600	Traffic Services	299,891	262,120	283,790	296,213
32700	Parking	132,676	103,218	125,893	129,727
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	463,633	447,254	539,618	553,814
	- Brandon Transit	3,742,389	3,853,272	4,136,819	4,164,492
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		10,922,815	10,942,752	12,241,591	11,795,212
Garbage and Waste Collection					
4320	Garbage Collection	1,147,257	1,030,627	1,213,381	1,236,535
4330	Nuisance Grounds	2,609,761	3,445,823	2,986,138	3,070,871
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	114,735	112,212	161,926	185,421
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		3,871,753	4,588,662	4,361,445	4,492,827
Public Health					
5110	Health Unit				
5160	Cemeteries	316,069	326,810	435,602	435,254
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	267,032	267,032	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		583,101	593,842	702,634	702,286
6100	Planning and Zoning	550,678	480,943	828,526	767,745
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	346,386	451,410	623,894	335,442
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	181,363	198,089	352,727	363,547
	Other Property Administration	359,517	295,240	278,021	282,672
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		1,437,944	1,425,682	2,083,168	1,749,406

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2012

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
<hr/>					
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	363,216	335,373	512,886	447,886
7410	Tourism				
7420	Public Receptions				
<hr/>					
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		363,216	335,373	512,886	447,886
<hr/>					
8110	Recreation	860,708	758,572	899,306	1,480,487
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches	176,388	167,023	172,954	178,875
8140	Golf Courses	507,195	842,356	676,700	722,510
8150	Skating Rinks and Arenas	47,690	108,929	61,833	67,690
8180	Parks and Playgrounds	1,627,004	1,760,507	2,067,953	2,123,141
8190	Other Recreational Facilities	85,119	97,825	183,386	198,170
	Canada Games Sportsplex	1,554,634	1,497,694	1,676,409	1,751,789
	Keystone Centre	609,965	700,834	609,259	601,684
<hr/>					
8240	Museums	84,249	85,737	116,119	116,188
8250	Libraries	609,171	613,855	677,122	672,508
8280	Other Cultural Facilities				
	Centennial Auditorium	106,000	80,592	106,000	106,000
	Riverbank Inc.	345,109	345,109	374,006	407,000
	Art Gallery	187,308	187,308	201,254	205,279
<hr/>					
TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		6,849,175	7,294,976	7,870,936	8,679,956
<hr/>					
9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	376,800	3,454,585	589,000	284,000
9330	Transfer to Utility - Page 6	698,740	698,740	627,516	54,636
9410	Debenture Debt Charges - Page 11	1,393,082	1,393,082	1,786,737	2,874,225
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	99,385	107,151	152,030	149,078
9440	Other Debt Charges				
	Other Fiscal Services				
<hr/>					
TOTAL FISCAL SERVICES - TO PAGE 1		2,568,007	5,653,558	3,155,283	3,361,939
<hr/>					
9900	General Reserve				
9910	Specific Reserves: Schedule "A"	9,222,764	9,665,260	7,531,306	9,582,640
9913	- Other				
<hr/>					
TOTAL TRANSFERS - TO PAGE 1		9,222,764	9,665,260	7,531,306	9,582,640

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2012

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	10,419,051	10,134,716	9,941,366	10,189,995
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	4,133,193	3,555,020	3,853,782	3,936,847
- Commercial				
- Other	48,000	31,812	12,000	12,000
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	14,600,244	13,721,548	13,807,148	14,138,842
330 Penalties	60,000	38,993	60,000	60,000
340 Hydrant Rentals	281,000	291,913	298,186	300,369
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants		6,965,427		
380 Other Revenue	2,458,729	2,836,436	2,629,230	2,174,318
390 Transfer from Revenue Fund - Page 5	698,740	698,740	627,516	54,636
396 Transfer from Reserves - Utility - Page 13			270,000	140,000
397 Transfer from Accumulated Surplus				
	18,098,713	24,553,057	17,692,080	16,868,165

EXPENDITURE

410 WATER SUPPLY				
411 Administration	1,025,512	1,064,697	850,258	854,666
412 Customer Billings and Collections	1,150,986	700,122	1,202,396	1,224,797
413 Purification and Treatment	4,917,820	4,818,607	4,018,334	4,126,335
414 Water Purchases				
415 Service of Supply	564,709	315,960	596,825	624,082
416 Transmissions and Distribution	1,327,434	1,431,909	1,451,067	1,268,416
417 Other Water Supply Costs				
418 Connections - Net Loss Maintenance of Mains	400,000		400,000	360,000
TOTAL	9,386,461	8,331,295	8,518,880	8,458,296
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration				
422 Sewage Collection System	567,732	649,722	680,962	699,591
423 Sewage Lift Station	81,580	82,356	82,170	82,254
424 Sewage Treatment and Disposal	4,495,011	4,275,286	4,704,216	4,698,820
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains	40,000		40,000	60,000
TOTAL	5,184,323	5,007,364	5,507,348	5,540,665
430 TRANSFER TO CAPITAL - Page 13	227,000	444,469	800,000	700,000
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	1,500,000	1,500,000	500,000	1,000,000
Wastewater Utility B/L 6732		7,469,000	1,000,000	700,000
442 Industrial Wastewater Facility B/L 6623				
TOTAL	1,500,000	8,969,000	1,500,000	1,700,000
DEBENTURE DEBT CHARGES - Page 12	1,800,929	1,800,929	1,365,852	469,204
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	18,098,713	24,553,057	17,692,080	16,868,165

Municipality of The City of Brandon

For the Year Ending 31 December 2012

	Assessments				Expenditures			Revenues				
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets		M / R Frt	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
Requisition Taxes:												
Foundation - Residential	1,264,581,690		28,374,490	1,292,956,180								
Foundation - Other	517,620,850		90,312,890	607,933,740	6,906,127		6,906,127	11.360	5,880,173	1,025,954		6,906,127
Special	1,785,102,400	27,134,420	119,786,450	1,932,023,270	29,712,231	355	29,712,586	15.379	27,453,090	1,842,196	417,300	29,712,586
Special - mobile homes												
Special												
Special												
Hospital District												
Hospital District												
Total Requisition					36,618,358	355	36,618,713		33,333,263	2,868,150	417,300	36,618,713
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Local Improvements	1,825,630,400	221,863,890	114,146,950	2,161,641,240	635,359	1,522	636,881	FRT	7,843			7,843
								0.291	595,821	33,217		629,038
General	1,826,887,710		123,391,750	1,950,279,460	1,778,894	1,711	1,780,605	0.913	1,667,948	112,657		1,780,605
Special Services Levies:												
Department of Rural Development	1,826,887,710		123,391,750	1,950,279,460	712,970	832	713,802	0.366	668,641	45,161		713,802
Deferred Surplus												
General												
Utility												
Reserve Funds												
General												
Machinery Replacement												
All	1,826,887,710		123,391,750	1,950,279,460	7,531,306	186	7,531,492	2.360	4,311,455	291,205	2,928,832	7,531,492
General Municipal:												
At Large	1,826,887,710		123,391,750	1,950,279,460	62,471,576	1,057	62,472,633	15.140	27,659,080	1,868,151		29,527,231
Business Tax, Cable	10,165,600			10,165,600				1%	101,656			101,656
Other Revenue and Transfers											32,843,746	32,843,746
Budgeted Deficit												
Total Municipal					73,130,105	5,308	73,135,413		35,012,444	2,350,391	35,772,578	73,135,413
Totals					109,748,463	5,663	109,754,126		68,345,707	5,218,541	36,189,878	109,754,126

Municipality of The City of Brandon

For the Year Ending 31 December 2012

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	121,420		34.449	4,182.80		4,182.80
Federal - Farm	804,230		34.449	27,704.92		27,704.92
Federal		10,815,900	45.809	495,465.56		495,465.56
Canadian Pacific Rail		5,583,800	45.809	255,788.29		255,788.29
Provincial - Court Services		3,032,710	45.809	138,925.41		138,925.41
Provincial - Land Titles Office		323,640	45.809	14,825.62		14,825.62
Provincial - Gov't Services	242,270		34.449	8,345.96		8,345.96
Provincial - Gov't Services		7,170,370	45.809	328,467.48		328,467.48
Provincial - Highways - Farm	51,300		34.449	1,767.23		1,767.23
Provincial - Highways		2,703,320	45.809	123,836.39		123,836.39
Provincial - BCI		6,092,650	45.809	279,098.20		279,098.20
Brandon University	3,590,600		34.449	123,692.58		123,692.58
ACC		22,520,560	45.809	1,031,644.33		1,031,644.33
ACC		54,600	0.291	15.89		15.89
Fire College		3,526,650	45.809	161,552.31		161,552.31
Manitoba Health		106,600	45.809	4,883.24		4,883.24
Manitoba Health		3,605,300	19.070	68,753.07		68,753.07
MPI		1,873,700	45.809	85,832.32		85,832.32
Manitoba Housing	24,662,470		34.449	849,597.43		849,597.43
Manitoba Housing		355,820	45.809	16,299.76		16,299.76
Manitoba Housing		33,480	0.291	9.74		9.74
Manitoba Hydro		9,383,920	45.518	427,137.27		427,137.27
Manitoba Hydro - Farm	1,270		34.449	43.75		43.75
Manitoba Hydro		16,137,630	45.809	739,248.69		739,248.69
Manitoba Hydro		51,040	0.291	14.85		14.85
Canada Post		685,620	45.809	31,407.57		31,407.57
Subtotal	29,473,560	94,057,310		5,218,540.68		5,218,540.68
Total-Pages 1,8				5,218,540.68		5,218,540.68

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,265,632
Federal Government	Transit - Fuel Tax Rebate Program	385,200
Federal Government	Young Canada Works in Heritage	3,200
Federal Government	Canada Summer Jobs	4,585
Federal Government	FDI - Business Investment Strategy	32,000
Province of Manitoba	Brandon University Wellness Centre	1,880,000
Province of Manitoba	Ambulance	644,436
Province of Manitoba	Diseased Trees	21,000
Province of Manitoba	Fire	332,300
Province of Manitoba	General Government Support - Payroll Tax	732,770
Province of Manitoba	Grant in Aid	80,000
Province of Manitoba	Heritage	2,500
Province of Manitoba	Excess Moisture Program	100,000
Province of Manitoba	Police	1,140,000
Province of Manitoba	Product Stewardship	602,673
Province of Manitoba	Transit - Capital and Operations	1,689,100
Province of Manitoba	Waste Reduction Fund Rebate	300,000
Province of Manitoba	Youth Programs	35,000

Total - Page 2 10,250,396

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 6

Municipality of The City of Brandon

For the Year Ending 31 December 2012

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Patricia Heights		2014	13,093	2,927	10,166	981	3,908				
McTavish		2013	7,063	3,405	3,658	530	3,935				
Materials Recycling Facility	6837	2023	1,719,191	118,058	1,601,133	72,035	190,093				
Keystone Centre	6929	2023	3,415,521	234,546	3,180,975	143,111	377,657				
Recreation Facility	6904	2023	2,768,345	308,032	2,460,313	91,324	399,356				
Fire Hall	6930	2029	9,875,000	325,938	9,549,062	485,850	811,788				

17,798,213	992,906	16,805,307	793,831	1,786,737			
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	1,825,630,400	221,863,890	114,146,950	2,161,641,240	7,843	7,843		
General	1,826,887,710		123,391,750	1,950,279,460	1,778,894			1,778,894
					1,786,737	7,843		1,778,894

Municipality of The City of Brandon

For the Year Ending 31 December 2012

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Local Improvement-STP	6144/93/A-1	2012	528,000	528,000		44,880	572,880				
Local Improvement-STP	6427/73/96	2014	138,300	42,189	96,111	12,447	54,636				
Automated Water Meters	6728	2012	307,000	307,000		16,885	323,885				
Lagoon Expansion	6900	2023	3,748,288	257,397	3,490,891	157,054	414,451				
			4,721,588	1,134,586	3,587,002	231,266	1,365,852				

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	1,825,630,400	221,863,890	114,146,950	2,161,641,240	627,516			627,516
Utility Revenue					738,336		738,336	
					1,365,852		738,336	627,516

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2013	2014	2015	2016	2017	TOTAL	Operating	Reserves	Debenture Sales	Other
PAGE 14A	3,725,467	3,107,017	2,094,167	1,011,500	2,929,000	12,867,151	42,000	12,825,151		
PAGE 14B	14,223,850	10,676,500	10,175,000	11,631,125	14,548,000	61,254,475	6,154,000	41,700,475	13,400,000	
PAGE 14C	7,366,000	2,510,579	6,630,000	8,650,000	10,126,400	35,282,979	2,670,000	18,286,400	14,326,579	
	25,315,317	16,294,096	18,899,167	21,292,625	27,603,400	109,404,605	8,866,000	72,812,026	27,726,579	
SOURCE OF FUNDS - ANNUAL	TOTAL									
OPERATING	1,814,000	1,485,000	2,095,000	1,055,000	2,417,000	8,866,000				
RESERVES	14,485,317	10,248,517	9,804,167	19,537,625	18,736,400	72,812,026				
DEBENTURE SALES	9,016,000	4,560,579	7,000,000	700,000	6,450,000	27,726,579				
OTHER										
	25,315,317	16,294,096	18,899,167	21,292,625	27,603,400	109,404,605				

Departmental Use Only	<p>Adopted by Resolution of Council</p> <p style="text-align: right; margin-top: 20px;">_____ (Head of Council)</p> <p style="text-align: center; margin-top: 20px;">April 2, 2012 Date</p>	<p style="margin-top: 20px;">_____ (City Manager)</p>
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2013	2014	2015	2016	2017	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
Clerk/Council Furniture and Equip	39,800	49,350	5,000			94,150		94,150		
City Hall				222,000		222,000		222,000		
Civic Services Complex		95,000		50,000	105,000	250,000		250,000		
Library Arts Building		40,000			75,000	115,000		115,000		
Office equipment and computer upgrades	60,000	620,000	60,000	62,000	100,000	902,000		902,000		
PROTECTIVE SERVICES										
Emergency Communications	7,000	330,000	263,500	25,000	7,000	632,500		632,500		
Emergency Preparedness	42,000					42,000	42,000			
Fire Equipment		10,000	100,000		121,000	231,000		231,000		
Fire Building Improvements		106,000		100,500		206,500		206,500		
Fire Vehicles	655,000	275,000	228,000	72,000	146,000	1,376,000		1,376,000		
Ambulance Equipment										
Police Equipment	396,000	65,000	75,000	142,000	185,000	863,000		863,000		
Police Building Improvements			400,000			400,000		400,000		
Police Vehicles	414,000	475,000	421,000	338,000	690,000	2,338,000		2,338,000		
Flood Control & Dyrking	541,667	541,667	541,667			1,625,001		1,625,001		
ENVIRONMENTAL HEALTH - Sanitation					500,000	500,000		500,000		
PUBLIC HEALTH AND WELFARE										
Cemetery	570,000	500,000			1,000,000	2,070,000		2,070,000		
REGIONAL PLANNING AND DEVELOPMENT										
ACC Site Development	1,000,000					1,000,000		1,000,000		
	3,725,467	3,107,017	2,094,167	1,011,500	2,929,000	12,867,151	42,000	12,825,151		
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	42,000					42,000				
RESERVES	3,683,467	3,107,017	2,094,167	1,011,500	2,929,000	12,825,151				
DEBENTURE SALES										
OTHER										
	3,725,467	3,107,017	2,094,167	1,011,500	2,929,000	12,867,151				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
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	_____ (City Manager)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2013	2014	2015	2016	2017	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	3,050,000	3,000,000	3,500,000	2,700,000	5,200,000	17,450,000		4,050,000	13,400,000	
FLEET SERVICES										
Off road equipment replacements	1,976,000	1,900,000	1,221,000	154,000	1,543,000	6,794,000		6,794,000		
Garage equipment	315,000		65,000			380,000		380,000		
Vehicle replacements greater than 1 ton	1,740,000	620,000	769,000	2,775,000	766,000	6,670,000		6,670,000		
Vehicle replacements less than or equal to 1 ton	762,100	402,000	575,000	398,500	787,000	2,924,600		2,924,600		
Vehicle attachments		46,000		30,000		76,000		76,000		
Transit bus replacements				689,000	3,230,000	3,919,000		3,919,000		
Fleet additions		260,000				260,000		260,000		
STREETS SIDEWALKS LANES										
Equipment		40,000				40,000		40,000		
Intersection improvements	1,525,000	250,000	310,000	400,000		2,485,000		2,485,000		
New sidewalks	286,000	200,000	200,000	200,000	200,000	1,086,000		1,086,000		
Street construction	190,000			799,625		989,625		989,625		
Street reconstruction	1,530,000	1,520,000	2,200,000	1,140,000	1,710,000	8,100,000	4,600,000	3,500,000		
Lane paving										
Bridges	1,800,000					1,800,000		1,800,000		
AIRPORT	265,000	96,000	40,000			401,000		401,000		
TRANSIT										
RECREATION & CULTURAL SERVICES										
Centennial Auditorium	42,750	122,500	50,000	25,000	25,000	265,250		265,250		
Sportsplex	55,000	1,075,000	475,000	550,000	600,000	2,755,000		2,755,000		
Golf Course	335,000	160,000	385,000	150,000	80,000	1,110,000		1,110,000		
Parks Plan	110,000	620,000	90,000	1,305,000	70,000	2,195,000		2,195,000		
Trails/ Walkways	110,000	120,000	130,000	140,000	150,000	650,000	650,000			
Trails/ Walkways reconstruction	110,000	120,000	130,000	140,000	150,000	650,000	650,000			
Other Parks, Playgrounds and Pools	22,000	125,000	35,000	35,000	37,000	254,000	254,000			
	14,223,850	10,676,500	10,175,000	11,631,125	14,548,000	61,254,475	6,154,000	41,700,475	13,400,000	
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	1,072,000	1,185,000	1,795,000	755,000	1,347,000	6,154,000				
RESERVES	10,151,850	6,491,500	4,880,000	10,176,125	10,001,000	41,700,475				
DEBENTURE SALES	3,000,000	3,000,000	3,500,000	700,000	3,200,000	13,400,000				
OTHER										
	14,223,850	10,676,500	10,175,000	11,631,125	14,548,000	61,254,475				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2013	2014	2015	2016	2017	TOTAL	Operating	Reserves	Debenture Sales	Other
WATER AND SEWER SERVICES										
Operations Equipment					20,000	20,000	20,000			
Lift Station Upgrades			200,000			200,000		200,000		
Meter Reading Equipment										
Booster Station Upgrades										
WTF Disinfection Upgrade			3,500,000			3,500,000			3,500,000	
WWTF Combined Treatment	6,016,000	1,560,579			806,400	8,382,979		806,400	7,576,579	
WTF Filters & Media Replacement			30,000		1,600,000	1,630,000		1,630,000		
WTF Boiler / Ventilation	650,000		400,000			1,050,000		1,050,000		
WTF Intake Structure Chemical Feeder	100,000			2,500,000	3,250,000	5,850,000	850,000	5,000,000		
WTF Upgrade Chemical Storage			2,200,000	850,000		3,050,000		3,050,000		
WTF Emergency Water Supply					900,000	900,000		900,000		
Utility Services Reconstruction										
WTF Master Plan	300,000					300,000	300,000			
Removal of Elevated Water Tower										
Watermain Replacement Program	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000			
New Watermains		650,000				650,000		650,000		
New Wastewater Sewers				5,000,000	3,250,000	8,250,000		5,000,000	3,250,000	
	7,366,000	2,510,579	6,630,000	8,650,000	10,126,400	35,282,979	2,670,000	18,286,400	14,326,579	
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	700,000	300,000	300,000	300,000	1,070,000	2,670,000				
RESERVES	650,000	650,000	2,830,000	8,350,000	5,806,400	18,286,400				
DEBENTURE SALES	6,016,000	1,560,579	3,500,000		3,250,000	14,326,579				
OTHER										
	7,366,000	2,510,579	6,630,000	8,650,000	10,126,400	35,282,979				

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

(City Manager)

SCHEDULE "A"

Municipality of The City of Brandon

For the Year Ending 31 December 2012

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Affordable Housing	250,000	250,000	125,000	250,000
Ambulance	25,000	25,000		25,000
Andrews Field	5,000	5,000		5,000
Brandon Municipal Airport	200,000	200,000		200,000
8th Street Bridge	75,000	75,000	76,520	76,520
Capital Development	200,000	200,000	50,000	200,000
Centennial Auditorium	90,000	90,000	30,000	60,000
Civic Services Complex	50,000	50,000	25,000	75,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)	45,000	45,000		75,000
E911 Equipment	75,000	75,000	50,000	75,000
Elections	15,000	15,000	20,000	20,000
Fire Fighting Equipment				50,000
Fire Vehicles	176,576	141,807	176,742	176,742
Flood Control	200,000	200,000	100,000	200,000
Gas Tax	2,240,995	2,265,632	2,265,632	2,265,632
Kirkcaldy Heights				
Land Acquisition	250,000	250,000		
Library / Arts Building	50,000	50,000		50,000
Machinery and Equipment	2,303,347	2,156,701	2,558,800	2,558,800
Major Events Hosting	145,000	145,000		10,000
Municipal Building				
Municipal Building Maintenance	85,000	85,000		85,000
Office Equipment	400,000	961,476	167,870	450,000
Parks	400,000	429,167		400,000
Perpetual Care	52,658	50,477	49,996	46,200
Police Equipment	175,000	175,000	310,000	385,000
Police Vehicles	304,598	304,155	350,546	330,546
Professional Fees				
Protective Services Buildings	50,000	50,000		50,000
Recreation Centre	275,000	275,000		250,000
Snow Clearing				
Social Development				
Sportsplex	200,000	200,000	200,000	200,000
Storm Sewer	365,000	365,000	300,000	500,000
Traffic Control Devices				
Transit Equipment	128,000	145,645	290,000	128,000
Transit Gas Tax	391,590	385,200	385,200	385,200
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5	9,222,764	9,665,260	7,531,306	9,582,640
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SCHEDULE "B"

Municipality of The City of Brandon

For the Year Ending 31 December 2012

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Community Alerting System Expansion	Emergency Preparedness	42,000
Green House Heaters	Operations - Parks	40,000
Ride-on Mower Replacements (3)	Operations - Parks	30,000
Ride-on Tiller Replacement	Operations - Parks	25,000
Walkways / Trails Expansion	Operations - Parks	100,000
Province/City Permit Consolidation Signage	Development Services	35,000
Black Property Land Use Study	Development Services	150,000
Drainage - 34th St Richmond Ave to CN Tracks	Development Services	167,000

Total - Capital Borne by General Fund - to page 13

\$589,000

SCHEDULE "C"

Municipality of The City of Brandon

For the Year Ending 31 December 2012

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT		
Water Revenue			
Watermain Replacement	Development Services	300,000	
Master Plan Water Treatment Facility	Development Services	100,000	
WTF Disinfection Implementation	Development Services	150,000	
WTF Intake Structure	Development Services	250,000	
			800,000
Wastewater Revenue			

Total - Capital Borne by Utility Fund - to page 13

\$800,000

SCHEDULE "D"
Municipality of The City of Brandon
For the Year Ending 31 December 2012

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
8TH STREET BRIDGE REPLACEMENT			
Design	Engineering & Planning	300,000	
			300,000
AIRPORT			
Fencing	Airport	15,000	
			15,000
CENTENNIAL AUDITORIUM			
Replacement of Doors	Community Development	80,000	
			80,000
DISPOSAL SITE (SANITATION)			
Cell excavation and liner	Environmental Health	275,000	
			275,000
E-911			
CAD Mapping module	Emergency Communications	50,000	
			50,000
DIKING & FLOOD CONTROL			
Long Term Flood Protection Plan	Engineering & Planning	25,000	
			25,000
EQUIPMENT REPLACEMENT			
Loader Replacement (4)	Fleet Services	1,005,000	
Dump Truck Replacements (5)	Fleet Services	735,000	
Fire Truck	Airport	650,000	
Trackless Replacement (2)	Fleet Services	250,000	
Forklift Replacement (2)	Fleet Services	165,000	
Compact 4x4 Truck Replacement (4)	Fleet Services	156,000	
Tandem Truck Replacement	Fleet Services	152,000	
1/2 Ton 4x4 Truck Replacement (3)	Fleet Services	126,000	
One-Ton Truck Replacement	Fleet Services	123,000	
Cube Van Replacement	Fleet Services	122,000	
Passenger Van Replacement (2)	Fleet Services	90,000	
Boiler Replacement	Fleet Services	80,000	
Fleet Addition - Police Patrol Vehicle	Fleet Services	52,000	
Stump Grinder	Fleet Services	50,000	
3/4 Ton 4x4 Truck Replacement	Fleet Services	49,000	
Fleet Addition - 3/4 Ton Pickup	Fleet Services	48,000	
Cargo Van Replacement	Fleet Services	42,000	
Pickup Truck Replacement	Fleet Services	42,000	
Hybrid Car Replacement	Fleet Services	40,000	
Fleet Addition - Building Inspector Vehicle	Fleet Services	35,000	
Roller Replacement	Fleet Services	20,000	
Line Painter Replacement	Fleet Services	8,000	
			4,040,000
FIRE EQUIPMENT			
Breathing Apparatus Replacements	Fire	162,000	
Fleetnet radio upgrade	Fire	113,000	
Automated Staff Callout System	Fire	40,000	
Toughbook replacements (3)	Fire	21,000	
			336,000
FIRE VEHICLES			
Pumper replacement	Fleet Services	500,000	
Quint (Hydraulic Ladder Truck) Refurbishment	Fleet Services	50,000	
			550,000
GAS TAX REBATE PROGRAM			
New sidewalks for arterials and collectors	Streets, Sidewalks, Drainage	200,000	
Turning lanes and signals - 10th St/Park Ave	Streets, Sidewalks, Drainage	100,000	
Widen Kirkcaldy Dr - Conservation/Cater	Streets, Sidewalks, Drainage	60,000	
			360,000
KIRKCALDY HEIGHTS			
Widen Kirkcaldy Dr - Conservation/Cater	Streets, Sidewalks, Drainage	75,000	
			75,000
Total - Capital Borne by General Reserves - subtotal			6,106,000

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2012

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			6,106,000
MUNICIPAL BUILDING MAINTENANCE			
Replace City Hall Elevator Control System	Civic Building Maintenance	80,000	80,000
OFFICE EQUIPMENT			
Youth Center Equipment	Community Development	94,000	
Server Upgrades/Replacement	Information Technology	62,000	
Expand Fibre Optic Network	Information Technology	50,000	
Incident Management System	Human Resources	40,000	
GPS Survey Equipment	Engineering	30,000	
Plotter/Scanner/Copier	Engineering	30,000	
GIS/Asset Management Test Environment	Engineering	25,000	
Council Chambers Video Screens (2)	Clerks	6,000	
			337,000
PARKS			
Recreation System Develop & Upgrades - Playgrounds	Parks	75,000	
Recreation System Develop & Upgrades - Paddlepools	Parks	20,000	
Recreation System Develop & Upgrades - Senior Baseball	Parks	20,000	
			115,000
POLICE EQUIPMENT			
New Building - Furniture & Equipment	Police	146,050	
Portable Fingerprint Scanner	Police	62,000	
Server Upgrades/Replacement	Police	62,000	
CAD Mapping module	Emergency Communications	50,000	
Police Service Dog & Training	Police	40,000	
Encryption Upgrade	Police	35,000	
Taser Replacement	Police	22,000	
Dictaphone Upgrade	Police	22,000	
Video Enhancement Software	Police	20,000	
Gym Equipment	Police	15,000	
Digital Video Recording System	Police	10,000	
Ultrasonic Firearm Cleaner		7,000	
			491,050
POLICE VEHICLE			
Police Services Vehicle Replacements (7)	Fleet Services	342,000	342,000
PROTECTIVE SERVICES BUILDING MAINTENANCE			
Fire Hall #2 - Curb Replacement	Civic Building Maintenance	7,500	7,500
RECREATION CENTRE			
Building & Land Research and Design	Golf Course	75,000	
Fairway Mower	Golf Course	60,000	
Rebuild Green #13 & 14	Golf Course	60,000	
Cart Path Paving	Golf Course	20,000	
Drainage & Landscaping	Golf Course	10,000	
			225,000
SPORTSPLEX			
Renovation Design	Sportsplex	85,000	
Rear Entrance Steps Replacement	Sportsplex	20,000	
Floor Scrubber Replacement	Sportsplex	12,000	
			117,000
STORM SEWER			
North Hill Drainage East of 18th St N	Streets, Sidewalks, Drainage	300,000	
Assiniboine Flats Drainage	Streets, Sidewalks, Drainage	100,000	
Drainage - McDiarmid Crescent	Streets, Sidewalks, Drainage	75,000	
			475,000
TRANSIT EQUIPMENT			
Autofare System	Transit	500,000	500,000
TRANSIT GAS TAX			
Handi Transit Bus Replacements (4)	Fleet Services	565,000	565,000
Total - Capital Borne by General Reserves - to page 13			9,360,550

SCHEDULE "E"

Municipality of The City of Brandon

For the Year Ending 31 December 2012

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
WTF Emergency Water Supply	Development Services	1,500,000	
3rd Street Dam Replacement	Development Services	1,000,000	
WTF Upgrade Chemical Storage	Development Services	100,000	
WTF Intake Structure Design	Development Services	100,000	
Storage Shed	Operations	18,000	
Truck Mount Valve Operator	Operations	35,000	
			2,753,000
Wastewater Reserve			
Contribution to original construction of IWWTF	Development Services	5,700,000	
Large Sewer Camera	Operations	100,000	
			5,800,000

Total - Capital Borne by Utility Reserves - to page 13

\$8,553,000

SCHEDULE "F"

Municipality of The City of Brandon

For the Year Ending 31 December 2012

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
Seniors Housing Co-op	Affordable Housing	293,000
To fund repairs to bleachers	Andrews Field	60,000
To fund potential severance liabilities	Cumulative Benefits	75,000
To fund general street reconstruction projects	Gas Tax Rebate	785,000
To fund street resurfacing operating account	Gas Tax Rebate	600,000
To offset street and curbing projects in operating fund	Gas Tax Rebate	340,000
City View - Planning	Office Equipment	42,680
Subdivision tree planting	Parks	25,000
To fund labour relations costs	Professional Fees	75,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$2,295,680

