

THE CITY OF BRANDON



2009

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2009

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2009

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	26,975,551	26,975,550	56,689,279	59,590,778
Grants in Lieu of Taxes - Page 8	2,024,221	2,024,222	5,003,973	5,003,973
Sub-total	28,999,772	28,999,772	61,693,252	64,594,751
Requisitions (deduct) - Page 8			31,133,316	31,133,316
Net Municipal Taxes and Grants in Lieu of Taxes	28,999,772	28,999,772	30,559,936	33,461,435
Other Revenue - Page 2	26,139,082	28,758,453	28,476,878	29,544,651
Transfers from Accumulated Surplus and Reserves - Page 2	2,520,000	1,439,728	1,760,000	275,000
Total Revenue	57,658,854	59,197,953	60,796,814	63,281,086

EXPENDITURE

General Government Services	6,453,334	6,167,317	6,856,015	6,899,589
Protective Services	19,102,372	18,133,196	20,030,386	20,237,627
Transportation Services	9,508,873	9,762,953	10,197,038	10,232,851
Environmental Health Services	2,446,752	2,595,426	2,533,378	2,512,102
Public Health and Welfare Services	492,882	512,666	514,746	524,544
Environmental Development Services	1,658,268	1,785,060	1,929,306	1,704,156
Economic Development Services	275,850	261,108	334,236	314,035
Recreation and Cultural Services	5,547,997	5,550,958	5,821,428	5,846,336
Fiscal Services	3,025,709	4,012,641	3,243,546	5,963,968
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	9,115,077	10,079,888	9,247,314	8,995,878
Total Basic Expenditure	57,627,114	58,861,213	60,707,393	63,231,086
Allowance for Tax Assets - Page 8	31,740	336,740	89,421	50,000
Total Expenditure	57,658,854	59,197,953	60,796,814	63,281,086
Net Operating Surplus (Deficit)				

Departmental Use Only	<p>Adoption by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p align="center">April 6, 2009</p> <p align="right">_____</p> <p align="right">(Chief Administrative Officer)</p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2009

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		800,000	1,817,823	800,000	800,000
Licenses		17,000	19,860	17,500	17,500
	- Animal				
	- Bicycle				
	- Business	176,700	210,432	199,700	220,000
	- Other	833,750	862,651	861,168	900,000
	<u>Mobile Homes</u>				
Permits					
	- Building	738,018	793,674	804,698	835,000
	- Other	48,600	40,917	54,800	54,800
	<u>Crossings & Driveways</u>				
Fines		529,500	443,306	555,500	474,500
Sales of Service					
	- General Government	112,900	174,371	98,600	109,100
	- Protective	3,035,266	3,134,003	3,285,408	3,190,919
	- Transportation	1,644,999	1,758,779	1,725,949	1,787,622
	- Environmental Health	1,195,273	1,460,094	1,391,507	1,523,728
	- Public Health and Welfare	227,251	228,888	238,813	250,754
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,271,740	1,234,252	1,329,440	1,364,913
	- Other				
	- Sundry				
Sales of Goods		581,154	517,504	594,517	995,693
Rentals		428,800	452,583	457,052	460,000
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		173,200	164,695	179,000	170,000
Returns from Investments		12,000	25,453	12,000	12,000
Tax and Redemption Penalties		325,000	290,235	325,000	325,000
Development and Dedication Fees					
Video Lottery Terminal Transfers		834,000	833,893	834,000	834,000
Provincial Municipal Tax Sharing (Pop. <u>41,511</u>)		6,190,000	6,240,436	6,360,000	6,487,200
Conditional Transfers					
(Page 9)	- Federal Government	2,697,492	2,826,632	4,032,335	4,187,190
	- Provincial Government	4,033,322	4,596,412	4,079,774	4,304,615
	- Local Government				
	- Other		22,000		
	<u>Organizations/Foundations</u>				
	<u>Commemorative Arbor Trail</u>		1,000		
Other Income					
	<u>Miscellaneous</u>	24,117	74,725	24,117	24,117
	<u>Land Sales</u>	209,000	533,835	216,000	216,000
Total Other Revenue - Page 1		26,139,082	28,758,453	28,476,878	29,544,651
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	2,520,000	1,439,728	1,760,000	275,000
Total Transfers - Page 1		2,520,000	1,439,728	1,760,000	275,000
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		28,659,082	30,198,181	30,236,878	29,819,651

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2009

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	440,676	414,449	490,924	476,622
1200	General Administrative				
1212	Chief Administrative Officer and Staff	266,908	265,218	274,455	285,942
1215	Office	4,392,515	3,949,680	4,606,088	4,355,000
1216	Legal				
1217	Audit	25,773	24,797	26,308	26,308
1218	Assessment	604,750	598,811	612,500	627,500
1240	Taxation				
1300	Other General Government				
1310	Elections	400	11,321	400	140,400
1320	Conventions				
1330	Damage Claims and Liability Insurance	160,015	121,757	172,570	172,570
1340	Intergovernmental Relations	10,105	10,152	10,365	10,365
1350	Grants	380,608	489,676	491,077	623,327
1360	Other General Government - Sundry	251,064	235,936	257,438	265,960
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	200,000	75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	6,607,814	6,321,797	7,017,125	7,058,994
1991	Recoveries (deduct) - Utility	154,480	154,480	161,110	159,405
1992	- Capital				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	6,453,334	6,167,317	6,856,015	6,899,589
2100	Police	10,405,885	10,040,675	10,968,429	11,125,000
2400	Fire	3,855,316	3,404,302	3,923,112	4,060,450
2500	Emergency Measures				
2510	Safety	173,321	174,202	180,134	178,995
2520	Flood Control				
2540	Ambulance Services	2,863,599	2,945,619	3,049,924	2,969,125
2550	Other - E911 and Police Dispatch	1,712,117	1,513,487	1,811,320	1,811,320
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	80,134	42,742	85,467	80,737
2650	Other - Traffic Services	12,000	12,169	12,000	12,000
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	19,102,372	18,133,196	20,030,386	20,237,627
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	1,040,909	1,002,890	1,088,053	1,124,575
32200	Engineering	779,102	642,430	849,951	854,540
	Roads and Streets				
	Unallocated Costs				
32301	- Equipment Operators' Wages and Benefits				
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance				
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations		(4,052)		
	- Equipment Rental Recovery	(2,023,681)	(1,840,384)	(1,820,399)	(1,820,399)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,087,649	2,021,570	2,160,516	2,177,504
	Transportation Services Sub-Total Forward to Page 4	1,883,979	1,822,454	2,278,121	2,336,220

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2009

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
	Transportation Services Sub-Total Forward from Page 3	1,883,979	1,822,454	2,278,121	2,336,220
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	575,000	892,460	800,000	625,000
32330	Sidewalks and Boulevards	716,387	656,945	766,104	777,483
32340	Ditches and Road Drainage	79,765	60,255	83,076	85,525
32350	Storm Sewers	60,250	31,841	62,150	63,160
32360	Street Cleaning	296,496	301,002	309,312	326,455
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	731,513	676,171	785,525	750,000
32400	Bridges	1,703	701	1,725	1,774
32500	Street Lighting	793,019	799,048	773,909	775,000
32600	Traffic Services	254,363	195,376	261,154	265,000
32700	Parking	96,842	88,038	99,241	100,000
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	337,752	315,714	355,687	350,000
	- Brandon Transit	3,681,804	3,922,948	3,621,034	3,777,234
	TOTAL TRANSPORTATION SERVICES - TO PAGE 1	9,508,873	9,762,953	10,197,038	10,232,851
	Garbage and Waste Collection				
4320	Garbage Collection	2,309,763	2,393,419	2,312,442	2,325,000
4330	Nuisance Grounds	136,989	202,007	220,936	187,102
	Other Environmental Health				
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other				
	TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	2,446,752	2,595,426	2,533,378	2,512,102
	Public Health				
5110	Health Unit				
5160	Cemeteries	225,850	245,634	247,714	257,512
5186	Other				
	Medical Care				
5220	Medical Officer				
	Other				
	Hospital Care				
5370	Hospital Care				
	Other				
	Social Welfare				
5410	Administration				
5420	Social Welfare Assistance	267,032	267,032	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
	TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1	492,882	512,666	514,746	524,544
6100	Planning and Zoning	932,593	849,692	976,926	950,686
	Community Development				
6220	General Land Assembly				
6230	Urban Renewal	336,700	552,518	546,165	341,165
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	155,930	168,311	186,698	192,788
	Other Property Administration	233,045	214,539	219,517	219,517
	TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1	1,658,268	1,785,060	1,929,306	1,704,156

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2009

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	275,850	261,108	334,236	314,035
7410	Tourism				
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		275,850	261,108	334,236	314,035
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8110	Recreation	712,331	622,017	747,707	750,000
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches	125,000	136,010	129,000	142,000
8140	Golf Courses	502,119	490,784	517,061	525,000
8150	Skating Rinks and Arenas	37,525	33,810	44,180	45,340
8180	Parks and Playgrounds	961,486	969,666	1,045,217	1,000,000
8190	Other Recreational Facilities	302,869	387,637	312,394	334,288
	Canada Games Sportsplex	1,460,539	1,473,605	1,496,639	1,500,000
	Keystone Centre	560,090	557,556	568,420	568,420
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8240	Museums	22,500	22,500	22,500	22,500
8250	Libraries	440,929	445,080	451,824	458,620
8280	Other Cultural Facilities				
	Centennial Auditorium	104,000	93,684	156,000	156,000
	Riverbank Inc.	269,974	269,974	281,851	295,533
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		5,547,997	5,550,958	5,821,428	5,846,336
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	564,000	1,786,419	348,500	659,800
9330	Transfer to Utility - Page 6	1,748,145	1,748,145	1,691,549	1,691,549
9410	Debenture Debt Charges - Page 11	577,716	362,547	1,085,649	3,493,771
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	135,848	115,530	117,848	118,848
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		3,025,709	4,012,641	3,243,546	5,963,968
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9900	General Reserve				
9910	Specific Reserves: Schedule "A"	9,115,077	10,079,888	9,247,314	8,995,878
9913	- Other				
<hr/>					
TOTAL TRANSFERS - TO PAGE 1		9,115,077	10,079,888	9,247,314	8,995,878

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2009

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	9,134,902	9,128,408	9,703,180	9,824,954
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	3,690,289	3,517,165	3,908,989	4,127,690
- Commercial				
- Other	42,000	49,868	42,000	42,000
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	12,867,191	12,695,441	13,654,169	13,994,644
330 Penalties	60,000	73,755	60,000	60,000
340 Hydrant Rentals	249,200	257,350	249,200	249,200
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	2,528,720	2,971,285	3,076,912	2,503,960
390 Transfer from Revenue Fund - Page 5	1,748,145	1,748,145	1,691,549	1,691,549
396 Transfer from Reserves - Utility - Page 13				
397 Transfer from Accumulated Surplus				
	17,453,256	17,745,976	18,731,830	18,499,353

EXPENDITURE

410 WATER SUPPLY				
411 Administration	545,499	511,616	557,610	561,690
412 Customer Billings and Collections	1,051,002	1,039,949	1,081,250	1,078,575
413 Purification and Treatment	3,419,906	3,143,951	3,506,664	3,552,376
414 Water Purchases				
415 Service of Supply	423,811	490,393	433,752	449,155
416 Transmissions and Distribution	1,497,710	1,220,131	1,537,695	1,570,954
417 Other Water Supply Costs	26,000		10,000	10,000
418 Connections - Net Loss Maintenance of Mains	900,000	1,000,000	300,000	485,000
TOTAL	7,863,928	7,406,040	7,426,971	7,707,750
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration	160,710	106,618	158,300	165,600
422 Sewage Collection System	621,432	588,164	573,345	602,868
423 Sewage Lift Station	66,400	46,374	69,500	69,500
424 Sewage Treatment and Disposal	3,487,141	3,904,957	3,782,851	3,486,273
425 Other Sewage Collection and Disposal Costs	108,000	133,082	484,000	160,500
426 Connections - Net Loss Maintenance of Mains				
TOTAL	4,443,683	4,779,195	5,067,996	4,484,741
430 TRANSFER TO CAPITAL - Page 13	861,250	458,806	1,460,000	1,530,000
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	1,350,000	2,190,899	50,000	50,000
Wastewater Utility B/L 6732	500,000	500,000	1,800,000	1,800,000
442 Industrial Wastewater Facility B/L 6623				
TOTAL	1,850,000	2,690,899	1,850,000	1,850,000
DEBENTURE DEBT CHARGES - Page 12	2,434,395	2,411,036	2,926,863	2,926,862
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	17,453,256	17,745,976	18,731,830	18,499,353

Municipality of The City of Brandon

For the Year Ending 31 December 2009

	Assessments				Expenditures			M / R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
Requisition Taxes:												
Foundation - Residential	693,335,360		17,772,590	711,107,950								
Foundation - Other	364,033,970		64,648,780	428,682,750	6,893,218		6,893,218	16.080	5,853,666	1,039,552		6,893,218
Special	1,058,379,810		83,292,540	1,141,672,350	24,240,098	22,682	24,262,780	20.970	22,194,225	1,746,645	321,910	24,262,780
Special - mobile homes												
Special												
Special												
Hospital District												
Hospital District												
Total Requisition					31,133,316	22,682	31,155,998		28,047,891	2,786,197	321,910	31,155,998
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Local Improvements	1,089,942,140	149,296,760	76,064,350	1,315,303,250	1,738,498	1,246	1,739,744	FRT	46,949			46,949
								1.287	1,594,900	97,895		1,692,795
General	1,091,178,990		85,898,200	1,177,077,190	1,038,700	659	1,039,359	0.883	963,511	75,848		1,039,359
Special Services Levies:												
Department of Rural Development	1,091,178,990		85,898,200	1,177,077,190	612,500	757	613,257	0.521	568,504	44,753		613,257
Deferred Surplus												
General												
Utility												
Reserve Funds												
General												
Machinery Replacement												
All	1,091,178,990		85,898,200	1,177,077,190	9,247,314	981	9,248,295	7.857	8,573,393	674,902		9,248,295
General Municipal:												
At Large	1,091,178,990		85,898,200	1,177,077,190	48,070,381	63,096	48,133,477	15.418	16,823,798	1,324,378		18,148,176
Business Tax, Cable	7,033,300			7,033,300				1%	70,333			70,333
Other Revenue and Transfers											29,914,968	29,914,968
Budgeted Deficit												
Total Municipal					60,707,393	66,739	60,774,132		28,641,388	2,217,776	29,914,968	60,774,132
Totals					91,840,709	89,421	91,930,130		56,689,279	5,003,973	30,236,878	91,930,130

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Page 2

Municipality of The City of Brandon

For the Year Ending 31 December 2009

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	99,010		46.936	4,647.13		4,647.13
Federal - Farm	806,840		46.936	37,869.84		37,869.84
Federal		8,171,500	63.016	514,935.24		514,935.24
Canadian Pacific Rail		4,116,060	63.016	259,377.64		259,377.64
Provincial - Court Services		1,917,760	63.016	120,849.56		120,849.56
Provincial - LTO		221,590	63.016	13,963.72		13,963.72
Provincial - Gov't Services	26,280		46.936	1,233.48		1,233.48
Provincial - Gov't Services		5,575,190	63.016	351,326.17		351,326.17
Provincial - Highways - Farm	64,200		46.936	3,013.29		3,013.29
Provincial - Highways		1,674,500	63.016	105,520.29		105,520.29
Provincial - BCI		4,288,510	63.016	270,244.75		270,244.75
Brandon University	3,079,580		46.936	144,543.17		144,543.17
ACC		11,270,560	63.016	710,225.61		710,225.61
Fire College		2,476,900	63.016	156,084.33		156,084.33
Manitoba Health		27,430	63.016	1,728.53		1,728.53
Manitoba Health		2,605,660	25.966	67,658.57		67,658.57
MPI		1,351,230	63.016	85,149.11		85,149.11
Manitoba Housing	14,567,400		46.936	683,735.49		683,735.49
Manitoba Housing		289,900	63.016	18,268.34		18,268.34
Manitoba Hydro		9,868,690	61.729	609,184.37		609,184.37
Manitoba Hydro	320		46.936	15.02		15.02
Manitoba Hydro - Farm	130		46.936	6.10		6.10
Manitoba Hydro		12,844,050	63.016	809,380.65		809,380.65
Manitoba Hydro		34,710	1.287	44.67		44.67
Canada Post		554,910	63.016	34,968.21		34,968.21
Subtotal	18,643,760	67,289,150		5,003,973.28		5,003,973.28
Total-Pages 1,8				5,003,973.28		5,003,973.28

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba	Product Stewardship	376,380
Province of Manitoba	Ambulance	600,000
Province of Manitoba	Grant in Aid	80,000
Province of Manitoba	Diseased Trees	21,000
Province of Manitoba	Transit - Capital and Operations	1,246,366
Province of Manitoba	General Government Support - Payroll Tax	552,000
Province of Manitoba	Police	853,728
Province of Manitoba	Heritage	3,300
Province of Manitoba	Environmental Youth Corp	2,700
Province of Manitoba	Youth Programs	12,000
Province of Manitoba	Fire	332,300
Federal Government	Fuel Tax Rebate Program	2,240,995
Federal Government	Young Canada Works in Heritage	3,200
Federal Government	Airport Lighting	1,040,000
Federal Government	Transit - Fuel Tax Rebate Program	748,140

Total - Page 2 8,112,109

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 6

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2009

PART 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General - Schedule B	348,500	348,500			
Utility - Schedule C					
General Reserves - Schedule D	13,245,804			13,245,804	
Utility Reserve - Schedule E	5,195,000			5,195,000	
Local Improvements - Other	5,000,000				5,000,000
Keystone Centre Upgrades	2,500,000				2,500,000
Combined Wastewater Treatment Facility	5,500,000				5,500,000
Aquatics Facility	5,000,000				5,000,000
Fire Station	11,000,000				11,000,000
Police Station	12,994,000				12,994,000
	60,783,304				
	TOTAL	348,500			
		Page 5			
			Page 6		
				18,440,804	
				Part 2	41,994,000

PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	
General Reserves - Schedule D		13,245,804			
Water Distribution Reserve - Schedule E				4,265,000	
Wastewater Reserve - Schedule E				930,000	
General Reserves-Schedule F	1,760,000				
	1,760,000				
	Page 2	13,245,804			
		Part 1			
			Page 6		
				5,195,000	
				Part 1	

PART 3 - BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Local Improvements - Other		5,000,000		5,000,000	10 years
Keystone Centre Upgrades		2,500,000		2,500,000	10 years
Combined Wastewater Treatment Facility		5,500,000		5,500,000	15 years
Aquatics Facility		5,000,000		5,000,000	15 years
Fire Station		11,000,000		11,000,000	20 years
Police Station		12,994,000		12,994,000	20 years
			TOTAL-Part 1	41,994,000	

Departmental Use Only	<p align="center">Adopted by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p align="right">_____</p> <p align="right">(Chief Administrative Officer)</p> <p align="center">_____ 20 ____</p>
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2010	2011	2012	2013	2014	TOTAL	Operating	Reserves	Debenture Sales	Other	
COUNCIL											
Carpeting/Chairs/Sound System Council Chamber	100,000	10,000		9,800		119,800		119,800			
Municipal General Election	140,000				100,000	240,000		240,000			
FIRE SERVICE											
Fire & Ambulance Auto. Equipment	190,000	857,500	213,000	850,000	271,000	2,381,500		2,381,500			
Misc. Fire & Ambulance Equipment	205,000	205,000	116,000	5,000	60,000	591,000		591,000			
INFORMATION TECHNOLOGY											
CityView Licenses & GIS software	135,000	15,000	10,000	10,000	10,000	180,000		180,000			
Network communication equipment upgrades	70,000	163,000	755,000	50,000	100,000	1,138,000		1,138,000			
Office equipment upgrades	25,000	25,000	10,000	33,000	15,000	108,000		108,000			
Server upgrades/replacements	230,000	85,000	35,000	41,000	235,000	626,000		626,000			
POLICE SERVICE											
Misc. Police Equipment/Projects	153,700	107,000	180,000	65,000	113,000	618,700		618,700			
Police Auto Equipment	335,470	258,754	457,149	360,938	219,000	1,631,311		1,631,311			
E-911 EQUIPMENT	17,000			30,000	300,000	347,000		347,000			
COMMUNITY ALERTING SYSTEM	84,000	84,000				168,000	168,000				
CIVIC BUILDINGS MAINTENANCE											
City Hall	55,000	70,000	1,650,000	175,000		1,950,000		1,950,000			
Civic Services Complex					95,000	95,000		95,000			
Other	36,700			40,000	146,000	222,700		222,700			
	1,776,870	1,880,254	3,426,149	1,669,738	1,664,000	10,417,011	168,000	10,249,011			
SOURCE OF FUNDS - ANNUAL							TOTAL				
OPERATING	84,000	84,000				168,000					
RESERVES	1,692,870	1,796,254	3,426,149	1,669,738	1,664,000	10,249,011					
DEBENTURE SALES											
OTHER											
	1,776,870	1,880,254	3,426,149	1,669,738	1,664,000	10,417,011					

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2010	2011	2012	2013	2014	TOTAL	Operating	Reserves	Debenture Sales	Other	
TRANSPORTATION SERVICES											
8th Street Bridge Replacement	180,000	300,000	3,600,000			4,080,000		4,080,000			
AIRPORT											
Airport Infrastructure	75,000	75,000	150,000			300,000		300,000			
Airport Equipment	29,000					29,000		29,000			
FLEET SERVICES											
Misc. Equipment		50,000				50,000		50,000			
Miscellaneous Transit Upgrades	430,000	1,788,000	430,000	985,000		3,633,000		3,633,000			
Fleet Replacements	279,000	287,000	296,000	365,000	314,000	1,541,000		1,541,000			
Engineering Vehicle Replacements			76,000			76,000		76,000			
Streets/Roads Vehicle Replacements	878,660	264,600	916,062	1,143,000	1,051,425	4,253,747		4,253,747			
Sanitation Vehicle Replacements	406,000	271,213	337,000		808,750	1,822,963		1,822,963			
Building Maintenance Vehicle Replacements				61,650	45,000	106,650		106,650			
Parks Vehicle Replacements		384,600		106,000	207,000	697,600		697,600			
RECREATION & CULTURAL SERVICES											
Centennial Auditorium	75,000	75,000	75,000	75,000	75,000	375,000		375,000			
Sportsplex											
Facility Additions and Improvements	1,174,000	140,000	85,000		100,000	1,499,000		1,499,000			
Parks Plan	440,948	329,098	778,543	72,745	408,059	2,029,393		2,029,393			
Other Parks, Playgrounds and Pools											
Facility Additions and Improvements	62,000	49,000	40,000			151,000	142,000	9,000			
Equipment Additions and Improvements	56,000	16,500	17,250	18,000	18,750	126,500	126,500				
Golf Course	577,000	257,000	151,160	330,000	140,000	1,455,160		1,455,160			
Cemetery		70,000	500,000	500,000		1,070,000		1,070,000			
Trails/ Walkways	216,400	245,800	255,800	265,800	280,000	1,263,800	1,263,800				
SANITATION		500,000				500,000		500,000			
	4,879,008	5,102,811	7,707,815	3,922,195	3,447,984	25,059,813	1,532,300	23,527,513			
SOURCE OF FUNDS - ANNUAL							TOTAL				
OPERATING	334,400	302,300	313,050	283,800	298,750	1,532,300					
RESERVES	4,544,608	4,800,511	7,394,765	3,638,395	3,149,234	23,527,513					
DEBENTURE SALES											
OTHER											
	4,879,008	5,102,811	7,707,815	3,922,195	3,447,984	25,059,813					

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

20

(Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2010	2011	2012	2013	2014	TOTAL	Operating	Reserves	Debenture Sales	Other
ENVIRONMENTAL DEVELOPMENT										
MMTF Upgrades					250,000	250,000	250,000			
Lift Station Upgrades	200,000					200,000	200,000			
Meter Reading Equipment	200,000	160,000	160,000			520,000	520,000			
Water Distribution	1,170,000				900,000	2,070,000	2,070,000			
Booster Station Upgrades		400,000				400,000	400,000			
WTF Disinfection Upgrade		3,500,000				3,500,000			3,500,000	
WWTF Combined Treatment	250,000			27,500,000		27,750,000			27,750,000	
WTF Filters & Media Replacement		1,600,000	1,600,000			3,200,000		3,200,000		
WTF Boiler/Chemical Storage	650,000					650,000		650,000		
WTF Intake Structure Chemical Feeder		750,000				750,000	750,000			
WTF Upgrade Chemical			3,500,000			3,500,000			3,500,000	
WTF Emergency Water Supply				1,250,000		1,250,000		1,250,000		
WTF Yard Piping Replacement		300,000				300,000	300,000			
Utility Services Reconstruction	485,000	407,000	495,500	511,750	105,000	2,004,250	2,004,250			
Sewer/Water Vehicle Replacements	929,000	288,000	768,650	135,000	752,946	2,873,596		2,873,596		
ACC - INFRASTRUCTURE	800,000	1,000,000	1,000,000			2,800,000		2,800,000		
STREETS, SIDEWALKS, DRAINAGE										
Street Reconstruction	2,260,000	2,741,000	3,776,200	2,774,100	2,395,800	13,947,100	4,347,100	9,600,000		
Street/Lane Construction	31,400	482,000				513,400	31,400	482,000		
Sidewalks/Curbs	275,000	200,000	136,200	200,000	200,000	1,011,200	211,200	800,000		
Drainage	1,300,500	1,035,000	1,702,000	546,000	593,500	5,177,000		5,177,000		
Street Lighting	30,000	40,000				70,000		70,000		
	8,580,900	12,903,000	13,138,550	32,916,850	5,197,246	72,736,546	11,083,950	26,902,596	34,750,000	
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	2,921,400	2,858,000	2,367,900	1,085,850	1,850,800	11,083,950				
RESERVES	5,409,500	6,545,000	7,270,650	4,331,000	3,346,446	26,902,596				
DEBENTURE SALES	250,000	3,500,000	3,500,000	27,500,000		34,750,000				
OTHER										
	8,580,900	12,903,000	13,138,550	32,916,850	5,197,246	72,736,546				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (Chief Administrative Officer)

SCHEDULE "A"

Municipality of The City of Brandon

For the Year Ending 31 December 2009

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Affordable Housing	250,000	250,000	250,000	250,000
Ambulance				
Andrews Field	5,000	5,000	5,000	5,000
Brandon Municipal Airport	1,140,000	100,000	1,140,000	100,000
8th Street Bridge	75,000	75,000	75,000	75,000
Capital Development	50,000	50,000	50,000	100,000
Centennial Auditorium	25,000	25,000	25,000	60,000
Civic Services Complex	45,000	45,000	50,000	50,000
Cumulative Benefits				
Disposal Site (Sanitation)	1,400,000	1,862,644		245,000
E911 Equipment	75,000	75,000	75,000	75,000
Elections	15,000	15,000	15,000	15,000
Fire Fighting Equipment	170,000	172,551	50,000	50,000
Fire Vehicles	150,376	138,176	131,976	181,976
Flood Control				
Gas Tax	1,120,497	1,120,497	2,240,995	2,240,995
Land Acquisition				
Library / Arts Building	5,000	5,000	5,000	25,000
Machinery and Equipment	1,944,177	1,908,106	1,992,270	2,333,347
Major Events Hosting	10,000	10,000	10,000	10,000
Municipal Building				
Municipal Building Maintenance	95,000	85,000	85,000	85,000
Office Equipment	450,000	450,000	500,000	500,000
Parks	215,000	520,000	420,000	400,000
Perpetual Care	45,450	45,778	47,763	50,151
Police Equipment	150,000	230,000	150,000	175,000
Police Vehicles	303,000	267,809	288,170	298,269
Professional Fees				
Protective Services Buildings	50,000	50,000	75,000	75,000
Recreation Centre	170,000	170,000	220,000	250,000
Sportsplex			150,000	150,000
Storm Sewer	300,000	300,000	320,000	320,000
Traffic Control Devices				
Transit Equipment	332,782	460,782	128,000	128,000
Transit Gas Tax	523,795	1,643,545	748,140	748,140

TOTAL RESERVE APPROPRIATIONS - to page 5

9,115,077	10,079,888	9,247,314	8,995,878
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SCHEDULE "B"

Municipality of The City of Brandon

For the Year Ending 31 December 2009

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Community Alerting System Phase I	Emergency Preparedness	84,000
Guard Rail - East of Franklin	Development Services	15,000
Curbing - 26th St and CN Rail Crossing	Development Services	60,000
Kinsmen Pool Upgrades	Operations - Parks	31,500
Ride-on Mower Replacement	Operations - Parks	8,000
Walkway Reconstruction	Operations - Parks	50,000
Walkways / Trails	Operations - Parks	100,000

Total - Capital Borne by General Fund - to page 13

\$348,500

SCHEDULE "C"

Municipality of The City of Brandon

For the Year Ending 31 December 2009

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT		
Water Revenue			
Water Meter Battery Replacements	Operations - Utilities	160,000	
WTF Hydraulic Upgrade - post low lift pumps	Development Services	250,000	
SCADA System	Development Services	510,000	
			920,000
Wastewater Revenue			
Elderwood Lift Station Mechanical Upgrade	Development Services	200,000	
SCADA System	Development Services	340,000	
			540,000

Total - Capital Borne by Utility Fund - to page 13

\$1,460,000

SCHEDULE "D"
Municipality of The City of Brandon
For the Year Ending 31 December 2009

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
AIRPORT			
Terminal Building Upgrade Main Floor	Airport	125,000	
Refurbish Snowblower	Airport	250,000	
Runway Lighting	Airport	1,150,000	
			1,525,000
CAPITAL DEVELOPMENT			
Watermain Oversizing	Utility	9,300	
Veteran's Way	Engineering & Planning	100,000	
ACC Infrastructure Phase II	Engineering & Planning	550,000	
			659,300
CENTENNIAL AUDITORIUM			
Capital Upgrades	Community Development	210,000	
			210,000
CIVIC SERVICES COMPLEX			
Site Remediation	Civic Building Maintenance	255,000	
			255,000
CLARE AVENUE			
Partial Construction of Clare Avenue	Streets, Sidewalks, Drainage	200,000	
			200,000
E-911			
Uninterruptible Power Supply	Emergency Communications	7,000	
Recording System	Emergency Communications	15,000	
Radio Consoles	Emergency Communications	45,000	
Ergonomic Work Stations	Emergency Communications	50,000	
Computer Aided Dispatch	Emergency Communications	99,500	
			216,500
EQUIPMENT REPLACEMENT			
Diagnostic Tool	Fleet Services	8,000	
Underbody Plow Attachment	Fleet Services	21,000	
Hybrid	Fleet Services	32,000	
Van Replacement	Fleet Services	35,600	
Minivan Replacement	Fleet Services	36,800	
One Tonne Truck Replacement	Fleet Services	60,000	
Three Tonne Replacement	Fleet Services	72,000	
Bucket Truck Replacement	Fleet Services	100,000	
Tractor Replacement	Fleet Services	119,500	
Backhoe Replacement	Fleet Services	120,000	
Five Tonne Truck Replacement	Fleet Services	121,700	
Street Sweeper Replacement	Fleet Services	210,000	
Pick-up Truck Replacements (6)	Fleet Services	205,000	
Trackhoe Replacement	Fleet Services	262,000	
Grader Replacement	Fleet Services	265,000	
Backup Refuse Truck	Fleet Services	272,000	
Vactor Truck Replacement	Fleet Services	325,000	
Sanitation Compactor Replacement	Fleet Services	560,000	
			2,825,600
FIRE EQUIPMENT			
Specialty Rescue Costs	Fire	5,000	
Hose Dryer	Fire	7,550	
Thermal Imaging Camera	Fire	15,000	
FDM Software Upgrade	Fire	30,000	
			57,550
FIRE VEHICLES			
Refurbish Public Education Unit	Fleet Services	10,000	
			10,000
GAS TAX REBATE PROGRAM			
Richmond Avenue Bus Terminal	Streets, Sidewalks, Drainage	60,000	
Sidewalk - 18th St E Side - John / Kirkcaldy	Streets, Sidewalks, Drainage	85,000	
Clare Avenue	Streets, Sidewalks, Drainage	320,000	
Whistler Drive - Mockingbird South	Streets, Sidewalks, Drainage	385,000	
			850,000
KIRKCALDY HEIGHTS			
Sidewalk - 18th St E Side - John / Kirkcaldy	Streets, Sidewalks, Drainage	115,000	
			115,000
Total - Capital Borne by General Reserves - subtotal			6,923,950

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2009

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			6,923,950
OFFICE EQUIPMENT			
Chairs - Council Chambers	Clerks	15,000	
CityView Licenses and GIS Software	Information Technology	16,000	
Copier / Fax Machine	Fire	20,000	
Large Scale Copier	Streets, Sidewalks, Drainage	30,000	
Voip Phone Expansion	Information Technology	39,000	
Network Communications Upgrades	Information Technology	50,000	
Server Upgrades/Replacement	Information Technology	150,000	
CityView Upgrade	Engineering & Planning	177,750	
Expand Fibre Optic Network	Information Technology	250,000	
Fleetnet Radio Upgrades	Information Technology	588,000	
			1,335,750
PARKS			
Tree Planting in Subdivisions	Engineering & Planning	15,000	
Skateboard Park	Parks	125,000	
Greenspace Development - 1st and Rosser	Parks	102,150	
Recreation System Development and Upgrades	Parks	514,214	
			756,364
POLICE EQUIPMENT			
Monocular	Police	6,000	
Forensic Computer Analyst Equipment	Police	13,000	
In-car Camera System	Police	15,000	
Recording System for Dispatch	Emergency Communications	15,000	
Digital Video Recording System	Police	20,000	
Police Service Dog and Training	Police	30,000	
Radio Consoles for Dispatch	Emergency Communications	45,000	
Ergonomic Workstations for Dispatch	Police	50,000	
Mobile Workstation Replacements	Police	50,000	
Server Upgrades/Replacement	Police	65,000	
			309,000
POLICE VEHICLE			
Patrol Car Replacements (6)	Fleet Services	270,940	
			270,940
PROTECTIVE SERVICES BUILDINGS			
Heating System at #1 Fire Hall	Civic Building Maintenance	205,000	
Roof Replacement at #1 Fire Hall	Civic Building Maintenance	400,000	
			605,000
RECREATION CENTRE			
Cart Path Paving	Golf Course	20,000	
Irrigation Lower Nine Holes	Golf Course	270,000	
			290,000
SANITATION			
Recycling Facility Heating Upgrades	Sanitation	380,800	
Landfill Cell Excavation and Liner	Sanitation	535,000	
			915,800
SPORTSPLEX			
Security	Sportsplex	10,000	
Arena Dehumidifiers	Sportsplex	60,000	
			70,000
STORM SEWER			
Land Purchase for Drainage Purposes	Streets, Sidewalks, Drainage	99,000	
North Hill Detailed Design	Streets, Sidewalks, Drainage	200,000	
Island Park Detention Pond	Streets, Sidewalks, Drainage	300,000	
Park Ave SE Drainage	Streets, Sidewalks, Drainage	600,000	
			1,199,000
TRAFFIC CONTROLS			
Parking Meter Changeouts	Streets, Sidewalks, Drainage	30,000	
			30,000
TRANSIT GAS TAX			
Handi-Transit Bus Replacement	Fleet Services	110,000	
Full Size Transit Bus Replacement	Fleet Services	430,000	
			540,000
Total - Capital Borne by General Reserves - to page 13			<u>13,245,804</u>

SCHEDULE "E"

Municipality of The City of Brandon

For the Year Ending 31 December 2009

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
3rd Street Dam Upgrade	Development Services	700,000	
WTF Disinfection Reservoir Baffle	Development Services	1,280,000	
WTF Plant No 1 Retrofit	Development Services	2,285,000	
			4,265,000
Wastewater Reserve			
Gravity Sewer	Development Services	310,000	
South End Lift Station	Development Services	620,000	
			930,000

Total - Capital Borne by Utility Reserves - to page 13

\$5,195,000

SCHEDULE "F"

Municipality of The City of Brandon

For the Year Ending 31 December 2009

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
To fund potential severance liabilities	Cumulative Benefits	75,000
To fund drainage study	Storm Sewer	10,000
To fund study	Dyking / Flooding	50,000
To offset street and curbing projects in operating fund	Gas Tax Rebate	1,415,000
To fund grant to Massey Harris Building Project	Affordable Housing	210,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$1,760,000