

THE CITY OF BRANDON



2008

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2008

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2008

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	49,727,706	49,727,706	52,889,533	55,955,546
Grants in Lieu of Taxes - Page 8	4,385,390	4,385,390	4,537,108	4,814,072
Sub-total	54,113,096	54,113,096	57,426,641	60,769,618
Requisitions (deduct) - Page 8	26,663,649	26,663,649	28,426,869	28,426,869
Net Municipal Taxes and Grants in Lieu of Taxes	27,449,447	27,449,447	28,999,772	32,342,749
Other Revenue - Page 2	22,025,754	24,367,570	26,139,082	27,110,649
Transfers from Accumulated Surplus and Reserves - Page 2	4,260,000	4,060,000	2,520,000	1,241,500
Total Revenue	53,735,201	55,877,017	57,658,854	60,694,898

EXPENDITURE

General Government Services	6,015,304	5,907,733	6,453,334	6,729,606
Protective Services	17,471,059	17,342,087	19,102,372	20,028,599
Transportation Services	9,418,532	9,525,299	9,508,873	9,673,885
Environmental Health Services	2,367,139	2,397,874	2,446,752	2,466,664
Public Health and Welfare Services	499,103	479,103	492,882	498,418
Environmental Development Services	392,527	480,313	1,658,268	1,663,983
Economic Development Services	306,570	231,201	305,850	284,236
Recreation and Cultural Services	5,190,359	5,214,059	5,517,997	5,680,292
Fiscal Services	3,151,176	3,074,772	3,025,709	5,059,269
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	8,919,702	11,037,441	9,115,077	8,559,946
Total Basic Expenditure	53,731,471	55,689,882	57,627,114	60,644,898
Allowance for Tax Assets - Page 8	3,730	187,135	31,740	50,000
Total Expenditure	53,735,201	55,877,017	57,658,854	60,694,898
Net Operating Surplus (Deficit)				

Departmental Use Only	<p>Adoption by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p>Date _____</p> <p align="right">_____</p> <p align="right">(Chief Administrative Officer)</p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2008

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		1,000,000	1,023,405	800,000	800,000
Licenses		16,500	19,500	17,000	17,500
	- Animal				
	- Bicycle				
	- Business	169,550	193,345	176,700	184,700
	- Other <u>Mobile Homes</u>	633,000	725,000	833,750	850,425
Permits				738,018	783,846
	- Building				
	- Other <u>Crossings & Driveways</u>	35,300	45,600	48,600	54,800
Fines		527,000	552,200	529,500	555,500
Sales of Service					
	- General Government	121,190	191,662	112,900	108,600
	- Protective	2,665,094	2,846,668	3,035,266	3,184,919
	- Transportation	1,497,209	1,583,817	1,644,999	1,693,614
	- Environmental Health	1,212,738	1,154,746	1,195,273	1,291,507
	- Public Health and Welfare	214,662	214,662	227,251	238,813
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,066,550	1,181,509	1,271,740	1,329,440
	- Other				
	- Sundry				
Sales of Goods		967,500	932,349	581,154	594,517
Rentals		417,271	427,476	428,800	433,596
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		175,000	158,500	173,200	179,000
Returns from Investments		15,000	15,000	12,000	12,000
Tax and Redemption Penalties		325,000	312,000	325,000	325,000
Development and Dedication Fees					
Video Lottery Terminal Transfers		683,350	833,974	834,000	834,000
Provincial Municipal Tax Sharing (Pop. <u>41,511</u>)		5,690,940	6,065,741	6,190,000	6,310,000
Conditional Transfers - Federal Government		1,056,235	1,477,153	2,697,492	2,963,785
(Page 9) - Provincial Government		3,344,795	3,397,314	4,033,322	4,124,970
	- Local Government				
	- Other <u>Community Green Guide</u>		26,972		
	<u>Commemorative Arbor Trail</u>		33,550		
Other Income					
	<u>Miscellaneous</u>	24,117	20,117	24,117	24,117
	<u>Land Sales</u>	167,753	935,310	209,000	216,000
Total Other Revenue - Page 1		22,025,754	24,367,570	26,139,082	27,110,649
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	4,260,000	4,060,000	2,520,000	1,241,500
Total Transfers - Page 1		4,260,000	4,060,000	2,520,000	1,241,500
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		26,285,754	28,427,570	28,659,082	28,352,149

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2008

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	434,558	405,363	440,676	440,924
1200	General Administrative				
1212	Chief Administrative Officer and Staff	248,828	255,388	266,908	274,455
1215	Office	4,051,073	3,897,494	4,392,515	4,603,654
1216	Legal				
1217	Audit	25,238	25,238	25,773	26,308
1218	Assessment	602,400	586,407	604,750	622,500
1240	Taxation				
1300	Other General Government				
1310	Elections		1,610	400	400
1320	Conventions				
1330	Damage Claims and Liability Insurance	131,150	128,844	160,015	172,570
1340	Intergovernmental Relations	10,150	9,860	10,105	10,365
1350	Grants	359,463	370,685	380,608	403,327
1360	Other General Government - Sundry	225,450	299,850	251,064	257,438
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	75,000	75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	6,163,310	6,055,739	6,607,814	6,886,941
1991	Recoveries (deduct) - Utility	148,006	148,006	154,480	157,335
1992	- Capital				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	6,015,304	5,907,733	6,453,334	6,729,606
2100	Police	9,555,332	9,697,130	10,405,885	10,835,370
2400	Fire	3,591,468	3,476,392	3,855,316	4,141,583
2500	Emergency Measures				
2510	Safety	162,856	167,381	173,321	178,334
2520	Flood Control				
2540	Ambulance Services	2,505,871	2,419,661	2,863,599	2,969,125
2550	Other - E911 and Police Dispatch	1,561,052	1,534,142	1,712,117	1,811,320
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	82,480	35,381	80,134	80,867
2650	Other - Traffic Services	12,000	12,000	12,000	12,000
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	17,471,059	17,342,087	19,102,372	20,028,599
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	1,006,353	1,049,967	1,040,909	1,068,997
32200	Engineering	910,926	832,460	779,102	846,594
	Roads and Streets				
	Unallocated Costs				
32301	- Equipment Operators' Wages and Benefits				
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance				
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations		6,150		
	- Equipment Rental Recovery	(1,918,442)	(1,979,642)	(2,023,681)	(2,081,581)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,074,156	1,984,297	2,087,649	2,094,062
	Transportation Services Sub-Total Forward to Page 4	2,072,993	1,893,232	1,883,979	1,928,072

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2008

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		2,072,993	1,893,232	1,883,979	1,928,072
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	670,000	806,000	575,000	491,500
32330	Sidewalks and Boulevards	684,055	662,055	716,387	757,181
32340	Ditches and Road Drainage	76,854	76,854	79,765	81,822
32350	Storm Sewers	69,374	69,374	60,250	62,150
32360	Street Cleaning	317,454	310,279	296,496	299,736
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	736,841	736,841	731,513	741,382
32400	Bridges	1,657	333	1,703	1,725
32500	Street Lighting	772,824	772,824	793,019	813,909
32600	Traffic Services	268,723	252,338	254,363	259,824
32700	Parking	93,143	93,143	96,842	98,751
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	298,985	326,185	337,752	348,287
	- Brandon Transit	3,355,629	3,525,841	3,681,804	3,789,546
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		9,418,532	9,525,299	9,508,873	9,673,885
Garbage and Waste Collection					
4320	Garbage Collection	2,120,980	2,177,755	2,309,763	2,279,910
4330	Nuisance Grounds	246,159	220,119	136,989	186,754
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other				
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		2,367,139	2,397,874	2,446,752	2,466,664
Public Health					
5110	Health Unit				
5160	Cemeteries	232,071	212,071	225,850	231,386
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	267,032	267,032	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		499,103	479,103	492,882	498,418
6100	Planning and Zoning	10,000	10,000	932,593	949,480
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	84,400	104,095	336,700	336,165
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	126,093	172,684	155,930	158,821
	Other Property Administration	172,034	193,534	233,045	219,517
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		392,527	480,313	1,658,268	1,663,983

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2008

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	266,570	191,201	275,850	284,236
7410	Tourism	40,000	40,000	30,000	
7420	Public Receptions				
<hr/>					
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		306,570	231,201	305,850	284,236
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8110	Recreation	726,555	640,286	712,331	732,707
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches	121,000	138,000	125,000	129,000
8140	Golf Courses	309,749	413,385	502,119	517,061
8150	Skating Rinks and Arenas	32,803	32,803	37,525	39,680
8180	Parks and Playgrounds	886,217	867,606	961,486	986,797
8190	Other Recreational Facilities	358,930	361,218	302,869	310,631
	Canada Games Sportsplex	1,410,364	1,443,949	1,460,539	1,496,639
	Keystone Centre	480,000	466,780	560,090	568,420
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8240	Museums	22,500	22,500	22,500	22,500
8250	Libraries	429,635	424,926	440,929	442,222
8280	Other Cultural Facilities				
	Centennial Auditorium	102,500	102,500	104,000	106,000
	Riverbank Inc.	261,471	251,471	239,974	280,000
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		5,190,359	5,214,059	5,517,997	5,680,292
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	329,550	278,861	564,000	416,000
9330	Transfer to Utility - Page 6	1,844,804	1,844,804	1,748,145	1,691,549
9410	Debenture Debt Charges - Page 11	845,822	845,822	577,716	2,770,872
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	131,000	105,285	135,848	180,848
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		3,151,176	3,074,772	3,025,709	5,059,269
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9900	General Reserve				
9910	Specific Reserves: Schedule "A"	8,919,702	11,037,441	9,115,077	8,559,946
9913	- Other				
<hr/>					
TOTAL TRANSFERS - TO PAGE 1		8,919,702	11,037,441	9,115,077	8,559,946

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2008

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	9,068,182	8,869,662	9,134,902	9,768,897
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	3,493,500	3,417,020	3,690,289	3,908,989
- Commercial				
- Other	40,000	40,000	42,000	42,000
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	12,601,682	12,326,682	12,867,191	13,719,886
330 Penalties	60,000	65,000	60,000	60,000
340 Hydrant Rentals	155,725	155,725	249,200	249,200
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	1,291,021	1,460,832	2,528,720	2,503,960
390 Transfer from Revenue Fund - Page 5	1,844,804	1,844,804	1,748,145	1,691,549
396 Transfer from Reserves - Utility - Page 13				
397 Transfer from Accumulated Surplus				
	15,953,232	15,853,043	17,453,256	18,224,595

EXPENDITURE

410 WATER SUPPLY				
411 Administration	532,396	512,694	545,499	556,946
412 Customer Billings and Collections	907,245	914,076	1,051,002	1,078,575
413 Purification and Treatment	3,438,670	3,057,729	3,419,906	3,501,134
414 Water Purchases				
415 Service of Supply	460,500	424,688	423,811	432,278
416 Transmissions and Distribution	1,460,721	1,469,321	1,497,710	1,530,199
417 Other Water Supply Costs	10,000		26,000	10,000
418 Connections - Net Loss Maintenance of Mains	190,000	255,000	900,000	390,000
TOTAL	6,999,532	6,633,508	7,863,928	7,499,132
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration	147,130	154,468	160,710	165,600
422 Sewage Collection System	550,550	499,550	621,432	566,550
423 Sewage Lift Station	58,500	70,500	66,400	69,500
424 Sewage Treatment and Disposal	2,250,823	2,574,127	3,487,141	3,489,391
425 Other Sewage Collection and Disposal Costs	195,000	210,000	108,000	160,500
426 Connections - Net Loss Maintenance of Mains	900,000	900,000		
TOTAL	4,102,003	4,408,645	4,443,683	4,451,541
430 TRANSFER TO CAPITAL - Page 13	995,000	559,150	861,250	2,045,000
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	1,000,000	1,035,500	1,350,000	1,350,000
Wastewater Utility B/L 6732	325,000	684,543	500,000	500,000
442 Industrial Wastewater Facility B/L 6623				
TOTAL	1,325,000	1,720,043	1,850,000	1,850,000
DEBENTURE DEBT CHARGES - Page 12	2,531,697	2,531,697	2,434,395	2,378,922
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	15,953,232	15,853,043	17,453,256	18,224,595

Municipality of The City of Brandon
For the Year Ending 31 December 2008

	Assessments				Expenditures			M / R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
Requisition Taxes:												
Foundation - Residential	677,413,810		17,772,590	695,186,400								
Foundation - Other	348,966,190		59,867,840	408,834,030	6,574,051		6,574,051	16.080	5,611,376	962,675		6,574,051
Special	1,027,396,540		78,511,600	1,105,908,140	21,852,818	35	21,852,853	19.745	20,285,945	1,550,212	16,696	21,852,853
Special												
Special												
Special												
Special												
Hospital District												
Hospital District												
Total Requisition					28,426,869	35	28,426,904		25,897,321	2,512,887	16,696	28,426,904
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Local Improvements	1,058,781,880	150,600,350	71,421,930	1,280,804,160	2,008,888	326	2,009,214	FRT	50,865			50,865
								1.529	1,849,145	109,204		1,958,349
General	1,060,018,730		81,117,260	1,141,135,990	316,973	263	317,236	0.278	294,685	22,551		317,236
Special Services Levies:												
Department of Rural Development	1,060,018,730		81,117,260	1,141,135,990	604,750	52	604,802	0.530	561,810	42,992		604,802
Deferred Surplus												
General												
Utility												
Reserve Funds												
General												
Machinery Replacement												
All	1,060,018,730		81,117,260	1,141,135,990	9,115,077	263	9,115,340	7.024	7,445,572	569,768	1,100,000	9,115,340
General Municipal:												
At Large	1,060,018,730		81,117,260	1,141,135,990	45,581,426	30,801	45,612,227	15.776	16,722,855	1,279,706		18,002,561
Business Tax, Cable	6,728,000			6,728,000				1%	67,280			67,280
Other Revenue and Transfers											27,542,386	27,542,386
Budgeted Deficit												
Total Municipal					57,627,114	31,705	57,658,819		26,992,212	2,024,221	28,642,386	57,658,819
Totals					86,053,983	31,740	86,085,723		52,889,533	4,537,108	28,659,082	86,085,723

Municipality of The City of Brandon

For the Year Ending 31 December 2008

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	99,010		44.882	4,443.77		4,443.77
Federal - Farm	806,840		44.882	36,212.59		36,212.59
Federal		8,171,500	60.962	498,150.98		498,150.98
Canadian Pacific Rail		4,116,060	60.962	250,923.25		250,923.25
Provincial - Court Services		1,917,760	60.962	116,910.49		116,910.49
Provincial - LTO		221,590	60.962	13,508.57		13,508.57
Provincial - Gov't Services	26,280		44.882	1,179.50		1,179.50
Provincial - Gov't Services		4,427,680	60.962	269,920.23		269,920.23
Provincial - Highways - Farm	64,200		44.882	2,881.42		2,881.42
Provincial - Highways		1,686,790	60.962	102,830.09		102,830.09
Provincial - BCI		4,288,510	60.962	261,436.15		261,436.15
Brandon University	3,079,580		44.882	138,217.71		138,217.71
ACC		64,940	1.529	99.29		99.29
ACC		7,946,450	60.962	484,431.48		484,431.48
Fire College		424,460	60.962	25,875.93		25,875.93
Manitoba Emergency Services		1,800,960	60.962	109,790.12		109,790.12
Manitoba Health		27,430	60.962	1,672.19		1,672.19
Manitoba Health		2,605,660	25.137	65,498.48		65,498.48
MPI		1,351,230	60.962	82,373.68		82,373.68
Manitoba Housing	14,567,400		44.882	653,814.05		653,814.05
Manitoba Housing		289,900	60.962	17,672.88		17,672.88
Manitoba Hydro		9,798,430	59.433	582,350.09		582,350.09
Manitoba Hydro	320		44.882	14.36		14.36
Manitoba Hydro - Farm	130		44.882	5.83		5.83
Manitoba Hydro		12,844,180	60.962	783,006.90		783,006.90
Manitoba Hydro		38,160	1.529	58.35		58.35
Canada Post		554,910	60.962	33,828.42		33,828.42
Subtotal	18,643,760	62,576,600		4,537,106.81		4,537,106.81
Total-Pages 1,8				4,537,106.81		4,537,106.81

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba	Product Stewardship	367,200
Province of Manitoba	Ambulance	590,694
Province of Manitoba	Grant in Aid	80,000
Province of Manitoba	Diseased Trees	21,000
Province of Manitoba	Transit - Capital and Operations	1,323,450
Province of Manitoba	General Government Support - Payroll Tax	535,000
Province of Manitoba	Police	766,978
Province of Manitoba	Heritage	2,000
Province of Manitoba	Youth Programs	14,700
Province of Manitoba	Fire Fighting	332,300
Federal Government	Fuel Tax Rebate Program	1,316,292
Federal Government	Young Canada Works in Heritage	3,200
Federal Government	Airport Lighting Upgrade	1,040,000
Federal Government	Heritage re: shingling Daly House Museum	10,000
Federal Government	Transit	328,000

Total - Page 2 6,730,814

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 6

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2008

PART 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General - Schedule B	564,000	564,000			
Utility - Schedule C	861,250		861,250		
General Reserves - Schedule D	16,188,487			16,188,487	
Utility Reserve - Schedule E	6,200,000			6,200,000	
Local Improvements - Other	5,000,000				5,000,000
Police Station Renovations	8,050,000				8,050,000
New Fire Hall	1,500,000				1,500,000
Soil Remediation	1,600,000				1,600,000
Acquatics Facility	5,000,000				5,000,000
	44,963,737				
	TOTAL	564,000			
		Page 5	861,250		
			Page 6	22,388,487	
				Part 2	21,150,000

PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	
General Reserves - Schedule D		16,188,487			
Water Distribution Reserve - Schedule E				2,200,000	
IWWTF Equipment Reserve - Schedule E				4,000,000	
General Reserves-Schedule F	2,520,000				
	2,520,000				
	Page 2	16,188,487			
		Part 1			
			Page 6	6,200,000	
				Part 1	

PART 3 - BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Local Improvements - Other		5,000,000		5,000,000	10 years
Police Station Renovations		8,050,000		8,050,000	15 years
New Fire Hall		1,500,000		1,500,000	15 years
Soil Remediation		1,600,000		1,600,000	10 years
Acquatics Facility		5,000,000		5,000,000	15 years
			TOTAL-Part 1	21,150,000	

Departmental Use Only	<p align="center">Adopted by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p align="right">_____</p> <p align="right">(Chief Administrative Officer)</p> <p align="center">_____ 20 ____</p>
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2009	2010	2011	2012	2013	TOTAL	Operating	Reserves	Debenture Sales	Other
COUNCIL										
Carpeting/Chairs/Sound System Council Chamber	15,000	162,000	19,800			196,800		196,800		
Municipal General Election		75,000				75,000		75,000		
FIRE SERVICE										
Fire & Ambulance Auto. Equipment		190,000	857,500	213,000	850,000	2,110,500		2,110,500		
Misc. Fire & Ambulance Equipment	47,550	5,000	405,000	95,000	5,000	557,550		557,550		
Fire Buildings Improvements	5,605,000		2,300,000			7,905,000		705,000	7,200,000	
INFORMATION TECHNOLOGY										
CityView Licenses & GIS software	16,000	100,000				116,000		116,000		
Network communication & equipment upgrades	125,000	75,000	75,000	60,000	68,000	403,000		403,000		
Radio Upgrades	588,000		705,000	113,000		1,406,000		1,406,000		
Server upgrades/replacements	30,000	230,000	30,000	30,000	30,000	350,000		350,000		
POLICE SERVICE										
Misc. Police Equipment/Projects	198,750	134,600	101,800	61,800	89,000	585,950		585,950		
Police Auto Equipment	236,440	335,470	308,754	457,149	360,938	1,698,751		1,698,751		
E-911 EQUIPMENT	107,000	17,000			30,000	154,000		154,000		
COMMUNITY ALERTING SYSTEM	84,000	84,000	84,000			252,000	252,000			
CIVIC BUILDINGS MAINTENANCE										
Parks Building		7,700				7,700		7,700		
638 Princess Avenue		34,000				34,000		34,000		
City Hall		150,350	70,000	1,650,000		1,870,350		1,870,350		
Civic Services Complex	236,637					236,637		236,637		
	7,289,377	1,600,120	4,956,854	2,679,949	1,432,938	17,959,238	252,000	10,507,238	7,200,000	
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	84,000	84,000	84,000			252,000				
RESERVES	1,805,377	1,516,120	3,072,854	2,679,949	1,432,938	10,507,238				
DEBENTURE SALES	5,400,000		1,800,000			7,200,000				
OTHER	7,289,377	1,600,120	4,956,854	2,679,949	1,432,938	17,959,238				

Departmental Use Only	Adopted by Resolution of Council
	<p>_____</p> <p>(Head of Council)</p>
	<p>_____</p> <p>(Chief Administrative Officer)</p>

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2009	2010	2011	2012	2013	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
8th Street Bridge Replacement		180,000		3,600,000		3,780,000		3,780,000		
Parking Meter Changeout	30,000	30,000	40,000			100,000		100,000		
Airport Infrastructure	75,000	75,000	75,000	150,000		375,000		375,000		
Airport Equipment	550,000					550,000				550,000
FLEET SERVICES										
Misc. Equipment	262,000	491,000	288,000	768,650	135,000	1,944,650		1,944,650		
Miscellaneous Transit Upgrades	540,000	430,000	688,000	430,000	985,000	3,073,000		3,073,000		
Fleet Replacements	273,800	342,000	287,000	296,000	365,000	1,563,800		1,563,800		
Engineering Vehicle Replacements				76,000		76,000		76,000		
Streets/Roads Vehicle Replacements	384,500	878,660	264,600	916,062	1,143,000	3,586,822		3,586,822		
Sanitation Vehicle Replacements	560,000	406,000	271,213	337,000		1,574,213		1,574,213		
Building Maintenance Vehicle Replacements	135,600				61,650	197,250		197,250		
Parks Vehicle Replacements	181,700		384,600		106,000	672,300		672,300		
RECREATION & CULTURAL SERVICES										
Centennial Auditorium	210,000	70,000	25,000	27,500	50,000	382,500		382,500		
Sportsplex										
Facility Additions and Improvements	30,000	70,000	250,000		100,000	450,000		450,000		
Equipment Additions and Improvements	95,000	12,000		350,000		457,000		457,000		
Other Parks, Playgrounds and Pools										
Facility Additions and Improvements	545,714	471,948	329,098	778,543	72,745	2,198,048	53,500	2,144,548		
Equipment Additions and Improvements	15,500	56,000	16,500	17,250	18,000	123,250	123,250			
Golf Course	290,000	425,000	257,000	216,160	135,000	1,323,160		1,323,160		
Cemetery		100,000	225,000		120,000	445,000	220,000	225,000		
Trails/ Walkways	150,000	176,400	200,800	205,800	215,800	948,800	948,800			
SANITATION			500,000			500,000		500,000		
	4,328,814	4,214,008	4,101,811	8,168,965	3,507,195	24,320,793	1,345,550	22,425,243		550,000
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	197,000	354,400	217,300	223,050	353,800	1,345,550				
RESERVES	3,581,814	3,859,608	3,884,511	7,945,915	3,153,395	22,425,243				
DEBENTURE SALES										
OTHER	550,000					550,000				
	4,328,814	4,214,008	4,101,811	8,168,965	3,507,195	24,320,793				

Departmental Use Only	Adopted by Resolution of Council
	<p>_____</p> <p>(Head of Council)</p>
	<p>_____</p> <p>(Chief Administrative Officer)</p>

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2009	2010	2011	2012	2013	TOTAL	Operating	Reserves	Debenture Sales	Other	
ENVIRONMENTAL DEVELOPMENT											
MWWTF Upgrades	250,000					250,000	250,000				
Lift Station Upgrades		200,000				200,000	200,000				
Meter Reading Equipment	160,000	200,000	160,000	160,000		680,000	680,000				
WTF Intake Structure		750,000				750,000	750,000				
WTF Yard Piping Replacement			300,000			300,000	300,000				
WWTF Combined Treatment	7,750,000	7,750,000				15,500,000			15,500,000		
WTF Filters & Media Replacement			1,600,000	1,600,000		3,200,000		3,200,000			
WTF Capacity Improvements	1,000,000	1,000,000				2,000,000		2,000,000			
Water Distribution System	765,000	1,070,000	407,000	300,500	327,250	2,869,750	2,869,750				
WTF Upgrade Chemical	650,000	3,500,000	3,500,000			7,650,000	650,000		7,000,000		
WTF Emergency Water Supply					1,250,000	1,250,000		1,250,000			
Booster Station Upgrades	400,000					400,000	400,000				
Dyke Upgrades				100,000	500,000	600,000		600,000			
DEVELOPMENTS	100,000	899,625	1,292,000	1,000,000		3,291,625		3,291,625			
STREETS, SIDEWALKS, DRAINAGE											
Street Reconstruction	1,001,500	625,000	841,000	1,652,200	758,600	4,878,300	4,578,300	300,000			
Street/Lane Construction	15,000	31,400				46,400	46,400				
Sidewalks/Curbs	320,000	275,000	200,000	336,200	200,000	1,331,200	331,200	1,000,000			
Drainage	700,000	1,300,500	1,335,000	1,602,000	46,000	4,983,500		4,983,500			
Intersection/Street Improvements	500,000	2,235,000	1,900,000	2,319,000	14,800,000	21,754,000	254,000	21,500,000			
	13,611,500	19,836,525	11,535,000	9,069,900	17,881,850	71,934,775	11,309,650	38,125,125	22,500,000		
SOURCE OF FUNDS - ANNUAL							TOTAL				
OPERATING	3,061,500	3,086,400	1,708,000	2,367,900	1,085,850	11,309,650					
RESERVES	2,800,000	5,500,125	6,327,000	6,702,000	16,796,000	38,125,125					
DEBENTURE SALES	7,750,000	11,250,000	3,500,000			22,500,000					
OTHER											
	13,611,500	19,836,525	11,535,000	9,069,900	17,881,850	71,934,775					

Departmental Use Only	Adopted by Resolution of Council _____ 20 _____	_____ (Head of Council) _____ (Chief Administrative Officer)
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SCHEDULE "A"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Affordable Housing		100,000	250,000	250,000
Ambulance	5,000	5,000		
Andrews Field	5,000	5,000	5,000	5,000
Brandon Municipal Airport	80,000	83,424	1,140,000	100,000
8th Street Bridge	190,000	190,000	75,000	75,000
Capital Development	250,000	514,330	50,000	50,000
Centennial Auditorium			25,000	25,000
Civic Services Complex	35,000	35,000	45,000	50,000
Cumulative Benefits				
Disposal Site (Sanitation)	300,000	300,000	1,400,000	300,000
E911 Equipment	75,000	225,624	75,000	75,000
Elections	15,000	15,000	15,000	15,000
Fire Fighting Equipment	150,000	150,000	170,000	175,000
Fire Vehicles	136,824	136,824	150,376	131,976
Gas Tax	1,053,035	1,381,278	1,644,292	2,960,585
Land Acquisition	2,000,000	2,000,000		
Library / Arts Building	5,000	5,000	5,000	5,000
Machinery and Equipment	2,266,696	2,266,696	1,944,177	1,992,270
Major Events Hosting	10,000	10,000	10,000	10,000
Municipal Building Maintenance	85,000	85,000	95,000	85,000
Office Equipment	290,000	501,114	450,000	300,000
Parks	450,000	450,000	215,000	400,000
Perpetual Care	90,725	90,725	45,450	47,763
Police Equipment	200,000	350,000	150,000	175,000
Police Vehicles	285,896	267,896	303,000	288,170
Professional Fees				
Protective Services Buildings	50,000	50,000	50,000	75,000
Recreation Centre	152,000	152,000	170,000	220,000
Sportsplex	100,000	100,000		40,000
Storm Sewer	280,000	1,233,004	300,000	320,000
Traffic Control Devices	40,000	40,000		
Transit Equipment	319,526	294,526	332,782	389,182

TOTAL RESERVE APPROPRIATIONS - to page 5

8,919,702	11,037,441	9,115,077	8,559,946
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SCHEDULE "B"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Community Alerting System Phase I	Emergency Preparedness	84,000
Street Lighting - Richmond Ave	Development Services	20,000
Street Lighting - 18th Street N	Development Services	55,000
Parking Lot Upgrade - 11th Street	Development Services	60,000
Street Widening - Kirkcaldy	Development Services	135,000
Hoist Replacement	Operations - Fleet	20,000
Ride-on Mower Replacement	Operations - Parks	15,000
Keystone Pool Upgrades	Operations - Parks	25,000
Walkway Reconstruction	Operations - Parks	50,000
Walkways / Trails	Operations - Parks	100,000

Total - Capital Borne by General Fund - to page 13

\$564,000

SCHEDULE "C"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT		
Water Revenue			
WTF Hydraulic Upgrade - Post Low Lift Pumps	Development Services	250,000	
Watermain Currie Boulevard	Development Services	261,250	
WTF Disinfection Implementation	Development Services	150,000	661,250
Wastewater Revenue			
Elderwood Lift Station Mechanical Upgrade	Development Services	200,000	200,000

Total - Capital Borne by Utility Fund - to page 13

\$861,250

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	DEPARTMENT		
AIRPORT			
Terminal Building Upgrade Main Floor	Operations - Transportation	75,000	
Airfield Lighting	Operations - Transportation	1,150,000	1,225,000
CAPITAL DEVELOPMENT			
Industrial Drive	Development Services	300,000	
ACC Infrastructure Phase I	Development Services	500,000	
Deposit Refund - St Augustine's Church Board	Development Services	9,500	809,500
CENTENNIAL AUDITORIUM			
Capital Upgrades	Treasury	11,250	
Operational Review	Treasury	50,000	61,250
CIVIC SERVICES COMPLEX			
Carbon Dioxide Controls	Operations - Public Works	7,000	
Security System	Operations - Public Works	10,000	
Boiler Pumps (2)	Operations - Public Works	10,000	
Overhead Garage Door	Operations - Transportation	16,000	
Motorized Dampers	Operations - Public Works	23,500	
Welding Shop Ventilation	Operations - Transportation	50,000	
Vehicle Wash Replacement	Operations - Transportation	195,000	311,500
E-911			
Recording System	Emergency Communications	15,000	
Headset Line Interface Modules	Emergency Communications	20,000	
Computer Aided Dispatch	Emergency Communications	307,400	
Radio Consoles	Emergency Communications	450,000	792,400
EQUIPMENT REPLACEMENT			
Plow and Harness (3)	Operations - Transportation	30,000	
Snow Blower Replacements (2)	Operations - Transportation	32,000	
Concrete Grinder Attachment	Operations - Transportation	32,500	
One Tonne Truck Replacement	Operations - Transportation	60,900	
Utility Tractor Replacement	Operations - Transportation	118,000	
New Hybrid Cars (4)	Operations - Transportation	128,000	
Cube Van Replacements (2)	Operations - Transportation	130,000	
Tandem Truck Replacement	Operations - Transportation	180,750	
Street Sweeper Replacement	Operations - Transportation	192,000	
Five Tonne Truck Replacements (3)	Operations - Transportation	290,000	
Loader Replacements (3)	Operations - Transportation	350,000	
Pick-up Truck Replacements (7)	Operations - Transportation	235,000	
Back Hoe Replacements (2)	Operations - Transportation	240,000	
Grader Replacement	Operations - Transportation	255,750	
Vactor Truck Replacements (2)	Operations - Transportation	702,600	
Refuse Truck Replacements (5)	Operations - Transportation	1,495,000	4,472,500
FIRE EQUIPMENT			
Specialty Rescue Costs	Fire	5,000	
FDM Upgrade	Fire	30,000	35,000
FIRE VEHICLES			
Public Education Unit	Operations - Transportation	10,000	
Van Replacement	Operations - Transportation	27,000	
Car Replacement	Operations - Transportation	35,000	72,000
GAS TAX REBATE PROGRAM			
18th St N and Cumberland Intersection Improvement	Development Services	100,000	
Sidewalk - Rosser Ave N Side - 26th/34th	Development Services	120,000	220,000
MUNICIPAL BUILDING MAINTENANCE			
City Hall Parking Lot Controllers	Operations - Public Works	5,610	
Draperly - Clerks Office	Operations - Public Works	9,225	
City Hall Library / Reading Room	Operations - Public Works	11,000	
Gas Furnaces - Parks	Operations - Public Works	13,000	
City Hall Roof Replacement	Operations - Public Works	56,454	
City Hall Direct Digital Control	Operations - Public Works	73,000	
Shingle Roof at Daly House Museum	Operations - Public Works	25,000	
City Hall Free Air Cooling System	Operations - Public Works	110,000	303,289
Total - Capital Borne by General Reserves - subtotal			8,302,439

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			8,302,439
OFFICE EQUIPMENT			
Coin Counting Machine	Operations - Utilities	6,000	
Voip Phone Expansion	Information Technology	25,000	
Replace Wireless Links	Information Technology	50,000	
Network Communications Upgrades	Information Technology	65,000	
Customer Relations Module for Asset Management	Operations	100,000	
Server Upgrades/Replacement	Information Technology	121,200	
			367,200
PARKS			
Recreation Hub - 3rd St and Aberdeen	Operations - Public Works	440,948	
			440,948
POLICE EQUIPMENT			
Monocular	Police	6,110	
Universal Target Range	Police	19,600	
Digital Video Recording System	Police	13,000	
Video Capture Enhancement System	Police	14,500	
In-car Camera System	Police	15,000	
Recording System - Dispatch	Police	15,000	
Forensic Computer Analysis Equipment	Police	15,000	
Crime Scope	Police	22,000	
Portable Radios (3)	Police	24,000	
Mobile Workstation Replacements	Police	50,000	
Radio Consoles - Dispatch	Police	450,000	
			644,210
POLICE VEHICLE			
Summons Vehicle Replacement	Operations - Transportation	25,000	
Vice Vehicle Replacement	Operations - Transportation	27,000	
Community Services Vehicle Replacement	Operations - Transportation	34,500	
Identification Section Vehicle Replacement	Operations - Transportation	47,500	
CIS Vehicle Replacements (2)	Operations - Transportation	50,000	
Patrol Car Addition	Operations - Transportation	50,000	
Patrol Car Replacements (7)	Operations - Transportation	316,690	
			550,690
RECREATION CENTRE			
Tree Maintenance / Planting	Operations - Community	10,000	
Cart Path Paving	Operations - Community	20,000	
Greens Mower Replacement	Operations - Community	30,000	
Mobile Pump	Operations - Community	10,000	
Drainage Lift Station	Operations - Community	16,000	
Drainage Improvements	Operations - Community	84,000	
Rebuild #10 Green	Operations - Community	60,000	
			230,000
SANITATION			
Cell Excavation and Liner	Operations - Public Works	500,000	
Collection Bins	Operations - Public Works	2,155,000	
			2,655,000
SPORTSPLEX			
Classroom Air Conditioner	Operations - Community	10,000	
Low Emissive Ceiling	Operations - Community	30,000	
Arena Rafter Painting	Operations - Community	30,000	
			70,000
STORM SEWER			
6" Trash Pump	Operations - Utilities	30,000	
Kirkcaldy Dr. Conservation Dr.to Cater Dr.-widen south side	Development Services	58,000	
North Hill Drainage Engineering	Development Services	60,000	
Detention Pond Upgrade - 1st St and Richmond Ave	Development Services	100,000	
Richmond and 20th St Drainage Improvement	Development Services	150,000	
Forrest Blvd and Evergreen Blvd Drainage	Development Services	200,000	
Island Park Detention Pond	Development Services	250,000	
Park Ave SE Drainage	Development Services	600,000	
			1,448,000
TRAFFIC CONTROLS			
Parking Meter Changeouts	Operations - Utilities	10,000	
			10,000
TRANSIT EQUIPMENT			
Handi-Transit Bus Replacement	Operations - Transportation	110,000	
Full Size Transit Bus Replacements (4)	Operations - Transportation	1,360,000	
			1,470,000
Total - Capital Borne by General Reserves - to page 13			16,188,487

SCHEDULE "E"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
WTF Capacity Upgrade	Development Services	2,200,000	2,200,000
Wastewater Reserve			
WWTF Combined Treatment Detailed Design	Development Services	300,000	
Aberdeen Wastewater Lift Station Upgrade	Development Services	3,700,000	4,000,000

Total - Capital Borne by Utility Reserves - to page 13

\$6,200,000

SCHEDULE "F"

Municipality of The City of Brandon

For the Year Ending 31 December 2008

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
To fund potential severance liabilities	Cumulative Benefits	75,000
To reduce reserve to appropriate balance	Machinery and Equipment	1,100,000
Transfer to General Fund to widen Kirkcaldy Drive	Kirkcaldy Heights	115,000
To fund drainage study	Storm Sewer	10,000
To offset street and curbing projects in operating fund	Gas Tax Rebate	1,160,000
To fund engineering study	Disposal Site	60,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$2,520,000