

THE CITY OF BRANDON



2007

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2007

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2007

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	47,023,644	47,023,644	49,727,706	51,468,176
Grants in Lieu of Taxes - Page 8	4,285,514	4,285,514	4,385,390	4,538,879
Sub-total	51,309,158	51,309,158	54,113,096	56,007,055
Requisitions (deduct) - Page 8	25,138,615	25,138,615	26,663,649	26,663,649
Net Municipal Taxes and Grants in Lieu of Taxes	26,170,543	26,170,543	27,449,447	29,343,406
Other Revenue - Page 2	20,068,964	23,207,078	22,025,754	22,051,262
Transfers from Accumulated Surplus and Reserves - Page 2	619,455	334,807	4,260,000	515,000
Total Revenue	46,858,962	49,712,428	53,735,201	51,909,668

EXPENDITURE

General Government Services	6,135,010	5,743,153	6,074,704	6,229,721
Protective Services	16,245,250	16,222,271	17,471,059	18,251,541
Transportation Services	8,626,217	7,603,204	9,418,532	8,887,824
Environmental Health Services	2,627,312	2,649,999	2,367,139	2,400,119
Public Health and Welfare Services	499,805	461,307	499,103	509,446
Environmental Development Services	543,514	560,610	363,127	549,986
Economic Development Services	218,997	241,867	306,570	280,266
Recreation and Cultural Services	5,126,704	5,097,098	5,160,359	5,350,710
Fiscal Services	3,158,886	2,850,282	3,151,176	3,246,315
Transfers - Deferred Surplus - Page 9				
- Reserves - Page 5	3,674,662	7,986,032	8,919,702	6,189,872
Total Basic Expenditure	46,856,357	49,415,823	53,731,471	51,895,800
Allowance for Tax Assets - Page 8	2,605	296,605	3,730	13,868
Total Expenditure	46,858,962	49,712,428	53,735,201	51,909,668
Net Operating Surplus (Deficit)				

Departmental Use Only	<p>Adoption by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p>Date _____</p> <p align="right">_____</p> <p align="right">(Chief Administrative Officer)</p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2007

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		500,000	1,239,486	1,000,000	750,000
Licenses		15,500	20,080	16,500	17,000
	- Animal				
	- Bicycle				
	- Business	171,050	181,527	169,550	171,550
	- Other	606,708	629,308	633,000	635,000
	<u>Mobile Homes</u>				
Permits					
	- Building				
	- Other	34,000	37,824	35,300	40,000
	<u>Crossings & Driveways</u>				
Fines		503,800	464,561	527,000	527,000
Sales of Service		155,940	174,617	121,190	150,000
	- General Government	155,940	174,617	121,190	150,000
	- Protective	2,858,054	3,235,539	2,665,094	2,900,000
	- Transportation	1,496,313	1,488,649	1,497,209	1,503,319
	- Environmental Health	946,949	1,101,260	1,212,738	1,212,926
	- Public Health and Welfare	208,410	210,796	214,662	221,101
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,117,550	967,589	1,066,550	1,098,500
	- Other				
	- Sundry				
Sales of Goods		435,000	224,458	967,500	653,000
Rentals		404,676	404,656	417,271	425,212
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		185,000	158,175	175,000	180,000
Returns from Investments		15,000	11,603	15,000	15,000
Tax and Redemption Penalties		300,000	311,274	325,000	325,000
Development and Dedication Fees					
Video Lottery Terminal Transfers		699,500	683,484	683,350	683,350
Provincial Municipal Tax Sharing (Pop. _____ 39,716 _____)		5,440,000	5,690,940	5,690,940	5,700,000
Conditional Transfers		888,350	1,862,096	1,056,235	1,319,492
(Page 9)	- Federal Government	888,350	1,862,096	1,056,235	1,319,492
	- Provincial Government	2,800,247	2,858,645	3,344,795	3,331,695
	- Local Government				
	- Other	98,800	106,167		
	<u>Communities in Bloom</u>				
	<u>Skateboard Park</u>	17,000			
Other Income		24,117	79,407	24,117	24,117
	<u>Miscellaneous</u>	24,117	79,407	24,117	24,117
	<u>Land Sales</u>	147,000	1,064,937	167,753	168,000
Total Other Revenue - Page 1		20,068,964	23,207,078	22,025,754	22,051,262
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	619,455	334,807	4,260,000	515,000
Total Transfers - Page 1		619,455	334,807	4,260,000	515,000
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		20,688,419	23,541,885	26,285,754	22,566,262

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2007

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	394,984	356,634	434,558	454,074
1200	General Administrative				
1212	Chief Administrative Officer and Staff	238,075	213,771	248,828	255,444
1215	Office	4,021,419	3,838,654	4,081,073	4,176,052
1216	Legal				
1217	Audit	27,500	25,413	25,238	25,773
1218	Assessment	669,720	583,513	602,400	619,800
1240	Taxation				
1300	Other General Government				
1310	Elections	93,655	38,310		
1320	Conventions				
1330	Damage Claims and Liability Insurance	116,749	124,111	131,150	135,680
1340	Intergovernmental Relations	10,045	9,572	10,150	10,407
1350	Grants	412,388	379,541	388,863	407,508
1360	Other General Government - Sundry	220,378	233,602	225,450	221,783
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	84,935	75,000	75,000
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	6,279,913	5,888,056	6,222,710	6,381,521
1991	Recoveries (deduct) - Utility	144,903	144,903	148,006	151,800
1992	- Capital				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	6,135,010	5,743,153	6,074,704	6,229,721
2100	Police	8,818,767	8,860,886	9,555,332	9,912,045
2400	Fire	3,221,596	3,205,348	3,591,468	3,840,216
2500	Emergency Measures				
2510	Safety	159,484	140,500	162,856	163,366
2520	Flood Control				
2540	Ambulance Services	2,484,506	2,518,922	2,505,871	2,639,680
2550	Other - E911 and Police Dispatch	1,473,522	1,437,021	1,561,052	1,600,000
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	75,375	47,184	82,480	84,234
2650	Other - Traffic Services	12,000	12,410	12,000	12,000
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	16,245,250	16,222,271	17,471,059	18,251,541
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	822,805	781,103	1,006,353	1,049,763
32200	Engineering	998,554	774,086	910,926	711,183
	Roads and Streets Unallocated Costs				
32301	- Equipment Operators' Wages and Benefits				
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance				
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	34,311	34,976		
	- Equipment Rental Recovery	(1,589,480)	(2,112,389)	(1,918,442)	(1,918,442)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	1,572,367	1,349,959	2,074,156	1,680,817
	Transportation Services Sub-Total Forward to Page 4	1,838,557	827,735	2,072,993	1,523,321

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2007

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		1,838,557	827,735	2,072,993	1,523,321
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	440,000	382,599	670,000	565,000
32330	Sidewalks and Boulevards	506,159	297,735	684,055	712,351
32340	Ditches and Road Drainage	73,375	74,100	76,854	80,350
32350	Storm Sewers	67,400	55,320	69,374	71,650
32360	Street Cleaning	310,601	281,737	317,454	322,203
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	707,708	742,713	736,841	744,882
32400	Bridges	1,637	96	1,657	1,762
32500	Street Lighting	756,249	798,032	772,824	781,269
32600	Traffic Services	257,079	254,889	268,723	272,802
32700	Parking	89,609	87,685	93,143	97,644
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	282,124	291,508	298,985	302,695
	- Brandon Transit	3,295,719	3,509,055	3,355,629	3,411,895
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		8,626,217	7,603,204	9,418,532	8,887,824
Garbage and Waste Collection					
4320	Garbage Collection	2,012,913	2,345,633	2,120,980	2,143,413
4330	Nuisance Grounds	614,399	304,366	246,159	256,706
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other				
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		2,627,312	2,649,999	2,367,139	2,400,119
Public Health					
5110	Health Unit				
5160	Cemeteries	232,773	194,259	232,071	242,414
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	267,032	267,048	267,032	267,032
5430	Social Welfare Services				
	Other - Work Projects				
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		499,805	461,307	499,103	509,446
6100	Planning and Zoning	205,605	206,738	10,000	186,655
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	55,000	42,112	55,000	55,000
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	124,022	150,768	126,093	128,535
	Other Property Administration	158,887	160,992	172,034	179,796
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		543,514	560,610	363,127	549,986

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2007

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	188,997	211,867	266,570	250,266
7410	Tourism	30,000	30,000	40,000	30,000
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		218,997	241,867	306,570	280,266
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8110	Recreation	720,291	549,579	810,355	800,488
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches				
8140	Golf Courses	309,684	339,694	309,749	323,154
8150	Skating Rinks and Arenas	9,895	43,101	32,803	34,477
8180	Parks and Playgrounds	998,654	1,081,888	893,417	924,450
8190	Other Recreational Facilities	321,013	307,004	358,930	366,510
	Canada Games Sportsplex	1,427,184	1,476,392	1,410,364	1,444,942
	Keystone Centre	498,372	461,802	480,000	607,000
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8240	Museums	22,500	22,500	22,500	22,500
8250	Libraries	422,435	418,462	429,635	436,080
8280	Other Cultural Facilities				
	Centennial Auditorium	102,500	102,500	102,500	102,500
	Riverbank Inc.	245,541	245,541	261,471	239,974
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		5,126,704	5,097,098	5,160,359	5,350,710
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	596,650	290,596	329,550	368,050
9330	Transfer to Utility - Page 6	1,845,655	1,845,656	1,844,804	1,748,145
9410	Debenture Debt Charges - Page 11	622,298	622,298	845,822	998,620
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	94,283	91,732	131,000	131,500
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		3,158,886	2,850,282	3,151,176	3,246,315
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9900	General Reserve				
9910	Specific Reserves: Schedule "A"	3,674,662	7,986,032	8,919,702	6,189,872
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1		3,674,662	7,986,032	8,919,702	6,189,872

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2007

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	8,561,170	8,689,619	9,068,182	9,198,447
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	3,391,930	3,437,992	3,493,500	3,544,220
- Commercial				
- Other	40,000	46,603	40,000	40,000
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	11,993,100	12,174,214	12,601,682	12,782,667
330 Penalties	45,500	66,520	60,000	60,000
340 Hydrant Rentals	153,500	154,875	155,725	157,700
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	1,060,236	1,044,832	1,291,021	1,015,130
390 Transfer from Revenue Fund - Page 5	1,845,655	1,845,656	1,844,804	1,748,145
396 Transfer from Reserves - Utility - Page 13				
397 Transfer from Accumulated Surplus	384,022			
	15,482,013	15,286,097	15,953,232	15,763,642

EXPENDITURE

410 WATER SUPPLY				
411 Administration	535,356	560,005	532,396	549,176
412 Customer Billings and Collections	865,520	869,316	907,245	922,520
413 Purification and Treatment	3,264,178	3,008,156	3,438,670	3,545,706
414 Water Purchases				
415 Service of Supply	467,525	337,083	460,500	474,750
416 Transmissions and Distribution	1,403,982	1,027,790	1,460,721	1,511,883
417 Other Water Supply Costs	10,000		10,000	10,000
418 Connections - Net Loss Maintenance of Mains	265,000	332,703	190,000	900,000
TOTAL	6,811,561	6,135,053	6,999,532	7,914,035
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration	150,091	136,057	147,130	149,133
422 Sewage Collection System	572,500	578,452	550,550	630,200
423 Sewage Lift Station	68,321	47,121	58,500	59,504
424 Sewage Treatment and Disposal	2,147,062	1,908,770	2,250,823	2,341,375
425 Other Sewage Collection and Disposal Costs			195,000	210,000
426 Connections - Net Loss Maintenance of Mains			900,000	
TOTAL	2,937,974	2,670,400	4,102,003	3,390,212
430 TRANSFER TO CAPITAL - Page 13	2,280,000	2,127,920	995,000	200,000
440 TRANSFERS TO RESERVES				
441 Water Utility B/L ___6382___	500,000	1,200,243	1,000,000	1,500,000
Wastewater Utility B/L ___6732___	400,000	600,000	325,000	325,000
442 Industrial Wastewater Facility B/L ___6623___	20,000	20,000		
TOTAL	920,000	1,820,243	1,325,000	1,825,000
DEBENTURE DEBT CHARGES - Page 12	2,532,478	2,532,481	2,531,697	2,434,395
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20___ - Page 9				
TOTAL	15,482,013	15,286,097	15,953,232	15,763,642

Municipality of The City of Brandon

For the Year Ending 31 December 2007

	Assessments				Expenditures			M / R Frnt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
Requisition Taxes:												
Foundation - Residential	659,499,840		17,793,650	677,293,490								
Foundation - Other	347,289,570		60,191,540	407,481,110	6,562,641	205	6,562,846	16.100	5,591,362	969,084	2,400	6,562,846
Special	1,007,781,670		78,891,780	1,086,673,450	20,101,008	447	20,101,455	18.485	18,628,844	1,458,315	14,296	20,101,455
Special												
Special												
Special												
Special												
Hospital District												
Hospital District												
Total Requisition					26,663,649	652	26,664,301		24,220,206	2,427,399	16,696	26,664,301
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Local Improvements	1,038,503,240	148,596,470	71,759,080	1,258,858,790	2,126,968	913	2,127,881	FRT	65,073	3,315		68,388
								1.636	1,942,095	117,398		2,059,493
General	1,039,740,090		81,497,440	1,121,237,530	563,658	324	563,982	0.503	522,989	40,993		563,982
Special Services Levies:												
Department of Rural Development	1,039,740,090		81,497,440	1,121,237,530	602,400	826	603,226	0.538	559,380	43,846		603,226
Deferred Surplus												
General												
Utility												
Reserve Funds												
General												
Machinery Replacement												
All	1,039,740,090		81,497,440	1,121,237,530	8,919,702	1,015	8,920,717	5.557	5,777,836	452,881	2,690,000	8,920,717
General Municipal:												
At Large	1,039,740,090		81,497,440	1,121,237,530	41,518,743		41,518,743	15.946	16,579,695	1,299,558		17,879,253
Business Tax, Cable	6,043,200			6,043,200				1%	60,432			60,432
Other Revenue and Transfers											23,579,058	23,579,058
Budgeted Deficit												
Total Municipal					53,731,471	3,078	53,734,549		25,507,500	1,957,991	26,269,058	53,734,549
Totals					80,395,120	3,730	80,398,850		49,727,706	4,385,390	26,285,754	80,398,850

Municipality of The City of Brandon

For the Year Ending 31 December 2007

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	120,070		42.665	5,122.79		5,122.79
Federal - Farm	842,260		42.665	35,935.02		35,935.02
Federal		8,162,730	58.765	479,682.83		479,682.83
Canadian Pacific Rail		4,116,060	58.765	241,880.27		241,880.27
Provincial - Court Services		1,917,760	58.765	112,697.17		112,697.17
Provincial - LTO		221,590	58.765	13,021.74		13,021.74
Provincial - Gov't Services	26,280		42.665	1,121.24		1,121.24
Provincial - Gov't Services		6,228,640	58.765	366,026.03		366,026.03
Provincial - Highways - Farm	64,200		42.665	2,739.09		2,739.09
Provincial - Highways		1,686,790	58.765	99,124.21		99,124.21
Provincial - BCI		4,288,510	58.765	252,014.29		252,014.29
Brandon University	3,079,580		42.665	131,390.28	3,314.55	134,704.83
ACC		8,300,830	58.765	487,798.27		487,798.27
Fire College		424,460	58.765	24,943.39		24,943.39
Manitoba Health		27,430	58.765	1,611.92		1,611.92
Manitoba Health		2,605,660	24.180	63,004.86		63,004.86
MPI		1,351,230	58.765	79,405.03		79,405.03
Manitoba Housing	14,567,400		42.665	621,518.12		621,518.12
Manitoba Housing		289,900	58.765	17,035.97		17,035.97
Manitoba Hydro		9,776,520	57.129	558,522.81		558,522.81
Manitoba Hydro	320		42.665	13.65		13.65
Manitoba Hydro - Farm	130		42.665	5.55		5.55
Manitoba Hydro		12,844,180	58.765	754,788.24		754,788.24
Manitoba Hydro		38,160	1.636	62.43		62.43
Canada Post		554,910	58.765	32,609.29		32,609.29
Subtotal	18,700,240	62,835,360		4,382,074.49	3,314.55	4,385,389.04
Total-Pages 1,8				4,382,074.49	3,314.55	4,385,389.04

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba	Product Stewardship	360,000
Province of Manitoba	Ambulance	581,495
Province of Manitoba	Grant in Aid	80,000
Province of Manitoba	Diseased Trees	19,800
Province of Manitoba	Transit - Fuel Tax Rebate Program	156,637
Province of Manitoba	Transit - Capital and Operations	1,165,800
Province of Manitoba	General Government Support - Payroll Tax	520,000
Province of Manitoba	Police	576,000
Province of Manitoba	Heritage	2,000
Province of Manitoba	Environmental Youth Corp	2,700
Province of Manitoba	Youth Programs	12,000
Province of Manitoba	Economic Development	25,000
Federal Government	Fuel Tax Rebate Program	896,398
Federal Government	Young Canada Works in Heritage	3,200

Total - Page 2 4,401,030

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 6

Municipality of The City of Brandon

For the Year Ending 31 December 2007

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Local Improvement	6144/93/A-4	2007	12,000	12,000		961	12,961				
Local Improvement	6428/74/96	2010	11,761	2,576	9,185	1,044	3,620				
Local Improvement	6429/75/96	2010	120,983	26,651	94,332	10,283	36,934				
Keystone Expansion	6029/66	2007	149,326	149,326		13,439	162,765				
Parks Complex	6144/63/A-3	2007	79,000	79,000		6,320	85,320				
Local Improvement	6442/5/97	2011	1,808	306	1,502	151	457				
Local Improvement	6443/6/97	2011	15,428	2,610	12,818	1,292	3,902				
Local Improvement	6448/11/97	2011	5,390	913	4,477	452	1,365				
Local Improvement	6449/12/97	2011	2,658	450	2,208	223	673				
Library / Arts Building	6659/0/02	2011	1,351,000	240,000	1,111,000	75,573	315,573				
Materials Recycling Facility	6837	2026	2,656,000	76,172	2,579,828	146,080	222,252				
			4,405,354	590,004	3,815,350	255,818	845,822				

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	1,038,503,240	148,596,470	71,759,080	1,258,858,790	282,164	68,388		213,776
General	1,039,740,090		81,497,440	1,121,237,530	563,658			563,658
					845,822	68,388		777,434

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2008	2009	2010	2011	2012	TOTAL	Operating	Reserves	Debenture Sales	Other	
PAGE 14A	1,101,644	2,033,357	1,574,120	2,393,454	1,747,349	8,849,924	216,000	8,633,924			
PAGE 14B	4,115,850	3,235,710	15,878,200	3,892,963	2,656,360	29,779,083	1,063,850	17,315,233	10,000,000	1,400,000	
PAGE 14C	9,828,000	13,731,400	3,261,900	11,923,000	8,777,827	47,522,127	8,364,477	21,557,650	17,600,000		
	15,045,494	19,000,467	20,714,220	18,209,417	13,181,536	86,151,134	9,644,327	47,506,807	27,600,000	1,400,000	
SOURCE OF FUNDS - ANNUAL	TOTAL										
OPERATING	2,033,050	2,487,700	1,545,700	1,302,800	2,275,077	9,644,327					
RESERVES	7,162,444	9,862,767	9,168,520	11,656,617	9,656,459	47,506,807					
DEBENTURE SALES	5,000,000	6,100,000	10,000,000	5,250,000	1,250,000	27,600,000					
OTHER	850,000	550,000				1,400,000					
	15,045,494	19,000,467	20,714,220	18,209,417	13,181,536	86,151,134					

Departmental Use Only	Adopted by Resolution of Council _____ 20	_____ (Head of Council) _____ (Chief Administrative Officer)
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2008	2009	2010	2011	2012	TOTAL	Operating	Reserves	Debenture Sales	Other	
COUNCIL											
Carpeting/Chairs/Sound System Council Chamber	15,000		100,000	10,000		125,000		125,000			
Municipal General Election			175,000			175,000		175,000			
FIRE SERVICE											
Fire & Ambulance Auto. Equipment	130,000		190,000	857,500	149,000	1,326,500		1,326,500			
Misc. Fire & Ambulance Equipment	42,550	245,000	205,000	705,000	895,000	2,092,550		2,092,550			
INFORMATION TECHNOLOGY											
CityView Licenses & GIS software		16,000	100,000	116,000		232,000		232,000			
Network communication equipment upgrades	35,000	35,000	35,000	35,000	35,000	175,000		175,000			
Replace aging wirelinks	50,000	50,000				100,000		100,000			
Server upgrades/replacements	126,200	136,200	126,200	126,200	136,200	651,000		651,000			
POLICE SERVICE											
Misc. Police Equipment/Projects	117,000	803,000	187,450	195,000	75,000	1,377,450		1,377,450			
Police Auto Equipment	311,440	236,440	385,470	258,754	457,149	1,649,253		1,649,253			
E-911 EQUIPMENT		7,000		90,000		97,000		97,000			
COMMUNITY ALERTING SYSTEM	108,000	108,000				216,000	216,000				
CIVIC BUILDINGS MAINTENANCE											
City Hall	166,454	150,350	70,000			386,804		386,804			
Civic Services Complex		246,367				246,367		246,367			
	1,101,644	2,033,357	1,574,120	2,393,454	1,747,349	8,849,924	216,000	8,633,924			
SOURCE OF FUNDS - ANNUAL							TOTAL				
OPERATING	108,000	108,000				216,000					
RESERVES	993,644	1,925,357	1,574,120	2,393,454	1,747,349	8,633,924					
DEBENTURE SALES											
OTHER											
	1,101,644	2,033,357	1,574,120	2,393,454	1,747,349	8,849,924					

Departmental Use Only	Adopted by Resolution of Council
	<hr/> (Head of Council)
	<hr/> (Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2008	2009	2010	2011	2012	TOTAL	Operating	Reserves	Debenture Sales	Other	
TRANSPORTATION SERVICES											
8th Street Bridge Replacement			3,500,000			3,500,000		3,500,000			
AIRPORT											
Airport Infrastructure	75,000	75,000	75,000	75,000	150,000	450,000		450,000			
Airport Equipment	1,000,000	550,000				1,550,000		150,000		1,400,000	
FLEET SERVICES											
Misc. Equipment	20,000					20,000	20,000				
Miscellaneous Transit Upgrades	144,400		347,000	998,000	215,000	1,704,400		1,704,400			
Fleet Replacements	326,000	307,950	279,000	287,000	296,000	1,495,950		1,495,950			
Engineering Vehicle Replacements					76,000	76,000		76,000			
Streets/Roads Vehicle Replacements	779,750	408,760	759,400	264,600	510,800	2,723,310		2,723,310			
Sanitation Vehicle Replacements	286,750	560,000		271,213	337,000	1,454,963		1,454,963			
Building Maintenance Vehicle Replacements		135,600				135,600		135,600			
Parks Vehicle Replacements	213,900	228,600	140,000	526,600		1,109,100		1,109,100			
RECREATION & CULTURAL SERVICES											
Centennial Auditorium	60,000	25,000	22,500	5,750	27,500	140,750		140,750			
Sportsplex											
Facility Additions and Improvements	300,000	30,000	10,070,000	200,000	350,000	10,950,000		950,000	10,000,000		
Equipment Additions and Improvements	70,000	95,000	12,000	50,000		227,000		227,000			
Other Parks, Playgrounds and Pools											
Facility Additions and Improvements		226,000	9,000	275,000		510,000		510,000			
Equipment Additions and Improvements	14,550	19,400	116,400	19,400	19,400	189,150	189,150				
Golf Course	200,000	347,000	420,000	195,000	176,160	1,338,160		1,338,160			
Cemetery	15,000	100,000		77,600		192,600	192,600				
Trails/ Walkways	110,500	127,400	127,900	147,800	148,500	662,100	662,100				
SANITATION	500,000			500,000	350,000	1,350,000		1,350,000			
	4,115,850	3,235,710	15,878,200	3,892,963	2,656,360	29,779,083	1,063,850	17,315,233	10,000,000	1,400,000	
SOURCE OF FUNDS - ANNUAL	TOTAL										
OPERATING	160,050	246,800	244,300	244,800	167,900	1,063,850					
RESERVES	3,105,800	2,438,910	5,633,900	3,648,163	2,488,460	17,315,233					
DEBENTURE SALES			10,000,000			10,000,000					
OTHER	850,000	550,000				1,400,000					
	4,115,850	3,235,710	15,878,200	3,892,963	2,656,360	29,779,083					

Departmental Use Only	Adopted by Resolution of Council
	<p>_____</p> <p>(Head of Council)</p>
	<p>_____</p> <p>(Chief Administrative Officer)</p>

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2008	2009	2010	2011	2012	TOTAL	Operating	Reserves	Debenture Sales	Other	
ENVIRONMENTAL DEVELOPMENT											
MMTF Upgrades		500,000				500,000	500,000				
Lift Station Upgrades		300,000				300,000	300,000				
Meter Reading Equipment			40,000			40,000		40,000			
WTF Intake Structure	140,000		350,000	2,000,000		2,490,000	350,000	2,140,000			
WTF Hydraulic Upgrade					250,000	250,000		250,000			
Wastewater Collection System Upgrades											
WTF Disinfection Upgrade	200,000					200,000	200,000				
WWTF Combined Treatment	5,000,000	4,500,000				9,500,000			9,500,000		
WTF Filters & Media Replacement		1,600,000		800,000		2,400,000		800,000	1,600,000		
WTF Capacity Improvements	1,500,000					1,500,000		1,500,000			
WTF Chlorine Facility					2,200,000	2,200,000		2,200,000			
WTF Upgrade Engineering & Detailed Design			500,000			500,000		500,000			
WTF Upgrade Chemical				5,250,000		5,250,000			5,250,000		
WTF Emergency Water Supply					1,250,000	1,250,000			1,250,000		
WTF Yard Piping Replacement		300,000				300,000	300,000				
Utility Services Reconstruction	900,000	251,300	485,000	407,000	495,500	2,538,800	2,538,800				
Sewer/Water Vehicle Replacements	665,000	643,000	110,000	288,000	768,650	2,474,650		2,474,650			
ACC - INFRASTRUCTURE PHASE II		1,980,000				1,980,000		1,980,000			
STREETS, SIDEWALKS, DRAINAGE											
Street Reconstruction	565,000	476,500	435,000	651,000	1,456,477	3,583,977	3,583,977				
Street/Lane Construction		2,200,000	731,400	1,692,000	1,419,000	6,042,400	150,400	5,892,000			
Sidewalks/Curbs	200,000	305,100	200,000	200,000	336,200	1,241,300	241,300	1,000,000			
Drainage	558,000	575,500	410,500	635,000	602,000	2,781,000		2,781,000			
Street Lighting	100,000	100,000				200,000	200,000				
	9,828,000	13,731,400	3,261,900	11,923,000	8,777,827	47,522,127	8,364,477	21,557,650	17,600,000		
SOURCE OF FUNDS - ANNUAL							TOTAL				
OPERATING	1,765,000	2,132,900	1,301,400	1,058,000	2,107,177	8,364,477					
RESERVES	3,063,000	5,498,500	1,960,500	5,615,000	5,420,650	21,557,650					
DEBENTURE SALES	5,000,000	6,100,000		5,250,000	1,250,000	17,600,000					
OTHER											
	9,828,000	13,731,400	3,261,900	11,923,000	8,777,827	47,522,127					

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (Chief Administrative Officer)

SCHEDULE "A"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Ambulance	5,000	5,000	5,000	5,000
Brandon Municipal Airport	25,000	25,000	80,000	100,000
8th Street Bridge	190,000	190,000	190,000	190,000
Capital Development	50,000	450,940	250,000	50,000
Centennial Auditorium				10,000
Civic Services Complex	20,000	20,000	35,000	35,000
Cumulative Benefits	75,000	75,000		
Disposal Site (Sanitation)	25,000	175,000	300,000	300,000
E911 Equipment	75,000	75,000	75,000	75,000
Elections	35,000	35,000	15,000	15,000
Fire Fighting Equipment	75,000	75,000	150,000	170,000
Fire Vehicles	130,400	647,985	136,824	154,842
Gas Tax		1,494,147	1,053,035	1,316,292
Land Acquisition		880,889	2,000,000	
Library / Arts Building	5,000	5,000	5,000	5,000
Machinery and Equipment	1,444,500	1,571,574	2,266,696	1,977,096
Major Events Hosting			10,000	10,000
Municipal Building Maintenance	40,000	40,000	85,000	55,000
Office Equipment	275,000	276,455	290,000	300,000
Parks	35,000	27,833	450,000	
Perpetual Care	61,682	99,319	90,725	44,220
Police Equipment	70,000	70,000	200,000	200,000
Police Vehicles	272,600	258,424	285,896	253,396
Professional Fees	10,000	10,000		
Protective Services Buildings	30,000	290,000	50,000	50,000
Recreation Centre	78,500	52,532	152,000	174,500
Sportsplex	75,000	75,000	100,000	100,000
Storm Sewer	300,000	300,000	280,000	300,000
Traffic Control Devices	15,000	15,000	40,000	
Transit Equipment	256,980	745,934	319,526	294,526
Westbran			5,000	5,000

TOTAL RESERVE APPROPRIATIONS - to page 5

3,674,662	7,986,032	8,919,702	6,189,872
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SCHEDULE "B"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Walkways/Trails	Operations - Parks	100,000
North Hill Development Plan	Development Services	30,000
Shop Hoist	Operations - Transportation	40,000
Mowers	Operations - Parks	14,550
Street Widening - Kirkcaldy	Development Services	135,000
Downtown Infrastructure Repair	Operations - Parks	10,000

Total - Capital Borne by General Fund - to page 13

\$329,550

SCHEDULE "C"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT		
Water Revenue			
Watermain South of Highland Ave	Development Services	350,000	
Watermain Currie Boulevard	Development Services	195,000	
WTF Disinfection Method Review	Development Services	100,000	645,000
Wastewater Revenue			
Sanitary Sewer South of Highland Ave	Development Services	350,000	350,000

Total - Capital Borne by Utility Fund - to page 13

\$995,000

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	DEPARTMENT		
AIRPORT			
Fuel Tank Replacement	Operations - Transportation	29,000	
Terminal Roof Replacement	Operations - Transportation	35,000	
Airfield Lighting Design	Operations - Transportation	40,000	
			104,000
CAPITAL DEVELOPMENT			
ACC Infrastructure Phase I	Development Services	620,000	
			620,000
CENTENNIAL AUDITORIUM			
Capital Upgrades	Treasury	50,000	
			50,000
CIVIC SERVICES COMPLEX			
Asphalt Lots Civic Services Complex	Operations - Public Works	40,000	
Welding Shop Ventilation Upgrades	Operations - Public Works	60,000	
Vehicle Wash Replacement	Operations - Transportation	165,000	
			265,000
E-911			
Computer Aided Dispatch	Emergency Communications	307,400	
			307,400
EQUIPMENT REPLACEMENT			
Sweeper Attachment Replacement	Operations - Transportation	8,730	
Utility Vehicle Replacement - Cemetery	Operations - Transportation	20,000	
Motor Grader Attachment - Icebuster	Operations - Transportation	32,000	
(1) WTP Van	Operations - Transportation	36,500	
One Tonne Truck Replacement	Operations - Transportation	45,000	
(1) WTP Maintenance Truck (New)	Operations - Transportation	55,000	
One Tonne Truck Replacement	Operations - Transportation	60,000	
One Tonne Truck Replacement	Operations - Transportation	60,000	
(2) WTP - Compact Trucks	Operations - Transportation	62,500	
Surveyor Van Replacements (2)	Operations - Transportation	68,900	
5 Tonne Truck Replacement	Operations - Transportation	90,000	
Utility Tractor Replacement	Operations - Transportation	108,000	
Cube Van Replacements (2)	Operations - Transportation	130,000	
Tandem Truck Replacement	Operations - Transportation	135,000	
Pick up Truck Replacements (5)	Operations - Transportation	146,285	
Loader Replacements (2)	Operations - Transportation	285,000	
Loader Replacements (2)	Operations - Transportation	300,000	
Sewer and Catch Basin Cleaner	Operations - Transportation	327,600	
Refuse Truck Replacements (4)	Operations - Transportation	1,196,000	
			3,166,515
FIRE EQUIPMENT			
FDM Tablet (1) Phase 2	Fire	10,000	
Zodiac and Motor Replacement	Fire	20,000	
Specialty Rescue Costs	Fire	30,000	
			60,000
FIRE VEHICLES			
Prevention Section Car Replacement Used	Operations - Transportation	30,000	
Prevention Section Car Replacement Used	Operations - Transportation	30,000	
			60,000
GAS TAX REBATE PROGRAM			
Park Ave, 1st St. to Frederick St., South Side	Development Services	51,000	
Pacific Ave, 1st to 3rd St., Both Sides	Development Services	80,000	
Park Ave, 18th to 26th St, North Side	Development Services	90,000	
20th St., Richmond to lane south of Ottawa Ave.	Development Services	100,000	
18th St. N and Cumberland, Intersection Improvements	Development Services	125,000	
Richmond Ave., 1st to 18th St., North side	Development Services	200,000	
34th and Richmond Intersection Improvement	Development Services	386,000	
			1,032,000
GENERAL			
Building Removal Former Burns Plant	Development Services	450,000	
			450,000
MUNICIPAL BUILDING MAINTENANCE			
Shingle Roof at Daly House Museum	Operations - Public Works	50,000	
City Hall Renovations	Operations - Public Works	50,000	
			100,000
Total - Capital Borne by General Reserves - subtotal			6,214,915

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			<u>6,214,915</u>
OFFICE EQUIPMENT			
Development Services Printer/Coper/Scanner	Development Services	12,000	
Voip Phone Expansion	Information Technology	15,000	
GIS related software and hardware	Information Technology	16,000	
Server Upgrades/Replacement	Information Technology	126,200	
Expand fibre optic network to Civic Services Complex	Information Technology	170,000	
Operations/Engineering Asset Management System	Information Technology	256,000	
			595,200
POLICE EQUIPMENT			
Renovations to Fitness Room	Police	5,000	
Shelving for Records File Room	Police	10,110	
Digital Video Recording System	Police	12,000	
Replace Carpet at Police Services	Police	17,500	
			44,610
POLICE VEHICLE			
Crime Section Vehicle Replacement - Used	Operations - Transportation	30,000	
ByLaw Vehicle Replacement - Used	Operations - Transportation	30,000	
ByLaw Vehicle Replacement	Operations - Transportation	30,000	
Identification Section Vehicle Replacement	Operations - Transportation	32,000	
Canine Vehicle Replacement	Operations - Transportation	60,000	
Patrol Car Replacements (3)	Operations - Transportation	132,000	
			314,000
PROTECTIVE SERVICES BLDGS			
Roof Repairs at #1 Fire Hall	Fire	5,000	
Replace Windows at #1 Fire Hall	Fire	7,920	
Repainting the brick on #1 Fire Hall	Fire	10,000	
			22,920
RECREATION CENTRE			
Recreation Centre Exterior Paint	Operations - Community	15,500	
Recreation Centre Upgrades	Operations - Community	41,500	
			57,000
SANITATION			
Refuse Container Replacements	Operations - Public Works	975,000	
			975,000
SPORTSPLEX			
Low Emissive Ceiling	Operations - Community	30,000	
Arena Rafter Painting	Operations - Community	30,000	
			60,000
STORM SEWER			
Park and Lane 15 1/2 - Drainage Improvement	Development Services	50,000	
10th St Richmond to Ottawa Drainage Improvement	Development Services	265,000	
Island Lake Detention Pond	Development Services	400,000	
Van Horne Ave. East Rideau to Percy	Development Services	32,000	
Kirkcaldy Dr. Conservation Dr.to Cater Dr.-widen south side	Development Services	58,000	
			805,000
TRANSIT EQUIPMENT			
Full Size Transit Bus Replacements (2)	Operations - Transportation	680,000	
			680,000
Total - Capital Borne by General Reserves - to page 13			<u><u>9,768,645</u></u>

SCHEDULE "E"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
WTF Reactor No 1	Development Services	2,000,000	
WTF Roof Membrane	Development Services	200,000	
WTF Chemical Feeders	Development Services	510,000	2,710,000
Wastewater			
Aberdeen Wastewater Lift Station Upgrade	Development Services	1,500,000	1,500,000

Total - Capital Borne by Utility Reserves - to page 13

\$4,210,000

SCHEDULE "F"

Municipality of The City of Brandon

For the Year Ending 31 December 2007

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
To fund potential severance liabilities	Cumulative Benefits	75,000
To fund 125th Celebrations	Major Event Hosting	25,000
To reduce reserve to appropriate balance	Gravel Pit	200,000
To reduce reserve to appropriate balance	Land Acquisition	450,000
To reduce reserve to appropriate balance	Snow Clearing	40,000
To reduce reserve to appropriate balance	Public Safety Building	2,000,000
Transfer to General Fund to widen Kirkcaldy Drive	Kirkcaldy Heights	115,000
To fund drainage study	Storm Sewer	200,000
To offset street and curbing projects in operating fund	Gas Tax Rebate	1,155,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$4,260,000