

# CITY OF BRANDON



## Consolidated Financial Statements

For the Year Ended December 31, 2021

## STATEMENT OF RESPONSIBILITY

The accompanying Consolidated Financial Statements are the responsibility of the management of the City of Brandon and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of The Chartered Professional Accountants Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

Council of the Municipality met with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

MNP LLP, as the Municipality's appointed external auditors, have audited the Consolidated Financial Statements. The Auditor's Report is addressed to the Mayor and Members of Council and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the Consolidated Financial Statements are free of material misstatement and present fairly the financial position and results of the municipality in accordance with Canadian Public Sector Accounting Standards.



Ron Bowles  
City Manager / CAO

To the Mayor and Members of Council of the  
**CITY OF BRANDON**

**Report on the Audit of the Consolidated Financial Statements****Opinion**

We have audited the consolidated financial statements of the City of Brandon, which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statements of operations, change in net debt, cash flows and supporting schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Brandon as at December 31, 2021, and the results of its consolidated operations, change in net debt, cash flows and supporting schedules for the year then ended in accordance with Canadian Public Sector Accounting Standards.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City of Brandon in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City of Brandon's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City of Brandon to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City of Brandon's financial reporting process.

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## INDEPENDENT AUDITOR'S REPORT

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City of Brandon's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City of Brandon's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the City of Brandon to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

June 29, 2022  
Brandon, Manitoba

  
Chartered Professional Accountants

**CITY OF BRANDON**  
**Consolidated Financial Statements**  
**For the Year Ended December 31, 2021**

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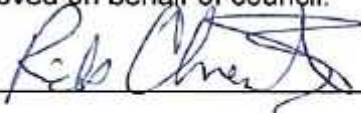
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**CITY OF BRANDON  
CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
As at December 31, 2021**

	<u>2021</u>	<u>2020</u>
<b>FINANCIAL ASSETS</b>		
Cash and temporary investments (Note 3)	\$ 13,152,086	\$ 6,165,655
Amounts receivable (Note 4)	12,803,397	13,557,731
Portfolio investments (Note 5)	22,237,512	21,605,870
Loans and advances	300,000	500,000
Real estate properties held for sale	1,463,449	1,558,037
	<u>\$ 49,956,444</u>	<u>\$ 43,387,293</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 7)	\$ 15,421,368	\$ 14,043,851
Severance and sick leave payable	5,268,246	4,996,221
Unearned revenue	16,543,150	6,313,426
Landfill closure and post closure liabilities (Note 8)	949,962	800,076
Long-term debt (Note 10)	36,235,024	31,873,401
Other liabilities	1,403,340	1,199,189
	<u>75,821,090</u>	<u>59,226,164</u>
<b>NET DEBT</b>	<u>\$ (25,864,646)</u>	<u>\$ (15,838,871)</u>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Schedule 1)	\$413,254,016	\$397,854,568
Inventories (Note 6)	994,783	877,262
Prepaid expenses	645,036	670,681
	<u>414,893,835</u>	<u>399,402,511</u>
<b>ACCUMULATED SURPLUS (Note 16)</b>	<u>\$389,029,189</u>	<u>\$383,563,640</u>

**COMMITMENTS AND CONTINGENCIES (NOTES 11 AND 12)**

Approved on behalf of council:

  
\_\_\_\_\_  
Rick Chrest - Mayor

  
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Bruce Luebke - Deputy Mayor

*The accompanying notes are an integral part of these consolidated financial statements*

**CITY OF BRANDON**  
**CONSOLIDATED STATEMENT OF OPERATIONS**  
**For the Year Ended December 31, 2021**

	<u>2021 Budget (Note 15)</u>	<u>2021 Actual</u>	<u>2020 Actual</u>
<b>REVENUE</b>			
Property taxes	\$ 43,784,872	\$ 43,266,874	\$ 43,189,201
Grants in lieu of taxation	2,347,394	2,347,394	2,391,094
User fees	14,486,667	15,210,104	15,843,946
Permits, licences and fines	3,011,322	2,851,014	2,758,811
Investment income	33,240	694,407	506,411
Other revenue	1,758,080	2,353,121	4,716,277
Water and sewer	23,896,445	26,254,191	28,693,935
Grants - Province of Manitoba	17,116,885	19,553,149	18,560,162
Grants - other	5,069,518	7,912,227	8,940,941
Total revenue (Schedules 2, 4 and 5)	<u>111,504,423</u>	<u>120,442,481</u>	<u>125,600,778</u>
<b>EXPENSES</b>			
General government services	8,958,503	10,182,172	9,132,562
Protective services	36,111,751	36,552,291	34,403,039
Transportation services	23,454,137	19,577,055	20,763,605
Environmental health services	4,925,916	4,991,331	4,413,341
Public health and welfare services	706,704	678,626	614,655
Regional planning and development	2,459,324	2,171,387	2,003,728
Resource conservation and industrial development	4,988,562	470,136	451,306
Recreation and cultural services	10,590,529	13,126,565	14,525,286
Water and sewer services	26,971,452	27,227,369	25,341,405
Total expenses (Schedules 3, 4 and 5)	<u>119,166,878</u>	<u>114,976,932</u>	<u>111,648,927</u>
<b>ANNUAL SURPLUS (DEFICIT)</b>	<u><u>\$ (7,662,455)</u></u>	5,465,549	13,951,851
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>		<u>383,563,640</u>	<u>369,611,789</u>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>		<u><u>\$ 389,029,189</u></u>	<u><u>\$ 383,563,640</u></u>

*The accompanying notes are an integral part of these consolidated financial statements*

**CITY OF BRANDON**  
**CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT**  
**For the Year Ended December 31, 2021**

	<u>2021</u> <u>Budget</u> <u>(Note 15)</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>ANNUAL SURPLUS (DEFICIT)</b>	<b>\$ (7,662,455)</b>	<b>\$ 5,465,549</b>	<b>\$ 13,951,851</b>
Acquisition of tangible capital assets	(59,276,373)	(35,208,166)	(42,248,222)
Amortization of tangible capital assets	18,640,369	18,640,369	18,524,744
Loss (gain) on sale of tangible capital assets	-	175,240	(212,249)
Proceeds on sale of tangible capital assets	-	993,109	637,261
Decrease (increase) in inventories	-	(117,521)	275,193
Decrease (increase) in prepaid expense	-	25,645	(45,279)
	<u>(40,636,004)</u>	<u>(15,491,324)</u>	<u>(23,068,552)</u>
<b>CHANGE IN NET FINANCIAL ASSETS (DEBT)</b>	<b><u><u>\$ (48,298,459)</u></u></b>	<b><u><u>(10,025,775)</u></u></b>	<b><u><u>(9,116,701)</u></u></b>
<b>NET DEBT, BEGINNING OF YEAR</b>		<b><u><u>(15,838,871)</u></u></b>	<b><u><u>(6,722,170)</u></u></b>
<b>NET DEBT, END OF YEAR</b>		<b><u><u>\$ (25,864,646)</u></u></b>	<b><u><u>\$ (15,838,871)</u></u></b>

*The accompanying notes are an integral part of these consolidated financial statements*



**CITY OF BRANDON**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Year Ended December 31, 2021**

	<u>2021</u>	<u>2020</u>
<b>OPERATING TRANSACTIONS</b>		
Annual surplus	\$ 5,465,549	\$ 13,951,851
Changes in non-cash items:		
Amounts receivable	754,334	6,785,043
Inventories	(117,521)	275,193
Prepays	25,645	(45,279)
Real estate properties	94,588	2,680,133
Accounts payable and accrued liabilities	1,377,517	(2,428,915)
Severance and sick leave payable	272,025	348,694
Unearned revenue	10,229,724	4,191,604
Landfill closure and post closure liabilities	149,886	54,214
Other liabilities	204,151	39,281
Loss (gain) on sale of tangible capital assets	175,240	(212,249)
Amortization	18,640,369	18,524,744
Cash provided by operating transactions	<u>37,271,507</u>	<u>44,164,314</u>
<b>CAPITAL TRANSACTIONS</b>		
Proceeds on sale of tangible capital assets	993,109	637,261
Cash used to acquire tangible capital assets	<u>(35,208,166)</u>	<u>(42,248,222)</u>
Cash applied to capital transactions	<u>(34,215,057)</u>	<u>(41,610,961)</u>
<b>INVESTING TRANSACTIONS</b>		
Proceeds on sale of portfolio investments	3,386,990	5,006,203
Proceeds on sale of real estate properties	-	200,000
Loans and advances repaid	200,000	-
Purchase of portfolio investments	<u>(4,018,632)</u>	<u>(354,565)</u>
Cash provided by (applied to) investing transactions	<u>(431,642)</u>	<u>4,851,638</u>
<b>FINANCING TRANSACTIONS</b>		
Proceeds of long-term debt	8,000,000	20,000
Debt repayment	<u>(3,638,377)</u>	<u>(3,211,897)</u>
Cash provided by (applied to) financing transactions	<u>4,361,623</u>	<u>(3,191,897)</u>
<b>INCREASE IN CASH AND TEMPORARY INVESTMENTS</b>	<b>6,986,431</b>	<b>4,213,094</b>
<b>CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR</b>	<u><b>6,165,655</b></u>	<u><b>1,952,561</b></u>
<b>CASH AND TEMPORARY INVESTMENTS, END OF YEAR</b>	<u><b>\$ 13,152,086</b></u>	<u><b>\$ 6,165,655</b></u>

*The accompanying notes are an integral part of these consolidated financial statements*

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**1. Status of the City of Brandon**

The incorporated City of Brandon (the "Municipality") is a municipal government that was created in 1882 pursuant to The Municipal Act. The City of Brandon provides or funds municipal services such as police, fire, public works, planning, airport, parks and recreation, library and other general government operations. The City of Brandon owns one utility, has several designated special purpose reserves and provides funding support for other financial entities involved in economic development, recreation and tourism.

**2. Significant accounting policies**

The consolidated financial statements have been prepared in accordance with public sector accounting standards as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada and reflect the following significant accounting policies:

**a) Reporting entity**

The consolidated financial statements include the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all the funds, agencies, local boards, and committees of the Council which are controlled by the Municipality. Control is defined as the power to govern the financial and reporting policies of another organization with the expected benefits or risk of loss to the Municipality. The controlled organizations are consolidated after adjusting their accounting policies to a basis consistent with the accounting policies of the Municipality. Inter-fund and inter-company balances and transactions have been eliminated. The controlled organizations include:

*Brandon Downtown Development Corporation*

The Municipality has several partnership agreements in place, and as such, consistent with Canadian Public Sector Accounting Standards for government partnerships, the following local agencies, boards and commissions are accounted for on a proportionate consolidation basis whereby the Municipality's pro-rata share of each of the assets, liabilities, revenue and expenses are combined on a line by line basis in the consolidated financial statements. Inter-company balances and transactions have been eliminated. The government partnerships include:

*Brandon & Area Planning District (21%) (2020 - 21%)*  
*Western Manitoba Centennial Auditorium (50%) (2020 - 50%)*  
*Keystone Agricultural & Recreational Centre (50%) (2020 - 50%)*  
*Western Manitoba Regional Library (81%) (2020 - 81%)*

The Keystone Agricultural & Recreational Centre has a July 31st year end.

The taxation with respect to the operations of the school divisions are not reflected in the Municipal surplus of these consolidated financial statements.

Trust funds and their related operations administered by the Municipality are not held in separate bank accounts and are recorded as Other Liabilities on the Consolidated Statement of Financial Position. The trust funds administered by the Municipality are presented in Note 18 and consist of funds held for the maintenance of the City of Brandon's community centres.

**b) Basis of accounting**

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon the receipt of goods and services or the creation of an obligation to pay.

**c) Cash and temporary investments**

Cash and temporary investments include cash and short-term investments with maturities of three months or less from the date of acquisition.

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**2. Significant accounting policies (continued)**

**d) Investments**

Temporary investments are accounted for at the lower of cost and market.

Portfolio investments are accounted for at cost.

**e) Real estate properties held for sale**

Real estate properties held for sale are recorded at the lower of cost and net realizable value. Cost includes the amount of acquisition, legal fees, and improvements to prepare the properties for sale or servicing.

It is reasonably anticipated that real estate properties held for resale will be sold outside the reporting entity within one year of the statement of financial position date.

**f) Landfill closure and post closure liabilities**

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses, in current dollars, adjusted for estimated inflation, and are charged to expenses as the landfill capacity is used.

**g) Non-financial assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenue over expenses, provides the change in net financial assets (debt) for the year.

Real estate properties and inventories held for sale are classified as non-financial assets if it is anticipated that the sale will not be completed within one year of the reporting date.

**h) Tangible capital assets**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Donated assets are recorded at their estimated fair value upon acquisition. Certain tangible capital assets for which historical cost information is not available have been recorded at current fair market values discounted by a relevant inflation factor. Certain assets are disclosed at a nominal value as the determination of current fair market value was not available. The Municipality does not capitalize internal finance charges as part of the cost of its tangible capital assets.

The cost, less residual value, of the tangible capital asset is amortized on a straight-line basis over its useful life. Assets under construction are not amortized until the asset is put into use.

**General Tangible Capital Assets**

Land	Indefinite
Land improvements	10 to 30 years
Buildings and leasehold improvements	
Buildings	25 to 40 years
Leasehold improvements	Life of lease
Vehicles and equipment	
Vehicles	5 years
Machinery, equipment and furniture	10 years
Maintenance and road construction equipment	15 years
Computer hardware and software	4 years

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**2. Significant accounting policies (continued)**

**h) Tangible capital assets (continued)**

**Infrastructure Assets**

Transportation	
Land	Indefinite
Road surface	20 to 30 years
Road grade	40 years
Bridges	25 to 50 years
Traffic lights and equipment	10 years
Water and Sewer	
Land	Indefinite
Land improvements	30 to 50 years
Buildings	25 to 40 years
Underground networks	40 to 60 years
Machinery and equipment	10 to 20 years
Dams and other surface water structures	40 to 60 years

Certain assets which have historical or cultural value including works of art, historical documents as well as historical and cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made. Intangibles, Crown lands that have not been purchased by the Municipality, forests, water, and other natural resources are not recognized as tangible capital assets.

**i) Leases**

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to the ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

**j) Inventories**

Inventories held for sale are recorded at the lower of cost and net realizable value.

Inventories held for consumption are recorded at the lower of cost and replacement value.

**k) Revenue recognition**

Revenues are recognized as they are earned and measurable.

Government transfers are recognized in the financial statements when the transfer is authorized and eligibility criteria are met except, when and to the extent, stipulations by the transferor gives rise to an obligation that meets the definition of a liability. Stipulations by the transferor may require that the funds only be used for providing specific services or the acquisition of tangible capital assets. For transfers with stipulations, an equivalent amount of revenue is recognized as the liability is settled.

Unearned revenue represents user charges and other fees which have been collected, for which the related services have yet to be provided. These amounts will be recognized as revenue in the fiscal year the services are provided.

**l) Measurement uncertainty**

Estimates are used to accrue revenue and expenses in circumstances where the actual accrued amounts are unknown at the time the consolidated financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the consolidated financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used.

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**2. Significant accounting policies (continued)**

**l) Measurement uncertainty (continued)**

Measurement uncertainty in these consolidated financial statements exists in the accrual of the landfill closure and post closure liabilities. The accrual of the landfill liabilities is based on estimated future cash flows discounted to the consolidated financial statement date. The estimate of the future cash flows and the closure date of the landfill are based upon the best estimates by management. The actual future cash flows and closure date may differ significantly.

Measurement uncertainty in these consolidated financial statements exists in the accrual of the employee retirement, severance and non-vested sick leave. The accrual of the retirement, severance and non-vested sick leave is based on estimated future cash flows discounted to the financial statement date and actuarial assumptions. The estimate of the future cash flows and the actuarial assumptions are based upon the best estimates by management. The actual future cash flows valuation assumptions may differ significantly.

**m) Recent accounting pronouncements**

*Portfolio Investments (PS 3041)*

In March 2012, as a result of the issuance of PS 3450 Financial Instruments, the Public Sector Accounting Board (PSAB) issued new PS 3041 Portfolio Investments, which revises and replaces PS 3030 Temporary Investments and PS 3040 Portfolio Investments. The main features of the new standard are:

- PS 3041 does not make a distinction between temporary and portfolio investments, and is cross referenced and conformed to the requirements of PS 3450.
- Investments previously within the scope of PS 3030, which are not cash equivalents, are now accounted for within the scope of PS 3041.

This Section is effective in the same period PS 1201 Financial Statement Presentation, PS 2601 Foreign Currency Translation and PS 3450 are adopted. PS 1201, PS 2601 and PS 3450 are to be adopted together and are effective for fiscal years beginning on or after April 1, 2019. In March 2018, the Public Sector Accounting Board (PSAB) approved an extension of the effective date to fiscal years beginning on or after April 1, 2021. Early adoption is permitted.

*Financial Instruments (PS 3450)*

In June 2011, the Public Sector Accounting Board (PSAB) issued new PS 3450 Financial Instruments. The new standard establishes requirements for recognition, measurement, derecognition, presentation and disclosure of financial assets and financial liabilities, including derivatives. The main features of the new standard are:

- Financial instruments are classified into two measurement categories: fair value, or cost or amortized cost.
  - Almost all derivatives, including embedded derivatives not closely related to the host contract, are measured at fair value.
  - Portfolio investments in equity instruments quoted in an active market are measured at fair value.
  - Other financial assets and financial liabilities are generally measured at cost or amortized cost.
  - An entity may elect to measure any group of financial assets or financial liabilities (or both) at fair value when the entity has a risk management or investment strategy to manage those items on a fair value basis.
- Remeasurement gains and losses on financial instruments measured at fair value are reported in the statement of remeasurement gains and losses until the financial instrument is derecognized.
- Budget to actual comparisons are not required within the statement of remeasurement gains and losses;
- Financial liabilities are derecognized when, and only when, they are extinguished.
- Financial assets and financial liabilities are only offset and reported on a net basis if a legally enforceable right to set off the recognized amounts exist, and the entity intends to settle on a net basis or realize/settle the amounts simultaneously.

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

**2. Significant accounting policies (continued)**

**m) Recent accounting pronouncements (continued)**

In May 2012, the transitional provisions for this Section were amended, effective at the time the standard is initially applied, to clarify that the measurement provisions are applied prospectively. Adjustments to previous carrying amounts are recognized in opening accumulated remeasurement gains or losses. Additionally, a new transitional provision has been added that applies to government organizations transitioning from the standards in Part V of the CPA Canada Handbook – Accounting with items classified as available for sale. Accumulated other comprehensive income (OCI) from items classified as available for sale is recognized in accumulated remeasurement gains or losses on transition.

PS 3450 was to be effective for fiscal years beginning on or after April 1, 2019. In March 2018, the Public Sector Accounting Board (PSAB) approved an extension of the effective date to fiscal years beginning on or after April 1, 2021. In the period that a public sector entity applies PS 3450, it also applies PS 1201, PS 2601 and PS 3041. Early adoption is permitted.

*Asset Retirement Obligations (PS 3280)*

In August 2018, new PS 3280 Asset Retirement Obligations was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new PS 3280 establishes standards on how to account for and report a liability for asset retirement obligations (ARO). As asset retirement obligations associated with landfills are included in the scope of new PS 3280, PS 3270 Solid Waste Landfill Closure and Post-Closure Liability will be withdrawn.

The main features of this standard are as follows:

- An ARO represents a legal obligation associated with the retirement of a tangible capital asset.
- Asset retirement costs increase the carrying amount of the related tangible capital asset and are expensed in a rational and systematic matter.
- When an asset is no longer in productive use, the associated asset retirement costs are expensed.
- Measurement of the ARO liability should result in the best estimate of the amount required to retire a tangible capital asset at the financial statement date.
- Subsequent measurement of the ARO liability results in either a change in the carrying amount of the related tangible capital asset or an expense. The accounting treatment depends on the nature of the remeasurement and whether the asset remains in productive use.
- The best method to estimate the liability is often a present value technique.

This standard was to be effective for fiscal years beginning on or after April 1, 2021. On June 25, 2020, the PSAB made the decision to defer the effective date by one year due to the impact of the COVID-19 pandemic. The new Section is now effective for annual financial statements relating to fiscal years beginning on or after April 1, 2022. Early application continues to be permitted.

**3. Cash and temporary investments**

Cash and temporary investments are comprised of the following:

	<u>2021</u>	<u>2020</u>
Cash	\$ 12,647,536	\$ 5,700,789
Temporary investments	<u>504,550</u>	<u>464,866</u>
	<u>\$ 13,152,086</u>	<u>\$ 6,165,655</u>

Temporary investments are comprised mainly of guaranteed investment certificates and term deposits and have a market value approximating cost. The Municipality has designated \$67,624,356 (2020 - \$62,921,721) to reserves for debt principal repayments and tangible capital asset acquisitions. See Schedule 6 – Schedule of Change in Reserve Fund Balances. Included in the reserve is cash of \$0 (2020 - \$0).

The City of Brandon has established an operating line of credit with the Bank of Montreal, authorized by Council resolution, of \$10,000,000 (2020 - \$17,000,000).

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

**4. Amounts receivable**

Amounts receivable are valued at their net realizable value.

	<u>2021</u>	<u>2020</u>
Taxes on roll (Schedule 11)	\$ 3,369,440	\$ 3,541,546
Government grants	118,154	2,914,551
Utility customers	5,315,793	5,403,310
Accrued interest	3,613	3,613
Organizations and individuals	4,843,209	2,171,571
Federal government - GST	612,971	832,140
	<u>14,263,180</u>	<u>14,866,731</u>
Less allowances for doubtful amounts	<u>(1,459,783)</u>	<u>(1,309,000)</u>
	<u><u>\$ 12,803,397</u></u>	<u><u>\$ 13,557,731</u></u>

**5. Portfolio investments**

	<u>2021</u>	<u>2020</u>
Marketable securities:		
Bonds and certificates	\$ 22,237,512	\$ 21,605,870
Other investments	-	-
	<u><u>\$ 22,237,512</u></u>	<u><u>\$ 21,605,870</u></u>

The aggregate market value of the marketable securities at December 31, 2021 is \$25,467,128 (2020 - \$22,380,882). Portfolio investments earned \$589,790 in investment income during the year (2020 - \$390,854).

**6. Inventories**

**Inventories for use:**

	<u>2021</u>	<u>2020</u>
Chemicals, herbicides, insecticides	\$ 263,440	\$ 230,777
Fuel	73,636	39,697
Other supplies	657,707	606,788
	<u><u>\$ 994,783</u></u>	<u><u>\$ 877,262</u></u>

**7. Accounts payable and accrued liabilities**

	<u>2021</u>	<u>2020</u>
Accounts payable	\$ 7,546,286	\$ 8,440,554
Accrued expenses	2,284,513	2,314,617
Accrued interest payable	536,078	583,676
School levies	2,283,121	2,269,658
Other governments	2,771,370	435,346
	<u><u>\$ 15,421,368</u></u>	<u><u>\$ 14,043,851</u></u>

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

**8. Landfill closure and post closure liabilities**

**a) Operating landfill site**

The Municipality is currently operating a Class 1 landfill site in the City of Brandon. Legislation requires closure and post-closure care of solid waste landfill sites. Closure costs include final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports.

	<u>2021</u>	<u>2020</u>
Estimated closure and post closure costs	<u>\$ 7,382,875</u>	<u>\$ 4,389,239</u>
Discount rate (%)	<u>5.00%</u>	<u>5.00%</u>
<b>Discounted costs</b>	<u><b>\$ 1,549,416</b></u>	<u><b>\$ 1,296,154</b></u>
Expected year capacity will be reached	<b>2053</b>	2044
Capacity (tonnes):		
Used to date	<b>2,207,287</b>	2,222,261
Remaining	<u><b>1,392,862</b></u>	<u>1,377,888</u>
Total	<u><b>3,600,149</b></u>	<u>3,600,149</u>
Percent utilized	<u><b>61.31%</b></u>	<u>61.73%</u>
<b>Liability based on percentage</b>	<u><b>\$ 949,962</b></u>	<u><b>\$ 800,076</b></u>

**9. Liability for remediation of contaminated sites**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. The Municipality:
  - is directly responsible; or
  - accepts responsibility; and
- iv. a reasonable estimate of the amount can be made.

The City of Brandon does not have any contaminated sites that meet this criteria and no accrual has been made.

**10. Long-term debt**

	<u>2021</u>	<u>2020</u>
<b>General authority:</b>		
Materials Recycling Facility Purchase, interest at 4.65% - 5.00% payable at \$187,655 - \$187,770 annually including interest, maturing December 2023.	<b>\$ 349,141</b>	<b>\$ 511,904</b>
Keystone Renovations, interest at 4.65% - 5.00% payable at \$372,815 - \$373,042 annually including interest, maturing December 2023.	<b>693,640</b>	1,017,005
Keystone Capital Improvements, interest at 4.00% payable at \$127,494 annually including interest, maturing August 2022.	<b>122,590</b>	240,466
Fire Hall, interest at 4.92% payable at \$811,788 annually including interest, maturing January 2030.	<b>5,790,658</b>	6,292,841



**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

**10. Long-term debt (continued)**

Police Station, interest at 4.50% payable at \$1,068,586 annually including interest, maturing December 2030.	<b>7,767,330</b>	8,455,422
Keystone Roof Project, interest at 3.00% payable at \$278,111 annually including interest, maturing October 2026.	<b>1,273,665</b>	1,506,578
Development Services Building, interest at 3.00% payable at \$210,517 annually including interest, maturing October 2026.	<b>964,106</b>	1,140,411
Airport Terminal Development, interest at 4.25% payable at \$417,425 annually including interest, maturing October 2034.	<b>4,104,341</b>	4,337,425
	<b><u>\$ 21,065,471</u></b>	<b><u>\$ 23,502,052</u></b>

**Utility funds:**

Water Reclamation Facility, interest at 3.30% payable at \$796,200 annually including interest, maturing January 2031.	<b>\$ 6,679,793</b>	\$ 7,235,260
Central Wastewater Treatment Facility Expansion, interest at 4.65% - 5.00%, payable at \$409,137 - \$409,387 annually including interest, maturing December 2023.	<b>761,219</b>	1,116,089
Chemical Building Project, interest at 3.125% payable at \$543,959 annually including interest, maturing December 2040.	<b>7,706,041</b>	-
	<b><u>\$ 15,147,053</u></b>	<b><u>\$ 8,351,349</u></b>

**Controlled Entities and Government Partnerships:**

Canada Emergency Business Loan, non-interest bearing and no scheduled repayments until December 2022.	<b>\$ 22,500</b>	\$ 20,000
	<b><u>\$ 36,235,024</u></b>	<b><u>\$ 31,873,401</u></b>

Principal payments required in each of the next five years are as follows:

2022	\$ 3,790,114
2023	\$ 3,821,346
2024	\$ 3,011,649
2025	\$ 3,130,622
2026	\$ 3,254,462

**Schedule of debentures pending**

<b>Authority</b>	<b>Purpose</b>	<b>Amount Authorized</b>
By-law #7229 / E-19-051	Water Treatment Plant Chemical Building	\$ 8,000,000
By-law #7232 / E-20-053	34th Street Extension	\$ 3,500,000

**11. Commitments**

The City of Brandon has a contractual obligation to fund 50% of any deficit of the Western Manitoba Centennial Auditorium. Payment made for the 2021 year was \$84,430 (2020 - \$121,724).

City Council, at its meeting held November 19, 2001, adopted a resolution to pay to the Keystone Centre, for the duration of the ninety-nine year land lease between the Keystone Centre and Canad Inns, an annual grant equal to the municipal portion of taxes collected on the Canad Inns hotel development on the Keystone grounds. Payment made for the 2021 year was \$121,650 (2020 - \$122,915).

City Council, at its meeting held June 21, 2004, adopted a resolution to provide a total municipal tax off-setting grant to Canadian Mental Health Association each year for a 20 year period starting in 2004 for its premises at 1202 Rosser Ave. Payment made for the 2021 year was \$21,804 (2020 - \$22,117).

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**11. Commitments (continued)**

City Council, at its meeting held February 20, 2006, passed By-law 6814 to implement a tax abatement program for eligible properties in the downtown district to encourage and assist in the renovation and redevelopment of buildings in downtown Brandon. The City of Brandon has several properties receiving this tax credit, with expiry dates ranging from 2021 to 2030. Payments made for the 2021 year were \$96,403 (2020 - \$80,196).

City Council, at its meeting held September 8, 2008, passed By-law 6893 which provides for financial assistance to Assiniboine Community College equal to the municipal portion of taxes collected on the culinary arts facility for a period of 25 years beginning in 2007 or a maximum of \$20,290,000. The 2021 payment was \$248,547 (2020 - \$251,132).

City Council, at its meeting held August 20, 2007, passed By-law 6870 which provides for financial assistance for newly constructed affordable multi-family rental units whereby eligible property owners receive a tax credit equal to 50% of the municipal portion of the property taxes for a period of twenty (20) years. The City of Brandon has several properties receiving this credit, with the 20 year expiry ranging from 2023 to 2037. Payments made for the 2021 year were \$45,171 (2020 - \$46,193).

The City of Brandon, in November 2011, entered into an agreement with the Rural Municipality of Cornwallis, to compensate property owners affected by the City of Brandon annexing certain lands from the Rural Municipality of Cornwallis. As per the agreement, property taxes for eligible property owners were grandfathered at the Rural Municipality of Cornwallis annual municipal tax rate for five years, with the increase in municipal taxes to be phased in over a five-year period in increments of 20 per cent each year. The phasing of municipal property taxes expired in 2020. Payments made for the 2021 year were \$nil (2020 - \$1,925).

City Council, at its meeting held March 7, 2016, adopted a resolution to provide an annual operating grant to Brandon Museum Inc. in the amount of \$25,000 for a four year period commencing in 2017.

City Council, at its meeting held November 20, 2017, passed By-law 7192 to implement a tax credit program for eligible properties to promote the rehabilitation and restoration of Municipal Heritage Sites. Under this program, municipal taxes would be eligible for a tax credit for a period of ten (10) years, to a maximum not exceeding 50% of eligible project costs. Payments made for the 2021 year were \$5,845 (2020 - \$5,906).

**12. Contingencies**

The City of Brandon owns property located at 156 9th Street. A Phase II Environmental Site Assessment was undertaken in 2014 and the property was designated impacted pursuant to The Contaminated Sites Remediation Act. In January 2015, Manitoba Conservation and Water Stewardship accepted the City of Brandon's remediation plan including routine annual groundwater monitoring and sampling until it can be demonstrated the site is no longer impacted. Should redevelopment of the site occur, an amended remediation plan would be required for approval.

The City of Brandon owns property located at 20 27th Street North. A Phase II Environmental Site Assessment was undertaken in 2022 and the property was designated impacted pursuant to The Contaminated Sites Remediation Act.

In accordance with PSAB's recommendations for environmental liabilities the City of Brandon has performed a risk assessment on other potential city owned sites and has determined that there are no material liabilities and that no environmental remediation is required.

There are a number of legal claims pending against the City of Brandon. The estimated liability for these claims could not be determined as at the end of the year.

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**13. Retirement benefits**

The majority of the employees of the Municipality are members of the Municipal Employees' Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. MEPP members will receive benefits based on 1.5% of their final average yearly Canada Pension Plan (CPP) earnings times years of service, plus 2% of their final average yearly non-CPP earnings times years of service. The costs of the retirement plan are not allocated to the individual entities within the related group. As a result, individual entities within the related group are not able to identify their share of the underlying assets and liabilities. Therefore, the plan is accounted for as a defined contribution plan in accordance with the requirements of the Chartered Professional Accountants of Canada Handbook section PS3250.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by MEPP by placing plan assets in trust and through MEPP investment policy. The pension expense is based on the contribution rate. The MEPP required that employees contribute 8.3% of basic annual earnings up to the CPP ceiling plus 9.5% of basic annual earnings in excess of the CPP ceiling, plus an additional 0.1% of earnings below and in excess of the CPP ceiling from employees that are not members of the Municipal Disability Income Plan. The employers are required to match the employee contributions to the MEPP. Actual contributions to MEPP made during 2021 by the municipality on behalf of its employees are expected to be **\$3,797,065** (2020 - \$3,779,440) and are included in the statement of operations.

Subject to the following paragraph, any unfunded liabilities are to be funded by the participating employers. The most recent actuarial valuation as of December 31, 2020 indicated the plan was 96.7% funded on a going concern basis and had an unfunded solvency liability of \$333.3 million. The solvency position of the plan is determined by comparing the plan assets to the actuarial present value of the benefits accrued in respect of credited service up to the valuation date, calculated as if the plan were wound up on December 31, 2020.

In 2010, the Government of Manitoba enacted a regulation which permits sponsors of public sector pension plans, including MEPP, to elect permanent exemption from solvency funding requirements subject to certain conditions stated in the regulation. MEPP has elected permanent exemption from solvency funding requirements. As a result, solvency funding is no longer required by MEPP.

Some employees of the City of Brandon, who were employed prior to January 1, 1977, participate in pension plans for employees of the City of Brandon as provided under pension by-laws no. 6678 and 6679, which are both defined benefit pension plans. The actuarial report as of December 31, 2020 indicates a going concern unfunded liability of \$121,570 and a solvency / hypothetical wind-up deficiency of \$248,395.

As with MEPP, the City of Brandon has elected permanent exemption from solvency funding requirements. As a result, solvency funding is no longer required by the City of Brandon. Based on the solvency ratio contained in the actuarial report, the next required actuarial valuation report would be required in 2021.

The City of Brandon has agreements with the Brandon Professional Firefighters'/Paramedics' Association, and its E911/Police Dispatcher Division, the Brandon Police Association, the Canadian Union of Public Employees Local 69, the Amalgamated Transit Union Division 1505, and all out of scope employees for a supplementary pension benefit of \$200 per month for those eligible employees who retire after attaining the MEFF "rule of 80". The "rule of 80" is achieved when the sum of the employee's age and years of service is 80 or greater. The benefit of this supplementary pension will cease after the earliest of 60 months or the month in which the employee attains age 65.

**14. Financial instruments**

The Municipality, as part of its operations, carries a number of financial instruments. It is management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments, except as otherwise disclosed. Unless otherwise noted, the fair values of these financial instruments approximate their carrying values.

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

**15. Budget**

The financial plan is prepared on a revenue and expenditure basis. For comparative purposes, the Municipality has modified its financial plan to prepare a budget that is consistent with the scope and accounting principles used to report the actual results. The budget figures used in these consolidated financial statements have been approved by council.

The reconciliation between the financial plan and the budget figures used in these statements is disclosed in Schedule 10 - Reconciliation of the Financial Plan to the Budget.

**16. Accumulated surplus**

	<u>2021</u>	<u>2020</u>
Accumulated surplus consists of the following:		
General operating fund - Nominal surplus	\$ 402,271	\$ 2,846,279
Utility operating fund - Nominal surplus (deficit)	(57,037,040)	(49,163,105)
TCA net of related borrowings	367,882,572	356,255,115
Reserve funds	<u>67,624,356</u>	<u>62,921,721</u>
Accumulated surplus of Municipality unconsolidated	378,872,159	372,860,010
Accumulated surpluses of consolidated entities	<u>10,157,027</u>	<u>10,703,630</u>
Accumulated surplus per Consolidated Statement of Financial Position	<u><u>\$ 389,029,186</u></u>	<u><u>\$ 383,563,640</u></u>

**17. Public Sector Compensation Disclosure**

It is a requirement of The Public Sector Compensation Disclosure Act that annual public disclosure be made of aggregate compensation paid to members of Council, and of individual compensation in an amount exceeding \$75,000 annually to any member of Council, officer or employee of the Municipality. The City of Brandon issues a separate statement for The Public Sector Compensation Disclosure Report and receives a separate audit opinion.

It is a requirement of The Municipal Act that the annual consolidated financial statement disclose the amount of compensation, expenses and any other payment made to council or committee members by the type of each payment and the total amount of payment to each member of Council of the Municipality. For the year ended December 31, 2021:

Compensation paid to members of Council amounted to \$313,353 in aggregate.

Council Members:

	<u>Compensation</u>	<u>Expenses</u>	<u>Total</u>
Mayor - Chrest, Rick	\$ 104,076	\$ 1,755	\$ 105,831
Councillor - Berry, Shawn	23,726	291	24,017
Councillor - Brown, Ronald	7,465	-	7,465
Councillor - Cameron, Shaun	22,046	801	22,847
Councillor - Chaboyer, Janet	22,046	-	22,046
Councillor - Cullen, Barry	21,959	-	21,959
Councillor - Desjarlais, Kris	23,406	648	24,054
Councillor - Fawcett, Jeffrey	22,386	1,110	23,496
Councillor - Frangi, Sunday	14,649	1,370	16,019
Councillor - Loregio, John	2,138	-	2,138
Councillor - Luebke, Bruce	22,748	854	23,602
Councillor - Parker, Glen	<u>26,708</u>	<u>70</u>	<u>26,778</u>
	<u><u>\$ 313,353</u></u>	<u><u>\$ 6,899</u></u>	<u><u>\$ 320,252</u></u>

**18. Trust funds**

The City of Brandon administers the following trust that is not consolidated in these financial statements:

	<u>Balance, beg. of the year</u>	<u>Excess of Receipts over Disbursements</u>	<u>Balance, end of the year</u>
Community Centre Assistance	<u>\$ 349,559</u>	<u>\$ 81,611</u>	<u>\$ 431,170</u>

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

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**19. Segmented information**

The City of Brandon provides a wide range of services to its residents.

Segment information has been provided in Schedule 4 for the following services:

- General Government
- Protective Services
- Transportation Services
- Environmental Health
- Public Health and Welfare Services
- Regional Planning and Development
- Resource Conservation and Industrial Development
- Recreation and Cultural Services
- Water and Sewer Services

Revenue and expenses represent amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies of the segments are consistent with those followed in the preparation of the consolidated financial statements as described in the summary of significant accounting policies.

**20. Government partnerships**

The Municipality has several partnership agreements for municipal services. The consolidated financial statements include the Municipality's proportionate interest, as disclosed in note 2(a). The aggregate financial statements of the government partnerships, in condensed summary, are as follows:

	<u>2021</u>	<u>2020</u>
<b>Financial Position</b>		
Financial assets	\$ 1,803,819	\$ 1,677,218
Financial liabilities	<u>1,446,117</u>	<u>1,558,229</u>
Net financial assets	\$ 357,702	\$ 118,989
Non-financial assets	<u>9,302,642</u>	<u>9,876,626</u>
Accumulated surplus	<u>\$ 9,660,344</u>	<u>\$ 9,995,615</u>
<b>Result of Operations</b>		
Revenue	\$ 2,943,306	\$ 4,330,022
Expenses	<u>3,278,653</u>	<u>4,777,099</u>
Annual surplus (deficit)	<u>\$ (335,347)</u>	<u>\$ (447,077)</u>

**21. Public Utilities Board**

The Public Utilities Board (PUB) regulates the rates charged by all water and wastewater utilities, except the City of Winnipeg Utility and wholesale water rates set by the Manitoba Water Services Board. The PUB has the authority to order any owner of a utility to adopt uniform and prescribed accounting policies. The PUB's prescribed accounting policies on tangible or contributed capital assets and government transfers allow for adjustments to be made, for rate setting purposes, which do not meet PSAB standards.

For information purposes, the Municipality has deferred the capital grants and/or contributed assets it has received in the past for its utilities and amortized them over the useful life of the related tangible or contributed capital asset.

No capital grants have been deferred and amortized in these financial statements.

**CITY OF BRANDON**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2021**

**21. Public Utilities Board (continued)**

The following table provides historical information on capital grants for tangible or contributed capital assets with a remaining net book value.

**Water services:**

Description of Utility	Unamortized Opening Balance	Additions During Year	Amortization During Year	Unamortized Balance Ending
9th St. Reservoir Supply Line	\$ 430,000	\$ -	\$ 20,000	\$ 410,000

**Sewer services:**

Description of Utility	Unamortized Opening Balance	Additions During Year	Amortization During Year	Unamortized Balance Ending
Combined WWTF Phase II Lagoon Cell 3A	\$ 9,561,471	\$ -	\$ 516,837	\$ 9,044,634
Combined WWTF Phase III Forcemain Kirkcaldy Lift Station to Pacific Ave	162,503	-	8,333	154,170
Kirkcaldy Lift Station	29,956,615	-	894,227	29,062,388
	4,612,966	-	77,529	4,535,437
	6,118,537	-	154,900	5,963,637
	<u>\$ 50,412,092</u>	<u>\$ -</u>	<u>\$ 1,651,826</u>	<u>\$ 48,760,266</u>

**22. COVID-19 impact on operations**

During the year, the COVID-19 (coronavirus) continues to have a significant impact on businesses through the restrictions put in place by the Canadian federal, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders. The Municipality's operations were impacted by COVID-19 due to closure of facilities to the public for normal operations. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Municipality as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

**23. Comparative figures**

Certain comparative figures have been reclassified to conform with the current year presentation.

## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

Year Ended December 31, 2021

	General Capital Assets				Infrastructure			Totals		
	Land and Land Improvements	Buildings and Leasehold Improvements	Vehicles and Equipment	Computer Hardware and Software	Asset Under Construction	Roads, Streets, and Bridges	Water and Sewer	Assets Under Construction	2021	2020
<b>Cost</b>										
Opening costs	53,153,343	96,202,128	60,715,494	8,834,418	602,316	184,644,934	332,177,396	14,290,895	750,620,924	709,888,820
Additions during the year	2,802,279	652,167	2,802,690	443,092	7,461,967	5,582,749	3,415,602	12,047,620	35,208,166	42,248,222
Classification transfers	-	364,942	-	-	(364,942)	-	305,600	(305,600)	-	-
Disposals and write downs	(6,000)	-	(4,440,386)	-	-	-	-	-	(4,446,386)	(1,516,118)
Closing costs	<b>55,949,622</b>	<b>97,219,237</b>	<b>59,077,798</b>	<b>9,277,510</b>	<b>7,699,341</b>	<b>190,227,683</b>	<b>335,898,598</b>	<b>26,032,915</b>	<b>781,382,704</b>	750,620,924
<b>Accumulated Amortization</b>										
Opening accum'd amortization	9,837,568	40,484,291	38,183,563	5,198,259	-	126,216,417	132,846,258	-	352,766,356	335,332,718
Amortization	911,351	2,572,325	3,656,050	819,603	-	3,263,953	7,417,087	-	18,640,369	18,524,744
Disposals and write downs	-	-	(3,278,037)	-	-	-	-	-	(3,278,037)	(1,091,106)
Closing accum'd amortization	<b>10,748,919</b>	<b>43,056,616</b>	<b>38,561,576</b>	<b>6,017,862</b>	-	<b>129,480,370</b>	<b>140,263,345</b>	-	<b>368,128,688</b>	352,766,356
Net Book Value of Tangible Capital Assets	<b>45,200,703</b>	<b>54,162,621</b>	<b>20,516,222</b>	<b>3,259,648</b>	<b>7,699,341</b>	<b>60,747,313</b>	<b>195,635,253</b>	<b>26,032,915</b>	<b>413,254,016</b>	397,854,568

Water and sewer underground networks contributed to the Municipality totals \$1,070,470 (2020 - \$4,454,330) and were capitalized at their fair value at the time of their receipt. Streets, roads and general infrastructure contributed to the Municipality totals \$1,162,968 (2020 - \$2,780,445) and were capitalized at their fair value at the time of their receipt.

**CITY OF BRANDON**  
**CONSOLIDATED SCHEDULE OF REVENUES**  
**For the Year Ended December 31, 2021**

**SCHEDULE 2**

	2021 Actual	2020 Actual
<b>Property taxes:</b>		
Municipal taxes levied (Schedule 12)	\$ 42,284,872	\$ 42,083,803
Taxes added	982,002	1,105,398
	<u>43,266,874</u>	<u>43,189,201</u>
<b>Grants in lieu of taxation:</b>		
Federal government	348,465	353,582
Federal government enterprises	-	-
Provincial government	1,998,929	2,037,512
Provincial government enterprises	-	-
Other municipal governments	-	-
Non-government organizations	-	-
	<u>2,347,394</u>	<u>2,391,094</u>
<b>User fees</b>		
Parking meters	200,748	207,533
Sales of service	10,699,052	9,590,270
Sales of goods	964,799	659,145
Rentals	1,360,543	2,760,038
Development charges	313,550	273,272
Facility use fees	1,671,412	2,353,688
	<u>15,210,104</u>	<u>15,843,946</u>
<b>Permits, licences and fines</b>		
Permits	1,067,900	1,166,534
Licences	1,375,756	1,302,590
Fees	-	-
Fines	407,358	289,687
	<u>2,851,014</u>	<u>2,758,811</u>
<b>Investment income</b>		
Cash and temporary investments	661,186	466,771
Marketable securities	-	-
Municipal debentures	-	-
Other	33,221	39,640
	<u>694,407</u>	<u>506,411</u>
<b>Other revenue</b>		
Gain (loss) on sale of tangible capital assets	(175,240)	212,249
Gain on sale of real estate held for sale	432,209	805,506
Contributed assets	1,275,896	2,897,582
Penalties and interest	514,284	409,143
Miscellaneous	305,972	391,797
	<u>2,353,121</u>	<u>4,716,277</u>
<b>Water and sewer</b>		
Municipal utility (Schedule 9)	26,254,191	28,693,935
Consolidated water co-operatives	-	-
	<u>26,254,191</u>	<u>28,693,935</u>
<b>Grants - Province of Manitoba</b>		
Municipal operating grants	8,893,226	8,893,226
Other unconditional grants	-	-
Conditional grants	10,659,923	9,666,936
	<u>19,553,149</u>	<u>18,560,162</u>
<b>Grants - other</b>		
Federal government - gas tax funding	6,291,286	3,075,740
Federal government - other	907,372	5,245,085
Other municipal governments	713,569	620,116
	<u>7,912,227</u>	<u>8,940,941</u>
<b>Total revenue</b>	<u>\$ 120,442,481</u>	<u>\$ 125,600,778</u>



**CITY OF BRANDON**  
**CONSOLIDATED SCHEDULE OF EXPENSES**  
**For the Year Ended December 31, 2021**

**SCHEDULE 3**

	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>General government services</b>		
Legislative	\$ 382,086	\$ 443,516
General administrative	7,621,520	6,738,273
Other	2,178,566	1,950,773
	<u>10,182,172</u>	<u>9,132,562</u>
<b>Protective services</b>		
Police	20,104,357	17,950,395
Fire	10,174,543	10,092,384
Emergency measures	4,430,479	4,534,654
Other	1,842,912	1,825,606
	<u>36,552,291</u>	<u>34,403,039</u>
<b>Transportation services</b>		
Road transport		
Administration and engineering	5,285,039	4,242,976
Road and street maintenance	2,403,349	4,131,082
Bridge maintenance	-	-
Sidewalk and boulevard maintenance	235,165	569,675
Street lighting	1,008,780	995,827
Other	2,971,753	3,459,615
Air transport	1,726,237	1,876,149
Public transit	5,946,732	5,488,281
Other	-	-
	<u>19,577,055</u>	<u>20,763,605</u>
<b>Environmental health services</b>		
Waste collection and disposal	2,919,869	2,389,677
Recycling	2,071,462	2,023,664
Other	-	-
	<u>4,991,331</u>	<u>4,413,341</u>
<b>Public health and welfare services</b>		
Public health	411,594	347,623
Medical care	-	-
Social assistance	267,032	267,032
Other	-	-
	<u>678,626</u>	<u>614,655</u>
<b>Regional planning and development</b>		
Planning and zoning	695,435	677,212
Urban renewal	895,398	660,747
Beautification and land rehabilitation	-	-
Urban area weed control	-	-
Other	580,554	665,769
	<u>2,171,387</u>	<u>2,003,728</u>
<b>Resource conservation and industrial development</b>		
Rural area weed control	-	-
Drainage of land	-	-
Veterinary services	-	-
Water resources and conservation	-	-
Regional development	504,988	358,105
Industrial development	-	-
Tourism	(34,852)	93,201
Other	-	-
	<u>470,136</u>	<u>451,306</u>
<b>Sub-totals forward</b>	<u>74,622,998</u>	<u>71,782,236</u>

**CONSOLIDATED SCHEDULE OF EXPENSES**  
**For the Year Ended December 31, 2020**

	<u>2021 Actual</u>	<u>2020 Actual</u>
<b>Sub-totals forward</b>	<b><u>74,622,998</u></b>	<b><u>71,782,236</u></b>
<b>Recreation and cultural services</b>		
Administration	888,139	821,739
Community centers and halls	110,000	160,000
Swimming pools and beaches	292,679	268,730
Golf courses	167,123	225,179
Skating and curling rinks	4,770	5,676
Parks and playgrounds	3,461,533	2,780,003
Other recreational facilities	5,543,691	7,288,716
Museums	319,211	323,892
Libraries	1,316,951	1,370,969
Other cultural facilities	1,022,468	1,280,382
	<b><u>13,126,565</u></b>	<b><u>14,525,286</u></b>
<b>Water and sewer services</b>		
Municipal utility (Schedule 9)	27,227,369	25,341,405
Consolidated water co-operatives	-	-
	<b><u>27,227,369</u></b>	<b><u>25,341,405</u></b>
<b>Total expenses</b>	<b><u><u>\$ 114,976,932</u></u></b>	<b><u><u>\$ 111,648,927</u></u></b>

## CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM

For the Year Ended December 31, 2021

	General Government*		Protective Services		Transportation Services		Environmental Health Services		Public Health and Welfare Services	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
<b>REVENUE</b>										
Property taxes	\$ 43,266,874	\$ 43,189,201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants in lieu of taxation	2,347,394	2,391,094	-	-	-	-	-	-	-	-
User fees	114,308	90,420	6,811,697	6,196,396	2,016,784	1,990,172	3,260,838	2,488,820	433,260	384,509
Grants - other	84,509	2,728,123	489,831	140,798	6,672,474	5,504,850	-	-	-	-
Permits, licences and fines	1,363,772	1,289,804	419,342	302,473	32,724	16,510	-	-	-	-
Investment income	684,307	495,184	-	-	-	-	-	-	-	-
Other revenue	821,458	783,909	108,585	10,075	717,661	2,985,320	-	-	-	-
Water and sewer	-	-	-	-	-	-	-	-	-	-
Prov of MB - Unconditional Grants	8,893,226	8,893,226	-	-	-	-	-	-	-	-
Prov of MB - Conditional Grants	55,199	-	5,109,829	3,789,691	2,616,954	3,306,757	1,270,008	1,386,652	-	-
Total revenue	\$ 57,631,047	\$ 59,860,961	\$ 12,939,284	\$ 10,439,433	\$ 12,056,597	\$ 13,803,609	\$ 4,530,846	\$ 3,875,472	\$ 433,260	\$ 384,509
<b>EXPENSES</b>										
Personnel services	\$ 5,189,164	\$ 4,906,208	\$ 30,713,767	\$ 28,982,447	\$ 9,563,740	\$ 8,366,737	\$ 1,723,424	\$ 1,577,059	\$ 288,575	\$ 226,272
Contract services	1,978,799	1,967,682	1,370,595	1,228,850	2,025,940	4,012,851	840,252	722,492	287,206	289,503
Utilities	135,621	131,877	544,261	556,701	1,166,890	1,136,173	68,347	68,140	11,449	13,710
Maintenance materials and supplies	181,821	107,169	658,316	537,136	2,737,371	2,745,461	379,873	301,919	42,273	27,877
Grants and contributions	566,686	597,022	17,638	21,634	-	-	-	-	-	-
Amortization	844,574	865,356	1,203,911	1,056,344	6,748,760	7,342,372	236,664	192,322	1,540	1,540
Interest on long term debt	-	-	664,873	719,226	182,690	192,259	27,427	34,654	-	-
Other	1,285,507	557,248	1,378,930	1,300,701	(2,848,336)	(3,032,248)	1,715,344	1,516,755	47,583	55,753
Total expenses	\$ 10,182,172	\$ 9,132,562	\$ 36,552,291	\$ 34,403,039	\$ 19,577,055	\$ 20,763,605	\$ 4,991,331	\$ 4,413,341	\$ 678,626	\$ 614,655
<b>Surplus (Deficit)</b>	<b>\$ 47,448,875</b>	<b>\$ 50,728,399</b>	<b>\$ (23,613,007)</b>	<b>\$ (23,963,606)</b>	<b>\$ (7,520,458)</b>	<b>\$ (6,959,996)</b>	<b>\$ (460,485)</b>	<b>\$ (537,869)</b>	<b>\$ (245,366)</b>	<b>\$ (230,146)</b>

\* The general government category includes revenues and expenses that cannot be attributed to a particular sector.

## CITY OF BRANDON

## SCHEDULE 4

## CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM

For the Year Ended December 31, 2021

	Regional Planning and Development		Resource Conservation and Industrial Dev		Recreation and Cultural Services		Water and Sewer Services		Total	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
<b>REVENUE</b>										
Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,266,874	\$ 43,189,201
Grants in lieu of taxation	-	-	-	-	-	-	-	-	2,347,394	2,391,094
User fees	700,312	994,490	-	-	1,872,905	3,699,139	-	-	15,210,104	15,843,946
Grants - other	-	43,742	-	-	665,413	523,428	-	-	7,912,227	8,940,941
Permits, licences and fines	1,035,176	1,150,024	-	-	-	-	-	-	2,851,014	2,758,811
Investment income	7,421	8,351	-	-	2,679	2,876	-	-	694,407	506,411
Other revenue	432,209	860,406	2,372	16,623	270,836	59,944	-	-	2,353,121	4,716,277
Water and sewer	-	-	-	-	-	-	26,254,191	28,693,935	26,254,191	28,693,935
Prov of MB - Unconditional Grants	-	-	-	-	-	-	-	-	8,893,226	8,893,226
Prov of MB - Conditional Grants	22,575	37,800	-	-	1,585,358	1,146,036	-	-	10,659,923	9,666,936
<b>Total revenue</b>	<b>\$ 2,197,693</b>	<b>\$ 3,094,813</b>	<b>\$ 2,372</b>	<b>\$ 16,623</b>	<b>\$ 4,397,191</b>	<b>\$ 5,431,423</b>	<b>\$ 26,254,191</b>	<b>\$ 28,693,935</b>	<b>\$ 120,442,481</b>	<b>\$ 125,600,778</b>
<b>EXPENSES</b>										
Personnel services	\$ 825,061	\$ 791,970	\$ 352,159	\$ 329,794	\$ 5,402,365	\$ 5,214,263	\$ 7,466,176	\$ 7,264,448	\$ 61,524,431	\$ 57,659,198
Contract services	646,467	779,085	16,708	8,441	1,132,765	1,945,295	4,085,686	3,605,696	12,384,418	14,559,895
Utilities	76,449	66,840	1,201	2,033	742,461	860,000	1,628,027	1,548,979	4,374,706	4,384,453
Maintenance materials and supplies	9,334	12,207	19,993	3,025	929,226	1,244,589	4,761,420	4,369,073	9,719,627	9,348,456
Grants and contributions	(1,352)	(5,343)	(34,852)	93,201	1,850,095	2,141,576	-	-	2,398,215	2,848,090
Amortization	-	-	-	-	2,187,833	2,062,566	7,417,087	7,004,245	18,640,369	18,524,745
Interest on long term debt	33,331	38,491	-	-	106,410	132,185	447,267	317,778	1,461,998	1,434,593
Other	582,097	320,478	114,927	14,812	775,410	924,812	1,421,706	1,231,186	4,473,168	2,889,497
<b>Total expenses</b>	<b>\$ 2,171,387</b>	<b>\$ 2,003,728</b>	<b>\$ 470,136</b>	<b>\$ 451,306</b>	<b>\$ 13,126,565</b>	<b>\$ 14,525,286</b>	<b>\$ 27,227,369</b>	<b>\$ 25,341,405</b>	<b>\$ 114,976,932</b>	<b>\$ 111,648,927</b>
<b>Surplus (Deficit)</b>	<b>\$ 26,306</b>	<b>\$ 1,091,085</b>	<b>\$ (467,764)</b>	<b>\$ (434,683)</b>	<b>\$ (8,729,374)</b>	<b>\$ (9,093,863)</b>	<b>\$ (973,178)</b>	<b>\$ 3,352,530</b>	<b>\$ 5,465,549</b>	<b>\$ 13,951,851</b>

## CONSOLIDATED DETAILS AND RECONCILIATION TO CORE GOVERNMENT RESULTS

For the Year Ended December 31, 2021

	Core Government		Controlled Entities		Government Partnerships		Total	
	2021	2020	2021	2020	2021	2020	2021	2020
<b>REVENUE</b>								
Property taxes	\$ 43,266,874	\$ 43,189,201	\$ -	\$ -	\$ -	\$ -	\$ 43,266,874	\$ 43,189,201
Grants in lieu of taxation	2,347,394	2,391,094	-	-	-	-	2,347,394	2,391,094
User fees	14,342,004	13,072,559	5,867	8,496	862,233	2,762,891	15,210,104	15,843,946
Grants - other	7,263,415	8,374,771	-	43,742	648,812	522,428	7,912,227	8,940,941
Permits, licences and fines	2,851,014	2,758,811	-	-	-	-	2,851,014	2,758,811
Investment income	684,307	495,184	7,421	8,101	2,679	3,126	694,407	506,411
Other revenue	2,331,746	4,672,903	-	-	21,375	43,374	2,353,121	4,716,277
Water and sewer	26,254,191	28,693,935	-	-	-	-	26,254,191	28,693,935
Prov of MB - Unconditional Grants	8,893,226	8,893,226	-	-	-	-	8,893,226	8,893,226
Prov of MB - Conditional Grants	9,251,716	8,668,733	-	-	1,408,207	998,203	10,659,923	9,666,936
Total revenue	\$ 117,485,887	\$ 121,210,417	\$ 13,288	\$ 60,339	\$ 2,943,306	\$ 4,330,022	\$ 120,442,481	\$ 125,600,778
<b>EXPENSES</b>								
Personnel services	\$ 59,735,156	\$ 55,555,028	\$ -	\$ -	\$ 1,789,275	\$ 2,104,170	\$ 61,524,431	\$ 57,659,198
Contract services	11,930,073	13,486,363	34,686	15,146	419,659	1,058,386	12,384,418	14,559,895
Utilities	4,115,599	4,014,854	-	-	259,107	369,599	4,374,706	4,384,453
Maintenance materials and supplies	9,247,071	8,470,992	-	-	472,556	877,464	9,719,627	9,348,456
Grants and contributions	3,738,193	4,212,372	(280,727)	(279,394)	(1,059,251)	(1,084,888)	2,398,215	2,848,090
Amortization	17,395,879	17,405,628	-	-	1,244,490	1,119,117	18,640,369	18,524,745
Interest on long term debt	1,461,998	1,434,592	-	-	-	1	1,461,998	1,434,593
Other	3,849,769	2,325,067	470,582	231,171	152,817	333,259	4,473,168	2,889,497
Total expenses	\$ 111,473,738	\$ 106,904,896	\$ 224,541	\$ (33,077)	\$ 3,278,653	\$ 4,777,108	\$ 114,976,932	\$ 111,648,927
<b>Surplus (Deficit)</b>	\$ 6,012,149	\$ 14,305,521	\$ (211,253)	\$ 93,416	\$ (335,347)	\$ (447,086)	\$ 5,465,549	\$ 13,951,851

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021							
	Accommodation Tax	Affordable Housing	Airport Improvement	Ambulance	Andrews Field	A.R. McDiarmid Building	Brandon Municipal Airport	Capital Development
<b>REVENUE</b>								
Investment income	\$ 4,229	\$ 6,396	\$ 8,768	\$ 57	\$ 1,043	\$ 782	\$ 3,609	\$ 34,191
Other income	-	-	-	-	-	-	-	-
Total revenue	<u>4,229</u>	<u>6,396</u>	<u>8,768</u>	<u>57</u>	<u>1,043</u>	<u>782</u>	<u>3,609</u>	<u>34,191</u>
<b>EXPENSES</b>								
Investment charges	-	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	4,229	6,396	8,768	57	1,043	782	3,609	34,191
<b>TRANSFERS</b>								
Transfers from general operating fund	588,268	105,800	466,945	-	25,000	44,000	42,022	133,593
Transfers to general operating fund	(558,482)	(212,400)	(506,107)	(65,000)	(21,950)	(34,194)	(111,811)	(143,759)
Transfer between reserves	-	-	-	-	-	-	-	-
Transfers from utility fund	-	-	-	-	-	-	-	-
Transfers to utility fund	-	-	-	-	-	-	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	34,015	(100,204)	(30,394)	(64,943)	4,093	10,588	(66,180)	24,025
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>474,719</u>	<u>670,763</u>	<u>847,224</u>	<u>130,393</u>	<u>92,976</u>	<u>61,167</u>	<u>347,311</u>	<u>3,178,603</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 508,734</u>	<u>\$ 570,559</u>	<u>\$ 816,830</u>	<u>\$ 65,450</u>	<u>\$ 97,069</u>	<u>\$ 71,755</u>	<u>\$ 281,131</u>	<u>\$ 3,202,628</u>

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021							
	Centennial Auditorium	Civic Services Complex	Clare Ave	COVID Restart General	COVID Restart Transit	Cumulative Benefits	DC Drainage Network	DC Transport Network
<b>REVENUE</b>								
Investment income	\$ 5,191	\$ 2,737	\$ 3,240	\$ 11,320	\$ 256	\$ 7,178	\$ 408	\$ 2,878
Other income	-	-	-	-	-	-	-	-
Total revenue	<u>5,191</u>	<u>2,737</u>	<u>3,240</u>	<u>11,320</u>	<u>256</u>	<u>7,178</u>	<u>408</u>	<u>2,878</u>
<b>EXPENSES</b>								
Investment charges	-	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	5,191	2,737	3,240	11,320	256	7,178	408	2,878
<b>TRANSFERS</b>								
Transfers from general operating fund	25,000	75,000	-	400,000	-	-	21,113	148,827
Transfers to general operating fund	-	(134,602)	-	(1,662,126)	(325,000)	(582,900)	-	-
Transfer between reserves	-	-	-	(35,050)	-	-	-	-
Transfers from utility fund	-	-	-	-	-	-	-	-
Transfers to utility fund	-	-	-	-	-	(171,975)	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	30,191	(56,865)	3,240	(1,285,856)	(324,744)	(747,697)	21,521	151,705
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>457,515</u>	<u>260,495</u>	<u>301,066</u>	<u>2,675,330</u>	<u>362,465</u>	<u>973,022</u>	<u>20,593</u>	<u>145,107</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 487,706</u>	<u>\$ 203,630</u>	<u>\$ 304,306</u>	<u>\$ 1,389,474</u>	<u>\$ 37,721</u>	<u>\$ 225,325</u>	<u>\$ 42,114</u>	<u>\$ 296,812</u>

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021						
	Diking & Flood Control	Disposal Site (Sanitation)	E-911 Equipment	Elections	Fire Fighting Equipment	Fire Vehicles	Gas Tax
<b>REVENUE</b>							
Investment income	\$ 8,415	\$ 7,136	\$ 5,048	\$ 1,888	\$ 8,088	\$ 22,992	\$ 82,648
Other income	-	-	-	-	-	-	-
Total revenue	<u>8,415</u>	<u>7,136</u>	<u>5,048</u>	<u>1,888</u>	<u>8,088</u>	<u>22,992</u>	<u>82,648</u>
<b>EXPENSES</b>							
Investment charges	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	8,415	7,136	5,048	1,888	8,088	22,992	82,648
<b>TRANSFERS</b>							
Transfers from general operating fund	-	385,934	-	15,000	338,741	175,799	5,378,371
Transfers to general operating fund	-	(184,395)	-	(10,676)	(353,760)	-	(2,874,601)
Transfer between reserves	-	-	-	-	-	-	-
Transfers from utility fund	-	-	-	-	-	-	-
Transfers to utility fund	-	-	-	-	-	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	8,415	208,675	5,048	6,212	(6,931)	198,791	2,586,418
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>782,041</u>	<u>658,678</u>	<u>469,083</u>	<u>171,125</u>	<u>748,419</u>	<u>1,961,657</u>	<u>4,876,032</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 790,456</u>	<u>\$ 867,353</u>	<u>\$ 474,131</u>	<u>\$ 177,337</u>	<u>\$ 741,488</u>	<u>\$ 2,160,448</u>	<u>\$ 7,462,450</u>



## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021						
	General	Highway Signage	Land Acquisition	Landfill Closure	Large Events Acquisition	Library / Arts Building	Machinery & Equipment
<b>REVENUE</b>							
Investment income	\$ 8,664	\$ 766	\$ 2,638	\$ 8,443	\$ 3,709	\$ 5,404	\$ 76,331
Other income	-	-	-	-	-	-	-
Total revenue	<u>8,664</u>	<u>766</u>	<u>2,638</u>	<u>8,443</u>	<u>3,709</u>	<u>5,404</u>	<u>76,331</u>
<b>EXPENSES</b>							
Investment charges	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	8,664	766	2,638	8,443	3,709	5,404	76,331
<b>TRANSFERS</b>							
Transfers from general operating fund	-	20,000	574,813	129,311	69,730	150,000	2,904,553
Transfers to general operating fund	-	-	(1,442,000)	-	-	-	(3,467,111)
Transfer between reserves	-	-	-	-	-	-	-
Transfers from utility fund	-	-	-	-	-	-	-
Transfers to utility fund	-	-	-	-	-	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	8,664	20,766	(864,549)	137,754	73,439	155,404	(486,227)
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>805,176</u>	<u>51,292</u>	<u>1,160,103</u>	<u>674,010</u>	<u>295,390</u>	<u>352,932</u>	<u>6,351,563</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 813,840</u>	<u>\$ 72,058</u>	<u>\$ 295,554</u>	<u>\$ 811,764</u>	<u>\$ 368,829</u>	<u>\$ 508,336</u>	<u>\$ 5,865,336</u>

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021						
	Municipal Building	Municipal Building Maintenance	Office Equipment	Parks	Perpetual Care	Planning Projects	Police Equipment
<b>REVENUE</b>							
Investment income	\$ 3,320	\$ 2,124	\$ 463	\$ 22,077	\$ 7,909	\$ 3,412	\$ 8,818
Other income	-	-	-	-	-	-	-
Total revenue	<u>3,320</u>	<u>2,124</u>	<u>463</u>	<u>22,077</u>	<u>7,909</u>	<u>3,412</u>	<u>8,818</u>
<b>EXPENSES</b>							
Investment charges	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	3,320	2,124	463	22,077	7,909	3,412	8,818
<b>TRANSFERS</b>							
Transfers from general operating fund	48,316	50,000	6,750	563,183	86,466	-	255,000
Transfers to general operating fund	(166,773)	(34,339)	(32,362)	(736,490)	(165,000)	(15,150)	(358,179)
Transfer between reserves	35,050	-	-	-	-	-	-
Transfers from utility fund	-	-	3,000	-	-	-	-
Transfers to utility fund	-	-	-	-	-	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	(80,087)	17,785	(22,149)	(151,230)	(70,625)	(11,738)	(94,361)
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>362,063</u>	<u>210,569</u>	<u>61,000</u>	<u>2,468,796</u>	<u>825,144</u>	<u>332,170</u>	<u>887,798</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 281,976</u>	<u>\$ 228,354</u>	<u>\$ 38,851</u>	<u>\$ 2,317,566</u>	<u>\$ 754,519</u>	<u>\$ 320,432</u>	<u>\$ 793,437</u>

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021						
	Police Vehicles	Professional Fees	Protective Services Building	Recreation Centre	Snow Clearing	Sportsplex	Storm Sewer
<b>REVENUE</b>							
Investment income	\$ 11,937	\$ -	\$ 8,225	\$ 7,371	\$ 1,257	\$ 13,964	\$ 22,043
Other income	-	-	-	-	-	-	-
Total revenue	<u>11,937</u>	<u>-</u>	<u>8,225</u>	<u>7,371</u>	<u>1,257</u>	<u>13,964</u>	<u>22,043</u>
<b>EXPENSES</b>							
Investment charges	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	11,937	-	8,225	7,371	1,257	13,964	22,043
<b>TRANSFERS</b>							
Transfers from general operating fund	443,843	-	-	155,000	-	720,000	879,009
Transfers to general operating fund	(362,512)	-	(207,848)	(60,845)	-	(421,384)	(2,574,443)
Transfer between reserves	-	-	-	-	-	-	-
Transfers from utility fund	-	-	-	-	-	-	-
Transfers to utility fund	-	-	-	-	-	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	93,268	-	(199,623)	101,526	1,257	312,580	(1,673,391)
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>1,042,373</u>	<u>-</u>	<u>910,027</u>	<u>575,851</u>	<u>197,345</u>	<u>1,177,670</u>	<u>3,670,622</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 1,135,641</u>	<u>\$ -</u>	<u>\$ 710,404</u>	<u>\$ 677,377</u>	<u>\$ 198,602</u>	<u>\$ 1,490,250</u>	<u>\$ 1,997,231</u>

## CITY OF BRANDON

## SCHEDULE 6

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021						
	Technology	Traffic Control Devices	Transit Gas Tax Funding	Transit System Equipment	26th Street South of Maryland	8th Street Bridge	Water Distribution
<b>REVENUE</b>							
Investment income	\$ 7,797	\$ 2,393	\$ 19,877	\$ 12,137	\$ 1,784	\$ 16,597	\$ 47,649
Other income	-	-	-	-	-	-	-
Total revenue	<u>7,797</u>	<u>2,393</u>	<u>19,877</u>	<u>12,137</u>	<u>1,784</u>	<u>16,597</u>	<u>47,649</u>
<b>EXPENSES</b>							
Investment charges	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	<u>7,797</u>	<u>2,393</u>	<u>19,877</u>	<u>12,137</u>	<u>1,784</u>	<u>16,597</u>	<u>47,649</u>
<b>TRANSFERS</b>							
Transfers from general operating fund	600,000	-	912,915	491,044	-	-	-
Transfers to general operating fund	(264,497)	(31,063)	(693,116)	-	-	-	-
Transfer between reserves	-	-	-	-	-	-	-
Transfers from utility fund	-	-	-	-	-	-	12,460,192
Transfers to utility fund	-	-	-	-	-	-	(6,125,248)
Acquisition of tangible capital assets	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	<u>343,300</u>	<u>(28,670)</u>	<u>239,676</u>	<u>503,181</u>	<u>1,784</u>	<u>16,597</u>	<u>6,382,593</u>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>551,224</u>	<u>235,439</u>	<u>1,470,469</u>	<u>639,332</u>	<u>165,830</u>	<u>1,542,347</u>	<u>5,399,755</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 894,524</u>	<u>\$ 206,769</u>	<u>\$ 1,710,145</u>	<u>\$ 1,142,513</u>	<u>\$ 167,614</u>	<u>\$ 1,558,944</u>	<u>\$ 11,782,348</u>

CITY OF BRANDON

SCHEDULE 6

SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

For the Year Ended December 31, 2021

	2021					2020	
	Wastewater Distribution	DC Water Cost Charge	DC Wastewater Cost Charge	DC Water Network	DC Wastewater Network	Total	Total
<b>REVENUE</b>							
Investment income	\$ 95,662	\$ 607	\$ 792	\$ 1,410	\$ 4,433	\$ 658,511	\$ 463,650
Other income	-	-	-	-	-	-	-
Total revenue	<u>95,662</u>	<u>607</u>	<u>792</u>	<u>1,410</u>	<u>4,433</u>	<u>658,511</u>	<u>463,650</u>
<b>EXPENSES</b>							
Investment charges	-	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	<u>95,662</u>	<u>607</u>	<u>792</u>	<u>1,410</u>	<u>4,433</u>	<u>658,511</u>	<u>463,650</u>
<b>TRANSFERS</b>							
Transfers from general operating fund	-	-	-	-	-	17,429,346	18,825,906
Transfers to general operating fund	-	-	-	-	-	(18,814,875)	(13,949,590)
Transfer between reserves	-	-	-	-	-	-	-
Transfers from utility fund	1,012,223	39,737	51,702	75,016	227,164	13,869,034	405,696
Transfers to utility fund	(2,142,158)	-	-	-	-	(8,439,381)	(16,105,856)
Acquisition of tangible capital assets	-	-	-	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	<u>(1,034,273)</u>	<u>40,344</u>	<u>52,494</u>	<u>76,426</u>	<u>231,597</u>	<u>4,702,635</u>	<u>(10,360,194)</u>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<u>9,496,071</u>	<u>21,343</u>	<u>27,813</u>	<u>70,410</u>	<u>224,010</u>	<u>62,921,721</u>	<u>73,281,915</u>
<b>FUND SURPLUS, END OF YEAR</b>	<u>\$ 8,461,798</u>	<u>\$ 61,687</u>	<u>\$ 80,307</u>	<u>\$ 146,836</u>	<u>\$ 455,607</u>	<u>\$ 67,624,356</u>	<u>\$ 62,921,721</u>

## SCHEDULE OF L.U.D. OPERATIONS

For the Year Ended December 31, 2021

	2021 Budget	2021 Actual	2020 Actual
<b>Revenue</b>			
Taxation	\$ -	\$ -	\$ -
Other revenue	-	-	-
<b>Total revenue</b>	-	-	-
<b>Expenses</b>			
General government			
Indemnities	-	-	-
Transportation services			
Road and street maintenance	-	-	-
Bridge maintenance	-	-	-
Sidewalk and boulevard maintenance	-	-	-
Street lighting	-	-	-
Other	-	-	-
Environmental health			
Waste collection and disposal	-	-	-
Recycling	-	-	-
Other	-	-	-
Regional planning and development			
Planning and zoning	-	-	-
Urban renewal	-	-	-
Beautification and land rehabilitation	-	-	-
Urban area weed control	-	-	-
Other	-	-	-
Recreation and cultural services			
Community centers and halls	-	-	-
Swimming pools and beaches	-	-	-
Golf courses	-	-	-
Skating and curling rinks	-	-	-
Parks and playgrounds	-	-	-
Other recreational facilities	-	-	-
Museums	-	-	-
Libraries	-	-	-
Other cultural facilities	-	-	-
<b>Total expenses</b>	-	-	-
<b>Net revenue (expenses)</b>	-	-	-
<b>Transfers:</b>			
Transfers from (to) L.U.D. reserves	-	-	-
Transfers from (to) operating fund	-	-	-
Other (specify):	-	-	-
<b>Change in L.U.D. balances</b>	<u>\$ -</u>	-	-
<b>Unexpended balance, beginning of year</b>		-	-
<b>Unexpended balance, end of year</b>		<u>\$ -</u>	<u>\$ -</u>

## SCHEDULE OF FINANCIAL POSITION FOR UTILITY

As at December 31, 2021

	2021	2020
	Total	Total
<b>FINANCIAL ASSETS</b>		
Cash and temporary investments	\$ -	\$ -
Amounts receivable	5,315,793	5,403,310
Portfolio investments	-	-
Due from other funds	-	-
Other (specify):	-	-
	<u>\$ 5,315,793</u>	<u>\$ 5,403,310</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	\$ 203,731	\$ 220,672
Unearned revenue	-	-
Long-term debt (Note 10)	15,147,053	8,351,349
Due to other funds	62,650,772	55,024,674
Other (specify):	-	-
	<u>78,001,556</u>	<u>63,596,695</u>
<b>NET DEBT</b>	<u>\$ (72,685,763)</u>	<u>\$ (58,193,385)</u>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Schedule 1)	\$ 221,668,168	\$ 213,622,033
Inventories	491,168	442,502
Prepaid expenses	10,502	15,757
	<u>222,169,838</u>	<u>214,080,292</u>
<b>FUND SURPLUS</b>	<u>\$ 149,484,075</u>	<u>\$ 155,886,907</u>
<b>COMMITMENTS AND CONTINGENCIES (Notes 11 and 12)</b>		

CITY OF BRANDON  
**SCHEDULE OF UTILITY OPERATIONS**  
For the Year Ended December 31, 2021

**SCHEDULE 9**

	<u>Budget</u>	<u>2021</u>	<u>2020</u>
<b>REVENUE</b>			
<b>Water</b>			
Water fees	\$ 11,321,857	\$ 11,017,507	\$ 10,747,080
Bulk water fees	80,002	83,741	78,592
sub-total- water	<u>11,401,859</u>	<u>11,101,248</u>	<u>10,825,672</u>
<b>Sewer</b>			
Sewer fees	8,175,063	8,251,800	8,070,909
Lagoon tipping fees	145,000	139,633	165,016
sub-total- sewer	<u>8,320,063</u>	<u>8,391,433</u>	<u>8,235,925</u>
<b>Property taxes</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Recovery</b>			
Deficit recovery	-	-	-
Debenture recovery	-	130,273	-
sub-total- recovery	<u>-</u>	<u>130,273</u>	<u>-</u>
<b>Government transfers</b>			
Operating	-	7,762	-
Capital - government	-	1,603,554	1,497,046
Capital - other organizations	736,609	393,620	319,281
sub-total- government transfers	<u>736,609</u>	<u>2,004,936</u>	<u>1,816,327</u>
<b>Other</b>			
Hydrant rentals	301,200	259,000	254,400
Connection charges	1,004,306	1,004,441	1,002,009
Installation service	-	-	-
Penalties	100,408	76,633	102,563
Contributed tangible capital assets	-	1,070,470	4,454,330
Investment income	-	-	-
Administration fees	-	-	-
Gain on sale of tangible capital assets	-	-	-
Other income (specify)	2,032,000	2,215,757	2,002,709
sub-total- other	<u>3,437,914</u>	<u>4,626,301</u>	<u>7,816,011</u>
<b>Total revenue</b>	<u>23,896,445</u>	<u>26,254,191</u>	<u>28,693,935</u>



**CITY OF BRANDON  
SCHEDULE OF UTILITY OPERATIONS  
For the Year Ended December 31, 2021**

**SCHEDULE 9**

	<u>Budget</u>	<u>2021</u>	<u>2020</u>
<b>EXPENSES</b>			
<b>General</b>			
Administration	3,940,194	4,821,024	3,912,506
Billing and collection	884,436	879,003	775,997
Other (specify)	-	-	-
sub-total- general	<u>4,824,630</u>	<u>5,700,027</u>	<u>4,688,503</u>
<b>Water</b>			
Purification and treatment	5,994,936	5,307,776	5,613,489
Water purchases	-	-	-
Transmission and distribution	772,276	717,993	897,205
Hydrant maintenance	-	-	-
Transportation services	-	-	-
Training costs	92,435	50,249	39,813
Utilities (telephone, electricity, etc.)	635,841	426,667	392,451
Connection costs	341,648	274,360	217,682
Other (specify)	12,295	-	-
sub-total- water	<u>7,849,431</u>	<u>6,777,045</u>	<u>7,160,640</u>
<b>Water Amortization &amp; Interest</b>			
Amortization	2,364,793	2,364,793	2,291,117
Interest on long term debt	163,677	163,677	-
sub-total- water amortization & interest	<u>2,528,470</u>	<u>2,528,470</u>	<u>2,291,117</u>
<b>Sewer</b>			
Collection system costs	462,224	558,219	522,560
Treatment and disposal cost	4,687,641	5,126,032	4,562,467
Lift station costs	147,584	28,943	15,229
Transportation services	-	-	-
Connection costs	-	-	-
Training costs	40,000	4,841	7,226
Utilities (telephone, electricity, etc.)	1,095,590	1,167,908	1,062,758
Other sewage & disposal costs (specify)	-	-	-
sub-total- sewer	<u>6,433,039</u>	<u>6,885,943</u>	<u>6,170,240</u>
<b>Sewage Amortization &amp; Interest</b>			
Amortization	5,052,294	5,052,294	4,713,127
Interest on long term debt	283,590	283,590	317,778
sub-total- sewer amortization & interest	<u>5,335,884</u>	<u>5,335,884</u>	<u>5,030,905</u>
<b>Total expenses</b>	<u>26,971,454</u>	<u>27,227,369</u>	<u>25,341,405</u>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<u>(3,075,009)</u>	<u>(973,178)</u>	<u>3,352,530</u>
<b>TRANSFERS</b>			
Transfers from reserve funds	370,000	8,439,381	21,699,547
Transfers to reserve funds	<u>(3,382,624)</u>	<u>(13,869,035)</u>	<u>(5,999,387)</u>
<b>CHANGE IN UTILITY FUND BALANCE</b>	<u>\$ (6,087,633)</u>	<u>(6,402,832)</u>	<u>19,052,690</u>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>		<u>155,886,907</u>	<u>136,834,217</u>
<b>FUND SURPLUS, END OF YEAR</b>		<u>\$ 149,484,075</u>	<u>\$ 155,886,907</u>

## RECONCILIATION OF THE FINANCIAL PLAN TO THE BUDGET

For the Year Ended December 31, 2021

	Financial Plan General	Financial Plan Utility	Amortization (TCA)	Interest Expense	Transfers	Long Term Accruals	Consolidated Entities	PSAB Budget
<b>REVENUE</b>								
Property taxes	\$ 43,784,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,784,872
Grants in lieu of taxation	2,347,394	-	-	-	-	-	-	2,347,394
User fees	13,242,420	-	-	-	-	-	1,244,247	14,486,667
Permits, licences and fines	3,011,322	-	-	-	-	-	-	3,011,322
Investment income	30,000	-	-	-	-	-	3,240	33,240
Other revenue	1,679,673	-	-	-	-	-	78,407	1,758,080
Water and sewer	-	23,896,445	-	-	-	-	-	23,896,445
Grants - Province of Manitoba	15,859,368	-	-	-	-	-	1,257,517	17,116,885
Grants - other	3,715,166	-	-	-	-	-	1,354,352	5,069,518
Transfers from accumulated surplus	-	-	-	-	-	-	-	-
Transfers from reserves	6,825,101	370,000	-	-	(7,195,101)	-	-	-
<b>Total revenue</b>	<b>\$ 90,495,316</b>	<b>\$ 24,266,445</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (7,195,101)</b>	<b>\$ -</b>	<b>\$ 3,937,763</b>	<b>\$ 111,504,423</b>
<b>EXPENSES</b>								
General government services	\$ 7,959,665	\$ -	\$ 844,574	\$ -	\$ 154,264	\$ -	\$ -	\$ 8,958,503
Protective services	34,242,967	-	1,203,911	664,873	-	-	-	36,111,751
Transportation services	16,522,687	-	6,748,760	182,690	-	-	-	23,454,137
Environmental health services	4,511,939	-	236,664	27,427	-	149,886	-	4,925,916
Public health and welfare services	705,164	-	1,540	-	-	-	-	706,704
Regional planning and development	2,125,993	-	-	33,331	-	-	300,000	2,459,324
Resource cons and industrial dev	784,493	-	-	-	-	-	4,204,069	4,988,562
Recreation and cultural services	9,540,776	-	943,343	106,410	-	-	-	10,590,529
Water and sewer services	-	19,107,098	7,417,087	447,267	-	-	-	26,971,452
Fiscal services:								
Transfer to capital	88,500	-	-	-	(88,500)	-	-	-
Debt charges	3,481,969	1,776,723	-	(5,258,692)	-	-	-	-
Short term interest	100,194	-	-	-	(100,194)	-	-	-
Transfer to reserves	10,376,899	3,382,624	-	-	(13,759,523)	-	-	-
Allowance for tax assets	54,070	-	-	-	(54,070)	-	-	-
<b>Total expenses</b>	<b>\$ 90,495,316</b>	<b>\$ 24,266,445</b>	<b>\$ 17,395,879</b>	<b>\$ (3,796,694)</b>	<b>\$ (13,848,023)</b>	<b>\$ 149,886</b>	<b>\$ 4,504,069</b>	<b>\$ 119,166,878</b>
<b>Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (17,395,879)</b>	<b>\$ 3,796,694</b>	<b>\$ 6,652,922</b>	<b>\$ (149,886)</b>	<b>\$ (566,306)</b>	<b>\$ (7,662,455)</b>

**CITY OF BRANDON  
ANALYSIS OF TAXES ON ROLL  
December 31, 2021**

**SCHEDULE 11**

	<u>2021</u>	<u>2020</u>
<b>Balance, beginning of year</b>	<b>\$ 3,541,546</b>	<b>\$ 3,735,311</b>
<b>Add:</b>		
Tax levy (Schedule 12)	88,462,655	88,138,894
Taxes added	982,002	1,105,398
Penalties or interest	514,284	409,143
Other accounts added	437,878	417,491
Tax Adjustments (specify)	-	-
<b>Sub-total</b>	<b><u>90,396,819</u></b>	<b><u>90,070,926</u></b>
<b>Deduct:</b>		
Cash collections - current	81,223,810	79,142,347
Cash collections - arrears	3,208,349	3,267,611
Writeoffs	252,321	207,488
Tax discounts	78,181	65,343
E.P.T.C. - cash advance	5,388,494	7,170,291
Other credits	417,770	411,611
<b>Sub-total</b>	<b><u>90,568,925</u></b>	<b><u>90,264,691</u></b>
<b>Balance, end of year</b>	<b><u><u>\$ 3,369,440</u></u></b>	<b><u><u>\$ 3,541,546</u></u></b>

CITY OF BRANDON  
ANALYSIS OF TAX LEVY  
For the Year Ended December 31, 2021

SCHEDULE 12

	2021		2020	
	Assessment	Mill Rate	Levy	Levy
Debt charges:				
LID	3,026,070,030	0.594	1,797,486	1,797,989
Other (specify)	2,744,351,830	0.553	1,517,627	1,516,319
sub-total - Debt charges			<u>3,315,113</u>	<u>3,314,308</u>
Reserves:				
Various	2,744,351,830	2.019	5,540,846	5,413,879
General municipal	2,744,351,830	12.060	<u>33,096,883</u>	<u>33,015,745</u>
Special levies:				
Department of Rural Development	2,744,351,830	0.254	697,065	700,047
School Portion - Mobile home revenue		0.000	(477,675)	(472,816)
sub-total - Special levies			<u>219,390</u>	<u>227,231</u>
Business tax (1%)	11,264,000		<u>112,640</u>	<u>112,640</u>
<b>Total municipal taxes (Schedule 2)</b>			<b><u>42,284,872</u></b>	<u>42,083,803</u>
Education support levy	763,433,830	8.809	<u>6,725,089</u>	<u>6,665,204</u>
Special levies:				
Brandon School Division	2,682,382,620	14.530	38,975,019	38,917,071
Mobile home revenue			477,675	472,816
sub-total - Special levies			<u>39,452,694</u>	<u>39,389,887</u>
<b>Total education taxes</b>			<b><u>46,177,783</u></b>	<u>46,055,091</u>
<b>Total tax levy (Schedule 11)</b>			<b><u>\$ 88,462,655</u></b>	<b><u>\$ 88,138,894</u></b>

## SCHEDULE OF GENERAL OPERATING FUND EXPENSES

For the Year Ended December 31, 2021

	2021 Actual	2020 Actual
<b>General government services:</b>		
Legislative	\$ 382,086	\$ 443,516
General administrative	7,621,520	6,738,273
Other	2,178,566	1,950,773
	<u>10,182,172</u>	<u>9,132,562</u>
<b>Protective services:</b>		
Police	20,104,357	17,950,395
Fire	10,174,543	10,092,384
Emergency measures	4,430,479	4,534,654
Other	1,842,912	1,825,606
	<u>36,552,291</u>	<u>34,403,039</u>
<b>Transportation services:</b>		
Road transport		
Administration and engineering	5,285,039	4,242,976
Road and street maintenance	2,403,349	4,131,082
Bridge maintenance	-	-
Sidewalk and boulevard maintenance	235,165	569,675
Street lighting	1,008,780	995,827
Other	2,971,753	3,459,615
Air transport	1,726,237	1,876,149
Public transit	5,946,732	5,488,281
Other	-	-
	<u>19,577,055</u>	<u>20,763,605</u>
<b>Environmental health services:</b>		
Waste collection and disposal	2,919,869	2,389,677
Recycling	2,071,462	2,023,664
Other	-	-
	<u>4,991,331</u>	<u>4,413,341</u>
<b>Public health and welfare services:</b>		
Public health	411,594	347,623
Medical care	-	-
Social assistance	267,032	267,032
Other	-	-
	<u>678,626</u>	<u>614,655</u>
<b>Regional planning and development</b>		
Planning and zoning	677,220	675,177
Urban renewal	670,858	693,824
Beautification and land rehabilitation	-	-
Urban area weed control	-	-
Other	580,554	665,769
	<u>1,928,632</u>	<u>2,034,770</u>
<b>Resource conservation and industrial development</b>		
Rural area weed control	-	-
Drainage of land	-	-
Veterinary services	-	-
Water resources and conservation	-	-
Regional development	504,988	358,105
Industrial development	-	-
Tourism	(34,852)	93,201
Other	-	-
	<u>470,136</u>	<u>451,306</u>
<b>Sub-totals forward</b>	<u>74,380,243</u>	<u>71,813,278</u>

## SCHEDULE OF GENERAL OPERATING FUND EXPENSES

For the Year Ended December 31, 2020

	<u>2021 Actual</u>	<u>2020 Actual</u>
<b>Sub-totals forward</b>	<b><u>74,380,243</u></b>	<b><u>71,813,278</u></b>
<b>Recreation and cultural services:</b>		
Administration	888,139	821,739
Community centers and halls	110,000	160,000
Swimming pools and beaches	292,679	268,730
Golf courses	167,123	225,179
Skating and curling rinks	4,770	5,676
Parks and playgrounds	3,461,533	2,780,003
Other recreational facilities	2,883,293	3,140,248
Museums	319,211	323,892
Libraries	927,756	1,005,696
Other cultural facilities	811,622	1,019,050
	<b><u>9,866,126</u></b>	<b><u>9,750,213</u></b>
<b>Total expenses</b>	<b><u>\$ 84,246,369</u></b>	<b><u>\$ 81,563,491</u></b>

RECONCILIATION OF ANNUAL SURPLUS (DEFICIT)

December 31, 2021

	2021			2020
	General	Utility	Total	Total
<b>MUNICIPAL NET SURPLUS (DEFICIT) UNDER THE MUNICIPAL ACT</b>	\$ -	\$ -	\$ -	\$ -
<b>Adjustments for reporting under public sector accounting standards</b>				
Eliminate interfund transfers	-	-	-	-
Eliminate expense - transfers to reserves	17,429,346	13,869,035	<b>31,298,381</b>	19,231,602
Eliminate revenue - transfers from reserves	(18,814,875)	(8,439,381)	<b>(27,254,256)</b>	(30,055,446)
Increase revenue - reserve funds interest (and other income)	658,511	-	<b>658,511</b>	463,648
Increase (Decrease) revenue - Net surplus (deficit) of consolidated entities	(546,600)	-	<b>(546,600)</b>	(353,661)
Increase (Decrease) revenue - developer contributed tangible capital assets	1,162,968	1,070,470	<b>2,233,438</b>	7,234,775
Increase expense - amortization of tangible capital assets	(9,978,792)	(7,417,087)	<b>(17,395,879)</b>	(17,405,628)
Increase (Decrease) revenue - disposed capital assets net book value	(1,168,349)	-	<b>(1,168,349)</b>	(425,016)
Eliminate expense - acquisitions of tangible capital assets	17,924,611	14,392,749	<b>32,317,360</b>	34,688,867
Increase (Decrease) revenue - funded acquisitions of tangible capital assets	(2,200,571)	(15,645,431)	<b>(17,846,002)</b>	(2,680,133)
Decrease expense - principal portion of debenture debt	2,436,581	1,204,296	<b>3,640,877</b>	3,211,897
Decrease expense - accrued interest portion of debenture debt	30,656	16,941	<b>47,597</b>	45,686
Increase expense - landfill closure and post closure liabilities	(149,886)	-	<b>(149,886)</b>	(54,214)
Increase (decrease) expense - salary liabilities adjustment	(338,408)	(24,770)	<b>(363,178)</b>	(491,645)
Increase (decrease) expense - bad debt (recoveries)	(161,047)	-	<b>(161,047)</b>	344,238
Eliminate - other (tax asset, miscellaneous)	154,582	-	<b>154,582</b>	196,881
<b>NET SURPLUS (DEFICIT) PER CONSOLIDATED STATEMENT OF OPERATIONS</b>	<b>\$ 6,438,727</b>	<b>\$ (973,178)</b>	<b>\$ 5,465,549</b>	<b>\$ 13,951,851</b>