

THE CITY OF BRANDON



2011

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2011

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

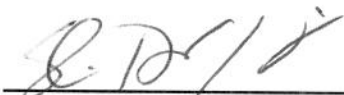
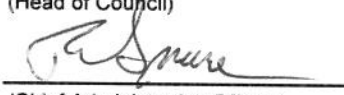
For the Year Ending 31 December 2011

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	59,801,987	60,174,504	62,916,326	65,747,561
Grants in Lieu of Taxes - Page 8	4,428,233	2,248,301	5,133,040	5,138,978
Sub-total	64,230,220	62,422,805	68,049,366	70,886,539
Requisitions (deduct) - Page 8	31,858,952	31,858,952	34,351,418	34,375,313
Net Municipal Taxes and Grants in Lieu of Taxes	32,371,268	30,563,853	33,697,948	36,511,226
Other Revenue - Page 2	32,518,209	30,782,805	31,924,175	29,793,431
Transfers from Accumulated Surplus and Reserves - Page 2	2,197,824	1,487,888	2,220,000	1,920,000
Total Revenue	67,087,301	62,834,546	67,842,123	68,224,657

EXPENDITURE

General Government Services	8,703,223	6,621,106	9,244,619	7,018,741
Protective Services	21,037,315	20,931,014	22,200,348	23,004,092
Transportation Services	10,151,285	10,244,460	10,922,815	10,832,137
Environmental Health Services	3,686,837	3,420,050	3,757,018	3,747,148
Public Health and Welfare Services	572,046	560,611	583,101	582,854
Environmental Development Services	1,967,641	2,974,621	2,125,596	2,116,231
Economic Development Services	325,636	263,073	363,216	342,865
Recreation and Cultural Services	6,313,831	6,497,750	6,849,175	6,799,192
Fiscal Services	3,273,653	3,149,283	2,568,007	4,583,633
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	10,871,591	7,988,335	9,222,764	9,197,764
Total Basic Expenditure	66,903,058	62,650,303	67,836,659	68,224,657
Allowance for Tax Assets - Page 8	184,243	184,243	5,464	
Total Expenditure	67,087,301	62,834,546	67,842,123	68,224,657
Net Operating Surplus (Deficit)				

Departmental Use Only	<p align="center">Adoption by Resolution of Council</p> <p align="center">  (Head of Council) </p> <p align="center">  (Chief Administrative Officer) <i>Acting City Manager</i> </p> <p align="center">March 28, 2011</p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2011

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		800,000	1,725,578	800,000	800,000
Licenses		17,500	17,601	17,500	17,500
	- Animal				
	- Bicycle				
	- Business	217,200	224,230	223,200	225,000
	- Other <u>Mobile Homes</u>	934,899	912,650	953,597	953,597
Permits					
	- Building	850,177	1,301,911	880,407	1,200,000
	- Other <u>Crossings & Driveways</u>	38,000	47,370	38,000	38,000
Fines		467,500	402,208	480,500	480,500
Sales of Service					
	- General Government	115,900	105,773	120,290	116,390
	- Protective	3,628,693	3,736,307	3,883,670	3,754,245
	- Transportation	1,605,634	1,579,339	1,514,214	1,630,414
	- Environmental Health	1,931,443	2,245,405	2,023,900	2,090,012
	- Public Health and Welfare	250,754	236,941	263,292	263,292
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture	1,449,015	1,416,750	1,486,784	1,486,784
	- Other				
	- Sundry				
Sales of Goods		754,769	159,182	849,017	596,017
Rentals		468,918	551,597	506,226	457,002
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		170,120	151,224	175,300	175,300
Returns from Investments		20,000	33,016	20,000	20,000
Tax and Redemption Penalties		325,000	384,395	325,000	325,000
Development and Dedication Fees					
Video Lottery Terminal Transfers		854,065	418,995	650,000	862,605
Provincial Municipal Tax Sharing (Pop. <u>41,511</u>)		6,346,815	6,638,485	6,771,255	6,473,750
Conditional Transfers - Federal Government		3,337,402	2,308,921	2,635,785	2,635,785
(Page 9)	- Provincial Government	7,480,052	5,666,848	7,097,180	4,983,180
	- Local Government				
	- Other <u>Organizations/Foundations</u>	245,295	283,362		
Other Income					
	<u>Miscellaneous</u>	24,058	70,825	24,058	24,058
	<u>Land Sales</u>	185,000	163,892	185,000	185,000
Total Other Revenue - Page 1		32,518,209	30,782,805	31,924,175	29,793,431
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	2,197,824	1,487,888	2,220,000	1,920,000
Total Transfers - Page 1		2,197,824	1,487,888	2,220,000	1,920,000
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		34,716,033	32,270,693	34,144,175	31,713,431

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2011

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	452,233	409,693	455,423	460,736
1200	General Administrative				
1212	Chief Administrative Officer and Staff	276,040	259,440	286,136	286,735
1215	Office	4,351,340	4,410,434	4,842,763	4,517,933
1216	Legal				
1217	Audit	28,808	57,082	32,500	32,500
1218	Assessment	656,880	675,368	708,065	676,160
1240	Taxation				
1300	Other General Government				
1310	Elections	110,500	86,638	400	400
1320	Conventions				
1330	Damage Claims and Liability Insurance	168,345	111,091	163,335	168,335
1340	Intergovernmental Relations	10,600	11,068	10,865	10,865
1350	Grants	2,200,763	307,306	2,281,975	401,975
1360	Other General Government - Sundry	372,714	292,986	388,157	388,102
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000		75,000	75,000
SUB-TOTAL GENERAL GOVERNMENT SERVICES		8,703,223	6,621,106	9,244,619	7,018,741
1991	Recoveries (deduct) - Utility				
1992	- Capital				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		8,703,223	6,621,106	9,244,619	7,018,741
2100	Police	11,560,405	11,583,234	12,227,084	12,624,318
2400	Fire	4,049,875	4,183,248	4,315,982	4,487,513
2500	Emergency Measures				
2510	Safety	163,093	148,137	134,630	163,483
2520	Flood Control				
2540	Ambulance Services	3,149,041	3,112,929	3,269,990	3,431,209
2550	Other - E911 and Police Dispatch	2,074,413	1,860,897	2,211,987	2,256,934
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	40,488	42,569	40,675	40,635
2650	Other - Traffic Services				
TOTAL PROTECTIVE SERVICES - TO PAGE 1		21,037,315	20,931,014	22,200,348	23,004,092
Road Transport Administration					
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	1,048,185	1,082,544	1,075,719	1,074,838
32200	Engineering	934,815	786,636	883,102	905,932
Roads and Streets					
Unallocated Costs - Equipment Operators' Wages and Benefits					
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance				
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(50,000)	(95,712)	(50,000)	(50,000)
	- Equipment Rental Recovery	(2,519,263)	(1,611,904)	(1,938,295)	(2,132,835)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,131,603	2,486,171	2,135,784	2,135,506
Transportation Services Sub-Total Forward to Page 4		1,545,340	2,647,735	2,106,310	1,933,441

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2011

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3	1,545,340	2,647,735	2,106,310	1,933,441
32321 Road Re-Construction - Labour				
32322 - Materials				
32323 - Rentals				
- Total	970,000	406,245	1,110,000	1,110,000
32330 Sidewalks and Boulevards	776,181	595,316	784,164	784,037
32340 Ditches and Road Drainage	77,515	70,263	138,949	78,896
32350 Storm Sewers	61,647	65,473	63,120	63,079
32360 Street Cleaning	329,806	298,513	331,965	331,775
32371 Snow and Ice Removal - Labour				
32372 - Materials				
32373 - Rentals				
- Total	860,719	843,836	868,209	867,708
32400 Bridges	1,000	927	1,021	1,021
32500 Street Lighting	834,817	794,669	880,488	920,357
32600 Traffic Services	290,898	258,762	299,891	299,856
32700 Parking	130,621	111,760	132,676	132,589
32900 Other Road Transport				
Other Transportation Services - Brandon Airport	410,242	342,223	463,633	420,724
- Brandon Transit	3,862,499	3,808,738	3,742,389	3,888,654
TOTAL TRANSPORTATION SERVICES - TO PAGE 1	10,151,285	10,244,460	10,922,815	10,832,137
Garbage and Waste Collection				
4320 Garbage Collection	1,112,624	1,030,449	1,147,257	1,146,880
4330 Nuisance Grounds	2,574,213	2,389,601	2,609,761	2,600,268
Other Environmental Health				
4480 Municipal Wells				
4490 Public Rest Rooms				
Other				
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	3,686,837	3,420,050	3,757,018	3,747,148
Public Health				
5110 Health Unit				
5160 Cemeteries	305,014	293,579	316,069	315,822
5186 Other				
Medical Care				
5220 Medical Officer				
Other				
Hospital Care				
5370 Hospital Care				
Other				
Social Welfare				
5410 Administration				
5420 Social Welfare Assistance	267,032	267,032	267,032	267,032
5430 Social Welfare Services				
Other - Work Projects				
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1	572,046	560,611	583,101	582,854
6100 Planning and Zoning	1,093,753	992,048	1,123,595	1,122,319
Community Development				
6220 General Land Assembly				
6230 Urban Renewal	347,485	338,920	346,386	346,386
6240 Beautification and Land Rehabilitation				
6241 Urban Area Weed Control	175,807	249,010	181,363	181,363
Other Property Administration	350,596	1,394,643	474,252	466,163
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1	1,967,641	2,974,621	2,125,596	2,116,231

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2011

Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
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7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	325,636	263,073	363,216	342,865
7410	Tourism				
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	325,636	263,073	363,216	342,865
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8110	Recreation	666,580	579,471	860,708	860,329
8120	Community Centers and Halls	48,635	48,635	48,635	48,635
8130	Swimming Pools and Beaches	205,263	175,894	176,388	176,154
8140	Golf Courses	486,394	695,339	507,195	505,571
8150	Skating Rinks and Arenas	45,578	53,160	47,690	47,620
8180	Parks and Playgrounds	1,500,830	1,571,723	1,627,004	1,614,156
8190	Other Recreational Facilities	23,552	27,151	85,119	84,792
	Canada Games Sportsplex	1,499,325	1,540,406	1,554,634	1,553,409
	Keystone Centre	544,494	539,708	609,965	552,965
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8240	Museums	78,932	77,370	84,249	112,124
8250	Libraries	594,275	586,922	609,171	605,020
8280	Other Cultural Facilities				
	Centennial Auditorium	106,000	88,098	106,000	106,000
	Riverbank Inc.	330,533	330,433	345,109	345,109
	Art Gallery	183,440	183,440	187,308	187,308

TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1	6,313,831	6,497,750	6,849,175	6,799,192
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	303,000	1,336,225	376,800	376,800
9330	Transfer to Utility - Page 6	783,081	783,082	698,740	698,741
9410	Debenture Debt Charges - Page 11	2,089,672	938,491	1,393,082	3,408,707
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	97,900	91,485	99,385	99,385
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1	3,273,653	3,149,283	2,568,007	4,583,633
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9900	General Reserve				
9910	Specific Reserves: Schedule "A"	10,871,591	7,988,335	9,222,764	9,197,764
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1	10,871,591	7,988,335	9,222,764	9,197,764
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**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2011

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential - Commercial and Bulk - Industrial - Federal and Provincial - Municipal and Schools	9,743,253	9,856,754	10,419,051	10,709,116
310	SEWER SERVICE CHARGES - Residential - Commercial - Other	4,127,690	3,807,154	4,133,193	4,294,755
320	Discounts, Refunds and Cancellations	48,000	11,645	48,000	48,000
	Net Consumer Revenue - Sub Total	13,918,943	13,675,553	14,600,244	15,051,871
330	Penalties	60,000	76,285	60,000	60,000
340	Hydrant Rentals	281,000	282,256	281,000	281,000
350	Installation Service				
360	Connection Revenue - Net				
370	Provincial Grants				
380	Other Revenue	3,308,150	1,628,958	2,458,729	2,655,270
390	Transfer from Revenue Fund - Page 5	783,081	1,691,549	698,740	698,741
396	Transfer from Reserves - Utility - Page 13	3,954,020	3,954,020		
397	Transfer from Accumulated Surplus				
		22,305,194	21,308,621	18,098,713	18,746,882

EXPENDITURE

410	WATER SUPPLY				
411	Administration	1,013,851	899,641	1,025,512	1,023,045
412	Customer Billings and Collections	1,156,384	1,054,650	1,150,986	1,185,468
413	Purification and Treatment	3,860,443	3,845,953	4,917,820	4,760,058
414	Water Purchases				
415	Service of Supply	549,905	513,998	564,709	564,527
416	Transmissions and Distribution	1,323,660	1,152,891	1,327,434	1,326,670
417	Other Water Supply Costs				
418	Connections - Net Loss Maintenance of Mains	250,000	25,000	400,000	400,000
	TOTAL	8,154,243	7,492,133	9,386,461	9,259,768
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System	625,223	680,197	567,732	567,440
423	Sewage Lift Station	73,500	58,808	81,580	73,500
424	Sewage Treatment and Disposal	4,051,277	3,162,755	4,495,011	4,178,244
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss Maintenance of Mains	30,000		40,000	40,000
	TOTAL	4,780,000	3,901,760	5,184,323	4,859,184
430	TRANSFER TO CAPITAL - Page 13	648,000	650,278	227,000	327,000
440	TRANSFERS TO RESERVES				
441	Water Utility B/L ___ 6382 ___	1,550,000	1,650,000	1,500,000	1,100,000
	Wastewater Utility B/L ___ 6732 ___	1,300,000	1,776,059		1,400,000
442	Industrial Wastewater Facility B/L ___ 6623 ___	34,560			
	TOTAL	2,884,560	3,426,059	1,500,000	2,500,000
	DEBENTURE DEBT CHARGES - Page 12	5,838,391	5,838,391	1,800,929	1,800,930
	OTHER LONG-TERM DEBT CHARGES - Page 12				
	Deferred Surplus re Deficit, 20___ - Page 9				
	TOTAL	22,305,194	21,308,621	18,098,713	18,746,882

Municipality of The City of Brandon

For the Year Ending 31 December 2011

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	117,050		36.243	4,242.24		4,242.24
Federal - Farm	898,280		36.243	32,556.36		32,556.36
Federal		10,718,936	48.573	520,650.88		520,650.88
Canadian Pacific Rail		5,327,450	48.573	258,770.23		258,770.23
Provincial - Court Services		2,814,370	48.573	136,702.39		136,702.39
Provincial - Land Titles Office		277,820	48.573	13,494.55		13,494.55
Provincial - Gov't Services	220,270		36.243	7,983.25		7,983.25
Provincial - Gov't Services		6,426,900	48.573	312,173.81		312,173.81
Provincial - Highways - Farm	46,640		36.243	1,690.37		1,690.37
Provincial - Highways		2,462,300	48.573	119,601.30		119,601.30
Provincial - BCI		4,773,020	48.573	231,839.90		231,839.90
Brandon University	3,759,220		36.243	136,245.41		136,245.41
ACC		21,520,540	48.573	1,045,317.19		1,045,317.19
ACC		49,600	0.366	18.15		18.15
Fire College		3,024,660	48.573	146,916.81		146,916.81
Manitoba Health		91,390	48.573	4,439.09		4,439.09
Manitoba Health		3,485,050	19.969	69,592.96		69,592.96
MPI		1,675,900	48.573	81,403.49		81,403.49
Manitoba Housing	20,181,400		36.243	731,434.48		731,434.48
Manitoba Housing		536,000	48.573	26,035.13		26,035.13
Manitoba Housing		30,810	0.366	11.28		11.28
Manitoba Hydro		9,565,790	48.207	461,138.04		461,138.04
Manitoba Hydro - Farm	1,170		36.243	42.40		42.40
Manitoba Hydro		15,583,740	48.573	756,949.00		756,949.00
Manitoba Hydro		49,600	0.366	18.15		18.15
Canada Post		695,310	48.573	33,773.29		33,773.29
Subtotal	25,224,030	89,109,186		5,133,040.17		5,133,040.17
Total-Pages 1,8				5,133,040.17		5,133,040.17

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,240,995
Federal Government	Transit - Fuel Tax Rebate Program	391,590
Federal Government	Young Canada Works in Heritage	3,200
Province of Manitoba	Brandon University Wellness Centre	1,880,000
Province of Manitoba	Ambulance	634,810
Province of Manitoba	Diseased Trees	21,000
Province of Manitoba	Fire	332,300
Province of Manitoba	General Government Support - Payroll Tax	666,250
Province of Manitoba	Grant in Aid	80,000
Province of Manitoba	Heritage	1,000
Province of Manitoba	Manitoba Assoc for Resource Recovery	4,000
Province of Manitoba	Police	1,140,000
Province of Manitoba	Product Stewardship	602,673
Province of Manitoba	Transit - Capital and Operations	1,420,447
Province of Manitoba	Waste Reduction Fund Rebate	300,000
Province of Manitoba	Youth Programs	14,700

Total - Page 2

9,732,965

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount

Total - Page 6

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					TOTAL	SOURCE OF FUNDS		
	2012	2013	2014	2015	2016		Operating	Reserves	Debtenture Sales
GENERAL GOVERNMENT SERVICES									
Municipal Records Management									
Clerk/Council Furniture and Equip	105,000	9,800	12,000			126,800		126,800	
City Hall	80,000	175,000			222,000	477,000		477,000	
Civic Services Complex			95,000		50,000	145,000		145,000	
Library Arts Building		40,000				40,000		40,000	
Office equipment and computer upgrades	50,000	460,000	5,000	50,000		615,000		615,000	
PROTECTIVE SERVICES									
Emergency Communications		7,000	330,000			337,000		337,000	
Emergency Preparedness	84,000					84,000	84,000		
Fire Equipment	21,000		70,000	37,500	21,000	149,500		149,500	
Fire Building Improvements			106,000		100,500	206,500		206,500	
Fire Vehicles	213,000	850,000	271,000	168,000	131,000	1,633,000		1,633,000	
Ambulance Equipment									
Police Equipment	309,000	57,200	65,000	19,000	162,000	612,200		612,200	
Police Building Improvements									
Police Vehicles	457,149	360,938	219,000	414,963	272,842	1,724,892		1,724,892	
ENVIRONMENTAL HEALTH - Sanitation									
					500,000	500,000		500,000	
PUBLIC HEALTH AND WELFARE									
Cemetery	500,000	500,000			1,000,000	2,000,000		2,000,000	
REGIONAL PLANNING AND DEVELOPMENT									
ACC Site Development		1,000,000				1,000,000		1,000,000	
	1,819,149	3,459,938	1,173,000	689,463	2,509,342	9,650,892	84,000	9,566,892	
SOURCE OF FUNDS - ANNUAL						TOTAL			
OPERATING	84,000					84,000			
RESERVES	1,735,149	3,459,938	1,173,000	689,463	2,509,342	9,566,892			
DEBTENTURE SALES									
OTHER	1,819,149	3,459,938	1,173,000	689,463	2,509,342	9,650,892			

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

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(Chief Administrative Officer)

SCHEDULE "A"

Municipality of The City of Brandon

For the Year Ending 31 December 2011

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Affordable Housing	250,000	250,000	250,000	250,000
Ambulance			25,000	25,000
Andrews Field	5,000	5,000	5,000	5,000
Brandon Municipal Airport	1,381,795	835,142	200,000	300,000
8th Street Bridge	75,000	75,000	75,000	75,000
Capital Development	200,000	216,815	200,000	200,000
Centennial Auditorium	376,133	75,777	90,000	90,000
Civic Services Complex	50,000	50,000	50,000	50,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)	45,000	45,000	45,000	45,000
E911 Equipment	75,000	75,000	75,000	75,000
Elections	15,000	15,000	15,000	15,000
Fire Fighting Equipment				
Fire Vehicles	176,576	126,576	176,576	126,576
Flood Control			200,000	200,000
Gas Tax	2,240,995	1,132,816	2,240,995	2,240,995
Kirkcaldy Heights				
Land Acquisition			250,000	
Library / Arts Building			50,000	50,000
Machinery and Equipment	2,402,000	1,774,806	2,303,347	2,303,347
Major Events Hosting			145,000	10,000
Municipal Building				
Municipal Building Maintenance	85,000	85,000	85,000	85,000
Office Equipment	450,000	450,000	400,000	500,000
Parks	420,000	420,000	400,000	400,000
Perpetual Care	50,151	44,120	52,658	52,658
Police Equipment	175,000	175,000	175,000	175,000
Police Vehicles	314,697	280,679	304,598	304,598
Professional Fees				
Protective Services Buildings	50,000	50,000	50,000	50,000
Recreation Centre	350,000	350,000	275,000	350,000
Snow Clearing				
Social Development				
Sportsplex	115,000	115,000	200,000	200,000
Storm Sewer	1,021,104	1,021,104	365,000	500,000
Traffic Control Devices				
Transit Equipment	128,000	128,000	128,000	128,000
Transit Gas Tax	420,140	192,500	391,590	391,590
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5

10,871,591	7,988,335	9,222,764	9,197,764
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SCHEDULE "B"

Municipality of The City of Brandon

For the Year Ending 31 December 2011

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Community Alerting System Expansion	Emergency Preparedness	84,000
Fuel Tanks - Cemetery	Operations - Parks	40,000
Ride-on Mower Replacements (3)	Operations - Parks	30,000
Walkways / Trails Reconstruction	Operations - Parks	100,000
Walkways / Trails Expansion	Operations - Parks	100,000
Sand / Compost Bagger	Operations - Streets	22,800

Total - Capital Borne by General Fund - to page 13

\$376,800

SCHEDULE "C"

Municipality of The City of Brandon

For the Year Ending 31 December 2011

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM	DEPARTMENT		
Water Revenue			
Princess Avenue	Development Services	192,000	
Truck Mount Valve Operator	Operations - Utilities	35,000	
			227,000
Wastewater Revenue			

Total - Capital Borne by Utility Fund - to page 13

\$227,000

SCHEDULE "D"
Municipality of The City of Brandon
For the Year Ending 31 December 2011

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
8TH STREET BRIDGE REPLACEMENT			
Engineering	Engineering & Planning	180,000	180,000
CENTENNIAL AUDITORIUM			
Replace steam coils	Community Development	50,000	50,000
CIVIC SERVICES COMPLEX			
Fuel Tank Remediation	Civic Building Maintenance	375,000	375,000
CLARE AVENUE			
1st Street N to 18th Street N	Engineering & Planning	270,000	270,000
DISPOSAL SITE (SANITATION)			
Cell excavation and liner	Environmental Health	275,000	275,000
E-911			
CAD Mapping module	Emergency Communications	50,000	50,000
EQUIPMENT REPLACEMENT			
Dump Truck Replacements (4)	Fleet Services	648,000	
Fire Truck	Airport	400,000	
Vactor Truck Replacement	Fleet Services	332,000	
Sanitation Compost Turner Replacement	Fleet Services	190,000	
Tandem Truck Replacement	Fleet Services	130,000	
Bucket Van Replacement	Fleet Services	110,000	
Compact 4x4 Truck Replacements (3)	Fleet Services	105,000	
Cargo Van Replacements (2)	Fleet Services	102,000	
3 Ton Truck Replacement	Fleet Services	100,000	
Sand Spreaders (3)	Fleet Services	91,000	
Crack Filler Replacement	Fleet Services	80,000	
One-Ton Truck Replacement	Fleet Services	71,000	
Bus Lift Replacements (4)	Fleet Services	50,000	
Forklift Replacement	Fleet Services	50,000	
Hybrid Replacement	Fleet Services	40,000	
New Utility Tractor	Fleet Services	40,000	
Minivan Replacement	Fleet Services	39,000	
Staff Truck	Airport	25,000	
Fleet Management Software	Fleet Services	20,000	
Sidewalk Brooms	Fleet Services	16,000	
Snowblower Replacement	Fleet Services	15,000	
			2,654,000
FIRE EQUIPMENT			
Breathing apparatus replacements	Fire	175,000	
Fleetnet radio upgrade	Fire	113,000	
Automated Staff Callout System	Fire	40,000	
Toughbook replacements (3)	Fire	21,000	
Thermal imaging cameral replacements (2)	Fire	15,000	
			364,000
FIRE VEHICLES			
Pumper replacement	Fleet Services	750,000	
Vehicle replacements (2)	Fleet Services	57,500	
			807,500
GAS TAX REBATE PROGRAM			
Turning lanes and signals - 18th St/Maryland	Streets, Sidewalks, Drainage	950,000	
Clare Ave - 1st Street N to 18th Street N	Streets, Sidewalks, Drainage	400,000	
New sidewalks for arterials and collectors	Streets, Sidewalks, Drainage	200,000	
Widen Kirkcaldy Dr - Conservation/Cater	Streets, Sidewalks, Drainage	135,000	
			1,685,000
LAND ACQUISITION			
Phase 1 Cemetery Expansion	Public Health and Welfare	70,000	
			70,000
Total - Capital Borne by General Reserves - subtotal			6,780,500

SCHEDULE "D"

Municipality of The City of Brandon

For the Year Ending 31 December 2011

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			6,780,500
MUNICIPAL BUILDING MAINTENANCE			
Highway Welcome Signs	Economic Development	140,000	
Replace City Hall Emergency Generator	Civic Building Maintenance	80,000	
			220,000
OFFICE EQUIPMENT			
Records Management System	Clerks	400,000	
Server Upgrades/Replacement	Information Technology	70,000	
			470,000
PARKS			
Recreation System Development and Upgrades	Parks	329,098	
			329,098
PERPETUAL CARE			
Columbarium	Public Health and Welfare	120,000	
			120,000
POLICE EQUIPMENT			
Soft Body Armour	Police	62,000	
CAD Mapping module	Emergency Communications	50,000	
Portable Fingerprint Scanner	Police	25,000	
Breathalyzer	Police	15,000	
Server Upgrades/Replacement	Police	12,000	
Video Enhancement Software	Police	12,000	
Digital Video Recording System	Police	10,000	
Ultrasonic Firearm Cleaner	Police	7,000	
			193,000
POLICE VEHICLE			
Patrol Car Replacements	Fleet Services	410,638	
			410,638
RECREATION CENTRE			
Rotary Mower	Golf Course	70,000	
Rebuild Green #14	Golf Course	65,000	
Relocate Putting Green	Golf Course	25,000	
Cart Path Paving	Golf Course	15,000	
			175,000
SPORTSPLEX			
Renovation Design	Sportsplex	85,000	
Arena Dehumidifier	Sportsplex	50,000	
Lawn Tractor	Sportsplex	14,000	
			149,000
STORM SEWER			
Drainage Pond - west of 9th and south of Aberdeen	Streets, Sidewalks, Drainage	400,000	
North Hill Drainage East of 18th St N	Streets, Sidewalks, Drainage	300,000	
Assiniboine Flats Drainage	Streets, Sidewalks, Drainage	100,000	
			800,000
TRANSIT EQUIPMENT			
Autofare System	Transit	350,000	
			350,000
TRANSIT GAS TAX			
Handi Transit Bus Replacements (3)	Fleet Services	366,000	
			366,000
Total - Capital Borne by General Reserves - to page 13			10,363,236

SCHEDULE "E"

Municipality of The City of Brandon

For the Year Ending 31 December 2011

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
WTF Emergency Water Supply	Development Services	1,500,000	
3rd Street Dam Replacement	Development Services	950,000	
WTF Upgrade Chemical Storage	Development Services	500,000	
WTF Intake Structure Design	Development Services	100,000	
WTF Filtres and Media Storage	Development Services	30,000	
Underground Maintenance Equipment	Operations	78,000	
			3,158,000
Wastewater Reserve			
Contribution to original construction of IWWTF	Development Services	5,000,000	
Large Sewer Camera	Operations	100,000	
			5,100,000

Total - Capital Borne by Utility Reserves - to page 13

\$8,258,000

SCHEDULE "F"

Municipality of The City of Brandon

For the Year Ending 31 December 2011

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
BEEP expenditures for affordable housing initiatives	Affordable Housing	10,000
To fund potential severance liabilities	Cumulative Benefits	75,000
To fund general street reconstruction projects	Gas Tax Rebate	785,000
To fund street resurfacing operating account	Gas Tax Rebate	600,000
To offset street and curbing projects in operating fund	Gas Tax Rebate	340,000
City Hall maintenance - boiler replacement	Municipal Building Maintenance	70,000
City Hall maintenance - carpet replacement	Municipal Building Maintenance	15,000
To fund VoIP upgrade	Office Equipment	300,000
Subdivision tree planting	Parks	25,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$2,220,000