

# THE CITY OF BRANDON



2024

DRAFT  
FINANCIAL PLAN

**THE FINANCIAL PLAN**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	90,714,889	90,714,889	96,988,690	102,781,833
Grants in Lieu of Taxes - Page 8	5,497,040	5,497,040	5,784,144	6,560,543
Sub-total	96,211,929	96,211,929	102,772,834	109,342,376
Requisitions (deduct) - Page 8	48,965,386	48,965,386	50,612,329	50,612,329
Net Municipal Taxes and Grants in Lieu of Taxes	47,246,543	47,246,543	52,160,505	58,730,047
Other Revenue - Page 2	50,275,368	52,402,619	54,554,170	55,749,331
Transfers from Accumulated Surplus and Reserves - Page 2	8,019,408	6,830,456	3,751,285	1,598,241
Total Revenue	105,541,319	106,479,618	110,465,960	116,077,619

**EXPENDITURE**

General Government Services	8,199,970	9,788,874	9,132,714	9,460,690
Protective Services	37,115,802	36,990,018	43,096,321	44,776,566
Transportation Services	16,210,401	15,563,976	13,548,670	13,502,864
Environmental Health Services	5,673,159	5,349,560	5,737,153	5,751,487
Public Health and Welfare Services	707,302	699,314	725,209	741,370
Environmental Development Services	4,328,356	2,470,787	4,827,793	2,306,084
Economic Development Services	934,817	636,798	769,061	663,522
Recreation and Cultural Services	10,719,400	10,217,124	11,905,726	12,624,798
Fiscal Services	10,965,699	7,542,001	8,378,935	7,310,899
Transfers - Deficit Recovery - Page 9				
- Reserves - Page 5	10,665,774	13,410,332	12,331,401	18,939,338
Total Basic Expenditure	105,520,680	102,668,784	110,452,983	116,077,619
Allowance for Tax Assets - Page 8	20,639	20,639	12,978	0
Total Expenditure	105,541,319	102,689,423	110,465,960	116,077,619
Net Operating Surplus (Deficit)		3,790,195		

Departmental Use Only	<p align="center">Adoption by Resolution of Council</p> <p align="right">_____</p> <p align="right">Head of Council</p> <p align="right">_____</p> <p align="right">City Manager / CAO</p>
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**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2024

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>Other Revenue</b>					
Taxes Added		1,200,000	736,449	800,000	800,000
Licenses					
	- Animal	11,985	13,183	12,499	12,499
	- Bicycle				
	- Business	234,203	245,848	231,424	223,883
	- Other <u>Mobile Homes</u>	1,040,406	1,042,275	1,114,377	1,140,247
Permits					
	- Building	1,177,908	1,468,349	1,801,175	1,296,500
	- Other <u>Crossings &amp; Driveways</u>	25,972	12,521	20,650	21,063
	<u>Moving</u>	126,000	113,901	126,000	126,000
Fines		473,500	405,582	502,000	502,000
Sales of Service					
	- General Government	98,418	127,316	107,832	106,360
	- Protective	7,348,776	7,784,935	8,478,138	8,646,491
	- Transportation	2,211,918	2,455,279	2,569,505	2,695,125
	- Environmental Health	3,153,379	2,858,359	2,772,338	2,699,838
	- Public Health and Welfare	404,500	417,641	420,500	435,600
	- Environmental Development				
	- Economic Development		1,131,522		
	- Recreation and Culture	1,432,429	1,031,133	1,042,783	1,596,629
	- Other				
Sales of Goods		238,045	362,299	234,091	1,649,217
Rentals		709,096	705,136	570,626	570,626
Trailer Park					
	- Rentals				
	- Other				5,000
Concessions and Franchises					
Returns from Investments		25,000	83,515	30,000	30,000
Tax and Redemption Penalties		552,000	609,123	552,000	552,000
Development and Dedication Fees		475,794	211,684	265,322	3,052,594
Unconditional Grants - Municipal Operating		12,732,061	17,242,716	17,298,399	16,108,399
Conditional Grants					
	- Federal Government	524,345	554,122	543,213	505,213
	- Federal Gas Tax	3,355,353	3,380,353	3,355,353	3,375,560
(Page 9)	- Provincial Government	12,525,765	8,877,500	11,524,126	7,034,587
	- Local Government				
	- Other <u>Organizations/Foundations</u>	80,000	122,603	101,000	99,000
Other Income					
	<u>Miscellaneous</u>	118,515	204,830	80,819	64,900
	<u>Land Sales</u>		204,445		
	<u>Drainage Levy</u>				2,400,000
<b>Total Other Revenue - Page 1</b>		<b>50,275,368</b>	<b>52,402,619</b>	<b>54,554,170</b>	<b>55,749,331</b>
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	8,019,408	6,830,456	3,751,285	1,598,241
Total Transfers - Page 1		8,019,408	6,830,456	3,751,285	1,598,241
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>		<b>58,294,776</b>	<b>59,233,075</b>	<b>58,305,455</b>	<b>57,347,572</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	589,847	579,468	612,391	599,874
1200	General Administrative				
1212	Chief Administrative Officer and Staff	481,794	441,904	487,786	505,974
1215	Office	4,970,245	6,299,206	5,471,732	5,966,753
1216	Legal	249,814	152,350	253,735	266,977
1217	Audit	22,470	23,520	23,005	23,540
1218	Assessment	733,520	732,830	738,333	738,333
1240	Taxation				
1300	Other General Government	114,944	124,723	143,883	148,353
1310	Elections		38,654		
1320	Conventions				
1330	Damage Claims and Liability Insurance	17,632	79,233	203,413	205,255
1340	Intergovernmental Relations				
1350	Grants	681,801	848,566	856,149	655,697
1360	Other General Government - Sundry	262,903	279,312	267,287	274,934
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	189,107	75,000	75,000
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>		<b>8,199,970</b>	<b>9,788,874</b>	<b>9,132,714</b>	<b>9,460,690</b>
1991	Recoveries (deduct) - Utility				
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>		<b>8,199,970</b>	<b>9,788,874</b>	<b>9,132,714</b>	<b>9,460,690</b>
2100	Police	19,695,400	20,150,166	22,484,798	23,295,885
2400	Fire	6,055,029	5,714,919	6,908,168	7,272,010
2500	Emergency Measures				
2510	Safety	175,348	165,080	183,635	187,646
2520	Flood Control				
2540	Ambulance Services	5,450,123	5,518,306	7,101,816	7,325,199
2550	Other - E911 and Police Dispatch	4,180,870	3,957,696	4,679,857	4,903,123
2600	Other Protection				
2621	Building Inspection	1,044,702	1,025,123	1,164,983	1,206,514
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety	303,514	239,492	307,539	317,114
2630	License Inspection	66,695	63,366	68,857	70,818
2640	Animal and Pest Control	105,517	130,401	152,352	156,806
2650	Other - By-law Compliance	38,603	25,467	44,316	41,451
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>		<b>37,115,802</b>	<b>36,990,018</b>	<b>43,096,321</b>	<b>44,776,566</b>
Road Transport Administration					
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	3,524,822	3,145,638	3,662,682	3,731,885
32200	Engineering	2,311,419	2,052,785	2,680,022	2,413,697
Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits					
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(400,446)	383,148	(483,018)	(455,170)
32304	- Equipment Insurance and Registration	409,249	460,257	494,949	504,873
32305	- Workshop and Yard Operations	(20,000)	(9,637)	(80,693)	(15,000)
	- Equipment Rental Recovery	(4,341,709)	(4,341,709)	(5,134,256)	(5,859,418)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	3,811,987	3,528,223	1,041,451	1,115,560
<b>Transportation Services Sub-Total Forward to Page 4</b>		<b>5,295,323</b>	<b>5,218,706</b>	<b>2,181,136</b>	<b>1,436,427</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		5,295,323	5,218,706	2,181,136	1,436,427
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	120,000			
32330	Sidewalks and Boulevards	646,399	306,843	281,246	284,510
32340	Ditches and Road Drainage	438,661	323,558	526,577	550,398
32350	Storm Sewers	90,359	76,010	102,512	107,546
32360	Street Cleaning	330,694	315,927	329,667	338,586
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	768,912	849,949	927,659	975,543
32400	Bridges				
32500	Street Lighting	962,700	973,217	1,014,522	1,065,248
32600	Traffic Services	93,156	97,130	102,949	104,652
32700	Parking	29,874	22,215	40,758	39,704
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	1,203,488	1,226,126	1,280,422	1,343,442
	- Brandon Transit	6,230,836	6,154,296	6,761,222	7,256,808
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>16,210,401</b>	<b>15,563,976</b>	<b>13,548,670</b>	<b>13,502,864</b>
Garbage and Waste Collection					
4320	Garbage Collection	1,373,643	1,333,821	1,359,988	1,375,141
4330	Nuisance Grounds	3,974,787	3,854,545	3,975,948	4,112,923
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	324,729	161,194	401,217	263,423
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>5,673,159</b>	<b>5,349,560</b>	<b>5,737,153</b>	<b>5,751,487</b>
Public Health					
5110	Health Unit				
5160	Cemeteries	440,270	432,282	458,177	474,338
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERV - TO PAGE 1</b>		<b>707,302</b>	<b>699,314</b>	<b>725,209</b>	<b>741,370</b>
6100	Planning and Zoning	873,597	635,072	740,341	752,035
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	2,908,184	1,262,223	3,560,666	1,009,747
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Other Property Administration	546,576	573,492	526,785	544,302
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1</b>		<b>4,328,356</b>	<b>2,470,787</b>	<b>4,827,793</b>	<b>2,306,084</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	567,792	448,171	615,176	538,087
7410	Tourism	367,025	188,627	153,885	125,435
7420	Public Receptions				
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<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>		<b>934,817</b>	<b>636,798</b>	<b>769,061</b>	<b>663,522</b>
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8110	Recreation	1,448,467	1,392,921	1,530,062	1,557,588
8120	Community Centers and Halls	60,000	60,000	60,000	60,000
8130	Swimming Pools and Beaches	360,580	297,882	398,483	409,628
8140	Golf Courses	11,300	10,560	13,000	13,000
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds	3,406,209	3,262,186	3,718,195	3,798,063
8190	Other Recreational Facilities	211,715	149,101	212,449	750,275
	Canada Games Sportsplex	1,778,219	1,578,479	1,792,214	1,865,009
	Keystone Centre	1,123,650	1,117,751	1,871,747	1,874,320
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8240	Museums	116,869	115,688	116,844	117,128
8250	Libraries	900,656	953,337	875,106	823,078
8280	Other Cultural Facilities				
	Centennial Auditorium	199,574	181,056	191,053	196,602
	Riverbank Inc.	717,115	717,115	728,793	740,763
	Art Gallery	250,235	247,796	255,240	255,240
	Brandon First	134,811	133,254	142,541	164,105
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<b>TOTAL RECREATIONAL &amp; CULTURAL SERVICES - TO PAGE 1</b>		<b>10,719,400</b>	<b>10,217,124</b>	<b>11,905,726</b>	<b>12,624,798</b>
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	7,180,555	3,773,081	5,160,820	1,535,000
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11	3,706,127	3,706,127	3,138,119	5,695,899
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	79,017	62,793	79,995	80,000
9440	Other Debt Charges				
	Other Fiscal Services				
<hr/>					
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>		<b>10,965,699</b>	<b>7,542,001</b>	<b>8,378,935</b>	<b>7,310,899</b>
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	10,665,774	13,410,332	12,331,401	18,939,338
9913	- Other				
<hr/>					
<b>TOTAL TRANSFERS - TO PAGE 1</b>		<b>10,665,774</b>	<b>13,410,332</b>	<b>12,331,401</b>	<b>18,939,338</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2024

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential	13,689,003	12,649,816	16,496,731	18,977,283
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES - Residential	9,554,804	8,657,037	11,962,850	14,090,612
	- Commercial				
	- Other				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	23,243,807	21,306,853	28,459,581	33,067,895
330	Penalties	75,000	87,976	75,000	75,000
340	Hydrant Rentals	305,800	257,000	340,965	351,670
350	Installation Service				
360	Connection Revenue - Net	1,045,808	1,019,673	1,130,110	1,199,084
370	Provincial Grants		65,380		
380	Other Revenue	3,469,966	3,020,687	3,054,248	6,559,400
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13	311,500	155,434	297,702	
397	Transfer from Accumulated Surplus				
		28,451,881	25,913,003	33,357,606	41,253,049

**EXPENDITURE**

410	WATER SUPPLY				
411	Administration	4,281,799	3,768,479	4,545,997	4,337,392
412	Customer Billings and Collections	780,025	866,332	881,397	954,183
413	Purification and Treatment	7,695,975	6,627,096	7,812,007	7,876,853
414	Water Purchases				
415	Service of Supply	403,105	220,519	414,853	433,845
416	Transmissions and Distribution	916,059	949,855	971,354	986,363
417	Other Water Supply Costs	16,193	20,765	20,855	21,751
418	Connections - Net Loss Maintenance of Mains				
	TOTAL	14,093,156	12,453,047	14,646,465	14,610,387
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	37,443	24,682	43,038	39,917
422	Sewage Collection System	348,105	374,231	400,972	434,508
423	Sewage Lift Station	163,710	148,703	292,251	264,423
424	Sewage Treatment and Disposal	7,128,056	6,513,923	7,260,422	7,333,474
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss Maintenance of Mains				
	TOTAL	7,677,314	7,061,538	7,996,684	8,072,322
430	TRANSFER TO CAPITAL - Page 13				
440	TRANSFERS TO RESERVES				
441	Water Utility: Schedule 2	2,277,543	2,134,302	3,142,643	5,658,189
	Wastewater Utility: Schedule 2	2,062,616	1,726,454	3,310,409	6,191,641
442	Office Equipment: Schedule 2	3,000	3,000	3,000	3,000
	Mitigation & Preparedness: Schedule 2				
	TOTAL	4,343,159	3,863,756	6,456,052	11,852,830
450	DEBENTURE DEBT CHARGES - Page 12	2,338,252	2,230,548	1,923,613	4,323,955
	OTHER LONG-TERM DEBT CHARGES - Page 12				
471	Deficit Recovery, 2015, 2016, 2017, 2020, 2021 - Page 9	1,659,304	565,566	2,334,792	2,393,555
	TOTAL	30,111,186	26,174,454	33,357,606	41,253,049
		-1,659,304	-261,452		



**CALCULATION OF TAX LEVIES  
Municipality of The City of Brandon**

For the Year Ending 31 December 2024

	Assessments			
	Taxable	Grazing Lease and/or Converted fees	Grants	Total
<b>Requisition Taxes:</b>				
Foundation - Residential	2,053,028,780		41,956,890	2,094,985,670
Foundation - Other	801,376,380		111,821,940	913,198,320
Special - Brandon School Division	2,857,507,640	35,588,300	154,982,280	3,048,078,220
Community Revitalization	2,936,830			2,936,830
<b>Total Requisition</b>				

Expenditures		
Basic	Allowance Tax Assets	Total
7,422,861	-385	7,422,476
43,124,044	3,215	43,127,259
65,424		65,424
50,612,329	2,830	50,615,159

M / R Frt	Revenues			
	Tax Levy	Grants in Lieu of Taxes	Grazing Lease and/or Converted fees	Total
8.128	6,513,587	908,889		7,422,476
14.149	40,430,876	2,192,844	503,539	43,127,259
22.277	65,424			65,424
	47,009,887	3,101,733	503,539	50,615,159

Page 1

	Assessments			
	Taxable	Otherwise Exempt	Grants	Total
<b>Local Urban Districts</b>				
L.U.D.				

Expenditures		
Basic	Allowance Tax Assets	Total

M / R Frt	Revenues			
	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total

<b>Debenture Debt Charges:</b>				
	Taxable	Otherwise Exempt	Grants	Total
Local Improvements	2,920,487,980	309,926,340	144,981,350	3,375,395,670
General	2,922,512,670		158,127,310	3,080,639,980

Expenditures		
Basic	Allowance Tax Assets	Total
1,880,375	3,096	1,883,471
1,257,744	2,238	1,259,982

FRT	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
0.558	1,802,571	80,900		1,883,471
0.409	1,195,308	64,674		1,259,982

<b>Special Services Levies:</b>				
	Taxable	Otherwise Exempt	Grants	Total
Local Government	2,922,512,670		158,127,310	3,080,639,980

Expenditures		
Basic	Allowance Tax Assets	Total
738,333	1,021	739,354

FRT	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
0.240	701,403	37,951		739,354

<b>Deficit Recovery</b>				
	Taxable	Otherwise Exempt	Grants	Total
General				
Utility				

Expenditures		
Basic	Allowance Tax Assets	Total

FRT	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total

<b>Reserve Funds</b>				
	Taxable	Otherwise Exempt	Grants	Total
General				
Schedule 1	2,922,512,670		158,127,310	3,080,639,980

Expenditures		
Basic	Allowance Tax Assets	Total
12,331,401	2,547	12,333,948

FRT	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
2.786	8,142,120	440,543	3,751,285	12,333,948

<b>General Municipal:</b>				
	Taxable	Otherwise Exempt	Grants	Total
At Large	2,922,512,670		158,127,310	3,080,639,980
Business Tax, Cable	9,505,400			9,505,400
Other Revenue and Transfers				
Budgeted Deficit				
<b>Total Municipal</b>				

Expenditures		
Basic	Allowance Tax Assets	Total
40,099,445	1,245	40,100,690
95,054		95,054
54,050,631		54,050,631
110,452,983	10,148	110,463,130

FRT	Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
13.017	38,042,347	2,058,343		40,100,690
1%	95,054			95,054
			54,050,631	54,050,631
	49,978,803.00	2,682,411.00	57,801,916	110,463,130

**Totals**

161,065,312	12,978	161,078,289
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Page 1

96,988,690	5,784,144	58,305,455	161,078,289
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Page 1

Page 1, 9

Page 2



Municipality of The City of Brandon

For the Year Ending 31 December 2024

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Fire Hall	6930 / 6990	2030	4,710,959	580,009	4,130,950	231,779	811,788			811,788	LID
Police Station	6919 / 7054	2030	6,296,859	785,228	5,511,632	283,359	1,068,586			1,068,586	LID
Keystone Centre (Roof Repairs)	7063 / 7121 / 7157	2026	786,667	254,511	532,156	23,600	278,111			278,111	At Large
638 Princess Ave (Retrofit)	7060 / 7158	2026	595,471	192,653	402,818	17,864	210,517			210,517	At Large
Airport Terminal Redevelopment	7116 / 7152 / 7197	2034	3,608,032	264,084	3,343,948	153,341	417,425			417,425	At Large
34th Street Extension	7232 / 7320	2031	2,468,766	277,629	2,191,138	74,063	351,692			351,692	At Large
Outdoor Field Complex	7295		6,000,000		6,000,000						At Large
RCMP OCC Project	7312		3,766,855		3,766,855						At Large
Southeast Drainage Improvements	7331		30,140,000		30,140,000						At Large

58,373,609	2,354,113	56,019,496	784,006	3,138,119			3,138,119
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,920,487,980	309,926,340	144,981,350	3,375,395,670	1,880,375			1,880,375
General	2,922,512,670		158,127,310	3,080,639,980	1,257,744			1,257,744
					3,138,119			3,138,119

Municipality of The City of Brandon

For the Year Ending 31 December 2024

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Central WWTF	6979 / 7131	2031	5,512,799	612,777	4,900,022	183,423	796,200		796,200		Utility Rates
WTF Chemical Building - Series A	7229 / 7288	2040	7,090,276	322,388	6,767,888	221,571	543,959		543,959		Utility Rates
WTF Chemical Building - Series B	7229 / 7325	2042	7,728,547	282,040	7,446,507	301,413	583,453		583,453		Utility Rates
Water Treatment Facility Expansion	7238		40,670,500		40,670,500						Utility Rates
Water Treatment Facility Expansion	7364		15,000,000		15,000,000						Utility Rates
Southwest Brandon Wastewater Servicing	7338		30,000,000		30,000,000						Utility Rates
			106,002,122	1,217,205	104,784,917	706,408	1,923,613		1,923,613		

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,920,487,980	309,926,340	144,981,350	3,375,395,670				
Utility Revenue					1,923,613		1,923,613	
					1,923,613		1,923,613	



FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2025	2026	2027	2028	2029	TOTAL	Operating	Reserves	Debenture Sales	Other	
PAGE 14A	7,333,560	10,834,783	5,954,560	8,756,741	3,807,100	36,686,744	125,000	33,061,744	3,500,000		
PAGE 14B	26,793,350	31,521,700	25,749,400	19,608,900	21,626,900	125,300,250	13,713,000	71,429,260	37,991,240	2,166,750	
PAGE 14C	61,940,000	53,506,000	34,828,000	7,625,000	21,702,000	179,601,000		28,888,000	67,129,651	83,583,349	
	96,066,910	95,862,483	66,531,960	35,990,641	47,136,000	341,587,994	13,838,000	133,379,004	108,620,891	85,750,099	
<b>SOURCE OF FUNDS - ANNUAL</b>							<b>TOTAL</b>				
OPERATING	1,535,000	1,308,500	1,500,000	5,832,000	3,662,500	13,838,000					
RESERVES	32,610,160	21,036,983	24,334,960	26,764,641	28,632,260	133,379,004					
DEBENTURE SALES	29,860,650	40,699,650	20,551,021	2,668,330	14,841,240	108,620,891					
OTHER	32,061,100	32,817,350	20,145,979	725,670		85,750,099					
	96,066,910	95,862,483	66,531,960	35,990,641	47,136,000	341,587,994					

Departmental Use Only	Adopted by Resolution of Council	
	_____	Date
	_____	City Manager / CAO
	_____	Head of Council

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					SOURCE OF FUNDS				
	2025	2026	2027	2028	2029	TOTAL	Operating	Reserves	Debenture Sales	Other
<b>GENERAL GOVERNMENT SERVICES</b>										
A. R. McDiarmid Civic Complex	135,000	280,000	215,000	225,000	185,000	1,040,000		1,040,000		
City Hall	65,000	1,345,000	255,000	85,000	30,000	1,780,000		1,780,000		
Civic Services Complex	575,000	555,000	750,000	1,005,000	150,000	3,035,000		3,035,000		
Clerk/Council Furniture and Equipment			95,000			95,000		95,000		
Computer upgrades	240,000	400,000	240,000	275,000	710,000	1,865,000		1,865,000		
Library Arts Building				40,000	800,000	840,000		840,000		
Office Equipment					25,000	25,000		25,000		
<b>PROTECTIVE SERVICES</b>										
Ambulance Equipment										
Emergency Communications		319,000	350,000	45,000	10,000	724,000		724,000		
Emergency Preparedness		45,000		45,000		90,000	90,000			
Fire Building	140,000	135,000	20,000	425,000	75,000	795,000		795,000		
Fire Equipment			103,000	48,000	20,000	171,000		171,000		
Fire Vehicles	3,095,000	445,000	76,400		156,000	3,772,400		3,772,400		
Flood Control & Diking	200,000	580,000		5,250,000	300,000	6,330,000		6,330,000		
Police Building	61,000	5,345,000		20,000	30,000	5,456,000		1,956,000	3,500,000	
Police Equipment	353,460	219,583	270,260	332,941	417,500	1,593,744		1,593,744		
Police Vehicles	779,100	261,200	594,900	565,800	553,600	2,754,600		2,754,600		
<b>ENVIRONMENTAL HEALTH - Sanitation</b>	620,000	440,000	2,835,000	95,000	345,000	4,335,000	35,000	4,300,000		
<b>PUBLIC HEALTH AND WELFARE</b>										
Cemetery	245,000	120,000				365,000		365,000		
<b>REGIONAL PLANNING AND DEVELOPMENT</b>	825,000	345,000	150,000	300,000		1,620,000		1,620,000		
	7,333,560	10,834,783	5,954,560	8,756,741	3,807,100	36,686,744	125,000	33,061,744	3,500,000	
<b>SOURCE OF FUNDS - ANNUAL</b>						<b>TOTAL</b>				
OPERATING	35,000	45,000		45,000		125,000				
RESERVES	7,298,560	7,289,783	5,954,560	8,711,741	3,807,100	33,061,744				
DEBENTURE SALES		3,500,000				3,500,000				
OTHER										
	7,333,560	10,834,783	5,954,560	8,756,741	3,807,100	36,686,744				

Departmental Use Only	Adopted by Resolution of Council     _____ 20	_____ Head of Council  _____ City Manager / CAO
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2025	2026	2027	2028	2029	TOTAL	Operating	Reserves	Debenture Sales	Other	
<b>TRANSPORTATION SERVICES</b>											
DRAINAGE	4,925,000	19,582,000	5,999,000	2,707,000	9,595,000	42,808,000		12,116,760	30,691,240		
<b>FLEET SERVICES</b>											
Fleet Additions											
Garage Equipment	80,000	21,000	41,500	23,000	24,000	189,500		189,500			
Off Road Equipment Replacements	5,040,700	52,000	688,500	3,679,100	792,200	10,252,500		10,252,500			
Transit Bus Replacements	2,260,000	3,193,200	3,258,900	457,300	1,630,200	10,799,600		10,799,600			
Vehicle Replacements Greater than 1 Ton	2,951,400		3,173,100	2,218,000	1,141,000	9,483,500		9,483,500			
Vehicle Replacements Less than or Equal to 1 Ton	1,317,000	184,500	406,400	111,500	485,000	2,504,400		2,504,400			
Vehicle Attachments		125,000			54,500	179,500		179,500			
<b>STREETS SIDEWALKS LANES</b>											
Active Transportation	800,000	150,000				950,000		950,000			
Downtown Improvements											
Intersection Improvements	2,979,250					2,979,250		1,226,750		1,752,500	
New Sidewalks	300,000	565,000	300,000	40,000	835,000	2,040,000	815,000	1,225,000			
Street Construction		250,000				250,000		250,000			
Street Preservation	2,525,000	2,675,000	2,525,000	2,525,000	2,525,000	12,775,000	5,125,000	7,650,000			
Street Reconstruction	2,500,000		2,900,000	6,907,000	3,300,000	15,607,000	7,707,000	7,900,000			
AIRPORT	675,000	446,000	95,000	440,000	250,000	1,906,000	6,000	1,505,750		394,250	
TRANSIT		10,000	165,000		165,000	340,000		340,000			
<b>RECREATION &amp; CULTURAL SERVICES</b>											
Andrews Field	30,000	100,000	225,000	35,000	295,000	685,000		685,000			
Cultural Hub											
Centennial Auditorium	50,000	50,000	50,000	50,000		200,000		200,000			
Golf Course	40,000					40,000		20,000		20,000	
Other Parks, Playgrounds and Pools	60,000	140,000	90,000	80,000	70,000	440,000	60,000	380,000			
Parks Plan	100,000	650,000	1,425,000	250,000	400,000	2,825,000		2,825,000			
River Corridor	100,000					100,000		100,000			
Sportsplex	60,000	3,328,000	4,407,000	86,000	65,000	7,946,000		646,000	7,300,000		
	26,793,350	31,521,700	25,749,400	19,608,900	21,626,900	125,300,250	13,713,000	71,429,260	37,991,240	2,166,750	
<b>SOURCE OF FUNDS - ANNUAL</b>	<b>TOTAL</b>										
OPERATING	1,500,000	1,263,500	1,500,000	5,787,000	3,662,500	13,713,000					
RESERVES	19,126,600	11,076,200	15,825,400	12,177,900	13,223,160	71,429,260					
DEBENTURE SALES	4,000,000	19,182,000	8,424,000	1,644,000	4,741,240	37,991,240					
OTHER	2,166,750					2,166,750					
	26,793,350	31,521,700	25,749,400	19,608,900	21,626,900	125,300,250					

Departmental Use Only

Adopted by Resolution of Council

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Head of Council

\_\_\_\_\_  
City Manager / CAO





**SCHEDULE 1**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax	200,000	1,161,793		
Active Transportation	570,445	570,445	525,753	100,000
Affordable Housing		17,900	300,000	
Airport Improvement	231,122	247,571	220,893	283,047
Ambulance				
Andrews Field	65,000	65,000	90,000	90,000
ARM Building				
Brandon Municipal Airport				
8th Street Bridge				
Capital Development	35,000	35,000	35,000	135,000
Centennial Auditorium	25,000	25,000	25,000	25,000
COVID				
COVID - Transit				
Civic Services Complex				
Clare Avenue Extension				
Cumulative Benefits				
Development Charge Drainage Network	52,156	18,559	26,078	1,000,000
Development Charge Transportation Network	369,438	130,313	184,719	1,500,000
Disposal Site (Sanitation)	313,300	253,444	245,980	495,980
E911 Equipment	35,000	35,000	60,000	60,000
Elections	15,000	15,000	15,000	15,000
Fire Fighting Equipment				
Fire Vehicles	176,930	176,930	294,545	294,545
Fiscal Contingency Reserve		1,375,759	8,598	
Flood Control		146,096		100,000
Gas Tax	2,868,465	2,893,465	2,868,465	2,868,465
Land Acquisition	325,971	530,416	210,000	210,000
Landfill Closure / Post Closure	157,000	153,167	182,130	182,130
Large Event		169,728		
Library / Arts Building	15,000	15,000	15,000	15,000
Machinery and Equipment	1,607,369	1,635,322	2,555,113	5,298,967
Municipal Building				
Municipal Building Maintenance	508,321	508,321	435,658	658,697
Office Equipment	3,000	3,000	3,000	3,000
Parks	150,000	192,211	300,000	150,000
Perpetual Care	80,800	83,509	84,000	87,000
Planning Projects				
Police Equipment	330,000	330,100	680,000	380,000
Police Vehicles	373,508	408,833	391,496	397,935
Professional Fees				
Protective Services Buildings				
Recreation Centre	55,000	55,000	55,000	55,000
Signage	10,000	10,000	10,000	10,000
Snow Clearing				
Sportsplex	400,000	455,500		400,000
Storm Sewer	565,000	565,000	665,000	2,400,000
Technology	210,000	210,000	210,000	210,000
Traffic Control Devices				
Transit Equipment	431,062	431,062	1,148,085	1,007,478
Transit Gas Tax	486,888	486,888	486,888	507,095

TOTAL RESERVE APPROPRIATIONS - to page 5

10,665,774	13,410,332	12,331,401	18,939,338
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**SCHEDULE 2**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Water Distribution	2,000,000	2,000,000	3,000,000	4,158,189
Development Charge Water Treatment	98,036	70,868	50,385	1,000,000
Development Charge Water Network Infrastructure	179,507	63,434	92,258	500,000
Wastewater Distribution	1,367,593	1,432,972	2,953,204	3,691,641
Development Charge Wastewater Treatment	125,217	107,450	64,355	1,000,000
Development Charge Wastewater Network Infrastructure	569,806	186,031	292,850	1,500,000
Mitigation & Preparedness				
Office Equipment	3,000	3,000	3,000	3,000
Cumulative Benefits				

TOTAL RESERVE APPROPRIATIONS - to page 6	4,343,159	3,863,756	6,456,052	11,852,830
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SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2024

**CAPITAL EXPENDITURES - BORNE BY GENERAL FUND**

PROJECT / ITEM	DEPARTMENT	
Police Detention Expansion Project	Police	3,505,820
MRF Building Rehabilitation	Sanitation	100,000
Parks Complex Electrical Panel Replacement	Building Maintenance	15,000
Parks Complex Ventilation, Exhaust & Gas Detector Installation	Building Maintenance	30,000
Airport Backup Heat Source	Building Maintenance	10,000
26th St Road Reconstruction	Engineering	325,000
Street Preservation	Engineering	1,025,000
Sidewalk Replacement - Louise Ave 18th to 20th		150,000

Total - Capital Borne by General Fund - to page 13

\$5,160,820

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2024

**CAPITAL EXPENDITURES - BORNE BY UTILITY FUND**

PROJECT / ITEM

DEPARTMENT

**Water Revenue**

**Wastewater Revenue**

Total - Capital Borne by Utility Fund - to page 13

**SCHEDULE 5**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES**

RESERVE	ITEM	
<b>AIRPORT RESERVES:</b>		
Airport Improvement Reserve	Airport Equipment	39,500
	Airside Pavement Rehabilitation	250,000
	Airport Buildings & Grounds	40,000
	Refueling Area & Compass Rose Paving	250,000
<b>DISASTER MITIGATION RESERVES:</b>		
Diking & Flood Control Reserve	Flood Protection Rehabilitation	100,000
<b>EMERGENCY SERVICES RESERVES:</b>		
E-911 Equipment Reserve	Call Taking Hardware Refresh	175,000
Firefighting Equipment Reserve	Thermal Imaging Camera	15,000
	Turnout Gear Washer	22,000
Police Equipment Reserves	Call Taking Hardware Refresh	175,000
	Police Equipment	885,673
	Police Fleet Additions	181,837
<b>FACILITIES RESERVES:</b>		
Centennial Auditorium Reserve	Facility Upgrades	60,000
	Sound System Upgrade	125,000
Library Arts Building Reserve	Conceptual Design Completion	15,000
	Facility Exterior Maintenance	90,000
Municipal Building Maintenance Reserve	A.R. McDiarmid Civic Complex	345,000
	City Hall	95,000
	Civic Services Complex	20,000
Protective Services Building Reserve	Firehall #1	50,000
<b>FLEET RESERVES:</b>		
Fire Vehicles Reserve	Fire Vehicles Replacements	34,150
Machinery & Equipment Reserve	Off Road Vehicle Replacements	1,793,640
	Vehicles - 1 ton and less Replacements	522,800
	Vehicles - Greater than 1 ton Replacements	3,770,944
Police Vehicle Reserve	Police Vehicles Replacements	894,633
Transit Equipment Reserve	Transit Buses	2,267,400
Transit Gas Tax Reserve	Transit Buses	1,825,100
<b>IT/OFFICE RESERVES:</b>		
Office Equipment Reserve	Councillor's Meeting Room Tables	10,000
	Digital Mail Machine	20,000
Technology Reserve	Fibre Optic Network Expansion	450,000
	Server Upgrades & Replacements	260,000
<b>LAND DRAINAGE RESERVES:</b>		
Storm Sewer Reserve	LDS Lining	300,000
	Manhole Rehabilitation	100,000
	Southeast Drainage Upgrades Design	325,000
	Storm Sewer Condition Assessment	250,000

Total - Capital Borne by General Reserves - subtotal		15,757,676
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**SCHEDULE 5**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)**

RESERVE	ITEM	
Total - Capital Borne by General Reserves - subtotal forward		15,757,676
<b>PARKS &amp; RECREATION RESERVES:</b>		
Capital Development Reserve	Cemetery Expansion Design	30,000
	Downtown Sidewalk Preservation	150,000
	Northend Outdoor Rink	54,565
	Pacific Park Washrooms	300,000
	Playground Replacements	212,500
Parks Reserve	Northend Outdoor Rink	54,565
	Park Community Centre	1,200,000
	Parks Equipment	60,000
	Playground Replacements	212,500
	River Corridor Recreation Upgrades	600,000
Perpetual Care Reserve	Cemetery Upgrades	15,000
Recreation Centre Reserve	Golf Course Upgrades	27,500
Sportsplex Reserve	Arena & Ice Plan Upgrades	450,723
	Sportsplex Pool Upgrades	78,500
	Sportsplex Facility Upgrades	320,000
<b>PROPERTY RESERVES:</b>		
Land Acquisition Reserve	Land Acquisitions	465,000
<b>SOLID WASTE RESERVES:</b>		
Disposal Site Sanitation Reserve	Cell Construction	800,000
	Landfill System Upgrades	40,000
	Collection System Equipment	95,000
<b>TRANSPORTATION RESERVES</b>		
Active Transportation Reserve	Active Transportation Preservation	100,000
	Northend Active Transportation Upgrades	100,000
Gas Tax Reserve	Active Transportation Preservation	61,000
	Trail Lighting	75,000
	Golf Course Buildings	31,300
	Road Reconstruction	4,275,000
	Intersection Improvements	675,750
	Street Preservation	1,500,000
	Sidewalk Replacements	265,000
	Sidewalk Preservation	150,000
Traffic Control Devices Reserve	Traffic Signal Upgrades	75,000
<b>DEVELOPMENT CHARGE GENERAL RESERVES:</b>		
DC Transportation Network Reserve	Road Reconstruction	735,000
Total - Capital Borne by General Reserves - to page 13		28,966,579

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2024

**CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES**

RESERVE	ITEM	
<b>WASTEWATER RESERVES:</b>		
Wastewater Reserve	Wastewater Collection Rehabilitation	2,172,300
	Wastewater Treatment Facilities	3,151,000
<b>WATER RESERVES:</b>		
Water Reserve	Watermain Replacements	3,425,000
	New Watermains Completion	10,000
	Utility Equipment Replacement	138,000
	Water Distribution Rehabilitation	150,000
	Water Treatment Facility	1,328,000
	Water Treatment Facility Expansion	425,000
<b>DEVELOPMENT CHARGE UTILITY RESERVES:</b>		
DC Wastewater Network Infrastructure Reserve	Wastewater Sewer Replacements	100,000
DC Water Network Infrastructure Reserve	Check Valve Installations	75,000

Total - Capital Borne by Utility Reserves - to page 13

\$10,974,300



**SCHEDULE 7**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2024**

**GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND**

PROJECT / ITEM	RESERVE	
Active Transportation Reserve Allocation	8th Street Bridge Replacement	525,753
Accommodation Tax Grants	Accommodation Tax Reserve	143,185
Brandon First Funding	Accommodation Tax Reserve	80,000
Keystone Centre Funding	Accommodation Tax Reserve	862,806
Affordable Housing Development Grant	Affordable Housing Reserve	300,000
Affordable Housing Incentive Program	Affordable Housing Reserve	200,000
Affordable Housing Programmer Position	Affordable Housing Reserve	100,000
Asset Management Consulting	Capital Development	100,000
Backlane Security Lighting Program	Capital Development	15,000
Development Charges Rate Study and By-law Update	Capital Development	100,000
Solar Pathway Lighting Specification Standards	Capital Development	25,000
Update GIS & Related Software	Capital Development	20,000
Municipal Building Maintenance Allocation	Civic Services Complex	17,500
Brandon Downtown Biz Grant	Covid Restart General	50,000
Brandon Downtown Development Corp. Funding	Covid Restart General	50,000
Fiscal Contingency Reserve Allocation	Covid Restart General	8,598
Potential Severance Liabilities	Cumulative Benefits	75,000
Affordable Housing Reserve Allocation	Fiscal Contingency Reserve	300,000
Storm Sewer Reserve Allocation	Fiscal Contingency Reserve	100,000
Highway Signage Upgrade	Highway Signage	11,349
Municipal Building Maintenance Allocation	Municipal Building Reserve	9,461
Tree Planting	Parks	75,000
Gopher Control	Parks Reserve	25,000
General Operating	Perpetual Care	121,916
City Plan	Planning Projects	7,273
Fossil Fuels in Fleets Study	Professional Fees	72,500
Land Drainage Model Updates	Storm Sewer Reserve	200,000
Resident Home Drainage Assistance Program	Storm Sewer Reserve	50,000
Council Chamber Microphone Replacement	Technology Reserve	5,300
Transit Route Planning	Transit Equipment Reserve	100,644

Total - Reserve Transfers to General Operating Fund - to page 13

\$3,751,285

SCHEDULE 8

Municipality of The City of Brandon

For the Year Ending 31 December 2024

**UTILITY RESERVES TRANSFERS TO UTILITY OPERATING FUND**

PROJECT / ITEM	RESERVE	
Southwest Water Servicing Plan	DC Water Network Reserve	200,000
Sump Pump / Back Valve Program	Mitigation & Preparedness Reserve	97,702

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$297,702

