

THE CITY OF BRANDON



2022

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2022

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon



For the Year Ending 31 December 2022

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	88,462,427	88,462,427	89,843,658	96,430,906
Grants in Lieu of Taxes - Page 8	5,464,517	5,464,517	5,477,271	5,878,755
Sub-total	93,926,944	93,926,944	95,320,929	102,309,661
Requisitions (deduct) - Page 8	49,294,677	49,294,677	49,343,974	50,330,853
Net Municipal Taxes and Grants in Lieu of Taxes	44,632,267	44,632,267	45,976,955	51,978,808
Other Revenue - Page 2	39,037,948	45,840,393	45,399,182	41,734,275
Transfers from Accumulated Surplus and Reserves - Page 2	6,825,101	6,326,272	6,439,692	3,738,550
Total Revenue	90,495,316	96,798,932	97,815,829	97,451,633

EXPENDITURE

General Government Services	7,959,665	8,949,771	8,128,083	7,999,557
Protective Services	34,242,967	34,526,895	35,335,823	35,967,060
Transportation Services	16,522,687	15,819,458	17,271,404	16,435,445
Environmental Health Services	4,511,939	4,548,663	4,645,217	4,620,178
Public Health and Welfare Services	705,164	671,511	700,211	700,370
Environmental Development Services	2,125,993	1,857,906	5,955,204	2,606,234
Economic Development Services	784,493	467,505	864,764	693,741
Recreation and Cultural Services	9,540,776	8,570,455	10,031,628	9,708,621
Fiscal Services	3,670,663	3,896,014	3,913,424	5,369,971
Transfers - Deficit Recovery - Page 9 - Reserves - Page 5	10,376,899	17,436,684	10,936,589	13,350,457
Total Basic Expenditure	90,441,246	96,744,862	97,782,346	97,451,632
Allowance for Tax Assets - Page 8	54,070	54,070	33,483	0
Total Expenditure	90,495,316	96,798,932	97,815,829	97,451,633
Net Operating Surplus (Deficit)				

Departmental Use Only	<p>Adoption by Resolution of Council</p> <p align="right">  _____ Head of Council </p> <p align="center"> April 4, 2022 _____ </p> <p align="right">  _____ City Manager / CAO </p>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2022

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		1,500,000	735,087	1,000,000	1,000,000
Licenses		13,302	11,984	11,985	11,985
	- Animal				
	- Bicycle				
	- Business	300,787	337,898	226,947	229,347
	- Other <u>Mobile Homes</u>	1,015,545	1,020,732	1,032,876	1,053,392
Permits		1,086,552	1,000,578	1,104,368	1,102,676
	- Building				
	- Other <u>Crossings & Driveways</u>	24,500	34,897	24,336	23,085
				80,000	80,000
	<u>Moving</u>				
Fines		539,910	406,358	540,000	540,000
Sales of Service		84,036	115,163	99,900	98,345
	- General Government				
	- Protective	6,324,451	6,811,469	6,587,978	6,668,200
	- Transportation	1,724,064	1,782,959	2,075,422	2,198,589
	- Environmental Health	2,435,676	3,163,294	3,045,480	2,737,380
	- Public Health and Welfare	350,380	433,260	384,500	393,550
	- Environmental Development				
	- Economic Development		458,211		
	- Recreation and Culture	1,193,746	542,328	1,476,473	1,499,500
	- Other				
Sales of Goods		1,106,240	1,102,293	1,000,149	628,435
Rentals		688,567	694,338	703,666	716,753
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises					
Returns from Investments		30,000	25,827	25,000	25,000
Tax and Redemption Penalties		579,925	516,811	524,000	524,000
Development and Dedication Fees		379,374	356,766	1,322,617	1,827,559
Unconditional Grants - Municipal Operating		12,696,014	13,019,469	12,696,014	12,696,014
Conditional Grants		419,175	955,528	966,300	498,550
	- Federal Government				
	- Federal Gas Tax	3,215,546	6,291,286	3,215,546	3,355,353
(Page 9)					
	- Provincial Government	3,163,354	5,110,266	7,002,780	3,684,580
	- Local Government				
	- Other <u>Organizations/Foundations</u>	89,195	121,328	76,951	62,500
Other Income		77,610	311,950	175,894	79,482
	<u>Miscellaneous</u>				
	<u>Land Sales</u>		480,313		
Total Other Revenue - Page 1		39,037,948	45,840,393	45,399,182	41,734,275
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	6,825,101	6,326,272	6,439,692	3,738,550
Total Transfers - Page 1		6,825,101	6,326,272	6,439,692	3,738,550
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		45,863,049	52,166,665	51,838,874	45,472,825

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2022

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	456,370	383,917	510,880	490,950
1200	General Administrative				
1212	Chief Administrative Officer and Staff	436,536	388,576	408,039	412,774
1215	Office	4,919,129	6,314,122	4,931,329	5,003,985
1216	Legal	239,646	202,930	227,192	225,571
1217	Audit	26,178	11,907	21,935	22,470
1218	Assessment	733,700	732,957	733,520	733,520
1240	Taxation				
1300	Other General Government	114,195	103,745	114,590	114,460
1310	Elections		10,676	138,130	
1320	Conventions				
1330	Damage Claims and Liability Insurance	91,317	-44,461	75,987	99,907
1340	Intergovernmental Relations				
1350	Grants	642,347	562,786	643,006	563,600
1360	Other General Government - Sundry	225,247	267,842	248,474	267,320
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	14,775	75,000	65,000
SUB-TOTAL GENERAL GOVERNMENT SERVICES		7,959,665	8,949,771	8,128,083	7,999,557
1991	Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		7,959,665	8,949,771	8,128,083	7,999,557
2100	Police	18,005,496	18,893,808	18,703,197	19,059,381
2400	Fire	5,544,452	5,106,133	5,684,984	5,765,216
2500	Emergency Measures				
2510	Safety	170,791	290,758	200,874	170,644
2520	Flood Control				
2540	Ambulance Services	4,866,486	4,911,103	4,989,366	5,037,022
2550	Other - E911 and Police Dispatch	4,125,573	3,823,807	4,154,156	4,262,431
2600	Other Protection				
2621	Building Inspection	1,070,363	1,091,905	1,128,083	1,195,712
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety	277,396	230,108	293,114	292,656
2630	License Inspection	62,777	48,460	64,078	65,628
2640	Animal and Pest Control	85,111	109,817	83,708	82,388
2650	Other - By-law Compliance	34,523	20,996	34,265	35,980
TOTAL PROTECTIVE SERVICES - TO PAGE 1		34,242,967	34,526,895	35,335,823	35,967,060
Road Transport Administration					
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	3,260,721	3,137,849	3,318,316	3,331,607
32200	Engineering	1,974,098	1,876,726	2,107,786	2,079,102
Roads and Streets					
Unallocated Costs - Equipment Operators' Wages and Benefits					
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(403,944)	(131,819)	(405,888)	(402,611)
32304	- Equipment Insurance and Registration	407,464	393,728	392,878	392,878
32305	- Workshop and Yard Operations	(75,000)	(64,946)	(15,000)	(25,000)
	- Equipment Rental Recovery	(2,988,920)	(2,988,920)	(2,674,727)	(3,272,305)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	3,206,998	2,855,456	3,164,547	2,522,107
Transportation Services Sub-Total Forward to Page 4		5,381,417	5,078,075	5,887,912	4,625,778

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2022

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		5,381,417	5,078,075	5,887,912	4,625,778
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,385,000	1,263,415	1,591,000	1,930,000
32330	Sidewalks and Boulevards	627,956	591,354	669,567	613,782
32340	Ditches and Road Drainage	426,868	459,522	400,865	300,671
32350	Storm Sewers	80,402	75,153	84,342	89,554
32360	Street Cleaning	247,416	237,513	247,528	260,618
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	561,456	512,325	653,637	584,207
32400	Bridges				
32500	Street Lighting	962,486	951,908	978,000	1,002,450
32600	Traffic Services	91,135	56,872	81,450	92,310
32700	Parking	29,395	19,722	51,578	27,882
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	1,009,119	876,943	1,037,571	1,145,006
	- Brandon Transit	5,720,037	5,696,657	5,587,955	5,763,186
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		16,522,687	15,819,458	17,271,404	16,435,445
Garbage and Waste Collection					
4320	Garbage Collection	1,195,984	1,276,141	1,231,353	1,246,270
4330	Nuisance Grounds	3,061,162	3,084,317	3,078,294	3,192,056
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	254,793	188,204	335,569	181,852
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		4,511,939	4,548,663	4,645,217	4,620,178
Public Health					
5110	Health Unit				
5160	Cemeteries	438,132	404,479	433,179	433,338
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		705,164	671,511	700,211	700,370
6100	Planning and Zoning	945,729	673,494	935,327	926,656
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	696,020	670,627	4,532,962	1,186,789
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Other Property Administration	484,244	513,785	486,915	492,789
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		2,125,993	1,857,906	5,955,204	2,606,234

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2022

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	440,073	502,357	554,845	420,366
7410	Tourism	344,420	-34,852	309,919	273,375
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		784,493	467,505	864,764	693,741
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8110	Recreation	1,301,944	876,888	1,387,745	1,431,887
8120	Community Centers and Halls	110,000	110,000	60,000	60,000
8130	Swimming Pools and Beaches	273,236	278,886	281,899	281,465
8140	Golf Courses	14,000	10,359	9,250	9,750
8150	Skating Rinks and Arenas	10,950	4,770		
8180	Parks and Playgrounds	2,978,390	3,110,991	3,082,369	3,148,103
8190	Other Recreational Facilities	210,558	135,518	180,833	211,282
	Canada Games Sportsplex	1,479,176	1,108,544	1,708,460	1,766,519
	Keystone Centre	998,418	996,650	999,086	501,568
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8240	Museums	75,844	76,234	100,624	36,442
8250	Libraries	815,602	826,363	924,952	946,640
8280	Other Cultural Facilities				
	Centennial Auditorium	181,907	134,850	187,090	187,599
	Riverbank Inc.	691,586	507,903	704,171	717,115
	Art Gallery	240,518	240,518	245,328	250,235
	Brandon First	158,647	151,981	159,820	160,016
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		9,540,776	8,570,455	10,031,628	9,708,621
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9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	88,500	335,397		311,725
9330	Transfer to Utility - Page 6				
9410	Debtenture Debt Charges - Page 11	3,481,969	3,481,969	3,833,113	4,976,490
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	100,194	78,648	80,311	81,756
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		3,670,663	3,896,014	3,913,424	5,369,971
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	10,376,899	17,436,684	10,936,589	13,350,457
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1		10,376,899	17,436,684	10,936,589	13,350,457

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2022

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential	11,401,859	11,181,685	11,900,188	12,242,264
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES - Residential	8,175,063	8,250,085	8,115,424	8,277,733
	- Commercial				
	- Other				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	19,576,922	19,431,770	20,015,612	20,519,997
330	Penalties	100,408	76,653	75,000	75,000
340	Hydrant Rentals	301,200	259,000	305,800	305,800
350	Installation Service				
360	Connection Revenue - Net	1,004,306	1,004,885	1,005,211	1,005,211
370	Provincial Grants		823,883		
380	Other Revenue	2,913,609	3,547,812	4,245,418	4,297,931
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13	370,000	642,963	300,000	90,000
397	Transfer from Accumulated Surplus				
		24,266,445	25,786,967	25,947,041	26,293,939

EXPENDITURE

410	WATER SUPPLY				
411	Administration	4,037,798	3,873,531	4,221,917	3,991,717
412	Customer Billings and Collections	884,436	918,142	945,528	933,365
413	Purification and Treatment	6,630,776	5,719,660	7,187,448	7,268,327
414	Water Purchases				
415	Service of Supply	341,648	274,360	575,473	475,297
416	Transmissions and Distribution	772,276	706,076	745,068	769,274
417	Other Water Supply Costs	12,295	10,623	12,647	12,938
418	Connections - Net Loss Maintenance of Mains				
	TOTAL	12,679,229	11,502,392	13,688,082	13,450,919
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	34,831	20,640	34,482	35,980
422	Sewage Collection System	462,224	413,304	345,042	345,042
423	Sewage Lift Station	147,584	133,878	172,787	163,008
424	Sewage Treatment and Disposal	5,783,231	6,009,929	6,246,225	6,344,641
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss Maintenance of Mains				
	TOTAL	6,427,869	6,577,751	6,798,536	6,888,671
430	TRANSFER TO CAPITAL - Page 13				
440	TRANSFERS TO RESERVES				
441	Water Utility: Schedule 2	2,069,637	4,574,945	1,072,502	1,513,144
	Wastewater Utility: Schedule 2	1,309,987	1,460,374	2,630,493	2,117,552
442	Office Equipment: Schedule 2	3,000	3,000	3,000	3,000
	Cumulative Benefits: Schedule 2				
	TOTAL	3,382,624	6,038,320	3,705,995	3,633,695
450	DEBENTURE DEBT CHARGES - Page 12	1,776,723	1,668,505	1,754,428	2,320,654
	OTHER LONG-TERM DEBT CHARGES - Page 12				
	Deferred Surplus re Deficit, 20____ - Page 9				
	TOTAL	24,266,445	25,786,967	25,947,041	26,293,939

Municipality of The City of Brandon

For the Year Ending 31 December 2022

	Assessments				Expenditures			M / R Frt	Revenues					
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers			
Requisition Taxes:														
Foundation - Residential	1,938,900,720		39,841,770	1,978,742,490										
Foundation - Other	772,766,520		108,110,580	880,877,100	7,675,459		7,675,459	8.713	6,733,115	941,967	377		7,675,459	
Special - Brandon School Division	2,714,887,630	34,323,530	149,091,700	2,898,302,860	41,647,239		41,647,239	14.370	39,012,935	2,142,448	491,856		41,647,239	
Community Revitalization	921,700			921,700	21,276		21,276	23.083	21,276				21,276	
Special														
Hospital District														
Hospital District														
Total Requisition					49,343,974		49,343,974		45,767,326	3,084,415	492,233		49,343,974	
Page 1														
Local Urban Districts														
L.U.D.														
Debenture Debt Charges:														
Local Improvements	2,775,319,700	283,584,560	140,028,770	3,198,933,030	1,880,374	599	1,880,973	FRT						
								0.588	1,798,636	82,337			1,880,973	
General	2,777,211,800		152,137,930	2,929,349,730	1,952,739	1,137	1,953,876	0.667	1,852,400	101,476			1,953,876	
Special Services Levies:														
Local Government	2,777,211,800		152,137,930	2,929,349,730	733,520	1,747	735,267	0.251	697,080	38,187			735,267	
Deficit Recovery														
General														
Utility														
Reserve Funds														
General														
Schedule 1	2,777,211,800		152,137,930	2,929,349,730	10,936,589	1,661	10,938,250	1.568	4,354,668	238,552	6,345,030		10,938,250	
General Municipal:														
At Large	2,777,211,800		152,137,930	2,929,349,730	37,177,332	28,339	37,205,671	12.701	35,273,367	1,932,304			37,205,671	
Business Tax, Cable	10,018,100			10,018,100	100,181		100,181	1%	100,181				100,181	
Other Revenue and Transfers					45,001,611		45,001,611				45,001,611		45,001,611	
Budgeted Deficit														
Total Municipal					97,782,346	33,483	97,815,829		44,076,332	2,392,856	51,346,641		97,815,829	
Totals					147,126,320	33,483	147,159,803		89,843,658	5,477,271	51,838,874		147,159,803	

Municipality of The City of Brandon

For the Year Ending 31 December 2022

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Materials Recycling Facility	6837 / 6963	2023	349,141	170,313	178,828	19,696	190,009			190,009	At Large
Keystone Centre (Capital Upgrades)	6929 / 6963	2023	693,640	338,361	355,279	39,130	377,491			377,491	At Large
Fire Hall	6930 / 6990	2030	5,790,658	526,888	5,263,770	284,900	811,788			811,788	LID
Police Station	6919 / 7054	2030	7,767,330	719,056	7,048,274	349,530	1,068,586			1,068,586	LID
Keystone Centre (Capital Upgrades)	7059 / 7071	2022	122,590	122,590		4,904	127,494			127,494	At Large
Keystone Centre (Roof Repairs)	7063 / 7121 / 7157	2026	1,273,665	239,901	1,033,764	38,210	278,111			278,111	At Large
638 Princess Ave (Retrofit)	7060 / 7158	2026	964,106	181,594	782,512	28,923	210,517			210,517	At Large
Airport Terminal Redevelopment	7116 / 7152 / 7197	2034	4,104,340	242,991	3,861,349	174,434	417,425			417,425	At Large
34th Street Extension	7232 / 7320	2031	3,000,000	261,692	2,738,308	90,000	351,692			351,692	At Large
Sports Field Complex	7295		6,000,000		6,000,000						At Large
RCMP OCC Project	7312		3,766,855		3,766,855						At Large

33,832,325	2,803,385	31,028,940	1,029,727	3,833,113			3,833,113
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,775,319,700	283,584,560	140,028,770	3,198,933,030	1,880,374			1,880,374
General	2,777,211,800		152,137,930	2,929,349,730	1,952,739			1,952,739
					3,833,113			3,833,113

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2023	2024	2025	2026	2027	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
A. R. McDiarmid Civic Complex	53,000	43,000	35,500	15,800	10,000	157,300		157,300		
Clerk/Council Furniture and Equipment		30,000		95,000		125,000		125,000		
City Hall	10,000	24,500	11,000			45,500		45,500		
Civic Services Complex										
Computer Upgrades	130,000	710,000	278,000	410,000	195,000	1,723,000		1,723,000		
Library Arts Building	155,000		216,000		115,000	486,000		486,000		
Office Equipment										
PROTECTIVE SERVICES										
Ambulance Equipment										
Emergency Communications		450,000	64,000		200,000	714,000		714,000		
Emergency Preparedness	42,000		42,000		42,000	126,000	126,000			
Fire Building			7,500			7,500		7,500		
Fire Equipment	95,000	25,000		30,000	60,000	210,000		210,000		
Fire Vehicles	115,000	107,500	621,000	169,000	81,000	1,093,500		1,093,500		
Flood Control & Diking					4,750,000	4,750,000		787,024	3,962,976	
Police Building										
Police Equipment	39,200	317,500	390,200	101,100	249,800	1,097,800		1,097,800		
Police Vehicles	446,000	528,000	397,500	430,500	656,000	2,458,000		2,458,000		
ENVIRONMENTAL HEALTH - Sanitation	505,300	284,100	1,390,900	856,250	911,550	3,948,100		3,948,100		
PUBLIC HEALTH AND WELFARE										
Cemetery		50,000	170,000		100,000	320,000	55,000	265,000		
REGIONAL PLANNING AND DEVELOPMENT										
	1,590,500	2,569,600	3,623,600	2,107,650	7,370,350	17,261,700	181,000	13,117,724	3,962,976	
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	42,000	35,000	62,000		42,000	181,000				
RESERVES	1,548,500	2,534,600	3,561,600	2,107,650	3,365,374	13,117,724				
DEBENTURE SALES					3,962,976	3,962,976				
OTHER										
	1,590,500	2,569,600	3,623,600	2,107,650	7,370,350	17,261,700				

Departmental Use Only	Adopted by Resolution of Council _____ 20	_____ Head of Council _____ City Manager / CAO
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2023	2024	2025	2026	2027	TOTAL	Operating	Reserves	Debtenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	1,490,000	1,063,000	8,422,000	2,600,000	330,000	13,905,000		3,123,000	10,782,000	
FLEET SERVICES										
Fleet Additions										
Garage Equipment	19,000	20,000	26,000	41,500	23,000	129,500		129,500		
Off Road Equipment Replacements	1,472,000	1,327,500	1,669,000	918,000	2,225,600	7,612,100		7,612,100		
Transit Bus Replacements	329,500	2,260,500	1,552,000	1,831,000	2,712,000	8,685,000		8,685,000		
Vehicle Replacements Greater than 1 Ton	2,347,000	927,500		3,238,000	2,900,000	9,412,500		9,412,500		
Vehicle Replacements Less than or Equal to 1 Ton	419,000	380,500	731,500	302,000	111,500	1,944,500		1,944,500		
Vehicle Attachments			189,000			189,000		189,000		
STREETS SIDEWALKS LANES										
Construction Support Equipment	15,000	10,000	105,000	110,000	130,000	370,000		370,000		
Downtown Improvements	150,000	150,000				300,000		300,000		
Infrastructure Condition Assessments	285,000	145,000	385,000	40,000	410,000	1,265,000		1,265,000		
Intersection Improvements	30,000	545,000	350,000	476,000	1,075,000	2,476,000		2,476,000		
New Sidewalks	375,000	340,000	225,000	225,000	150,000	1,315,000		1,315,000		
Street Construction	6,615,000	465,000			3,455,000	10,535,000		3,920,000	6,615,000	
Street Reconstruction	1,930,000	1,170,000	620,000	2,520,000	1,420,000	7,660,000	7,660,000			
AIRPORT	11,705,000	546,000	532,000	306,000	120,000	13,209,000		1,818,500		11,390,500
TRANSIT	165,000	191,200	215,000	165,000	175,000	911,200		911,200		
RECREATION & CULTURAL SERVICES										
Andrews Field	11,000	100,000	100,000	125,000	35,000	371,000		371,000		
Centennial Auditorium		50,000	50,000	218,000	500,000	818,000		409,000		409,000
Golf Course	40,000	50,000	50,000			140,000		70,000		70,000
Other Parks, Playgrounds and Pools	119,725	436,465	423,300	240,200	217,215	1,436,905	361,905	1,075,000		
Parks Plan	125,000	950,000		4,525,000	4,650,000	10,250,000		1,250,000	9,000,000	
River Corridor	200,000	200,000		75,000	100,000	575,000		575,000		
Sportsplex	496,000	1,161,000	361,000	217,000	194,000	2,429,000		1,429,000	1,000,000	
Trails/ Walkways Expansion	325,000	150,000	300,000	150,000	150,000	1,075,000		1,075,000		
Trails/ Walkways Reconstruction	150,000	150,000	150,000	150,000	175,000	775,000	775,000			
	28,813,225	12,788,665	16,455,800	18,472,700	21,258,315	97,788,705	8,796,905	49,725,300	27,397,000	11,869,500
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	2,199,725	1,406,465	843,300	2,710,200	1,637,215	8,796,905				
RESERVES	8,934,750	10,332,200	6,933,750	8,653,500	14,871,100	49,725,300				
DEBENTURE SALES	6,615,000	1,000,000	8,282,000	7,000,000	4,500,000	27,397,000				
OTHER	11,063,750	50,000	396,750	109,000	250,000	11,869,500				
	28,813,225	12,788,665	16,455,800	18,472,700	21,258,315	97,788,705				

Departmental Use Only	Adopted by Resolution of Council
	_____ Head of Council
	_____ City Manager / CAO

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2022

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax	193,131	582,610		
Affordable Housing	105,800	105,800		200,000
Airport Improvement	62,094	466,945	689,082	305,584
Ambulance				
Andrews Field	25,000	25,000	20,000	65,000
ARM Building	44,000	44,000		44,000
Brandon Municipal Airport	40,000	42,022		70,000
8th Street Bridge				
Capital Development		133,593		35,000
Centennial Auditorium	25,000	25,000		25,000
COVID		400,000		
COVID - Transit				
Civic Services Complex	75,000	75,000	15,000	25,000
Clare Avenue Extension				
Cumulative Benefits				
Development Charge Drainage Network	42,056	21,113	492,685	493,410
Development Charge Transportation Network	296,736	148,827	789,045	790,207
Disposal Site (Sanitation)	31,800	385,934	269,230	534,230
E911 Equipment				70,000
Elections	15,000	15,000		15,000
Fire Fighting Equipment		338,741		
Fire Vehicles	175,799	175,799	37,061	339,286
Flood Control				
Gas Tax	2,748,945	5,378,371	2,748,945	2,868,465
Land Acquisition	95,000	574,813		220,000
Landfill Closure / Post Closure	107,200	129,311	149,500	149,500
Large Event		68,732		
Library / Arts Building	150,000	150,000	15,000	50,000
Machinery and Equipment	2,948,751	2,904,553	2,625,701	2,547,697
Municipal Building	48,584	48,316	48,948	49,318
Municipal Building Maintenance	50,000	50,000	16,400	50,000
Office Equipment	3,000	6,750	3,000	3,000
Parks	85,000	577,177		600,000
Perpetual Care	70,000	86,466	76,800	78,600
Planning Projects				
Police Equipment	98,000	255,000	264,000	299,000
Police Vehicles	358,358	443,843	357,853	374,451
Professional Fees				
Protective Services Buildings				
Recreation Centre	155,000	155,000	55,000	80,000
Signage	20,000	20,000		10,000
Snow Clearing				
Sportsplex	500,000	720,000	500,000	500,000
Storm Sewer	550,000	879,009	763,602	1,100,000
Technology	300,000	600,000		350,000
Traffic Control Devices				
Transit Equipment	491,044	491,044	533,136	521,821
Transit Gas Tax	466,601	912,915	466,601	486,888

TOTAL RESERVE APPROPRIATIONS - to page 5

10,376,899	17,436,684	10,936,589	13,350,457
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2022

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Water Distribution	1,866,263	4,460,192	678,979	1,118,892
Development Charge Water Treatment	59,327	39,737	101,017	101,314
Development Charge Water Network Infrastructure	144,047	75,016	292,506	292,937
Wastewater Distribution	776,752	1,181,508	946,967	431,359
Development Charge Wastewater Treatment	75,507	51,702	128,568	128,945
Development Charge Wastewater Network Infrastructure	457,728	227,164	1,554,958	1,557,248
Office Equipment	3,000	3,000	3,000	3,000
Cumulative Benefits				

TOTAL RESERVE APPROPRIATIONS - to page 6	3,382,624	6,038,320	3,705,995	3,633,695
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SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2022

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM

DEPARTMENT

Total - Capital Borne by General Fund - to page 13

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2022

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2022

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
AIRPORT IMPROVEMENT			
Airport Building and Grounds	Airport	100,000	
Airport Equipment	Airport	470,630	
Airside Improvements	Airport	90,000	
			660,630
ANDREWS FIELD			
PA System & Upgrades	Parks	39,250	
			39,250
A R MCDIARMID BUILDING			
Roof Repair	Civic Building Maintenance	20,000	
			20,000
CAPITAL DEVELOPMENT			
Cemetery Expansion	Engineering Services	600,000	
Construction Support Equipment	Engineering Services	86,000	
Downtown Improvements	Engineering Services	150,000	
Fleet Addition	Fleet Services	46,500	
Golf Course Parking Lot	Engineering Services	125,000	
			1,007,500
CENTENNIAL AUDITORIUM			
Facility Upgrades		125,543	
			125,543
CIVIC SERVICES COMPLEX			
North Entrance Driveway Reconstruction	Civic Building Maintenance	2,500	
Roof Repair & Eavestrough	Civic Building Maintenance	70,000	
			72,500
COVID RESTART - GENERAL			
Finance Customer Service Counter Redesign	Finance	46,000	
			46,000
DISPOSAL SITE (SANITATION)			
Geosynthetic Cover Alternate	Environmental Health	65,000	
Household Collection Bins	Environmental Health	75,000	
Landfill Gas Lateral Realignment	Environmental Health	50,000	
Roof Repairs	Environmental Health	10,000	
Walkway Bins	Environmental Health	30,000	
			230,000
E-911			
Back Up Centre Renovations	Emergency Communications	150,000	
CAD Upgrades / NG911 Upgrades	Emergency Communications	225,000	
E-911 Centre Furnishings	Emergency Communications	5,000	
			380,000
FIRE FIGHTING EQUIPMENT			
Security Cameras	Fire	25,000	
Tablets (5)	Fire	15,000	
Thermal Imaging Camera	Fire	15,000	
Turnout Gear Dryer	Fire	10,000	
			65,000
FIRE VEHICLES			
Ladder Truck	Fleet Services	1,800,000	
Pumper Refurbish	Fleet Services	100,000	
			1,900,000
GAS TAX			
Recreation System Development & Upgrades	Parks	350,000	
Sidewalks (New)	Engineering Services	290,000	
Street Construction (New)	Engineering Services	100,000	
Trail System Expansion	Engineering Services	375,000	
Wastewater Sewers (New)	Engineering Utilities	1,380,000	
Watermain Replacements	Engineering Utilities	1,795,000	
			4,290,000
LIBRARY / ARTS BUILDING			
Direct Street Entrance, Foyer and Elevator		250,000	
Roof Fencing & Repairs		37,000	
			287,000
Total - Capital Borne by General Reserves - subtotal			9,123,423

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2022

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forward			9,123,423
MACHINERY & EQUIPMENT REPLACEMENT			
Fleet Additions	Fleet Services	412,000	
Garage Equipment	Fleet Services	35,800	
Off Road Equipment	Fleet Services	2,604,250	
Vehicles - 1 ton and less	Fleet Services	53,600	
Vehicles - Greater than 1 ton	Fleet Services	1,212,000	
			4,317,650
MUNICIPAL BUILDING MAINTENANCE			
City Hall Security Upgrades	Civic Building Maintenance	24,900	
Stone Fence Rehabilitation - Phase 3	Planning	55,530	
			80,430
MUNICIPAL BUILDING			
ARM Building Weeping Tile	Civic Building Maintenance	170,000	
City Hall Roof Repairs & Security Fencing	Civic Building Maintenance	30,000	
Customer Service Counters - Redesign	Civic Building Maintenance	64,500	
			264,500
OFFICE EQUIPMENT			
Council Chamber - Chair Replacement	Clerks	15,000	
			15,000
PARKS			
Community Centres - LED Lighting	Parks	50,000	
Outdoor Aquatics Feasibility Study	Parks	75,000	
Outdoor Sports Complex - Engineering	Parks	100,000	
Parks Community Center	Parks	500,000	
Parks Signage	Parks	10,000	
Playgrounds (3)	Parks	200,000	
			935,000
POLICE EQUIPMENT			
Back Up Centre Renovations	Emergency Communications	150,000	
CAD Upgrades / NG911 Upgrades	Emergency Communications	225,000	
E-911 Centre Furnishings	Emergency Communications	5,000	
Police Equipment	Police	345,600	
Police Fleet Additions	Fleet Services	85,000	
			810,600
POLICE VEHICLE			
Police Vehicle Replacements	Fleet Services	886,450	
			886,450
PROTECTIVE SERVICES BUILDING MAINTENANCE			
Building Condition Assessment / Energy Audits	Civic Building Maintenance	87,450	
Police Building Improvements	Civic Building Maintenance	57,000	
			144,450
RECREATION CENTRE			
Golf Course - Grounds	Golf Course	60,000	
Storage & Staff Building	Golf Course	650,000	
			710,000
SPORTSPLEX			
Sportsplex - Arena	Sportsplex	32,000	
Sportsplex - Building and Grounds	Sportsplex	1,560,000	
Sportsplex - Sport Venues	Sportsplex	117,060	
			1,709,060
STORM SEWER			
Infrastructure Condition Assessments	Engineering Services	30,000	
Land Drainage Improvements	Engineering Services	1,563,000	
Water, Wastewater and Storm Sewer Modelling	Engineering Utilities	7,000	
			1,600,000
Total - Capital Borne by General Reserves - subtotal			20,596,563

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2022

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			20,596,563
TECHNOLOGY RESERVE			
Council Chamber - PCs/Monitors	Information Technology	15,000	
Server Upgrades & Replacements	Information Technology	522,000	
Software Purchases & Replacements	Information Technology	150,000	
			687,000
TRAFFIC CONTROL DEVICES			
Audible Pedestrian Signals	Engineering Services	25,000	
			25,000
TRANSIT EQUIPMENT			
Accessible Stop Signage	Transit	55,000	
Bus Shelter Replacement (1)	Transit	13,000	
Stop Accessibility	Transit	90,000	
			158,000
TRANSIT GAS TAX			
Engine & Transmission Replacements	Transit	216,000	
Paratransit Buses (4)	Transit	712,000	
Stop Accessibility	Transit	75,000	
			1,003,000

Total - Capital Borne by General Reserves - to page 13

22,469,563

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2022

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
WASTEWATER NETWORK INFRASTRUCTURE			
Wastewater Sewers (New)	Development Services	330,000	330,000
WASTEWATER			
Infrastructure Condition Assessments	Development Services	16,000	
Wastewater Main Rehabilitation	Development Services	740,000	
Wastewater Sewers (New)	Development Services	825,000	
Wastewater Treatment Facilities	Development Services	1,980,000	3,561,000
WATER DISTRIBUTION			
Construction Support Equipment	Development Services	15,000	
Fleet Additions	Fleet Services	53,590	
New Watermains	Development Services	30,000	
Street Reconstruction	Development Services	252,000	
Utility Equipment Replacement	Development Services	107,000	
Water Treatment Facility	Development Services	1,600,000	
Water Treatment Facility Expansion	Development Services	250,000	
Water, Wastewater and Storm Sewer Modelling	Development Services	45,000	
Watermain Replacements	Development Services	431,000	2,783,590

Total - Capital Borne by Utility Reserves - to page 13

\$6,674,590

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2022

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
General Operating	26th Street South of Maryland	166,884
Keystone Capital Funding	Accommodation Tax	500,000
Tourism Initiatives	Accommodation Tax	409,919
Housing Grants	Affordable Housing	31,000
General Operating	Ambulance	65,450
Backlane Security Lighting Program	Capital Development	25,000
Lidar Aerial Photos	Capital Development	125,000
Municipal Servicing Standards	Capital Development	75,000
Software and Licenses	Capital Development	155,675
General Operating - COVID-19 Impacts	COVID General	500,000
General Operating - COVID-19 Impacts	COVID Transit	37,721
Potential Severance Liabilities	Cumulative Benefits	75,000
General Municipal Election Costs	Elections	96,691
General Street Reconstruction Projects	Gas Tax	1,266,000
Sidewalk and Curb Projects	Gas Tax	335,000
Street Preservation Projects	Gas Tax	1,520,000
Highway Signage Upgrade	Highway Signage	35,000
Finance Department	Office Equipment	3,750
Tree Planting	Parks	75,000
General Operating	Perpetual Care	383,000
City Plan	Planning Projects	250,000
General Operating	Snow Clearing	100,000
Storm Sewer Reserve Allocation	Snow Clearing	98,602
Dredging Willowdale Ditch	Storm Sewer	100,000
Storm Sewer Modelling	Storm Sewer	10,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$6,439,692

SCHEDULE 8

Municipality of The City of Brandon

For the Year Ending 31 December 2022

RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM	RESERVE	
Consulting Advisory Services for Modeling	Wastewater	10,000
Flow Meter Relocation	Wastewater	10,000
Sump Pump/Back Valve Program	Wastewater	100,000
Consulting Advisory Services for Modeling	Water Distribution	10,000
General Operating - Public Education	Water Distribution	10,000
Lead Pipe Removal Program	Water Distribution	100,000
Municipal Servicing Standards	Water Distribution	50,000
Open Data Portal	Water Distribution	10,000

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$300,000

