

THE CITY OF BRANDON



2020

FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

For the Year Ending 31 December 2020

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon



For the Year Ending 31 December 2020

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	87,589,106	87,589,106	88,138,894	90,473,457
Grants in Lieu of Taxes - Page 8	5,542,803	5,542,803	5,536,992	5,683,829
Sub-total	93,131,909	93,131,909	93,675,886	96,157,286
Requisitions (deduct) - Page 8	49,009,221	49,009,221	49,200,989	50,185,009
Net Municipal Taxes and Grants in Lieu of Taxes	44,122,688	44,122,688	44,474,897	45,972,277
Other Revenue - Page 2	38,943,724	54,979,572	39,341,137	40,374,732
Transfers from Accumulated Surplus and Reserves - Page 2	4,062,930	3,774,182	4,552,491	3,141,475
Total Revenue	87,129,342	102,876,441	88,368,525	89,488,484

EXPENDITURE

General Government Services	7,813,222	8,783,755	7,862,829	7,897,301
Protective Services	32,299,122	32,276,168	33,200,602	33,604,454
Transportation Services	15,206,967	14,283,379	15,544,127	14,939,903
Environmental Health Services	4,454,599	4,469,462	4,537,775	4,553,748
Public Health and Welfare Services	735,272	690,253	706,448	722,476
Environmental Development Services	2,264,989	2,324,763	2,305,437	1,836,648
Economic Development Services	838,800	692,106	813,739	924,833
Recreation and Cultural Services	9,756,910	9,719,045	9,569,347	9,043,281
Fiscal Services	4,163,893	4,105,424	4,026,687	4,050,661
Transfers - Deficit Recovery - Page 9				
- Reserves - Page 5	9,585,122	25,421,641	9,753,017	11,915,177
Total Basic Expenditure	87,118,896	102,765,995	88,320,007	89,488,483
Allowance for Tax Assets - Page 8	10,446	110,446	48,518	0
Total Expenditure	87,129,342	102,876,441	88,368,525	89,488,484
Net Operating Surplus (Deficit)				

Departmental Use Only	Adoption by Resolution of Council	 _____ (Head of Council)
	_____ April 20, 2020	 _____ (A/City Manager / CAO)

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2020

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue					
Taxes Added		1,500,000	790,369	1,500,000	1,500,000
Licenses		12,180	13,164	13,318	13,318
	- Animal				
	- Bicycle				
	- Business	291,153	309,184	286,830	291,228
	- Other	1,019,541	1,006,760	1,008,964	1,006,553
	Mobile Homes				
Permits		1,127,632	1,536,686	1,077,718	1,065,541
	- Building				
	- Other	24,300	22,275	24,500	24,500
	Crossings & Driveways				
Fines		597,000	530,523	567,500	555,000
Sales of Service		71,930	88,896	81,620	84,710
	- General Government				
	- Protective	5,922,086	6,224,497	6,039,625	6,166,985
	- Transportation	2,448,340	2,521,147	2,604,724	2,617,935
	- Environmental Health	2,241,677	2,444,939	2,421,013	2,415,628
	- Public Health and Welfare	349,570	353,986	350,380	350,380
	- Environmental Development				
	- Economic Development		704,294		
	- Recreation and Culture	1,863,434	1,808,543	1,497,057	1,521,021
	- Other				
Sales of Goods		744,052	326,488	468,458	1,250,665
Rentals		970,065	971,529	991,440	998,204
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		159,275	45,328		
Returns from Investments		35,000	28,772	30,000	30,000
Tax and Redemption Penalties		601,220	594,389	616,762	629,096
Development and Dedication Fees		35,085	55,339	206,383	206,582
Unconditional Grants - Municipal Operating		12,433,123	12,796,014	12,696,014	12,696,014
Conditional Grants		126,800	6,252,718	328,050	329,800
	- Federal Government				
	- Federal Gas Tax	3,050,089	6,130,567	3,075,740	3,215,546
(Page 9)	- Provincial Government	3,235,272	7,986,669	3,299,808	3,293,826
	- Local Government				
	- Other	8,400	78,078	75,733	47,700
	Organizations/Foundations				
Other Income		76,500	462,416	79,500	64,500
	Miscellaneous				
	Land Sales		896,000		
Total Other Revenue - Page 1		38,943,724	54,979,572	39,341,137	40,374,732
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	4,062,930	3,774,182	4,552,491	3,141,475
Total Transfers - Page 1		4,062,930	3,774,182	4,552,491	3,141,475
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		43,006,654	58,753,753	43,893,628	43,516,207

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2020

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	536,474	521,780	534,375	524,784
1200	General Administrative				
1212	Chief Administrative Officer and Staff	444,914	435,426	449,488	451,647
1215	Office	4,998,117	5,815,685	4,875,086	5,015,437
1216	Legal	283,463	218,281	223,281	217,704
1217	Audit	50,004	47,401	49,862	52,355
1218	Assessment	734,327	733,732	737,401	737,401
1240	Taxation				
1300	Other General Government				
1310	Elections	225	385	225	225
1320	Conventions				
1330	Damage Claims and Liability Insurance	51,722	52,477	97,845	102,879
1340	Intergovernmental Relations	7,500	990		
1350	Grants	439,824	750,033	617,176	521,556
1360	Other General Government - Sundry	191,652	195,747	203,090	198,313
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	11,817	75,000	75,000
SUB-TOTAL GENERAL GOVERNMENT SERVICES		7,813,222	8,783,755	7,862,829	7,897,301
1991	Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		7,813,222	8,783,755	7,862,829	7,897,301
2100	Police	16,580,420	17,123,859	17,076,660	17,251,843
2400	Fire	5,461,334	5,169,502	5,785,275	5,860,870
2500	Emergency Measures				
2510	Safety	308,636	301,306	310,947	314,464
2520	Flood Control				
2540	Ambulance Services	4,441,981	4,553,264	4,464,850	4,467,350
2550	Other - E911 and Police Dispatch	3,888,302	3,657,619	3,978,074	4,097,875
2600	Other Protection				
2621	Building Inspection	1,123,367	1,058,567	1,126,141	1,149,116
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety	286,400	262,936	287,101	289,925
2630	License Inspection	44,186	41,896	62,411	62,411
2640	Animal and Pest Control	129,234	70,016	74,628	75,779
2650	Other - By-law Compliance	35,262	37,203	34,516	34,822
TOTAL PROTECTIVE SERVICES - TO PAGE 1		32,299,122	32,276,168	33,200,602	33,604,454
Road Transport Administration					
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	2,987,367	2,665,550	2,959,022	2,928,821
32200	Engineering	1,621,427	1,649,913	1,671,432	1,580,886
Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits					
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(293,163)	(686,573)	(404,413)	(406,292)
32304	- Equipment Insurance and Registration		398,286	407,313	409,352
32305	- Workshop and Yard Operations	(75,000)	(64,601)	(75,000)	(75,000)
	- Equipment Rental Recovery	(2,718,816)	(3,023,816)	(3,013,360)	(3,338,360)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,719,839	2,737,654	3,129,516	2,979,136
Transportation Services Sub-Total Forward to Page 4		4,241,654	3,676,414	4,674,509	4,078,544

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2020

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		4,241,654	3,676,414	4,674,509	4,078,544
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,330,000	1,037,310	1,000,000	1,010,000
32330	Sidewalks and Boulevards	799,455	755,483	858,548	785,609
32340	Ditches and Road Drainage	194,938	175,717	183,999	196,021
32350	Storm Sewers	76,287	75,318	75,345	75,345
32360	Street Cleaning	226,390	210,889	245,957	256,411
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	571,071	798,095	691,152	663,456
32400	Bridges				
32500	Street Lighting	931,322	899,304	939,535	951,010
32600	Traffic Services	105,515	104,252	82,287	102,287
32700	Parking	64,001	50,953	61,956	57,548
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	1,005,770	917,870	1,085,584	1,096,223
	- Brandon Transit	5,660,565	5,581,774	5,645,256	5,667,449
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		15,206,967	14,283,379	15,544,127	14,939,903
Garbage and Waste Collection					
4320	Garbage Collection	1,182,739	1,235,645	1,188,585	1,214,059
4330	Nuisance Grounds	3,138,560	3,115,649	3,196,421	3,191,403
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	133,300	118,168	152,769	148,285
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		4,454,599	4,469,462	4,537,775	4,553,748
Public Health					
5110	Health Unit				
5160	Cemeteries	468,240	423,221	439,416	455,444
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
TOTAL PUBLIC HEALTH & WELFARE SERV - TO PAGE 1		735,272	690,253	706,448	722,476
6100	Planning and Zoning	762,858	703,974	869,315	837,088
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	571,674	640,200	971,765	532,857
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	432,899	331,292		
	Other Property Administration	497,558	649,297	464,357	466,703
TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1		2,264,989	2,324,763	2,305,437	1,836,648

BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2020

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	489,870	453,844	468,764	443,358
7410	Tourism	348,930	238,262	344,975	481,475
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		838,800	692,106	813,739	924,833
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8110	Recreation	1,163,577	1,002,102	1,410,489	1,412,585
8120	Community Centers and Halls	155,000	155,000	160,000	60,000
8130	Swimming Pools and Beaches	410,190	279,699	261,511	317,272
8140	Golf Courses	644,999	639,875	16,438	16,633
8150	Skating Rinks and Arenas	11,900	7,952	12,300	13,400
8180	Parks and Playgrounds	2,197,788	2,538,629	2,642,192	2,750,405
8190	Other Recreational Facilities	196,861	183,442	237,831	242,809
	Canada Games Sportsplex	1,952,829	1,889,763	1,639,964	1,660,526
	Keystone Centre	1,013,227	1,012,107	1,050,716	503,859
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8240	Museums	56,460	57,630	87,388	2,398
8250	Libraries	770,764	783,319	796,419	794,843
8280	Other Cultural Facilities				
	Centennial Auditorium	134,000	152,213	181,450	181,450
	Riverbank Inc.	661,767	629,767	679,350	687,937
	Art Gallery	231,178	231,178	235,802	240,518
	Brandon First	156,369	156,369	157,497	158,647
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TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1		9,756,910	9,719,045	9,569,347	9,043,281
<hr/>					
9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	70,000	29,823	442,000	468,500
9330	Transfer to Utility - Page 6				
9410	Debtenture Debt Charges - Page 11	3,881,293	3,881,293	3,481,586	3,481,967
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	212,600	194,308	103,101	100,194
9440	Other Debt Charges				
	Other Fiscal Services				
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TOTAL FISCAL SERVICES - TO PAGE 1		4,163,893	4,105,424	4,026,687	4,050,661
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9900	General Reserve				
9910	Specific Reserves: Schedule 1	9,585,122	25,421,641	9,753,017	11,915,177
9913	- Other				
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TOTAL TRANSFERS - TO PAGE 1		9,585,122	25,421,641	9,753,017	11,915,177

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon

For the Year Ending 31 December 2020

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	11,929,568	10,836,089	10,982,170	11,200,213
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	8,067,264	8,080,992	8,175,063	8,338,564
- Commercial				
- Other				
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	19,996,832	18,917,081	19,157,233	19,538,777
330 Penalties	99,849	96,532	100,408	102,315
340 Hydrant Rentals	292,200	254,000	296,200	296,200
350 Installation Service				
360 Connection Revenue - Net		1,000,865	1,004,306	1,004,306
370 Provincial Grants		62,463		
380 Other Revenue	2,430,000	3,805,848	2,764,000	2,771,000
390 Transfer from Revenue Fund - Page 5				
396 Transfer from Reserves - Utility - Page 13	105,000	10,998	40,000	80,000
397 Transfer from Accumulated Surplus				
	22,923,881	24,147,788	23,362,147	23,792,598

EXPENDITURE

410 WATER SUPPLY				
411 Administration	4,646,163	3,071,860	3,473,436	3,544,045
412 Customer Billings and Collections	685,850	853,953	883,971	856,437
413 Purification and Treatment	5,232,226	5,969,573	6,406,067	6,516,445
414 Water Purchases				
415 Service of Supply	236,909	163,371	300,792	200,792
416 Transmissions and Distribution	929,271	948,081	763,617	758,292
417 Other Water Supply Costs		17	12,360	12,360
418 Connections - Net Loss Maintenance of Mains				
TOTAL	11,730,419	11,006,854	11,840,242	11,888,372
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration	35,262	36,122	34,822	34,822
422 Sewage Collection System	470,862	507,585	487,090	427,090
423 Sewage Lift Station	109,927	172,522	125,760	138,437
424 Sewage Treatment and Disposal	5,968,238	5,296,234	5,978,717	5,866,883
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains				
TOTAL	6,584,289	6,012,462	6,626,389	6,467,231
430 TRANSFER TO CAPITAL - Page 13				
440 TRANSFERS TO RESERVES				
441 Water Utility: Schedule 2	1,848,327	4,354,314	3,448,926	3,988,126
Wastewater Utility: Schedule 2	1,550,000	1,563,310	236,000	238,000
442				
TOTAL	3,398,327	5,917,625	3,684,926	4,226,126
450 DEBENTURE DEBT CHARGES - Page 12	1,210,846	1,210,846	1,210,590	1,210,869
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	22,923,881	24,147,788	23,362,147	23,792,598

Municipality of The City of Brandon
For the Year Ending 31 December 2020

	Assessments				Expenditures			M / R Frt	Revenues					
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers			
Requisition Taxes:														
Foundation - Residential	1,887,530,870		39,813,560	1,927,344,430										
Foundation - Other	755,007,300		108,042,520	863,049,820	7,619,003		7,619,003	8.828	6,665,204	953,799			7,619,003	
Special	2,645,979,810	32,170,280	149,041,270	2,827,191,360	41,581,986		41,581,986	14.708	38,917,071	2,192,099	472,816		41,581,986	
Special														
Special														
Special														
Hospital District														
Hospital District														
Total Requisition					49,200,989		49,200,989		45,582,275	3,145,898	472,816		49,200,989	
Page 1														
Local Urban Districts														
L.U.D.														
L.U.D.														
L.U.D.														
L.U.D.														
Debenture Debt Charges:														
Local Improvements	2,700,993,290	280,747,090	141,231,160	3,122,971,540	1,880,375	2,776	1,883,151	FRT						
								0.603	1,797,989	85,162			1,883,151	
General	2,702,885,390		153,340,320	2,856,225,710	1,601,211	1,132	1,602,343	0.561	1,516,319	86,024			1,602,343	
Special Services Levies:														
Local Government	2,702,885,390		153,340,320	2,856,225,710	737,401	2,361	739,762	0.259	700,047	39,715			739,762	
Deficit Recovery														
General														
Utility														
Reserve Funds														
General														
Schedule 1	2,702,885,390		153,340,320	2,856,225,710	9,753,017	2,360	9,755,377	2.003	5,413,879	307,141	4,034,357		9,755,377	
General Municipal:														
At Large	2,702,885,390		153,340,320	2,856,225,710	34,848,908	39,889	34,888,797	12.215	33,015,745	1,873,052			34,888,797	
Business Tax, Cable	11,264,000			11,264,000	112,640		112,640	1%	112,640				112,640	
Other Revenue and Transfers					39,386,455		39,386,455					39,386,455	39,386,455	
Budgeted Deficit														
Total Municipal					88,320,007	48,518	88,368,525		42,556,619	2,391,094	43,420,812		88,368,525	
Totals					137,520,996	48,518	137,569,514		88,138,894	5,536,992	43,893,628		137,569,514	

Municipality of The City of Brandon

For the Year Ending 31 December 2020

Part 1 - Grants In Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	185,230		30.349	5,622		5,622
Federal - Farm	1,022,810		30.349	31,041		31,041
Federal		12,387,670	39.177	485,312		485,312
Canadian Pacific Rail		7,959,990	39.177	311,849		311,849
Canada Post		1,050,400	39.177	41,152		41,152
Provincial - Court Services		3,353,090	39.177	131,364		131,364
Provincial - Land Titles Office		380,710	39.177	14,915		14,915
Provincial - Family Services	141,170		30.349	4,284		4,284
Provincial - Gov't Services	99,930		30.349	3,033		3,033
Provincial - Gov't Services		11,019,490	39.177	431,711		431,711
Provincial - Highways - Farm	60,890		30.349	1,848		1,848
Provincial - Highways		749,410	39.177	29,360		29,360
Provincial - BCI		6,634,950	39.177	259,937		259,937
Brandon University	3,628,040		30.349	110,107		110,107
ACC		24,829,420	39.177	972,742		972,742
ACC		72,150	0.603	44		44
Fire College		4,084,610	39.177	160,023		160,023
Manitoba Health			39.177			
Manitoba Health		4,101,830	15.641	64,157		64,157
Manitoba Public Insurance		2,114,590	39.177	82,843		82,843
Manitoba Public Insurance	352,540		30.349	10,699		10,699
Manitoba Housing	35,506,580		30.349	1,077,589		1,077,589
Manitoba Housing		197,220	15.641	3,085		3,085
Manitoba Housing		581,490	39.177	22,781		22,781
Manitoba Housing		72,810	0.603	44		44
Manitoba Hydro - Farm	1,560		30.349	47		47
Manitoba Hydro		20,581,600	39.177	806,325		806,325
Manitoba Hydro		60,980	0.603	37		37
Manitoba Hydro		12,315,100	38.574	475,043		475,043
Subtotal	40,998,750	112,547,510		5,536,992		5,536,992
Total-Pages 1,8				5,536,992		5,536,992

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,629,426
Federal Government	Transit - Fuel Tax Rebate Program	446,314
Federal Government	Young Canada Works - Heritage	4,800
Federal Government	Aboriginal Relations	83,250
Federal Government	Economic Development - Community Initiatives	15,000
Federal Government	Police	225,000
Province of Manitoba	Ambulance	1,422,762
Province of Manitoba	Diseased Trees	180,925
Province of Manitoba	Heritage Projects	2,000
Province of Manitoba	Product Stewardship	989,721
Province of Manitoba	Waste Reduction Fund Rebate	355,000
Province of Manitoba	Police	223,400
Province of Manitoba	Composting	70,000
Province of Manitoba	Youth Programs & Community Initiatives	11,000
Province of Manitoba	Mosquito Control	45,000

Total - Page 2 6,703,598

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 1				

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 6				

Municipality of The City of Brandon

For the Year Ending 31 December 2020

Part 1 - Debenture Debt Charges



Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Other	Net Requirement	Area to be Levied
Materials Recycling Facility	6837 / 6963	2023	667,317	155,411	511,906	34,654	190,065			190,065	At Large
Keystone Centre (Capital Upgrades)	6929 / 6963	2023	1,325,759	308,754	1,017,005	68,847	377,601			377,601	At Large
Fire Hall	6930 / 6990	2030	6,771,470	478,632	6,292,838	333,157	811,789			811,789	LID
Police Station	6919 / 7054	2030	9,113,882	658,461	8,455,421	410,125	1,068,586			1,068,586	LID
Keystone Centre (Capital Upgrades)	7059 / 7071	2022	353,808	113,342	240,466	14,152	127,494			127,494	At Large
Keystone Centre (Roof Repairs)	7063 / 7121 / 7157	2026	1,732,707	226,129	1,506,578	51,981	278,110			278,110	At Large
638 Princess Ave (Retrofit)	7060 / 7158	2026	1,311,582	171,169	1,140,413	39,347	210,516			210,516	At Large
Airport Terminal Redevelopment	7116 / 7152 / 7197	2034	4,561,008	223,582	4,337,426	193,843	417,425			417,425	At Large
			25,837,533	2,335,480	23,502,053	1,146,106	3,481,586			3,481,586	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Assessment	Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
Local Improvements	2,700,993,290	280,747,090	141,231,160	3,122,971,540	1,880,375			1,880,375
General	2,702,885,390		153,340,320	2,856,225,710	1,601,211			1,601,211
					3,481,586			3,481,586

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2021	2022	2023	2024	2025	TOTAL	Operating	Reserves	Debenture Sales	Other	
PAGE 14A	2,750,200	2,452,200	2,055,600	2,086,600	3,692,500	13,037,100	301,000	12,736,100			
PAGE 14B	22,900,714	8,782,775	11,560,925	12,596,163	10,751,700	66,592,277	6,469,065	40,696,319	2,494,612	16,932,281	
PAGE 14C	111,300,000	54,699,000	19,645,000	8,383,000	5,180,000	199,207,000		43,357,000	60,850,000	95,000,000	
	136,950,914	65,933,975	33,261,525	23,065,763	19,624,200	278,836,377	6,770,065	96,789,419	63,344,612	111,932,281	
	TOTAL										
SOURCE OF FUNDS - ANNUAL											
OPERATING	1,478,500	1,243,075	1,441,725	1,253,465	1,353,300	6,770,065					
RESERVES	26,410,462	16,268,373	16,550,537	20,230,755	17,329,292	96,789,419					
DEBENTURE SALES	34,650,000	23,204,612	5,490,000			63,344,612					
OTHER	74,411,952	25,217,915	9,779,263	1,581,543	941,608	111,932,281					
	136,950,914	65,933,975	33,261,525	23,065,763	19,624,200	278,836,377					

Departmental Use Only	Adopted by Resolution of Council _____ Date	 _____ (Head of Council)
	April 20, 2020 _____ Date	 _____ (A/City Manager / CAO)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					SOURCE OF FUNDS				
	2021	2022	2023	2024	2025	TOTAL	Operating	Reserves	Debenture Sales	Other
GENERAL GOVERNMENT SERVICES										
Clerk/Council Furniture and Equipment	15,000	25,000		20,000	20,000	80,000		80,000		
City Hall	46,500	35,000				81,500		81,500		
Civic Services Complex	65,000	18,000			500,000	583,000		583,000		
A. R. McDiarmid Civic Complex	50,000					50,000		50,000		
Library Arts Building	27,000	40,000	37,100	171,000	165,500	440,600		440,600		
Office equipment										
Computer upgrades	392,000	470,000	580,000	310,000	306,000	2,058,000		2,058,000		
PROTECTIVE SERVICES										
Emergency Communications	550,000	10,000	450,000	45,000	19,000	1,074,000		1,074,000		
Emergency Preparedness	57,000	30,000	57,000	57,000	45,000	246,000	246,000			
Fire Equipment	335,000	15,000	40,000	15,000		405,000		405,000		
Fire Building		90,000				90,000		90,000		
Fire Vehicles	55,000	100,000	138,500		772,000	1,065,500		1,065,500		
Ambulance Equipment	3,500			3,500		7,000		7,000		
Police Equipment	259,200	313,200	145,000	259,600	391,000	1,368,000		1,368,000		
Police Building	40,000	50,000				90,000		90,000		
Police Vehicles	515,000	731,000	258,000	675,500	529,000	2,708,500		2,708,500		
Flood Control & Diking										
ENVIRONMENTAL HEALTH - Sanitation	340,000	525,000	350,000	495,000	925,000	2,635,000		2,635,000		
PUBLIC HEALTH AND WELFARE										
Cemetery				35,000	20,000	55,000	55,000			
REGIONAL PLANNING AND DEVELOPMENT										
	2,750,200	2,452,200	2,055,600	2,086,600	3,692,500	13,037,100	301,000	12,736,100		
SOURCE OF FUNDS - ANNUAL	TOTAL									
OPERATING	57,000	30,000	57,000	92,000	65,000	301,000				
RESERVES	2,693,200	2,422,200	1,998,600	1,994,600	3,627,500	12,736,100				
DEBENTURE SALES										
OTHER										
	2,750,200	2,452,200	2,055,600	2,086,600	3,692,500	13,037,100				

Departmental Use Only	Adopted by Resolution of Council _____ (Head of Council)
	_____ (City Manager/CAO)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					SOURCE OF FUNDS				
	2021	2022	2023	2024	2025	TOTAL	Operating	Reserves	Debenture Sales	Other
TRANSPORTATION SERVICES										
DRAINAGE	1,500,000	800,000	190,000	2,650,000	2,500,000	7,640,000		7,640,000		
FLEET SERVICES										
Off road equipment replacements	2,030,000	1,277,000	1,640,000	1,617,763	767,000	7,331,763		7,331,763		
Garage equipment	17,000	23,000	27,000	20,000	26,000	113,000		113,000		
Vehicle replacements greater than 1 ton	1,802,000	739,000	716,000	414,000	674,000	4,345,000		4,345,000		
Vehicle replacements less than or equal to 1 ton	193,000		690,000	550,000	871,000	2,304,000		2,304,000		
Vehicle attachments			24,000	12,000	12,000	48,000		48,000		
Fleet additions		60,000				60,000		60,000		
Transit bus replacements	535,000	483,000	3,408,000	2,930,000	2,790,000	10,146,000		6,784,596		3,361,404
STREETS SIDEWALKS LANES										
Construction Support Equipment	45,000	7,000	15,000	10,000	5,000	82,000		82,000		
Infrastructure Condition Assessments	30,000	30,000	35,000	145,000	135,000	375,000		375,000		
Intersection improvements	300,000		1,180,000			1,480,000		190,000	1,290,000	
New sidewalks	200,000	200,000	200,000	200,000	200,000	1,000,000		1,000,000		
Street construction	700,000	1,700,000				2,400,000		1,695,388	704,612	
Street reconstruction	1,010,000	1,000,000	1,700,000	950,000	1,100,000	5,760,000	5,260,000		500,000	
Bridges										
AIRPORT	12,600,000	211,000	129,000	240,000	508,400	13,688,400		1,304,400		12,384,000
TRANSIT	175,000	64,700	47,200	290,435	275,000	852,335		279,582		572,753
RECREATION & CULTURAL SERVICES										
Centennial Auditorium	401,214	50,000	50,000	218,000		719,214		105,090		614,124
Sportsplex	126,000	1,015,000	195,000	1,420,000	150,000	2,906,000		2,906,000		
Golf Course		110,000	205,000	142,500		457,500		457,500		
Parks Plan	525,000	500,000	825,000	400,000	300,000	2,550,000		2,550,000		
Trails/ Walkways Expansion	100,000	100,000	100,000	100,000	150,000	550,000		550,000		
Trails/ Walkways Reconstruction	150,000	150,000	150,000	150,000	150,000	750,000	750,000			
Other Parks, Playgrounds and Pools	261,500	63,075	34,725	61,465	38,300	459,065	459,065			
River Corridor	200,000	200,000		75,000	100,000	575,000		575,000		
	22,900,714	8,782,775	11,560,925	12,596,163	10,751,700	66,592,277	6,469,065	40,696,319	2,494,612	16,932,281
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	1,421,500	1,213,075	1,384,725	1,161,465	1,288,300	6,469,065				
RESERVES	8,767,262	6,647,173	6,906,937	9,853,155	8,521,792	40,696,319				
DEBENTURE SALES	300,000	704,612	1,490,000			2,494,612				
OTHER	12,411,952	217,915	1,779,263	1,581,543	941,608	16,932,281				
	22,900,714	8,782,775	11,560,925	12,596,163	10,751,700	66,592,277				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager/CAO)

SCHEDULE 1

Municipality of The City of Brandon

For the Year Ending 31 December 2020

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		598,650		
Affordable Housing			200,000	200,000
Airport Improvement	261,134	259,862	344,205	344,205
Ambulance				
Andrews Field			35,000	5,000
ARM Building	44,000	44,000	44,000	44,000
Brandon Municipal Airport		795,928		50,000
8th Street Bridge				
Capital Development	100,000	346,000		100,000
Centennial Auditorium	50,000	50,000		25,000
Civic Services Complex			75,000	75,000
Clare Avenue Extension				
Cumulative Benefits		290,000		
Development Charge Drainage Network			20,000	20,000
Development Charge Transportation Network			140,000	140,000
Disposal Site (Sanitation)	331,500	330,726	311,800	456,800
E911 Equipment			50,000	75,000
Elections	15,000	15,000	25,000	20,000
Fire Fighting Equipment		2,500		
Fire Vehicles	162,536	162,536	182,076	180,713
Flood Control		8,890,567		
Gas Tax	2,606,035	5,240,974	2,629,426	2,748,945
Kirkcaldy Heights				
Land Acquisition		59,500	55,000	55,000
Landfill Closure / Post Closure	78,000	119,944	106,421	106,421
Large Event		105,644		
Library / Arts Building	50,000	50,000	50,000	50,000
Machinery and Equipment	2,883,684	2,435,085	2,424,240	3,496,313
Municipal Building	47,621	47,879	48,316	48,674
Municipal Building Maintenance	35,000	78,138	150,000	50,000
Office Equipment			3,000	3,000
Parks	600,000	1,225,218		600,000
Perpetual Care	69,838	70,702	70,000	70,000
Planning Projects		53,100		
Police Equipment	250,000	250,000	295,000	320,000
Police Vehicles	251,720	244,193	348,217	384,503
Professional Fees				
Protective Services Buildings				
Recreation Centre		868,713	180,000	160,000
Signage	10,000	10,000	10,000	10,000
Snow Clearing				
Sportsplex	205,000	345,526	300,000	300,000
Storm Sewer	550,000	550,000	550,000	550,000
Technology	250,000	264,574	250,000	350,000
Traffic Control Devices				
Transit Equipment	290,000	727,089	410,002	410,002
Transit Gas Tax	444,054	889,593	446,314	466,601

TOTAL RESERVE APPROPRIATIONS - to page 5

9,585,122	25,421,641	9,753,017	11,915,177
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SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2020

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Water Distribution (B/L 6382)	1,848,327	4,344,127	3,362,926	3,902,126
Development Charge Water Treatment (B/L 7181)		10,188	18,000	18,000
Development Charge Water Network Infrastructure (B/L 7184)			68,000	68,000
Wastewater Distribution (B/L 6732)	1,550,000	1,550,000		
Development Charge Wastewater Treatment (B/L 7180)		13,310	21,000	21,000
Development Charge Wastewater Network Infrastructure (B/L 7183)			215,000	217,000

TOTAL RESERVE APPROPRIATIONS - to page 6	3,398,327	5,917,625	3,684,926	4,226,126
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SCHEDULE 3

Municipality of The City of Brandon

For the Year Ending 31 December 2020

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

PROJECT / ITEM	DEPARTMENT	
Ride-on Mower Replacements	Operations - Parks	30,000
Shop Hoist	Operations - Parks	30,000
Trail System Reconstruction	Operations - Parks	300,000
Parks Building Compound Fence	Operations - Building Maintenance	40,000
Green Acres Siren Replacement	Risk & Emergency Management	42,000

Total - Capital Borne by General Fund - to page 13

\$442,000

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2020

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

Total - Capital Borne by Utility Fund - to page 13

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2020

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

PROJECT / ITEM	SECTION		
AIRPORT			
Chiller Unit Repairs	Civic Building Maintenance	30,000	
Museum Building Condition Assessment	Airport	40,000	
Land Use Development Strategy	Airport	20,000	
Airport Maintenance Garage	Airport	672,116	
Airport Maintenance Garage - Sewer & Water Connection	Airport	6,668	
Paint Machine	Airport	30,000	
Runway ACAP Application	Airport	50,000	
South Parking Lot Paving	Airport	33,334	
			882,118
AIRPORT IMPROVEMENT			
Security Fencing/Electronic Access Gate	Airport	80,000	
Grader Transmission	Airport	31,000	
Loader Mounted Sweeper	Airport	150,000	
Mural - Departure Hallway	Airport	10,000	
Grader	Airport	17,000	
Snow Mauler	Airport	129,900	
Paving - Aircraft Parking	Airport	80,000	
Runway Rehabilitation	Airport	15,000	
			512,900
ANDREWS FIELD			
PA System & Upgrades	Parks	70,000	
			70,000
A R MCDIARMID BUILDING			
Air Condition Unit	Civic Building Maintenance	30,000	
Energy Audit	Civic Building Maintenance	12,500	
			42,500
CAPITAL DEVELOPMENT			
Cityworks Facility Management Module	Engineering & Planning	50,000	
Downtown Angle Parking	Engineering & Planning	100,000	
Construction Support Equipment	Engineering & Planning	37,000	
			187,000
CIVIC SERVICES COMPLEX			
Carpet Replacement	Civic Building Maintenance	7,000	
Storage Garage Door Replacement	Civic Building Maintenance	7,000	
Exterior Doors Replacement	Civic Building Maintenance	8,000	
Groundwater Monitoring	Civic Building Maintenance	9,000	
Front Entrance & Walkway	Civic Building Maintenance	24,000	
Building Condition Assessment/Energy Audit	Civic Building Maintenance	62,500	
			117,500
DIKING & FLOOD CONTROL			
Long Term Flood Protection	Engineering & Planning	721,989	
			721,989
DISPOSAL SITE (SANITATION)			
Entrance Gate and Fencing	Environmental Health	50,000	
Baler & Bale Tier	Environmental Health	185,000	
Building Condition Assessment	Environmental Health	40,000	
Household Waste Bins	Environmental Health	185,000	
Above Ground Scale	Environmental Health	405,000	
Scale Building Completion	Environmental Health	5,000	
Hazardous Household Waste Structure	Environmental Health	51,500	
Test Holes for Expansion	Environmental Health	10,000	
MRF Floor Grate Replacement	Environmental Health	10,000	
			941,500
E-911			
Back Up Centre Renovations	Emergency Communications	150,000	
			150,000
FIRE FIGHTING EQUIPMENT			
Radio Network	Fire	190,000	
			190,000
FIRE VEHICLES			
Ladder Truck	Fleet Services	1,700,000	
			1,700,000
Total - Capital Borne by General Reserves - subtotal			5,515,507

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2020

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forward			5,515,507
GAS TAX			
34th Street Extension	Streets, Sidewalks, Drainage	1,000,000	
Trail System Expansion	Streets, Sidewalks, Drainage	215,000	
New Sidewalks	Streets, Sidewalks, Drainage	200,000	
Pacific Ave - 24th to 26th (Construction Completion)	Streets, Sidewalks, Drainage	450,000	
			1,865,000
LIBRARY / ARTS BUILDING			
Library Carpet	Civic Building Maintenance	100,000	
Art Gallery Flooring	Civic Building Maintenance	75,000	
Stucco Repairs	Civic Building Maintenance	1,500	
			176,500
MACHINERY & EQUIPMENT REPLACEMENT			
Off Road Equipment	Fleet Services	2,592,540	
Garage Equipment	Fleet Services	22,000	
Vehicles - One Ton & Less	Fleet Services	48,000	
Vehicles - Greater than One Ton	Fleet Services	3,889,900	
			6,552,440
MUNICIPAL BUILDING			
City Hall - Building Condition Assessment/Energy Audit	Civic Building Maintenance	62,500	
			62,500
MUNICIPAL BUILDING MAINTENANCE			
City Hall - Air Conditioning Pump	Civic Building Maintenance	25,000	
			25,000
OFFICE EQUIPMENT			
Video Screens - Council chambers	Clerks	11,000	
Piano	Clerks	5,000	
Printer/Copier	Clerks	5,000	
			21,000
PARKS			
North End Ball Field Upgrades	Parks	20,000	
Demolish Park & Southend Community Centres	Parks	150,000	
Laurence & Louise Playgrounds	Parks	150,000	
Parks Signage	Parks	10,000	
Rideau Spray Park Non Slip Surface	Parks	20,000	
Tennis Court Resurfacing	Parks	75,000	
River Corridor Trail System	Parks	310,000	
			735,000
POLICE EQUIPMENT			
Back Up Centre Renovations	Emergency Communications	150,000	
Ergonomic Work Stations	Police	30,000	
Forensic Computer Analysis Workstation	Police	17,345	
FTR Upgrade - Internal Camera	Police	18,000	
Fitness Equipment	Police	6,000	
In-Car Camera Systems (Replacement)	Police	61,100	
Chairs - Multipurpose Room	Police	8,500	
Radio Network	Police	600,000	
Vehicle	Police	30,000	
Soft Protective Body Armour	Police	16,500	
Pole Camera - Tactical Response Unit	Police	16,500	
Voice Transcription Software	Police	60,000	
			1,013,945
POLICE VEHICLE			
Police Vehicle Replacements (10)	Fleet Services	635,200	
Police Fleet Addition	Fleet Services	90,000	
			725,200
PROTECTIVE SERVICES BUILDING MAINTENANCE			
Fire Hall #1 - Floor Grate Box Drain	Civic Building Maintenance	10,000	
Fire Hall #2 - Roof Replacement	Civic Building Maintenance	120,000	
Police Station - Front Reception Baffling	Civic Building Maintenance	21,000	
Energy Audits - Fire Hall & Police Station	Civic Building Maintenance	25,000	
Accessibility - Police Station Front Reception Renovations	Civic Building Maintenance	60,000	
			236,000
Total - Capital Borne by General Reserves - subtotal			16,928,092

SCHEDULE 5

Municipality of The City of Brandon

For the Year Ending 31 December 2020

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			16,928,092
RECREATION CENTRE			
Tennis Court Resurfacing	Golf Course	75,000	
Maintenance Shop	Golf Course	500,000	
			575,000
SPORTSPLEX			
Pool Equipment	Sportsplex	10,000	
Arena Heater Replacements	Sportsplex	25,000	
Arena Compressor Overhaul	Sportsplex	15,000	
Pool Upgrades	Sportsplex	72,040	
Canteen Renovations	Sportsplex	35,000	
Arena Dehumidifier Replacement	Sportsplex	65,000	
Track Redevelopment (Completion)	Sportsplex	153,085	
Automatic Door Openers/Swipe Cards	Sportsplex	45,000	
Floor Scrubber Replacement	Sportsplex	10,000	
Lighting Upgrades	Sportsplex	30,000	
Accessibility Upgrades	Sportsplex	20,000	
Water Supply Line Replacement	Sportsplex	35,000	
Energy Audit	Sportsplex	12,500	
			527,625
STORM SEWER			
Construction Support Equipment	Streets, Sidewalks, Drainage	68,000	
Storm Sewer Condition Assessment Equipment	Streets, Sidewalks, Drainage	25,000	
Cemetery Retention Pond - Detailed Design	Streets, Sidewalks, Drainage	100,000	
2nd Street Outfall Rehabilitation	Streets, Sidewalks, Drainage	750,000	
Localized Drainage Improvements	Streets, Sidewalks, Drainage	100,000	
Patricia Ave East of 18th North Ditch Regrading	Streets, Sidewalks, Drainage	200,000	
Crocus Area Retention Pond	Streets, Sidewalks, Drainage	700,000	
Retention Pond Design - SE Corner 1st & Veterans Way	Streets, Sidewalks, Drainage	250,000	
Watermain Replacements	Streets, Sidewalks, Drainage	178,000	
			2,371,000
TECHNOLOGY RESERVE			
Fleet GPS Monitoring	Information Technology	50,000	
New Fibre	Information Technology	50,000	
Corporate Video Solution	Information Technology	30,000	
Network - Chassis	Information Technology	75,000	
Security Hardware Initiative	Information Technology	65,000	
UPS - A R McDiarmid Building	Information Technology	15,000	
Virtual Server Replacement	Information Technology	100,000	
			385,000
TRAFFIC CONTROL DEVICES			
Audible Pedestrian Signals	Streets, Sidewalks, Drainage	43,000	
Portable Speed Radar	Streets, Sidewalks, Drainage	15,000	
Rapid Relay Flashing Beacons	Streets, Sidewalks, Drainage	20,000	
			78,000
TRANSIT EQUIPMENT			
Accessible Stop Signage	Transit	5,000	
Para Transit Software Enhancement	Transit	20,000	
Video Surveillance System Storage	Transit	500	
Automated Stop Announcement System	Transit	66,780	
Transit Station/Info Center Renovations	Transit	103,316	
Bus Stop Accessibility Upgrades	Transit	51,678	
Shelter Solar Battery Replacement	Transit	2,334	
Bus Engine & Transmission Replacements	Transit	70,347	
			319,955
TRANSIT GAS TAX			
Computer Aided Dispatch	Transit	104,500	
Fare Collection System Upgrade	Transit	320,015	
			424,515

Total - Capital Borne by General Reserves - to page 13

21,609,187

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2020

CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES

PROJECT / ITEM	DEPARTMENT		
Water Distribution Reserve			
New Watermains	Development Services	1,220,000	
Utility Equipment Replacement	Development Services	134,000	
Water Modelling	Development Services	290,000	
Construction Support Equipment	Development Services	160,000	
Booster Station Train Replacement	Development Services	70,000	
Water Treatment Facility Roof Rehabilitation	Development Services	2,020,000	
SCADA / PLC Hardware and Programming Upgrades	Development Services	300,000	
UV Equipment	Development Services	200,000	
VFD Replacements - Low Lift pumps	Development Services	45,000	
14th Street - 400 Block - WM Completion	Development Services	20,000	
Geotechnical Investigation - Underground Rail Crossing	Development Services	70,000	
Willowdale Crescent - Silver Birch to Ashgrove - WM	Development Services	600,000	
Water Treatment Facility Expansion	Development Services	3,175,000	
Watermain Replacements	Development Services	6,650,000	
1/2 Truck Addition	Fleet Services	44,000	
			14,998,000
Wastewater Distribution Reserve			
Utility Equipment Replacement	Development Services	15,000	
Construction Support Equipment	Development Services	95,000	
Additional Blower Train - WRF Chemical Building	Development Services	200,000	
Biogas Water Service	Development Services	40,000	
Chemical Building AC - Engineering	Development Services	25,000	
Decommission Lagoon Trailer	Development Services	100,000	
Lift Station Train Replacement	Development Services	70,000	
MCC Rooms (EP & Gallery) - HVAC repairs	Development Services	45,000	
Membrane Replacements & Tanks	Development Services	3,080,000	
14th Street - 400 Block - WW Completion	Development Services	20,000	
Willowdale Crescent - Silver Birch to Ashgrove - WW	Development Services	40,000	
Pfizer Tank Insulation	Development Services	60,000	
Roof Rehab - Engineering (WW Portion)	Development Services	60,000	
Roof Repair at Primary Pipe Gallery	Development Services	250,000	
SCADA / PLC Hardware and Programming Upgrades	Development Services	800,000	
Screening Building Overhead Crane - Engineering	Development Services	75,000	
WRF Safety Shower replacement	Development Services	80,000	
WW Sewer Lift Station NW Corner 34th & Patricia - Design	Development Services	1,000,000	
Domestic Sewer Condition Assessment Equipment	Development Services	25,000	
Wastewater Sewer Condition Assessments	Development Services	750,000	
College Ave Lift Station Alternate Power Supply	Development Services	390,000	
22nd Street - 100-400 Block - WW	Development Services	50,000	
Garwood Drive - WW	Development Services	80,000	
Hazelwood Crescent - WW	Development Services	80,000	
Inglewood Street - WW	Development Services	30,000	
McDonald Avenue - 17th St N to 20th St N - WW Completion	Development Services	191,000	
			7,651,000

Total - Capital Borne by Utility Reserves - to page 13

\$22,649,000

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2020

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM	RESERVE	
Tourism Initiatives	Accommodation Tax	444,975
Keystone Capital Funding	Accommodation Tax	500,000
Housing Grants	Affordable Housing	532,000
General operating	Ambulance	100,000
Traffic Study - SE growth area	Planning Projects Reserve	23,100
Traffic Study - Secondary Plans	Capital Development	40,000
Potential severance liabilities	Cumulative Benefits	75,000
Sidewalk and curb projects	Gas Tax	155,000
General street reconstruction projects	Gas Tax	675,000
Street resurfacing projects	Gas Tax	1,520,000
Subdivision tree planting	Parks	45,000
Manitoba 150 Park	Parks	50,000
General operating	Perpetual Care	165,000
General operating	Professional Fees	67,416
General operating	Flood Control	100,000
General operating	Snow Clearing	50,000
Storm sewer modelling	Storm Sewer	10,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$4,552,491

SCHEDULE 8

Municipality of The City of Brandon

For the Year Ending 31 December 2020

RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM	RESERVE	
Open Data Portal	Wastewater	5,000
Flow Meter Relocation	Wastewater	10,000
Open Data Portal	Water Distribution	5,000
Water Modelling	Water Distribution	20,000

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$40,000

