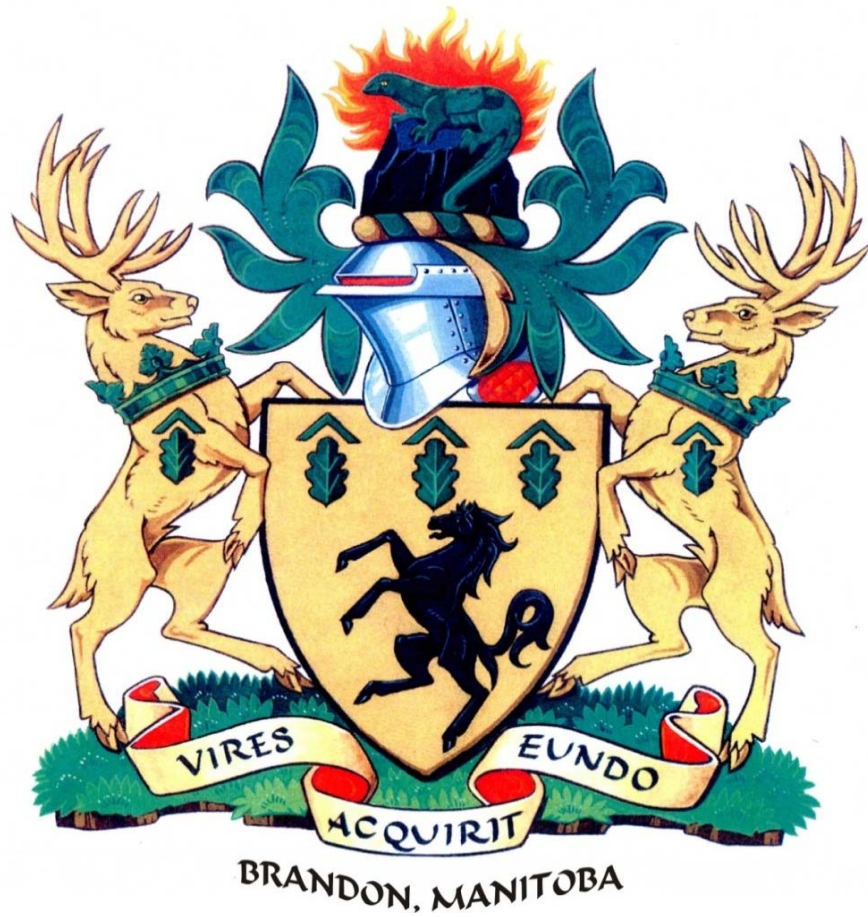


# THE CITY OF BRANDON



2019

## FINANCIAL PLAN

**THE FINANCIAL PLAN**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The City of Brandon



For the Year Ending 31 December 2019

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy - Page 8	85,312,760	85,312,760	87,589,106	90,886,483
Grants in Lieu of Taxes - Page 8	5,503,333	5,503,333	5,542,803	5,737,137
Sub-total	90,816,093	90,816,093	93,131,909	96,623,620
Requisitions (deduct) - Page 8	48,119,680	48,119,680	49,009,221	49,989,405
Net Municipal Taxes and Grants in Lieu of Taxes	42,696,413	42,696,413	44,122,688	46,634,215
Other Revenue - Page 2	40,846,345	43,373,478	38,943,724	38,946,554
Transfers from Accumulated Surplus and Reserves - Page 2	4,818,233	3,521,901	4,062,930	2,843,000
Total Revenue	88,360,991	89,591,791	87,129,342	88,423,769

**EXPENDITURE**

General Government Services	7,841,055	8,281,757	7,813,222	7,927,718
Protective Services	30,869,887	30,315,029	32,299,122	32,910,758
Transportation Services	14,627,787	12,918,419	15,206,967	14,836,003
Environmental Health Services	5,076,925	4,629,929	4,454,599	4,716,569
Public Health and Welfare Services	747,029	667,765	735,272	742,422
Environmental Development Services	2,547,326	2,227,739	2,264,989	2,001,043
Economic Development Services	1,485,228	1,606,749	838,800	738,621
Recreation and Cultural Services	9,784,426	9,751,338	9,756,910	9,381,482
Fiscal Services	4,386,707	4,374,864	4,163,893	4,353,746
Transfers - Deficit Recovery - Page 9 - Reserves - Page 5	10,988,781	14,812,364	9,585,122	10,815,407
Total Basic Expenditure	88,355,150	89,585,951	87,118,896	88,423,768
Allowance for Tax Assets - Page 8	5,840	5,840	10,446	0
Total Expenditure	88,360,991	89,591,791	87,129,342	88,423,769
Net Operating Surplus (Deficit)				

Departmental Use Only	Adoption by Resolution of Council	 _____ (Head of Council)
	_____ April 1, 2019	 _____ (City Manager/CAO)

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND TRANSFERS**

Municipality of The City of Brandon

For the Year Ending 31 December 2019

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>Other Revenue</b>					
Taxes Added		1,400,000	1,817,287	1,500,000	1,500,000
Licenses		12,980	12,180	12,180	12,180
	- Animal				
	- Bicycle				
	- Business	291,230	292,109	291,153	291,118
	- Other	1,010,350	1,017,107	1,019,541	1,024,101
	<u>Mobile Homes</u>				
Permits		1,352,428	1,083,723	1,127,632	1,000,893
	- Building				
	- Other	24,300	21,615	24,300	24,500
	<u>Crossings &amp; Driveways</u>				
Fines		630,000	451,834	597,000	527,000
Sales of Service		70,680	64,315	71,930	70,550
	- General Government				
	- Protective	5,671,559	6,053,671	5,922,086	6,014,153
	- Transportation	2,511,299	2,389,237	2,448,340	2,546,018
	- Environmental Health	4,012,426	2,646,578	2,241,677	2,242,384
	- Public Health and Welfare	327,740	343,063	349,570	363,580
	- Environmental Development				
	- Economic Development		732,352		
	- Recreation and Culture	1,806,250	1,836,714	1,863,434	1,903,130
	- Other				
Sales of Goods		593,103	530,686	744,052	500,567
Rentals		616,021	611,907	970,065	975,406
Trailer Park					
	- Rentals				
	- Other				
Concessions and Franchises		173,000	143,610	159,275	162,960
Returns from Investments		50,000	35,886	35,000	35,000
Tax and Redemption Penalties		546,055	595,535	601,220	612,350
Development and Dedication Fees		34,835	333,456	35,085	35,085
Unconditional Grants - Municipal Operating		12,443,798	12,433,123	12,433,123	12,433,123
Conditional Grants		310,533	1,565,389	126,800	101,800
	- Federal Government				
	- Federal Gas Tax	3,050,089	3,050,089	3,050,089	3,193,710
(Page 9)	- Provincial Government	3,797,453	4,772,036	3,235,272	3,303,613
	- Local Government				
	- Other	7,600	108,170	8,400	21,833
	<u>Organizations/Foundations</u>				
Other Income		77,615	431,805	76,500	51,500
	<u>Miscellaneous</u>				
	<u>Land Sales</u>	25,000			
<b>Total Other Revenue - Page 1</b>		<b>40,846,345</b>	<b>43,373,478</b>	<b>38,943,724</b>	<b>38,946,554</b>
Transfers From					
	- Accumulated Surplus				
	- Reserves - Page 13	4,818,233	3,521,901	4,062,930	2,843,000
Total Transfers - Page 1		4,818,233	3,521,901	4,062,930	2,843,000
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>		<b>45,664,578</b>	<b>46,895,378</b>	<b>43,006,654</b>	<b>41,789,554</b>

## BUDGETED EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2019

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	479,227	453,370	536,474	505,498
1200	General Administrative				
1212	Chief Administrative Officer and Staff	426,381	414,405	444,914	449,644
1215	Office	4,913,371	5,562,915	4,998,117	5,129,294
1216	Legal	270,043	246,191	283,463	260,301
1217	Audit	47,520	47,520	50,004	52,488
1218	Assessment	741,133	733,888	734,327	742,639
1240	Taxation				
1300	Other General Government				
1310	Elections	147,050	125,294	225	225
1320	Conventions				
1330	Damage Claims and Liability Insurance	73,446	31,253	51,722	54,359
1340	Intergovernmental Relations	8,800	100	7,500	7,500
1350	Grants	460,167	429,130	439,824	454,754
1360	Other General Government - Sundry	198,918	200,321	191,652	196,016
	Past-Service Pension Payments				
	Unallocated Employee Benefits	75,000	37,370	75,000	75,000
	<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>7,841,055</b>	<b>8,281,757</b>	<b>7,813,222</b>	<b>7,927,718</b>
1991	Recoveries (deduct) - Utility				
	<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>	<b>7,841,055</b>	<b>8,281,757</b>	<b>7,813,222</b>	<b>7,927,718</b>
2100	Police	16,028,371	15,927,462	16,580,420	16,867,960
2400	Fire	5,228,396	5,077,935	5,461,334	5,552,384
2500	Emergency Measures				
2510	Safety	306,718	371,891	308,636	314,995
2520	Flood Control				
2540	Ambulance Services	4,367,049	4,492,088	4,441,981	4,444,481
2550	Other - E911 and Police Dispatch	3,325,999	3,013,921	3,888,302	3,954,910
2600	Other Protection				
2621	Building Inspection	1,160,634	1,064,197	1,123,367	1,278,325
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Health and Safety	226,854	201,526	286,400	288,851
2630	License Inspection	43,588	41,911	44,186	44,282
2640	Animal and Pest Control	148,045	89,593	129,234	129,309
2650	Other - By-law Compliance	34,232	34,505	35,262	35,262
	<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>	<b>30,869,887</b>	<b>30,315,029</b>	<b>32,299,122</b>	<b>32,910,758</b>
	Road Transport Administration				
32110	Road Commissioners' Fees and Mileage				
	Public Works Administration	2,898,695	2,685,928	2,987,367	2,972,743
32200	Engineering	1,555,143	1,435,492	1,621,427	1,538,719
	Roads and Streets				
	Unallocated Costs - Equipment Operators' Wages and Benefits				
32301					
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance	(292,047)	(672,397)	(293,163)	(300,350)
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	(75,000)	(45,005)	(75,000)	(75,000)
	- Equipment Rental Recovery	(3,323,374)	(3,323,374)	(2,718,816)	(3,268,816)
32312	- Special Projects / Surface Work				
	- Street Maintenance & Resurfacing	2,928,558	2,816,564	2,719,839	2,760,500
	<b>Transportation Services Sub-Total Forward to Page 4</b>	<b>3,691,975</b>	<b>2,897,207</b>	<b>4,241,654</b>	<b>3,627,796</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		3,691,975	2,897,207	4,241,654	3,627,796
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
	- Total	1,375,000	493,206	1,330,000	1,320,000
32330	Sidewalks and Boulevards	683,425	766,390	799,455	731,948
32340	Ditches and Road Drainage	210,506	173,616	194,938	214,222
32350	Storm Sewers	80,511	62,092	76,287	76,287
32360	Street Cleaning	185,786	169,895	226,390	200,140
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals				
	- Total	615,572	655,346	571,071	632,885
32400	Bridges				
32500	Street Lighting	964,700	885,511	931,322	963,535
32600	Traffic Services	119,794	71,008	105,515	124,515
32700	Parking	74,484	47,105	64,001	63,008
32900	Other Road Transport				
	Other Transportation Services - Brandon Airport	1,019,575	1,010,582	1,005,770	1,023,997
	- Brandon Transit	5,606,458	5,686,461	5,660,565	5,857,670
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>14,627,787</b>	<b>12,918,419</b>	<b>15,206,967</b>	<b>14,836,003</b>
Garbage and Waste Collection					
4320	Garbage Collection	1,268,862	1,327,246	1,182,739	1,233,190
4330	Nuisance Grounds	3,656,028	3,170,916	3,138,560	3,349,191
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Environmental Initiatives	152,034	131,767	133,300	134,188
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>5,076,925</b>	<b>4,629,929</b>	<b>4,454,599</b>	<b>4,716,569</b>
Public Health					
5110	Health Unit				
5160	Cemeteries	479,997	400,733	468,240	475,390
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Assistance	267,032	267,032	267,032	267,032
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERV - TO PAGE 1</b>		<b>747,029</b>	<b>667,765</b>	<b>735,272</b>	<b>742,422</b>
6100	Planning and Zoning	982,948	819,654	762,858	695,758
Community Development					
6220	General Land Assembly				
6230	Urban Renewal	473,740	458,264	571,674	400,238
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	427,075	389,603	432,899	434,177
	Other Property Administration	663,563	560,218	497,558	470,870
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERV - TO PAGE 1</b>		<b>2,547,326</b>	<b>2,227,739</b>	<b>2,264,989</b>	<b>2,001,043</b>

**BUDGETED EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
<hr/>					
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	589,528	424,200	489,870	430,621
7410	Tourism	895,700	1,182,549	348,930	308,000
7420	Public Receptions				
<hr/>					
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>		<b>1,485,228</b>	<b>1,606,749</b>	<b>838,800</b>	<b>738,621</b>
<hr/>					
8110	Recreation	1,289,909	1,161,607	1,163,577	1,231,659
8120	Community Centers and Halls	155,000	175,584	155,000	55,000
8130	Swimming Pools and Beaches	324,437	304,299	410,190	407,831
8140	Golf Courses	609,651	640,622	644,999	662,959
8150	Skating Rinks and Arenas	22,400	10,027	11,900	12,015
8180	Parks and Playgrounds	2,198,828	2,316,129	2,197,788	2,293,533
8190	Other Recreational Facilities	180,754	231,102	196,861	200,924
	Canada Games Sportsplex	2,048,210	1,954,816	1,952,829	1,993,206
	Keystone Centre	1,011,612	1,010,517	1,013,227	516,683
<hr/>					
8240	Museums	66,732	65,990	56,460	27,715
8250	Libraries	753,942	762,519	770,764	773,308
8280	Other Cultural Facilities				
	Centennial Auditorium	127,667	123,110	134,000	134,000
	Riverbank Inc.	625,357	625,357	661,767	679,350
	Art Gallery	226,645	226,645	231,178	235,802
	Brandon First	143,282	143,014	156,369	157,497
<hr/>					
<b>TOTAL RECREATIONAL &amp; CULTURAL SERVICES - TO PAGE 1</b>		<b>9,784,426</b>	<b>9,751,338</b>	<b>9,756,910</b>	<b>9,381,482</b>
<hr/>					
9111	L.U.D. of _____ - Page 7				
9112	L.U.D. of _____ - Page 7				
9113	L.U.D. of _____ - Page 7				
9114	L.U.D. of _____ - Page 7				
9320	Transfer to Capital - Page 13	340,000	286,867	70,000	652,000
9330	Transfer to Utility - Page 6				
9410	Debtenture Debt Charges - Page 11	3,880,900	3,880,900	3,881,293	3,491,586
9420	Other Long-term Debt Charges - Page 11				
9430	Tax Discount and Short-term Loan Interest	165,807	207,096	212,600	210,160
9440	Other Debt Charges				
	Other Fiscal Services				
<hr/>					
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>		<b>4,386,707</b>	<b>4,374,864</b>	<b>4,163,893</b>	<b>4,353,746</b>
<hr/>					
9900	General Reserve				
9910	Specific Reserves: Schedule 1	10,988,781	14,812,364	9,585,122	10,815,407
9913	- Other				
<hr/>					
<b>TOTAL TRANSFERS - TO PAGE 1</b>		<b>10,988,781</b>	<b>14,812,364</b>	<b>9,585,122</b>	<b>10,815,407</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	11,720,760	11,961,734	11,929,568	11,929,558
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential	7,579,012	7,703,664	8,067,264	8,067,264
- Commercial				
- Other				
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	19,299,772	19,665,397	19,996,832	19,996,822
330 Penalties	96,784	96,974	99,849	99,849
340 Hydrant Rentals	268,400	254,000	292,200	292,200
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue	2,303,000	2,402,849	2,430,000	2,432,000
390 Transfer from Revenue Fund - Page 5				
396 Transfer from Reserves - Utility - Page 13	195,000	24,683	105,000	30,000
397 Transfer from Accumulated Surplus				
	22,162,956	22,443,902	22,923,881	22,850,871

**EXPENDITURE**

410 WATER SUPPLY				
411 Administration	4,542,495	4,037,883	4,646,163	4,435,437
412 Customer Billings and Collections	647,694	622,981	685,850	690,566
413 Purification and Treatment	4,867,281	4,956,140	5,232,226	5,444,379
414 Water Purchases				
415 Service of Supply	271,340	162,770	236,909	236,921
416 Transmissions and Distribution	724,156	665,885	929,271	898,976
417 Other Water Supply Costs				
418 Connections - Net Loss Maintenance of Mains				
TOTAL	11,052,966	10,445,658	11,730,419	11,706,278
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration	34,232	34,398	35,262	35,262
422 Sewage Collection System	481,011	442,458	470,862	419,862
423 Sewage Lift Station	129,007	69,393	109,927	121,237
424 Sewage Treatment and Disposal	5,750,704	5,288,353	5,968,238	6,200,336
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss Maintenance of Mains				
TOTAL	6,394,954	5,834,602	6,584,289	6,776,697
430 TRANSFER TO CAPITAL - Page 13				
440 TRANSFERS TO RESERVES				
441 Water Utility B/L 6382	3,004,476	5,314,036	1,848,327	1,607,306
Wastewater Utility B/L 6732	500,000	538,394	1,550,000	1,550,000
442 Industrial Wastewater Facility B/L 6623				
TOTAL	3,504,476	5,852,430	3,398,327	3,157,306
450 DEBENTURE DEBT CHARGES - Page 12	1,210,560	1,210,560	1,210,846	1,210,590
OTHER LONG-TERM DEBT CHARGES - Page 12				
Deferred Surplus re Deficit, 20____ - Page 9				
TOTAL	22,162,956	23,343,250	22,923,881	22,850,871
		-899,348		



**Municipality of The City of Brandon**  
**For the Year Ending 31 December 2019**

	Assessments				Expenditures			M / R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants		Basic	Allowance Tax Assets			Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	
<b>Requisition Taxes:</b>												
Foundation - Residential	1,848,856,530		37,748,500	1,886,605,030								
Foundation - Other	709,690,800		104,814,160	814,504,960	7,957,713		7,957,713	9.770	6,933,679	1,024,034		7,957,713
Special	2,561,895,100	33,125,400	143,737,370	2,738,757,870	41,051,508		41,051,508	14.990	38,402,808	2,154,623	494,077	41,051,508
Special												
Special												
Special												
Hospital District												
Hospital District												
<b>Total Requisition</b>					49,009,221		49,009,221		45,336,487	3,178,657	494,077	49,009,221
<b>Local Urban Districts</b>												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
<b>Debenture Debt Charges:</b>												
Local Improvements	2,615,880,640	265,278,630	136,650,320	3,017,809,590	1,880,376	2,737	1,883,113	FRT 0.624	1,797,843	85,270		1,883,113
General	2,617,667,120		147,873,400	2,765,540,520	2,000,917	1,334	2,002,251	0.724	1,895,191	107,060		2,002,251
Special Services Levies:												
Local Government	2,617,667,120		147,873,400	2,765,540,520	734,327	1,306	735,633	0.266	696,299	39,334		735,633
Deficit Recovery												
General												
Utility												
<b>Reserve Funds</b>												
General												
Schedule 1	2,617,667,120		147,873,400	2,765,540,520	9,585,122	2,361	9,587,483	1.974	5,167,275	291,902	4,128,306	9,587,483
General Municipal:												
At Large	2,617,667,120		147,873,400	2,765,540,520	34,419,975	2,708	34,422,683	12.447	32,582,103	1,840,580		34,422,683
Business Tax, Cable	11,390,800			11,390,800	113,908		113,908	1%	113,908			113,908
Other Revenue and Transfers					38,384,271		38,384,271				38,384,271	38,384,271
Budgeted Deficit												
<b>Total Municipal</b>					87,118,896	10,446	87,129,342		42,252,619	2,364,146	42,512,577	87,129,342
<b>Totals</b>					136,128,117	10,446	136,138,563		87,589,106	5,542,803	43,006,654	136,138,563

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**Part 1 - Grants In Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm / Residential	Other				
Federal - Residential	178,790		31.025	5,546.96		5,546.96
Federal - Farm	1,012,440		31.025	31,410.95		31,410.95
Federal		12,312,910	40.795	502,305.16		502,305.16
Canadian Pacific Rail		7,593,540	40.795	309,778.46		309,778.46
Canada Post		862,490	40.795	35,185.28		35,185.28
Provincial - Court Services		3,345,880	40.795	136,495.17		136,495.17
Provincial - Land Titles Office		369,270	40.795	15,064.37		15,064.37
Provincial - Family Services	140,810		31.025	4,368.63		4,368.63
Provincial - Gov't Services	99,820		31.025	3,096.92		3,096.92
Provincial - Gov't Services		10,681,660	40.795	435,758.32		435,758.32
Provincial - Highways - Farm	60,890		31.025	1,889.11		1,889.11
Provincial - Highways		687,790	40.795	28,058.39		28,058.39
Provincial - BCI		6,511,060	40.795	265,618.69		265,618.69
Brandon University	3,662,870		31.025	113,640.54		113,640.54
ACC		24,050,010	40.795	981,120.16		981,120.16
ACC		66,960	0.624	41.78		41.78
Fire College		3,984,970	40.795	162,566.85		162,566.85
Manitoba Health		144,690	40.795	5,902.63		5,902.63
Manitoba Health		3,944,210	16.035	63,245.41		63,245.41
Manitoba Public Insurance		2,073,380	40.795	84,583.54		84,583.54
Manitoba Public Insurance	380,080		31.025	11,791.98		11,791.98
Manitoba Housing	33,385,950		31.025	1,035,799.10		1,035,799.10
Manitoba Housing		191,820	16.035	3,075.83		3,075.83
Manitoba Housing		576,050	40.795	23,499.96		23,499.96
Manitoba Housing		70,400	0.624	43.93		43.93
Manitoba Hydro - Farm	1,560		31.025	48.40		48.40
Manitoba Hydro		20,201,390	40.795	824,115.71		824,115.71
Manitoba Hydro		58,630	0.624	36.59		36.59
Manitoba Hydro		11,419,070	40.171	458,715.46		458,715.46
Subtotal	38,923,210	109,146,180		5,542,804.29		5,542,804.29
Total-Pages 1,8				5,542,804.29		5,542,804.29

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Federal Government	Fuel Tax Rebate Program	2,606,035
Federal Government	Transit - Fuel Tax Rebate Program	444,054
Federal Government	Young Canada Works - Heritage	4,800
Federal Government	Canada Summer Jobs - Community Initiatives	22,000
Federal Government	Aboriginal Relations	75,000
Federal Government	Economic Development - Community Initiatives	25,000
Province of Manitoba	Ambulance	1,349,654
Province of Manitoba	Diseased Trees	195,279
Province of Manitoba	Heritage Projects	2,000
Province of Manitoba	Product Stewardship	973,739
Province of Manitoba	Waste Reduction Fund Rebate	355,000
Province of Manitoba	Police	227,100
Province of Manitoba	Composting	56,000
Province of Manitoba	Youth Programs & Community Initiatives	31,500
Province of Manitoba	Mosquito Control	45,000

Total - Page 2 6,412,161

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 1				

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 6				









FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2020	2021	2022	2023	2024	TOTAL	Operating	Reserves	Debenture Sales	Other	
<b>GENERAL GOVERNMENT SERVICES</b>											
Clerk/Council Furniture and Equipment	61,000	15,000	23,000		20,000	119,000		119,000			
City Hall	46,500	35,000				81,500		81,500			
Civic Services Complex	33,000	18,000				51,000		51,000			
A. R. McDiarmid Civic Complex											
Library Arts Building	125,000	36,000	46,500	37,100	171,000	415,600		415,600			
Office equipment											
Computer upgrades	1,048,000	842,000	470,000	130,000	310,000	2,800,000		2,800,000			
<b>PROTECTIVE SERVICES</b>											
Emergency Communications	9,000	550,000	10,000	450,000	45,000	1,064,000		1,064,000			
Emergency Preparedness	42,000	57,000	30,000	57,000	57,000	243,000	243,000				
Fire Equipment	65,000	270,000	15,000	40,000	15,000	405,000		405,000			
Fire Building Improvements	120,000					120,000		120,000			
Fire Vehicles	119,000	1,750,000	240,000	76,450	80,000	2,265,450		2,265,450			
Ambulance Equipment		3,500			3,500	7,000		7,000			
Police Equipment	212,100	204,900	303,300	190,000	185,100	1,095,400		1,095,400			
Police Building Improvements		40,000				40,000		40,000			
Police Vehicles	510,000	414,000	529,000	313,000	748,000	2,514,000		2,514,000			
Flood Control & Diking											
ENVIRONMENTAL HEALTH - Sanitation	588,000	425,000	125,000	225,000	505,000	1,868,000		1,868,000			
<b>PUBLIC HEALTH AND WELFARE</b>											
Cemetery					2,235,000	2,235,000	35,000	2,200,000			
<b>REGIONAL PLANNING AND DEVELOPMENT</b>											
	2,978,600	4,660,400	1,791,800	1,518,550	4,374,600	15,323,950	278,000	15,045,950			
<b>SOURCE OF FUNDS - ANNUAL</b>							<b>TOTAL</b>				
OPERATING	42,000	57,000	30,000	57,000	92,000	278,000					
RESERVES	2,936,600	4,603,400	1,761,800	1,461,550	4,282,600	15,045,950					
DEBENTURE SALES											
OTHER											
	2,978,600	4,660,400	1,791,800	1,518,550	4,374,600	15,323,950					

Departmental Use Only	Adopted by Resolution of Council
	<hr/> (Head of Council)
	<hr/> 20
	<hr/> (City Manager/CAO)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2020	2021	2022	2023	2024	TOTAL	Operating	Reserves	Debenture Sales	Other
<b>TRANSPORTATION SERVICES</b>										
DRAINAGE	800,000	60,000	1,560,000	1,790,000	5,000,000	9,210,000		9,210,000		
<b>FLEET SERVICES</b>										
Off road equipment replacements	1,129,000	1,579,000	1,277,000	1,780,000	1,255,000	7,020,000		7,020,000		
Garage equipment	22,000	17,000	23,000	27,000	20,000	109,000		109,000		
Vehicle replacements greater than 1 ton	887,000	4,609,000	739,000	716,000	1,154,000	8,105,000		8,105,000		
Vehicle replacements less than or equal to 1 ton	309,000	650,000	552,000	488,000		1,999,000		1,999,000		
Vehicle attachments				24,000	12,000	36,000		36,000		
Fleet additions			60,000			60,000		60,000		
Transit bus replacements	535,000	535,000	483,000	3,408,000	2,930,000	7,891,000		3,340,536		4,550,464
<b>STREETS SIDEWALKS LANES</b>										
Construction Support Equipment	18,000	20,000	12,000	10,000	34,000	94,000		94,000		
Infrastructure Condition Assessments	25,000	205,000	30,000	35,000	270,000	565,000		565,000		
Intersection improvements	650,000		380,000			1,030,000		1,030,000		
New sidewalks	200,000	200,000	200,000	200,000	200,000	1,000,000		1,000,000		
Street construction	1,000,000	2,500,000	700,000			4,200,000		4,200,000		
Street reconstruction	1,300,000	1,000,000	2,400,000	3,760,000	5,200,000	13,660,000	5,450,000	8,210,000		
Bridges										
AIRPORT	30,000	200,000	10,939,000	179,000	240,000	11,588,000		1,053,000		10,535,000
TRANSIT	19,000		20,300	45,000	1,021,600	1,105,900		422,568		683,332
<b>RECREATION &amp; CULTURAL SERVICES</b>										
Centennial Auditorium	191,000	226,000	213,000	160,000	160,000	950,000		475,000		475,000
Sportsplex	185,000	480,000	275,000	145,000	50,000	1,135,000		1,135,000		
Golf Course	350,000	265,000	260,000	205,000	250,000	1,330,000		1,330,000		
Parks Plan	355,000	1,410,000	375,000	425,000	900,000	3,465,000		3,465,000		
Trails/ Walkways Expansion	100,000	100,000	100,000	100,000	100,000	500,000		500,000		
Trails/ Walkways Reconstruction	400,000	150,000	150,000	150,000	150,000	1,000,000	1,000,000			
Other Parks, Playgrounds and Pools	210,000	60,000	75,000	45,000	70,000	460,000	460,000			
River Corridor	350,000	200,000	350,000	200,000	75,000	1,175,000		1,175,000		
	9,065,000	14,466,000	21,173,300	13,892,000	19,091,600	77,687,900	6,910,000	54,534,104		16,243,796
<b>SOURCE OF FUNDS - ANNUAL</b>						<b>TOTAL</b>				
OPERATING	1,910,000	1,210,000	1,225,000	1,395,000	1,170,000	6,910,000				
RESERVES	7,059,500	13,023,000	9,526,800	9,902,270	15,022,534	54,534,104				
DEBENTURE SALES										
OTHER	95,500	233,000	10,421,500	2,594,730	2,899,066	16,243,796				
	9,065,000	14,466,000	21,173,300	13,892,000	19,091,600	77,687,900				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (City Manager/CAO)





**SCHEDULE 1**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

RESERVE NAME	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Accommodation Tax		622,499		
Affordable Housing	150,000	250,000		200,000
Airport Improvement	260,542	203,917	261,134	322,333
Ambulance				
Andrews Field				5,000
ARM Building	44,000	44,000	44,000	44,000
Brandon Municipal Airport		27,840		
8th Street Bridge				
Capital Development	100,000	251,920	100,000	100,000
Centennial Auditorium	50,000	50,000	50,000	50,000
Civic Services Complex	75,000	75,000		75,000
Clare Avenue Extension				
Cumulative Benefits				
Disposal Site (Sanitation)	611,000	532,233	331,500	431,500
E911 Equipment	50,000	50,000		50,000
Elections	15,000	15,000	15,000	15,000
Fire Fighting Equipment				
Fire Vehicles	254,693	254,693	162,536	174,079
Flood Control		686,762		
Gas Tax	2,606,035	2,606,035	2,606,035	2,728,519
Kirkcaldy Heights				
Land Acquisition		100,000		
Landfill Closure / Post Closure	140,000	124,215	78,000	78,000
Large Event		109,853		
Library / Arts Building	50,000	50,000	50,000	50,000
Machinery and Equipment	3,148,632	3,008,095	2,883,684	3,102,766
Municipal Building	47,621	47,621	47,621	47,965
Municipal Building Maintenance	50,000	50,000	35,000	50,000
Office Equipment				
Parks	600,000	911,385	600,000	500,000
Perpetual Care	65,508	68,536	69,838	72,640
Police Equipment	325,000	325,000	250,000	300,000
Police Vehicles	319,424	389,229	251,720	325,364
Professional Fees				
Protective Services Buildings				
Recreation Centre	200,000	200,000		300,000
Signage	10,000	10,000	10,000	10,000
Snow Clearing				
Sportsplex	215,000	287,037	205,000	215,000
Storm Sewer	550,000	633,260	550,000	550,000
Technology	150,000	377,628	250,000	250,000
Traffic Control Devices				
Transit Equipment	457,272	2,006,554	290,000	303,050
Transit Gas Tax	444,054	444,054	444,054	465,191
26th Street South of Maryland				

TOTAL RESERVE APPROPRIATIONS - to page 5

10,988,781	14,812,364	9,585,122	10,815,407
------------	------------	-----------	------------

SCHEDULE 2

Municipality of The City of Brandon

For the Year Ending 31 December 2019

**CAPITAL EXPENDITURES - BORNE BY GENERAL FUND**

PROJECT / ITEM	DEPARTMENT	
Ride-on Mower Replacements	Operations - Parks	30,000
Air Compressor	Operations - Parks	30,000
Stump Grider	Operations - Parks	10,000

Total - Capital Borne by General Fund - to page 13

\$70,000

**SCHEDULE 3**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**CAPITAL EXPENDITURES - BORNE BY UTILITY FUND**

**PROJECT / ITEM**

**DEPARTMENT**

**Water Revenue**

**Wastewater Revenue**

Total - Capital Borne by Utility Fund - to page 13

**SCHEDULE 4**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES**

PROJECT / ITEM	SECTION		
<b>8TH STREET BRIDGE</b>			
Pedestrian Bridge - Preliminary Design	Engineering & Planning	125,000	
			125,000
<b>AIRPORT</b>			
Office Furniture	Airport	3,500	
Perimeter Wildlife Fencing	Airport	18,676	
Paint Machine	Airport	20,000	
Airport Maintenance Garage - Sewer & Water	Airport	65,000	
South Parking Lot Paving	Airport	130,000	
Airport Maintenance Garage	Airport	808,118	
			1,045,294
<b>AIRPORT IMPROVEMENT</b>			
Landscaping - Parking Lots	Airport	30,000	
Parking Lot Development - Phase II	Airport	40,000	
Terminal Security System	Airport	45,000	
Paving for Helopad	Airport	80,000	
Snow Mauler	Airport	129,900	
Maintenance Garage Apron Extension	Airport	300,000	
			624,900
<b>CAPITAL DEVELOPMENT</b>			
Street Construction 42nd Street - Victoria to McTavish	Engineering & Planning	100,000	
Infrastructure Condition Assessments	Engineering & Planning	116,700	
Construction Support Equipment	Engineering & Planning	196,500	
Street Construction Pacific Ave - 24th to 26th	Engineering & Planning	200,000	
34th Street Extension - Detailed Design & Rail Crossing Study	Engineering & Planning	217,000	
			830,200
<b>CENTENNIAL AUDITORIUM</b>			
Facility Improvements	Community Development	160,000	
			160,000
<b>CIVIC SERVICES COMPLEX</b>			
Washrooms Renovations (Accessibility)	Civic Building Maintenance	12,000	
Front Entrance Walkway Reconstruction	Civic Building Maintenance	18,000	
Building Condition Assessment	Civic Building Maintenance	40,000	
Exterior Doors & Two Washbay Doors	Civic Building Maintenance	50,000	
			120,000
<b>DIKING &amp; FLOOD CONTROL</b>			
Long Term Flood Protection	Engineering & Planning	1,443,000	
			1,443,000
<b>DISPOSAL SITE (SANITATION)</b>			
Pressure Washer	Environmental Health	9,000	
Recycling Facility Conveyor Belt	Environmental Health	15,000	
Baler & Bale Tier	Environmental Health	40,000	
Building Condition Assessment	Environmental Health	40,000	
Household Waste Bins	Environmental Health	125,000	
Above Ground Scale	Environmental Health	288,000	
New Scale Building	Environmental Health	288,000	
Hazardous Household Waste Structure	Environmental Health	288,000	
			1,093,000
<b>E-911</b>			
Security Video Camera	Emergency Communications	2,500	
Call Centre Chairs (9)	Emergency Communications	15,000	
Uninterrupted Power Supply	Emergency Communications	22,500	
Back Up Centre Renovations	Emergency Communications	150,000	
			190,000
<b>EQUIPMENT REPLACEMENT</b>			
Garage - Vehicle Diagnostic & Repair Equipment	Fleet Services	15,000	
Rollers (1) - Streets	Fleet Services	15,000	
Wood Chipper (Attachment)	Fleet Services	20,000	
Sander - Streets	Fleet Services	29,000	
Garage - Four Post Hoist Replacement	Fleet Services	40,000	
Garage - Security Camera System	Fleet Services	50,000	
Trucks - 3/4 Ton (1)	Fleet Services	50,000	
Cars (3)	Fleet Services	105,000	
Cargo & Passenger Vans (3)	Fleet Services	132,200	
			456,200
<b>Total - Capital Borne by General Reserves - subtotal</b>			<b>6,087,594</b>

**SCHEDULE 4**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)**

PROJECT / ITEM	SECTION		
Total - Capital Borne by General Reserves - subtotal forward			6,087,594
<b>EQUIPMENT REPLACEMENT (cont'd)</b>			
Fleet Addition - Arborist Bucket Truck	Fleet Services	163,000	
Backhoe - Cemetery	Fleet Services	175,000	
Loaders (1)	Fleet Services	180,000	
Trucks - 1/2 Ton (5)	Fleet Services	205,000	
Trackless (2) - Streets	Fleet Services	224,000	
Street Sweeper	Fleet Services	235,000	
Landscape Tractors (2) - Parks	Fleet Services	240,000	
5 Ton Trucks (2)	Fleet Services	309,500	
Grader - Streets	Fleet Services	412,000	
Sewer Cleaner	Fleet Services	505,000	
			2,648,500
<b>GAS TAX</b>			
Pacific Ave - Detailed Design	Streets, Sidewalks, Drainage	60,000	
Trail System Expansion	Streets, Sidewalks, Drainage	100,000	
New Sidewalks - Arterials & Collectors	Streets, Sidewalks, Drainage	200,000	
Street Construction Pacific Ave - 24th to 26th	Streets, Sidewalks, Drainage	700,000	
			1,060,000
<b>LIBRARY / ARTS BUILDING</b>			
Hot Water Tank	Civic Building Maintenance	8,000	
Sprinkler System Upgrade	Civic Building Maintenance	12,000	
Stucco Repair & Wall Flashing	Civic Building Maintenance	18,000	
Back Flow Preventer	Civic Building Maintenance	20,000	
			58,000
<b>MUNICIPAL BUILDING</b>			
Parks Building - Garage Door & Frame	Civic Building Maintenance	5,000	
Parks Building - Building Condition Assessment	Civic Building Maintenance	40,000	
			45,000
<b>MUNICIPAL BUILDING MAINTENANCE</b>			
Daly House - Exterior & Screen Door	Civic Building Maintenance	2,500	
Daly House - Repair & Recoat Flat Roofs	Civic Building Maintenance	8,000	
Accessibility - Workplace	Civic Building Maintenance	8,799	
ARM Building - Rooftop Unit Conversion	Civic Building Maintenance	10,000	
Accessibility - ARM Complex, Ramp Extension	Civic Building Maintenance	12,000	
Accessibility - Community	Civic Building Maintenance	13,348	
City Hall - Exterior Masonry Repairs	Civic Building Maintenance	13,450	
City Hall - Air conditioning Pump	Civic Building Maintenance	25,000	
City Hall - Building Condition Assessment	Civic Building Maintenance	40,000	
ARM Building - Elevator Door Opener	Civic Building Maintenance	45,000	
			178,097
<b>OFFICE EQUIPMENT</b>			
Work Stations & Chairs	Clerks	5,650	
			5,650
<b>PARKS</b>			
Parks Signage - Approx. 20 to 25	Parks	10,000	
Valleyview Hub Completion	Parks	28,250	
Recreation/Community Facilities Master Plan	Parks	55,862	
Outdoor Sports Complex	Parks	100,000	
Princess Park Upgrades	Parks	150,000	
River Corridor Trail System	Parks	200,000	
			544,112
<b>POLICE EQUIPMENT</b>			
Security Video Camera	Emergency Communications	2,500	
Call Centre Chairs (9)	Emergency Communications	15,000	
Uninterrupted Power Supply	Emergency Communications	22,500	
Back Up Centre Renovations	Emergency Communications	150,000	
Magnetic Stripe Readers & Ticket Printers	Police	5,000	
			195,000
Total - Capital Borne by General Reserves - subtotal			10,821,953

**SCHEDULE 4**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)**

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			10,821,953
<b>POLICE EQUIPMENT (cont'd)</b>			
In-car Cell Phone Replacements	Police	9,200	
Drone, Camera & Training	Police	10,000	
Office Workstations (2)	Police	13,000	
Soft Protective Body Armour	Police	19,100	
Fingerprinting LiveScan	Police	25,000	
E-Ticketing Bylaw Solutions	Police	50,000	
Voice Transcription Software	Police	68,000	
			194,300
<b>POLICE VEHICLE</b>			
Summons Server Vehicle - Unmarked	Fleet Services	32,000	
Bylaw Vehicle	Fleet Services	37,000	
Ident Vehicle	Fleet Services	50,000	
Traffic Car - Unmarked	Fleet Services	80,000	
Patrol Units (3)	Fleet Services	234,200	
			433,200
<b>PROTECTIVE SERVICES BUILDING MAINTENANCE</b>			
Fire Hall #2 - Alarm Room Workstation	Civic Building Maintenance	5,000	
Fire Hall #2 - Kitchen Cabinets	Civic Building Maintenance	8,500	
Police Station - Front Reception Baffling	Civic Building Maintenance	21,000	
Fire Hall #2 - Flooring	Civic Building Maintenance	35,000	
Accessibility - Police Station Front Reception Renovations	Civic Building Maintenance	60,000	
			129,500
<b>RECREATION CENTRE</b>			
Landscaping	Golf Course	30,000	
Tennis Court Resurfacing	Golf Course	75,000	
Fairway Mower	Golf Course	90,000	
Rough Mower	Golf Course	90,000	
Cart Storage Shed	Golf Course	300,000	
			585,000
<b>SPORTSPLEX</b>			
Arena Score Clock	Sportsplex	15,000	
Paint Racquetball Court Walls & Ceilings	Sportsplex	20,000	
Building Control System	Sportsplex	40,000	
Pool Upgrades	Sportsplex	72,040	
Canteen Renovations	Sportsplex	75,000	
Heat Exchanger Replacement	Sportsplex	150,000	
Track Redevelopment (Completion)	Sportsplex	153,085	
			525,125
<b>STORM SEWER</b>			
Construction Support Equipment	Streets, Sidewalks, Drainage	5,000	
Infrastructure Condition Assessments	Streets, Sidewalks, Drainage	25,000	
Cemetery Retention Pond - Detailed Design	Streets, Sidewalks, Drainage	60,000	
Maryland Avenue Drainage - Cornwallis Ave to Cornell Ave	Streets, Sidewalks, Drainage	150,000	
Outback Drive Drainage Channel Regrading	Streets, Sidewalks, Drainage	200,000	
Patricia Ave East of 18th North Ditch Regrading	Streets, Sidewalks, Drainage	200,000	
Crocus Area Retention Pond	Streets, Sidewalks, Drainage	900,000	
			1,540,000
<b>TECHNOLOGY RESERVE</b>			
Fibre - ARM Building to Transit Station (Completion)	Information Technology	1,300	
Copier - Planning	Information Technology	11,000	
HPE Content Manager Licenses (20)	Information Technology	17,000	
Virtual City Hall	Information Technology	20,000	
Server Upgrades and Replacements	Information Technology	305,000	
Radio Network (Public Works)	Information Technology	500,000	
			854,300
<b>TRAFFIC CONTROL DEVICES</b>			
Audible Pedestrian Signals	Streets, Sidewalks, Drainage	25,000	
			25,000
Total - Capital Borne by General Reserves - subtotal			15,108,378

SCHEDULE 4

Municipality of The City of Brandon

For the Year Ending 31 December 2019

**CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES (cont'd)**

PROJECT / ITEM	DEPARTMENT		
Total - Capital Borne by General Reserves - subtotal forward			15,108,378
<b>TRANSIT EQUIPMENT</b>			
Surveillance Camera at Transit Garage	Transit	30,000	
Para Transit Software Enhancement	Transit	37,500	
Terminal Safety Fencing	Transit	37,500	
Automated Stop Announcement System	Transit	120,000	
Transit Station/Info Center Renovations	Transit	148,000	
Bus Stop Accessibility Upgrades	Transit	175,000	
			548,000
<b>TRANSIT GAS TAX</b>			
Engine & Transmission Replacements (3)	Transit	315,000	
Computer Aided Dispatch	Transit	360,000	
Fare Collection System Upgrade	Transit	400,000	
			1,075,000

Total - Capital Borne by General Reserves - to page 13

16,731,378



**SCHEDULE 5**

**Municipality of The City of Brandon**

**For the Year Ending 31 December 2019**

**CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES**

PROJECT / ITEM	DEPARTMENT		
<b>Water Distribution Reserve</b>			
26th Street - 900/1000 Block WM Completion	Development Services	5,000	
Turtle Crossing Well Rehabilitation - Engineering	Development Services	10,000	
WTF Generator Replacement	Development Services	17,865	
Reservoir pumps	Development Services	20,000	
Transfer Pumps - VFD replacement	Development Services	50,000	
Geotechnical Investigation (underground rail crossing)	Development Services	70,000	
Booster Station train replacement - pump, motor & drive	Development Services	70,000	
Reservoir Roof - Engineering	Development Services	100,000	
Spare UV - Transfer Pumps	Development Services	100,000	
Construction Support Equipment	Development Services	115,000	
Water Distribution Model Rebuild	Development Services	290,000	
Watermain - 2nd Street & Pacific Ave	Development Services	300,000	
SCADA / PLC Hardware and Programming Upgrades	Development Services	300,000	
Watermain - 16th Street N River Crossing	Development Services	345,000	
14th Street - 400 Block - WM	Development Services	350,000	
Turtle Crossing Rehabilitation	Development Services	520,000	
Willowdale Crescent, Ashgrove to 34th - WM	Development Services	650,000	
Clare Ave, 18th St to 1st St N - New Watermain	Development Services	650,000	
Watermain - McDonald/Stickney Ave, 17th St N to 19th St N	Development Services	800,000	
Watermain - 22nd Street - 1500 Block	Development Services	800,000	
Watermain - McDonald Avenue, 27th St N to 31st St N	Development Services	1,500,000	
Reservoir Roof Rehab	Development Services	1,500,000	
Equipment Storage Building - Detailed Design	Operations	155,000	
Equipment Storage Building - Construction	Operations	1,015,000	
			9,732,865
<b>Wastewater Distribution Reserve</b>			
Aeration Review	Development Services	15,000	
Infrastructure Condition Assessments	Development Services	25,000	
22nd Street - 1500 Block	Development Services	30,000	
Membrane Replacements Review & Tender	Development Services	30,000	
MCC Rooms (EP & Gallery) - HVAC Repairs	Development Services	40,000	
Biogas Water Service	Development Services	40,000	
WRF Blower	Development Services	45,125	
Willowdale Crescent, Ashgrove to 34th Street	Development Services	50,000	
McDonald Avenue, 27th St N to 31st St N	Development Services	50,000	
Roof Repair at Primary Pipe Gallery Tender	Development Services	60,000	
Lift Station Train Replacement	Development Services	70,000	
Spare Blower - Main Lift	Development Services	100,000	
WW (new) - NW of 34th & Patricia, Preliminary Design	Development Services	100,000	
Construction Support Equipment	Development Services	105,000	
Additional Blower Train - WRF Chemical Bldg	Development Services	200,000	
Roof Repair at Primary Pipe Gallery	Development Services	250,000	
McDonald/Stickney Ave, 17th St N to 19th St N	Development Services	300,000	
14th Street - 400 Block	Development Services	350,000	
College Ave Lift Station Alternate Power Supply	Development Services	400,000	
SCADA / PLC Hardware and Programming Upgrades	Development Services	800,000	
New Aerator	Development Services	1,300,000	
Membrane Replacements	Development Services	1,500,000	
Maintenance Building at WRF	Development Services	2,500,000	
1/2 Truck - Utility Maintenance	Fleet Services	42,000	
Equipment Storage Building - Construction	Operations	1,015,000	
			9,417,125

Total - Capital Borne by Utility Reserves - to page 13

\$19,149,990

SCHEDULE 6

Municipality of The City of Brandon

For the Year Ending 31 December 2019

**GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND**

PROJECT / ITEM	RESERVE	
Tourism Initiatives	Accommodation Tax	448,930
Keystone Capital Funding	Accommodation Tax	500,000
Housing Grants	Affordable Housing	126,000
General operating	Ambulance	200,000
Functional Design Study - 18th & Pacific Ave	Capital Development	53,000
Potential severance liabilities	Cumulative Benefits	75,000
Sidewalk and curb projects	Gas Tax	185,000
General street reconstruction projects	Gas Tax	1,005,000
Street resurfacing projects	Gas Tax	1,160,000
Subdivision tree planting	Parks	45,000
General operating	Perpetual Care	50,000
General operating	Rec Centre	200,000
Storm sewer modelling	Storm Sewer	15,000

Total - Reserve Transfers to General Operating Fund - to page 13

\$4,062,930

SCHEDULE 7

Municipality of The City of Brandon

For the Year Ending 31 December 2019

**RESERVES TRANSFERS TO UTILITY OPERATING FUND**

PROJECT / ITEM	RESERVE	
Open Data Portal	Wastewater	5,000
Open Data Portal	Water Distribution	5,000
Water Modeling	Water Distribution	20,000
Wastewater Modelling	Water Distribution	15,000
Water Tower Remediation	Water Distribution	60,000

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$105,000

